



INDUSTRIAL DEVELOPMENT CORPORATION

**APPOINTMENT OF A SERVICE PROVIDER TO CONDUCT A PROGRAMME-LEVEL
GAP ANALYSIS AND PROGRAMME STRUCTURING ASSESSMENT FOR THE WATER
SUPPLY TURNAROUND PROGRAMME OF THE DR RUTH SEGOMOTSI MOMPATI
DISTRICT MUNICIPALITY**

RFP number	T49-08-26
Non-Compulsory briefing session	Date: 2 September 2026 Time: 11h00 Venue: Via Teams Meeting link: https://teams.microsoft.com/meet/33268970088688?p=Xn7F1IPH4RtHq7tKjw
Closing date and time	11 September 2026 @ 11h00 am
Tender validity period	120 days from the closing date and time
Responses to this RFP should ONLY be forwarded to:	https://idcza-my.sharepoint.com/:f/g/personal/moitlisim_idc_co_za/lqBAKc9gSirCRoEBcDAzf2arAav9_HN-7foEeoQtaycg_n0

NB: All enquiries regarding this RFP must be forwarded to the Procurement Specialist Ntombifikile Mokgeseng at ntombifikilem@idc.co.za within three (3) days after the RFP has been issued. No enquiries from bidders will be entertained after the closing date of this RFP and during the subsequent evaluation processes. IDC however reserves the right to clarify any information with any bidder regarding their response to this RFP.

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SECTION 1: GENERAL CONDITIONS OF BID

SECTION 1: GENERAL CONDITION OF BID

1. PROPRIETARY INFORMATION

Industrial Development Corporation of SA Ltd (IDC) considers this Request for Proposal (RFP) and all related information, either written or verbal, which is provided to the respondent, to be proprietary to IDC. It shall be kept confidential by the respondent and its officers, employees, agents and representatives. The respondent shall not disclose, publish, or advertise this RFP or related information to any third party without the prior written consent of IDC.

2. ENQUIRIES

- 2.1. All communication and attempts to solicit information of any kind relative to this RFP should be submitted **in writing** to:

Name: **Ntombifikile Mokgeseng**

Telephone Number: Office: **011 269 3767**

Email address: Ntombifikilem@idc.co.za

- 2.2. Enquiries in relation to this RFP will not be entertained after **3 September 2026**.
- 2.3. The enquiries will be consolidated, and IDC will issue one response, and such response will be posted, within two days after the last day of enquiries, onto the IDC website (www.idc.co.za) under tenders i.e., next to the same RFP document.
- 2.4. The IDC may respond to any enquiry in its absolute discretion and the bidder acknowledges that it will have no claim against the IDC on the basis that its bid was disadvantaged by lack of information, or inability to resolve ambiguities.

3. BID VALIDITY PERIOD

- 3.1. Responses to this RFP received from bidders will be valid for a period of **120** days counted from the bid closing date.

4. INSTRUCTIONS ON SUBMISSION OF BIDS

- 4.1. Bid responses must be submitted in electronic format only and must be e-mailed to the dedicated e-mail address as provided herein.
- 4.2. Bid responses should be in generally acceptable / standard electronic file format/s (i.e., Microsoft suite of products or pdf) to enable access thereto by the IDC for purposes of evaluating responses received. Where documents are presented in a format which cannot be accessed by the IDC through generally acceptable formats, such bid response will be disqualified.
- 4.3. The closing date for the submission of bids is **11 September 2026** not later than 11h00 AM (before midday). No late bids will be considered. Bids must only be sent to https://idcza-my.sharepoint.com/:f/g/personal/moitlisim_idc_co_za/lqBAKc9gSjrCRoEBcDAzf2arAav9_HN-7foEeoQtaycg_n0. Bids sent to any other email address other than the one specified herein will be disqualified and will not be considered for evaluation. It is the bidder's responsibility to ensure that the bid is sent to the correct email address and that this is received by the IDC before the closing date and time in IDC's dedicated tender e-mail inbox / address https://idcza-my.sharepoint.com/:f/g/personal/moitlisim_idc_co_za/lqBAKc9gSjrCRoEBcDAzf2arAav9_HN-7foEeoQtaycg_n0.
- 4.4. Bidders are advised to submit / send its bid responses at least 30 minutes before the 11h00 AM deadline to avoid any technical challenges in this regard which may result in bid responses being received late. IDC's e-mail servers are configured to receive e-mails with sizes up to 50MB.
- 4.5. The IDC will not be held responsible for any of the following:

- 4.5.1. bid responses sent to the incorrect email address.
- 4.5.2. bid responses being inaccessible due to non-standard electronic file formats being utilised to submit responses by bidders.
- 4.5.3. any security breaches and unlawful interception of tender / bid responses by third parties outside the IDC's IT network domain.
- 4.5.4. bid responses received late due to any IT network related congestions and/or technical challenges; and
- 4.5.5. bid responses with file size limits greater than IDC's e-mail receipt capacity of 50MB.
- 4.6. Only responses received via the specified email address will be considered.
- 4.7. Where a complete bid response (Inclusive of all relevant Schedules) is **not received** by the IDC in its electronic email tender box https://idcza-my.sharepoint.com/:f:/g/personal/moitlisim_idc_co_za/lgBAKc9gSjrCRoEBcDAzf2arAav9_HN-7foEeoQtaycq_n0 by the closing date and time, such a bid response will be regarded as incomplete and late. Such late and / or incomplete bid will be disqualified. **It is the IDC's policy not to consider late bids for tender evaluation.**
- 4.8. Amended bids may be sent to the electronic tender box https://idcza-my.sharepoint.com/:f:/g/personal/moitlisim_idc_co_za/lgBAKc9gSjrCRoEBcDAzf2arAav9_HN-7foEeoQtaycq_n0) marked "Amendment to bid" and should be received by the IDC **before** the closing date and time of the bid.

5. PREPARATION OF BID RESPONSE

- 5.1. All the documentation submitted in response to this RFP must be in English.
- 5.2. The bidder is responsible for all the costs that it shall incur related to the preparation and submission of the bid document.
- 5.3. Bids submitted by bidders which are companies or are comprised of companies must be signed by a person or persons duly authorised thereto by a resolution of the applicable Board of Directors, a copy of which Resolution, duly certified, must be submitted with the bid.
- 5.4. The bidder should check the numbers of the pages of its bid to satisfy itself that none are missing or duplicated. No liability will be accepted by IDC in regard to anything arising from the fact that pages of a bid are missing or duplicated.
- 5.5. Bidder's tax affairs with SARS must be in order (tax compliant status) and bidders must provide written confirmation to this effect as part of their tender response.
- 5.6. In the event that the bidding structure is a Prime Contractor with Sub-contractor/(s), then the Prime Contractor must not hold lower % of the contract value than **any** of the subcontractors.

6. SUPPLIER PERFORMANCE MANAGEMENT

- 6.1. Supplier Performance Management is viewed by the IDC as a critical component in ensuring value for money acquisition and good supplier relations between the IDC and all its suppliers.
- 6.2. The successful bidder shall upon receipt of written notification of an award, be required to conclude a Service Level Agreement (SLA) with the IDC, which will form an integral part of the supply agreement. The SLA will serve as a tool to measure, monitor, and assess the supplier performance and ensure effective delivery of service, quality and value-add to IDC's business.
- 6.3. Successful bidders will be required to comply with the above condition and also provide a scorecard on how their product / service offering is being measured to achieve the objectives of this condition.

7. ENTERPRISE AND SUPPLIER DEVELOPMENT

The IDC promotes enterprise development. In this regard, successful bidders may be required to mentor SMMEs and/ or Youth-Owned businesses. The implications of such arrangement will be subject to negotiations between the IDC and the successful bidder.

8. IDC'S RIGHTS

- 8.1.** The IDC is entitled to amend any bid condition, bid validity period, RFP specification, or extend the bid closing date, all before the bid closing date. All bidders, to whom the RFP documents have been issued and where the IDC have record of such bidders, may be advised in writing of such amendments in good time and any such changes will also be posted on the IDC's website under the relevant tender information. All prospective bidders should therefore ensure that they visit the website regularly and before they submit their bid response to ensure that they are kept updated on any amendments in this regard.
- 8.2.** The IDC reserves the right not to accept the lowest priced bid or any bid in part or in whole. It normally awards the contract to the bidder who proves to be fully capable of handling the contract and whose bid is functionally acceptable and financially advantageous to the IDC.
- 8.3.** The IDC reserves the right to conduct site visits at bidder's corporate offices and / or at client sites if so required.
- 8.4.** The IDC reserves the right to request all relevant information, agreements, and other documents to verify information supplied in the bid response. The bidder hereby gives consent to the IDC to conduct background checks, including FICA verification, on the bidding entity and any of its directors / trustees / shareholders / members.
- 8.5.** The IDC reserves the right, at its sole discretion, to appoint any number of vendors to be part of this panel of service providers, if applicable (i.e., where a panel is considered).
- 8.6.** The IDC reserves the right of final decision on the interpretation of its tender requirements and responses thereto.
- 8.7.** The IDC reserves the right to consider professional conduct and experiences it had with any bidder which rendered similar services to the IDC in the past 5 years over and above the references put forward by the bidder in its response.

9. UNDERTAKINGS BY THE BIDDER

- 9.1.** By submitting a bid in response to the RFP, the bidder will be taken to offer to render all or any of the services described in the bid response submitted by it to the IDC on the terms and conditions and in accordance with the specifications stipulated in this RFP document.
- 9.2.** The bidder shall prepare for a possible presentation should IDC require such and the bidder will be required to make such presentation within five (5) days from the date the bidder is notified of the presentation. Such presentation may include a practical demonstration of products or services as called for in this RFP.
- 9.3.** The bidder agrees that the offer contained in its bid shall remain binding upon him/her and receptive for acceptance by the IDC during the bid validity period indicated in this RFP and its acceptance shall be subject to the terms and conditions contained in this RFP document read with the bid.
- 9.4.** The bidder furthermore confirms that he/she has satisfied himself/herself as to the correctness and validity of his/her bid response; that the price(s) and rate(s) quoted cover all the work/item(s) specified in the bid response documents; and that the price(s) and rate(s) cover all his/her obligations under a resulting contract for the services contemplated in this RFP; and that he/she accepts that any mistakes regarding price(s) and calculations will be at his/her risk.
- 9.5.** The successful bidder accepts full responsibility for the proper execution and fulfilment of all obligations and conditions devolving on him/her under the supply agreement and SLA to be concluded with IDC, as the principal(s) liable for the due fulfilment of such contract.

- 9.6.** The bidder accepts that all costs incurred in the preparation, presentation and demonstration of the solution offered by it shall be for the account of the bidder. All supporting documentation and manuals submitted with its bid will become IDC property unless otherwise stated by the bidder/s at the time of submission.

10. REASONS FOR DISQUALIFICATION

- 10.1.** The IDC reserves the right to disqualify any bidder which does any one or more of the following, and such disqualification may take place without prior notice to the offending bidder:
- 10.1.1. bidder whose Tax Status is non-compliant, after they have been notified accordingly and remain non-compliant.
 - 10.1.2. bidder who submits incomplete information and documentation according to the requirements of this RFP document.
 - 10.1.3. bidder who submits information that is fraudulent, factually untrue, or inaccurate information.
 - 10.1.4. bidder who receives information not available to other potential bidders through fraudulent means.
 - 10.1.5. bidder who does not comply with any of the mandatory requirements as stipulated in the RFP document.
 - 10.1.6. bidder who fails to comply with POPIA requirements as listed herein.
 - 10.1.7. bidder, as the prime contractor, who holds a lower percentage in terms of the value of the contract than any of its subcontractor/(s).

11. RETURNABLE SCHEDULES

Bidders shall submit their bid responses in accordance with the returnable schedules specified below (each schedule must be clearly marked):

- 11.1. Cover Page:** (the cover page must clearly indicate the RFP reference number, bid description and the bidder's name)

11.2. Schedule 1:

- 11.2.1. Executive Summary (explaining how you understand the requirements of this RFP and the summary of your proposed solution)

11.3. Schedule 2:

- 11.3.1. Copy of Board Resolution, duly certified.
- 11.3.2. Originally certified copy of ID document for the Company Representative.
- 11.3.3. Annexure 2: Acceptance of Bid Conditions and Bidder's Details (duly completed and signed).
- 11.3.4. Annexure 3: Tax Compliance Requirements (duly completed and signed).
- 11.3.5. Annexure 4: Bidders Disclosure (duly completed and signed).
- 11.3.6. Annexure 5: Shareholders and Directors Information (duly completed and signed)
- 11.3.7. Annexure 6: BEE Commitment Plan.
 - 11.3.7.1. Bidders must submit a B-BBEE verification certificate. For Exempted Micro Enterprises (EME) with an annual revenue of less than R10 million and Qualifying Small Enterprises (QSE) with an annual revenue of between R10 million and R50 million per annum, a sworn affidavit confirming the annual total revenue and level of black ownership may be submitted. Any misrepresentation in terms of the declaration constitutes a criminal offence as set out in the B-BBEE Act as amended.
- 11.3.8. Annexure 7 Disclosure Statement (duly responded to).

- 11.3.9. Annexure 8 Privacy & Protection of Personal Information (duly completed and signed, if applicable).
- 11.3.10. Statement of Financial Position of the Bidder: Latest Audited Financial Statements (where applicable in terms of the Company's Act) and/or independently reviewed financial statements and/or Cashflow Budget for new entities with no financial records.
- 11.3.11. Copy of Joint Venture/ Consortium/ Subcontracting Agreement duly signed by all parties (if applicable).

Note: If a bidder is a Consortium, Joint Venture or Prime Contractor with Subcontractor(s), the documents listed above must be submitted for each Consortium/ JV member or Prime Contractor and Subcontractor(s).

11.4. Schedule 3:

Response to Section 2: Functional Requirements Specification, in line with the format indicated in this RFP document.

- 11.4.1. Annexure 1: Response format for section 2 of this RFP document duly completed and signed.

11.5. Schedule 4:

Price Proposal (response to Section 3 Cost Proposal of this RFP document).

Note: Must be submitted as a separate file/document marked Schedule 4: Price/Cost Proposal)

12. EVALUATION CRITERIA AND WEIGHTINGS

Bids shall be evaluated in terms of the following process:

12.1. Phase 1: Initial Screening Process: During this phase, bid responses will be reviewed for purposes of assessing compliance with RFP requirements including the general bid conditions and also the Specific Conditions of Bid, which requirements include the following:

- IDC will make use of the Central Supplier Database (CSD) to access key information which is required to conduct supplier vetting including Company Registration status, tax compliance status and any other relevant checks conducted on CSD.
- In the event that the bidding structure is a Prime Contractor with Sub-contractor/(s), then IDC will evaluate the information provided in Annexure 2 (Acceptance of Bid Conditions and Bidder's Details) and if determined that the Prime Contractor holds a lower percentage in terms of the value of the contract than any of its subcontractor/(s), then the bid will be disqualified.
- Submission of ID copy for the Company Representative as referenced in 11.3.2 above.
- BEE Status Certification as referenced in 11.3.7.1 above.
- Completion of all Standard Bidding Documents and other requirements, as reflected in this RFP, which covers the following:
 - Section 2: Statement of compliance with the Functional Evaluation Criteria for this RFP.
 - Section 3: Cost Proposal and Price Declaration Form.
 - Annexure 1: Bidders Experience & Project Team.
 - Annexure 2: Acceptance of Bid Conditions.
 - Annexure 3: Tax Compliance Requirements.
 - Annexure 4: Bidder's Disclosure.
 - Annexure 5: Shareholders' Information/ Group Structure.
 - Annexure 6: BEE Commitment Plan.
 - Annexure 7: Disclosure Statement.

- Annexure 8: Privacy & Protection of Personal Information Act 4 of 2013 Requirements.

Note: Failure to comply with the requirements assessed in Phase 1 (compliance), may lead to disqualification of bids.

12.2. Phase 2: Technical/ Functionality Evaluation

Bid responses will be evaluated in accordance with the Functional criteria as follows:

12.2.1. Mandatory Functional/ Technical Requirements

All bid responses that do not meet the Mandatory Functional Requirements will be disqualified and will not be considered for further evaluation on the Other Functional Requirements. The Mandatory Functional Requirements are stated in section 2 of this RFP document.

Note: Failure to comply with the Mandatory Functional Requirements assessed in this phase will lead to disqualification of bids.

12.2.2. Other Functional/ Technical Requirements

With regards to the other Functional Requirements, the following criteria (set out in more detail in section 2 of this RFP document) and the associated weightings will be applicable:

ELEMENT	WEIGHT
Bidder's Experience	30
Bidder's proposed Methodology	30
Bidders proposed Project Plan	10
Qualifications and Skills of key personnel	30
TOTAL	100

Note: The minimum qualifying score for functionality is 70%. All bidders that fail to achieve the minimum qualifying score on functionality shall not be considered for further evaluation on Price and Specific Goals.

12.3. Phase 3: Preference Point System

All bids that achieve the minimum qualifying score for Functionality (acceptable bids) will be evaluated further in terms of the preference point system, as follows:

CRITERIA	POINTS
Price	80
Specific Goals ¹	20
TOTAL	100

¹Specific Goals for this tender and points that may be claimed are indicated per table below:

SPECIFIC GOALS	POINTS
	(80/20 system)
Black ownership ²	10
30% Black women ownership	5
Any % of ownership by Black Designated Groups ³	2
Reconstruction Development Programme Objective: Promotion of SMMEs (Entities that are EME or QSE)	3
TOTAL POINTS	20

²Black ownership: 100% black owned entities will score the full 10 points (if 80/20 system), and between 51% - 99.99% black owned entities will score 4 points (if 80/20 system).

³Black Designated Groups has the meaning assigned to it in the codes of good practice issued in terms of section 9(1) of the Broad-Based Black Economic Act as amended.

Note: Only enterprises with direct Black shareholding that fall under the four categories below be considered for allocation of points on Specific Goal:

- Exercisable voting rights in the hands of Black people
- Exercisable voting rights in the hands of Black women
- Exercisable voting rights in the hands of Black Designated Groups
- Employee Share Ownership Programmes (“ESOPs”) with direct shareholding and exercisable voting rights in the hands of Black People, Black woman, and Black Designated Groups

12.4. Phase 4: Objective Criteria

This contract will be awarded to the bidder scoring the highest points unless an objective criterion justifies the award of the tender to a bidder other than the highest scoring bidder.

12.4.1. Objective Criteria are:

The bidder must pose less risk to the IDC. The risk will be assessed in terms of, but not limited to, the following:

- Reputational Risk: This will be assessed in line with the bidder’s disclosure (Refer to Annexure 7: Disclosure statement of this document) and the IDC Compliance and Regulatory Affairs Department (CRAD) screening report.
- Concentration Risk: Over exposure to a single bidder.
- The bidder’s financial capability in relation to the execution of the contract.
- The bidder’s past performance in IDC contracts.

13. PROMOTION OF EMERGING BLACK OWNED SERVICE PROVIDERS

It is the IDC’s objective to promote transformation across all industries and/ or sectors of the South African economy and as such, bidders are encouraged to partner with a black owned entity (being 50%+1 black owned and controlled). Such partnership may include the formation of a Joint Venture and/ or subcontracting agreement etc., where a portion of the work under this tender would be undertaken by black owned entities. To give effect to this requirement, bidders are required to submit a partnership / subcontracting proposal detailing the portion of work to be outsourced, level of involvement of the black owned partner and where relevant, submit either a consolidated B-BBEE scorecard or each bidder of the partnership in their individual capacity to submit a BEE certificate or Sworn Affidavit in case of an EME or QSE which will be considered as part of the Specific Goals scoring listed in 12.3.

SECTION 2: FUNCTIONAL REQUIREMENTS SPECIFICATION

SECTION 2: FUNCTIONAL REQUIREMENTS

1. SPECIAL INSTRUCTIONS TO BIDDERS

- 1.1. Should a bidder have reason to believe that the Functional Requirements are not open/fair and/or are written for a particular service provider; the bidder must notify IDC Procurement within five (5) days after publication of the RFP.
- 1.2. Bidders shall provide full and accurate answers to the questions posed in this RFP document, and, where required explicitly state "Comply/Not Comply" regarding compliance with the requirements. Bidders must substantiate their response to all questions, including full details on how their proposal/solution will address specific functional/ technical requirements; failure to substantiate may lead to the bidder being disqualified. All documents as indicated must be supplied as part of the bid response.

2. BACKGROUND INFORMATION

2.1. About Infrastructure South Africa

Infrastructure South Africa (ISA) is a government agency responsible for coordinating and accelerating South Africa's infrastructure investment programme to improve infrastructure planning, delivery, and investment outcomes. This is achieved through the identification, development, and implementation of strategic infrastructure projects with significant social and economic impact.

ISA derives its mandate from the Infrastructure Development Act, 2014 (Act No. 23 of 2014), and works in partnership with implementing institutions across all spheres of government. For this assignment, ISA is collaborating with the Dr Ruth Segomotsi Mompati District Municipality (DRRSMDM), which is the contracting authority and client.

2.2. About Dr Ruth Segomotsi Mompati District Municipality

The Dr Ruth Segomotsi Mompati District Municipality (DRRSMDM) is located in the North West Province of South Africa. It is predominantly rural in nature, characterised by dispersed settlements, an economy largely driven by agriculture, and significant infrastructure backlogs. The district comprises five local municipalities: Naledi, Mamusa, Greater Taung, Kagisano-Molopo, and Lekwa-Teemane. According to Statistics South Africa's Census 2022, DRRSMDM has an estimated population of approximately 508,000 residents, with a relatively low population density and a large proportion of households residing in rural areas.

The district's economy is heavily dependent on agriculture, livestock farming, and agro processing, with Vryburg serving as one of South Africa's primary cattle trading centres. Despite its agricultural significance, the district continues to experience high levels of unemployment, particularly among young people, and ongoing outward migration to larger urban centres. In this context, the provision of reliable and sustainable water services extends beyond a constitutional obligation. It is a critical enabler of economic development, agricultural productivity, public health, and community wellbeing throughout the district.

2.3. Water Services Context

The water services environment within DRRSMDM is characterised by longstanding infrastructure and resource constraints that continue to impact service delivery across the district. Key challenges include:

- Uneven access to water services, particularly in the Greater Taung and Kagisano-Molopo local municipalities, where many communities remain dependent on communal standpipes, water tanker services, or cross-boundary supply arrangements that are often unreliable and costly to maintain.
- High levels of non-revenue water, estimated at up to 77% in some parts of the system, reflecting substantial losses resulting from ageing infrastructure, leakages, and inadequate metering and revenue collection systems.
- Poor regulatory performance, with Blue Drop and Green Drop scores of approximately 48% and 42% respectively, indicating significant risks relating to potable water quality management and wastewater treatment performance.
- An estimated bulk water supply deficit of approximately 6 ML/day, excluding system losses. When non-revenue water is taken into account, the effective deficit is considerably higher, placing further strain on the municipality's ability to meet current and future water demand.

Collectively, these challenges highlight the need for targeted investment in water infrastructure and service delivery improvements to enhance water security, support economic growth, and improve quality of life across the district.

2.4. The DRRSMDM Water Turnaround Programme

In response to these persistent water supply challenges, DRRSMDM has identified a Water Turnaround Programme comprising three complementary infrastructure interventions:

- **Vryburg Direct Potable Reuse (DPR) Plant** (*serving Greater Taung and Naledi Local Municipalities*): A wastewater reuse facility designed to augment potable water supply in Vryburg and Huhudi, where current demand of approximately **8.8 ML/day** exceeds the available and unreliable supply of **7.2 ML/day**.
- **Bloemhof Dam to Vryburg to Kagisano-Molopo Bulk Water Pipeline** (*serving all five Local Municipalities*): A regional bulk water transfer scheme that will introduce surface water from the Vaal River into the district. The scheme has the potential to extend into Kagisano-Molopo Local Municipality, one of the most water-stressed areas in the district, which is currently heavily reliant on increasingly constrained groundwater resources.
- **Spitskop Dam to Taung Bulk Water Supply Scheme** (*serving Greater Taung and Naledi Local Municipalities*): A greenfield bulk water supply system intended to improve the reliability and sustainability of water services in the Greater Taung area. The area currently depends on cross-boundary infrastructure located in the Northern Cape, which contributes to supply interruptions and revenue losses.

Collectively, these three interventions form an integrated response to the district's water security challenges by addressing source diversification, regional bulk water supply, and advanced water treatment. However, each project differs significantly in terms of infrastructure type, target beneficiaries, regulatory requirements, financing needs, and implementation complexity.

2.5. Work Undertaken to Date

Across the three programme components, DRRSMDM has carried out several preparatory activities. Although progress and the quality of deliverables vary between components, the

following work has been completed or is currently underway and will be provided to the preferred bidder:

- A pre-feasibility study for the Vryburg Direct Potable Reuse (DPR) Facility;
- Initial feasibility assessment for the Spitskop Dam to Taung Bulk Water Supply Scheme;
- Baseline water demand and supply assessments for the district;
- Stakeholder engagements processes with the Department of Water and Sanitation (DWS);
- The Water Services Development Plan (WSDP), Water and Sanitation Master Plan, and Five-Year Water Reliability Plan;
- Section 78 Institutional Assessment; and
- Bulk water infrastructure projects currently being implemented within Kagisano-Molopo Local Municipality.
- Any other existing studies, designs, or reports held by DRRSMDM relevant to the three programme components.

These documents and related information will be made available to the preferred bidder for reference. Bidders should note that the availability of this information does not diminish their responsibility to undertake the necessary due diligence, nor should it materially influence their proposed methodology or pricing.

The adequacy, completeness, and current relevance of the existing work have not yet been independently assessed. Consequently, it remains unclear whether the available studies provide a sufficient basis for progressing directly to full feasibility studies, whether additional investigations will be required to address material gaps or outdated assumptions, or whether the three interventions should be developed as a single integrated programme or advanced as standalone projects. Addressing these questions forms a key objective of this assignment.

2.6. Purpose of this Assignment

ISA, on behalf of DRRSMDM, seeks to commission a programme-level gap analysis and needs and demand assessment for the DRRSMDM Water Turnaround Programme, as a precursor to the commissioning of full feasibility studies. This assignment recognises that responsible stewardship of public funds requires a clear understanding of what has already been done, what remains to be done, and how best to structure and sequence the work ahead, before committing to full feasibility study expenditure across three complex and materially different infrastructure schemes.

This RFP therefore sets out the scope of work for the appointment of a professional service provider to conduct a focused, time-bound, gap analysis and programme structuring assessment for the DRRSMDM Water Turnaround Programme.

This assignment does not constitute a feasibility study. Rather, it is intended to provide the analytical foundation required to make informed decisions regarding the scope, prioritisation, and delivery approach for subsequent feasibility studies and project preparation activities. The outcome of the assignment should equip ISA and DRRSMDM with a clear roadmap for advancing the programme in a strategic, coordinated, and cost-effective manner.

3. SCOPE OF WORK/TERMS OF REFERENCE

3.1. Scope of Work overview

The appointed service provider is required to deliver the following deliverables:

i. Programme Gap Analysis and Structuring Report

- a) Validation of Existing Work and Gap Analysis
- b) Needs and Demand Assessment
- c) Programme Structuring Assessment
- d) Financing and Funding Assessment
- e) Phasing and Sequencing Recommendations

The above work areas are discussed in further detail in the sections that follow.

3.2. Detailed Scope of Work

3.2.1. Programme Gap Analysis and Structuring Report

The Service Provider shall prepare a concise, evidence-based **Programme Gap Analysis and Structuring Report** covering the three interventions that comprise the DRRSMDM Water Turnaround Programme, namely:

- the **Vryburg Direct Potable Reuse (DPR) Plant**;
- the **Bloemhof Dam to Vryburg to Kagisano-Molopo Bulk Water Pipeline**; and
- the **Spitskop Dam to Taung Bulk Water Supply Scheme**.

As detailed in **Section 2.4** of this document, the report must be developed for a decision-making audience, specifically ISA and DRRSMDM, and should provide clear, evidence-based, and actionable recommendations rather than a mere compilation of findings. The report must answer five key strategic questions, each informed by the work areas outlined below.

a) Validation of Existing Work and Gap Analysis

The Service Provider shall consolidate, review, and critically assess all existing studies, reports, designs, assessments, and supporting data relating to the three Water Turnaround Programme interventions. The objective is not to duplicate previous work, but to determine its adequacy, reliability, and suitability as a foundation for subsequent feasibility studies.

The review shall be undertaken for each intervention and shall include:

- An assessment of the currency, completeness, and technical robustness of existing studies, including pre-feasibility reports, demand assessments, hydrological studies, institutional assessments, and relevant correspondence with the Department of Water and Sanitation (DWS);
- Validation of key assumptions underpinning the existing work, including population growth projections, water demand forecasts, capital cost assumptions, and regulatory requirements;
- An assessment of the extent to which existing studies satisfy the requirements of National Treasury's Infrastructure Planning and Appraisal Guideline and ISA's Five

Case Model, identifying any gaps that would need to be addressed before a Budget Facility for Infrastructure (BFI) submission can be prepared;

- Identification of inconsistencies, conflicting findings, or unresolved technical issues that may affect future project development; and
- Determination of work that can be relied upon or updated for future feasibility studies, and work that will require replacement or additional investigation.

The Service Provider shall also undertake targeted stakeholder engagements with DRRSMDM, the affected Local Municipalities, DWS, relevant Water Boards, and other key stakeholders to validate findings, clarify uncertainties, and gather strategic input relevant to programme implementation.

Output: A gap analysis matrix for each intervention, clearly identifying available information, its adequacy, information requiring updating, and outstanding gaps requiring further investigation.

b) Needs and Demand Assessment

The Service Provider shall undertake a high-level assessment of current and future water demand and supply conditions within the district to validate the strategic need for each intervention and confirm the appropriateness of the proposed solutions.

This assessment is not intended to replace detailed engineering demand analyses but rather to verify the reasonableness of existing assumptions and the underlying rationale for investment. The assessment shall include:

- Validation of the district-wide water supply-demand balance, including the estimated baseline bulk water deficit and its distribution across the five Local Municipalities;
- Review and validation of demand assumptions underpinning each proposed intervention, using available demographic data, Water Services Development Plans (WSDPs), DWS information, and other relevant sources;
- Identification of material demand-side risks, including demographic changes, demand overestimation, future economic growth assumptions, and the impact of non-revenue water; and
- Assessment of whether the three interventions, collectively, address the district's long-term water security needs or whether significant gaps remain.

Output: A demand validation report for each intervention, including a statement of confidence in existing assumptions and recommendations on areas requiring further analysis during the feasibility stage.

c) Programme Structuring Assessment

A key objective of this assignment is to determine whether the three interventions should be advanced as a single integrated programme or as separate projects. The Service Provider shall assess and provide a clear recommendation based on:

- Technical interdependencies between the interventions, including shared infrastructure, water sources, treatment facilities, operational requirements, and distribution systems;
- Institutional and governance considerations, including implementation arrangements, operational responsibilities, and long-term asset management requirements;

- Procurement implications, including market capacity, consultant availability, programme complexity, and potential benefits or disadvantages associated with bundling the interventions;
- Funding and BFI submission considerations, including the implications of programme versus project-based submissions to National Treasury; and
- Project risk, including the extent to which delays, regulatory challenges, funding constraints, or technical issues affecting one intervention could impact the others.

The recommendation shall be supported by a clear rationale and implementation strategy. Where separate projects are recommended, the Service Provider shall propose an appropriate grouping and sequencing approach. Where an integrated programme is recommended, the Service Provider shall identify the governance, management, and coordination arrangements required to support implementation.

Output: A programme structuring recommendation with supporting analysis and justification.

d) Financing and Funding Assessment

The Service Provider shall assess potential financing and funding options for both the programme as a whole and each individual intervention. The assessment shall:

- Review the indicative financing profile of each intervention, including estimated capital costs, affordability considerations, revenue-generating potential, and debt-servicing capacity;
- Evaluate the suitability of funding and financing mechanisms such as BFI funding, Regional Bulk Infrastructure Grant (RBIG) funding, Development Finance Institution (DFI) funding, private sector participation, public-private partnerships (PPPs), concessions, special purpose vehicles (SPVs), and blended finance structures;
- Assess the implications of each financing option for procurement strategy, risk allocation, institutional arrangements, and implementation timelines;
- Identify tariff, revenue, affordability, and cost-recovery constraints that may affect bankability and long-term financial sustainability; and
- Determine whether a programme-level funding solution offers advantages over separate component-level funding arrangements.

Output: A financing assessment and funding matrix for each intervention, identifying the preferred financing mechanism, key assumptions, critical success factors, and matters to be addressed during feasibility studies.

e) Phasing and Sequencing Recommendations

Based on the findings of the preceding work streams, the Service Provider shall recommend a practical and logical approach to advancing the interventions to the feasibility stage. The recommendation shall consider:

- The readiness of each intervention to proceed to feasibility, taking account of the quality and completeness of existing studies;
- The urgency and strategic importance of the water supply challenges addressed by each intervention;
- The maturity of potential funding and financing arrangements;
- Technical, institutional, and implementation interdependencies between interventions; and

- DRRSMDM's capacity to manage multiple concurrent project preparation processes.

Output: A phased implementation roadmap indicating the recommended order, timing, and rationale for advancing each intervention to full feasibility study.

3.3. Key Deliverable

The primary deliverable for this assignment shall be a single, integrated **Programme Gap Analysis and Structuring Report**, designed as a decision-making tool for ISA and DRRSMDM. The report shall include:

- An Executive Summary (maximum five pages) outlining the key findings and recommendations;
- A gap analysis matrix for each programme intervention;
- A demand validation assessment for each intervention;
- A recommended programme structuring approach, supported by a clear rationale;
- A financing and funding matrix for each intervention;
- A phased implementation and sequencing roadmap; and
- Draft Terms of Reference for the recommended feasibility study or studies, aligned to the findings of this assignment.

All supporting datasets, models, working papers, and reference materials shall be submitted in editable format. The Service Provider shall present the final findings and recommendations to the Project Working Committee and DRRSMDM.

3.4. General

The following are key steps in the workflow for the execution of the services:

- i. A Project Working Committee (PWC), comprising representatives of ISA, DRRSMDM, IDC, and other relevant stakeholders, will be established at project inception to oversee the assignment. ISA will chair the committee, while the Service Provider shall provide secretariat support.
- ii. Within two weeks of appointment, the Service Provider shall submit an Inception Report and Information Request Matrix identifying all information, documentation, and stakeholder inputs required to complete the assignment.
- iii. Given the six-month duration of the assignment, the Service Provider shall provide concise fortnightly progress reports to the Project Working Committee.
- iv. A draft Programme Gap Analysis and Structuring Report shall be submitted by no later than Month 4 for review and comment by the Project Working Committee. The Service Provider shall address all comments prior to submission of the final report.
- v. The final report and accompanying PowerPoint presentation shall be submitted by Month 6. The Service Provider shall present the final findings and recommendations to ISA, DRRSMDM, and other stakeholders as required.

4. PROJECT TIMELINES

The appointed service provider will be required to start immediately after award and complete the assignment within **six (6) months** from the date of appointment.

5. TECHNICAL EVALUATION CRITERIA

5.1 Technical Requirements

The service provider must indicate their compliance/ non-compliance to the following requirements and to substantiate as required. The bidder must respond in the format below, where additional information is provided/ attached somewhere else; such information must be clearly referenced.

5.1.1. BIDDER'S EXPERIENCE	COMPLY	PARTIALLY COMPLY	NOT COMPLY
The bidder must demonstrate experience as a Lead Transaction Advisor in developing business cases for water and sanitation, municipal bulk infrastructure. The experience must include technical, financial, commercial, and implementation planning components. Bidders must also provide evidence of successfully taking projects from inception and business case development through to funding approval and implementation. The bidder must provide at least three (3) reference projects completed within the last 10 years. For each reference, the bidder must supply the contact person's name, designation, email address, and telephone number. References submitted without complete contact details will be deemed invalid. Refer to Table (A) Annexure 1 of this document for the response format provided.			
Substantiate / Comments			

5.1.2. BIDDER'S PROPOSED METHODOLOGY	COMPLY	PARTIALLY COMPLY	NOT COMPLY
The bidder must demonstrate a clear understanding of the project's objectives and deliverables and provide a tailored methodology outlining how these will be achieved. The proposed approach should be adaptable to changing project requirements and include appropriate quality management, risk management, stakeholder management, and governance frameworks aligned with the project's critical needs. At a minimum, the methodology must address the following critical components: i. Validation of Existing Work and Gap Analysis ii. Needs and Demand Assessment iii. Options Analysis (Technical, Cost effectiveness, Environmental, Institutional Capacity & Legal) iv. Programme Structuring Assessment v. Risk Assessment and Sensitivity analysis vi. Financing and Funding Assessment vii. Phasing and Sequencing Recommendations			
Substantiate / Comments			

5.1.3. BIDDER'S PROPOSED PROJECT PLAN	COMPLY	PARTIALLY COMPLY	NOT COMPLY
The bidder must submit a detailed project plan, which will compliment and align with the above proposed methodology. The plan needs to align with the project duration of a maximum of Six (6) months from date of appointment, including the duration of each stage/phase. The project plan is to be in a form of a Work Breakdown Structure (WBS) and timeframes in a Gantt Chart format.			
Substantiate / Comments			

5.1.4. QUALIFICATIONS AND SKILLS OF KEY PERSONNEL	COMPLY	PARTIALLY COMPLY	NOT COMPLY
The bidder's key personnel of the proposed team must have relevant qualifications, skills and experience in providing technical, financial, economic, and legal advisory services in related infrastructure projects. The team must include the following as a minimum: i. Project Lead: who is either a Finance Specialist or a Civil Engineer with a minimum of eight (8) years' post-registration experience (SAICA, SAIPA, CFA Institute, CIMA, or PrEng) in infrastructure transaction advisory. Experience in the water services sector will be advantageous. ii. Finance Specialist: with a relevant bachelor's degree and professional registration with SAICA, SAIPA, the CFA Institute, or CIMA. The specialist must have at least seven (7) years of relevant experience in infrastructure finance, including financial modelling and project finance structuring. iii. Environmental Specialist: with a minimum NQF Level 7 qualification in Environmental Management, Environmental Science, or a related field, and professional registration with EAPASA or an equivalent recognised professional body. The specialist must have at least seven (7) years of relevant experience in environmental and social impact assessments for water and/or wastewater infrastructure projects. iv. Civil Engineer: with a minimum NQF Level 8 qualification in Civil Engineering and professional registration with ECSA. The engineer must have at least seven (7) years' relevant experience in the planning, design, operation, and maintenance of water and wastewater infrastructure, including water treatment plants, wastewater treatment systems, water reuse schemes, pipelines, and reservoirs. v. Any other relevant resource the bidder deems necessary to be part of the team. <i>The bidders must submit, as part of its proposal, the following:</i> • The structure and composition of the proposed team and teamleader, clearly outlining the main disciplines/specialties of this project and the key personnel responsible for each specialty. Please refer to Table (b) Annexure 1 of this document for the format in which the required information must be provided. • CVs for all key personnel, clearly demonstrating qualifications, relevant experience, and competencies aligned to the objectives and requirements of the project. • Where professional registration is required, the bidder must provide a valid registration certificate showing the registration and certification date. • For international qualifications, bidders must provide SAQA accreditation verification.			
Substantiate / Comments			

SECTION 3: COST PROPOSAL

SECTION 3: COST PROPOSAL

1. **NOTE: All prices must be VAT inclusive (where applicable) and must be quoted in South African Rand (ZAR).**

2. Are the rates quoted firm for the full period of the contract?

YES	NO
-----	----

Important: If not firm for the full period, provide details of the basis on which price adjustments shall be applied e.g., CPI etc.

3. All additional costs associated the bidder's offer must be clearly specified and included in the Total Bid Price.

4. Is the proposed bid price linked to the exchange rate?	Yes	No
<i>If yes, the bidder must indicate CLEARLY which portion of the bid price is linked to the exchange rate:</i>		

5. Payments will be linked to specified deliverables after such deliverables have been approved by the IDC. Payments will be made within 30 days from date of invoice.	Comply	Not Comply

6. The IDC reserves the right to consider the guidelines on consultancy rates as set out in the National Treasury Instruction 02 of 2016/2017: Cost Containment Measures which took effect from 01 January 2014, where relevant.	Compl y	Not Comply
The bidder must indicate if their proposed rates are in line with the provisions of the referenced National Treasury Instruction: Cost Containment Measures.		
Substantiate / Comments		

7. COSTING MODEL

Activity/ Deliverable	Resource(s)	Rate/Hour per resource	Number of hours	Cost (VAT Excl.)
Programme Gap Analysis and Structuring Report				
a) Validation of Existing Work and Gap Analysis				
b) Needs and Demand Assessment				
c) Programme Structuring Assessment				
d) Financing and Funding Assessment				
e) Phasing and Sequencing Recommendations				
Disbursements				
Sub- Total (Vat Excl.)				
VAT @ 15% (If Applicable)				
Total Bid Price (Vat Incl.)				

- ***Bidder to name / list the resource/s to be allocated for the different deliverables.***

The bidder must provide a detailed breakdown of the Disbursements as follows:

Cost Element	Cost (VAT Excl.)
Sub-Total Disbursements	

Note on pricing:

Disbursements (incidental expenses other than professional fees e.g., travel and accommodation, printing costs, etc.) must be clearly defined, outlining all assumptions. It is of utmost importance to submit clear and comprehensive cost proposals to allow the IDC to fairly compare bid price / cost proposals. If there is no additional fee envisaged for Disbursements, then the bidder must clearly indicate “No Charge / Free of Charge”. Failure to clearly indicate this, would result in IDC penalising your bid response by taking the cost of the highest bidder and adding 50% thereto and apply this rate for purposes of price comparisons. Bidders are therefore requested to respond clearly and comprehensively on this aspect of their bid response.

8.1 SUMMARY OF THE PROPOSAL

DESCRIPTION	BIDDER'S PROPOSAL
Number of resources (personnel)	
Project duration (in hours)	
Project duration (in months)	
Commencement Date	

PRICE DECLARATION FORM

Dear Sir,

Having read through and examined the Request for Proposal (RFP) Document, **T49/08/26** the General Conditions, The Requirement and all other Annexures to the RFP Document, we offer **To Conduct A Programme-Level Gap Analysis And Programme Structuring Assessment For The Water Supply Turnaround Programme** to the IDC, at a total amount of:

R..... VAT incl.)

In words

R..... VAT incl.)

We confirm that this price covers all activities associated with the project management and consulting service, as called for in the Tender document. We confirm that IDC will incur no additional costs whatsoever over and above this amount in connection with the provision of this service.

We undertake to hold this offer open for acceptance for a period of 120 days from the date of submission of offers. We further undertake that upon final acceptance of our offer; we will commence with the provision of service when required to do so by the IDC.

We understand that you are not bound to accept the lowest or any offer and that we must bear all costs which we have incurred in connection with preparing and submitting this tender.

We hereby undertake for the period during which this tender remains open for acceptance not to divulge to any persons, other than the persons to which the tender is submitted, any information relating to the submission of this tender or the details therein except where such is necessary for the submission of this tender.

SIGNED _____ **DATE** _____

(Print name of signatory) _____
Designation _____

FOR AND ON BEHALF OF:	COMPANY NAME	_____
	Tel No	_____
	Fax No	_____
	Cell No	_____

SECTION 4: ANNEXURES

Bidder's Experience and the proposed Project Team

The bidder must provide the following information:

[illegible]

Table (b) Details of the key personnel of the bidders' proposed team: (please refer to par 5.1.4 of Section 2 of this RFP document):

Name	Position	Role / Duties in this Project	Relevant Project Experience	
			Project description, Client, Project period	Project Cost

ANNEXURE 2: ACCEPTANCE OF BID CONDITIONS AND BIDDER'S DETAILS

Request for Proposal No: _____
Name of Bidder: _____
Authorised signatory: _____
Name of Authorised Signatory _____
Position of Authorised Signatory _____

By signing above the bidder hereby accept full responsibility for the proper execution and fulfilment of all obligations and conditions devolving on him/her under this RFP.

[Note to the Bidder: The Bidder must complete all relevant information set out below.]

CENTRAL SUPPLIER DATABASE (CSD) INFORMATION

Bidders that are registered on the Central Supplier Database (CSD) of National Treasury are required to submit as part of this proposal both their CSD supplier number and CSD unique registration reference numbers below:

Supplier Number	
-----------------	--

BIDDING STRUCTURE

Indicate the type of Bidding Structure by marking with an 'X':	
Individual Bidder	
Joint Venture/ Consortium	
Prime Contractor with Subcontractors	
Other	

REQUIRED INFORMATION

If Individual Bidder:	
Name of Company	
Registration Number	
Vat registration Number	
Contact Person	
Telephone Number	
cell phone Number	
Email address	
Postal Address	
Physical Address	

If Joint Venture or Consortium, indicate the following for each partner:	
Partner 1	
Name of Company	
Registration Number	
Vat registration Number	
Contact Person	
Telephone Number	
Cell phone Number	
Email address	
Postal Address	
Physical Address	

Scope of work and the value as a % of the total value of the contract	
Partner 2	
Name of Company	
Registration Number	
Vat registration Number	
Contact Person	
Telephone Number	
Cell phone Number	
Email address	
Postal Address	
Physical Address	
Scope of work and the value as a % of the total value of the contract	

If bidder is a Prime Contractor using Sub-contractors, indicate the following:	
Prime Contractor	
Name of Company	
Registration Number	
Vat registration Number	
Contact Person	
Telephone Number	
Cell phone Number	
Email address	
Postal Address	
Physical Address	
Work as a % of the total value of the contract and description of the work	
Sub-contractors	
Name of Company	
Company Registration Number	
Vat registration Number	
Contact Person	
Telephone Number	
Cell phone Number	
Email address	
Postal Address	
Physical Address	
Subcontracted work as a % of the total value of the contract and description of the work	

ANNEXURE 3: TAX COMPLIANCE REQUIREMENTS

1. TAX COMPLIANCE REQUIREMENTS			
1.1 BIDDERS MUST ENSURE COMPLIANCE WITH THEIR TAX OBLIGATIONS. 1.2 BIDDERS ARE REQUIRED TO SUBMIT THEIR UNIQUE PERSONAL IDENTIFICATION NUMBER (PIN) ISSUED BY SARS TO ENABLE THE ORGAN OF STATE TO VIEW THE TAXPAYER'S PROFILE AND TAX STATUS. 1.3 APPLICATION FOR TAX COMPLIANCE STATUS (TCS) OR PIN MAY ALSO BE MADE VIA E-FILING. IN ORDER TO USE THIS PROVISION, TAXPAYERS WILL NEED TO REGISTER WITH SARS AS E-FILERS THROUGH THE WEBSITE WWW.SARS.GOV.ZA. 1.4 BIDDERS MAY ALSO SUBMIT A PRINTED TCS TOGETHER WITH THE BID. 1.5 IN BIDS WHERE CONSORTIA / JOINT VENTURES / SUB-CONTRACTORS ARE INVOLVED, EACH PARTY MUST SUBMIT A SEPARATE PROOF OF TCS / PIN / CSD NUMBER. 1.6 WHERE NO TCS IS AVAILABLE BUT THE BIDDER IS REGISTERED ON THE CENTRAL SUPPLIER DATABASE (CSD), A CSD NUMBER MUST BE PROVIDED.			
2. QUESTIONNAIRE TO BIDDING FOREIGN SUPPLIERS			
2.1 IS THE BIDDER A RESIDENT OF THE REPUBLIC OF SOUTH AFRICA (RSA)? ☐ YES ☐ NO 2.2 DOES THE BIDDER HAVE A BRANCH IN THE RSA? ☐ YES ☐ NO 2.3 DOES THE BIDDER HAVE A PERMANENT ESTABLISHMENT IN THE RSA? ☐ YES ☐ NO 2.4 DOES THE BIDDER HAVE ANY SOURCE OF INCOME IN THE RSA? ☐ YES ☐ NO			
IF THE ANSWER IS "NO" TO ALL OF THE ABOVE, THEN, IT IS NOT A REQUIREMENT TO OBTAIN A TAX COMPLIANCE STATUS / TAX COMPLIANCE SYSTEM PIN CODE FROM THE SOUTH AFRICAN REVENUE SERVICE (SARS) AND IF NOT REGISTER AS PER 1.3 ABOVE.			
SUPPLIER STATUS	COMPLIANCE	TAX COMPLIANCE SYSTEM PIN:	

ANNEXURE 4: BIDDER'S DISCLOSURE

1. PURPOSE OF THE FORM

Any person (natural or juristic) may make an offer or offers in terms of this invitation to bid. In line with the principles of transparency, accountability, impartiality, and ethics as enshrined in the Constitution of the Republic of South Africa and further expressed in various pieces of legislation, it is required for the bidder to make this declaration in respect of the details required hereunder.

Where a person/s are listed in the Register for Tender Defaulters and / or the List of Restricted Suppliers, that person will automatically be disqualified from the bid process.

2. BIDDER'S DECLARATION

2.1 Is the bidder, or any of its directors / trustees / shareholders / members / partners or any person having a controlling interest ¹ in the enterprise, employed by the state? **YES/NO**

2.1.1 If so, furnish particulars of the names, individual identity numbers, and, if applicable, state employee numbers of sole proprietor/ directors / trustees / shareholders / members/ partners or any person having a controlling interest in the enterprise, in table below.

Full name	Identity Number	Name of State Institution

2.2 Do you, or any person connected with the bidder, have a relationship with any person who is employed by the procuring institution? **YES/NO**

2.2.1 If so, furnish particulars:

.....
.....

2.3 Does the bidder or any of its directors / trustees / shareholders / members / partners or any person having a controlling interest in the enterprise have any interest in any other related enterprise whether they are bidding for this contract? **YES/NO**

2.3.1 If so, furnish particulars:

.....
.....

¹ the power, by one person or a group of persons holding the majority of the equity of an enterprise, alternatively, the person/s having the deciding vote or power to influence or to direct the course and decisions of the enterprise.

3 DECLARATION

I, the undersigned, (name)..... in submitting the accompanying bid, do hereby make the following statements that I certify to be true and complete in every respect:

- 3.1 I have read, and I understand the contents of this disclosure.
- 3.2 I understand that the accompanying bid will be disqualified if this disclosure is found not to be true and complete in every respect.
- 3.3 The bidder has arrived at the accompanying bid independently from, and without consultation, communication, agreement, or arrangement with any competitor. However, communication between partners in a joint venture or consortium² will not be construed as collusive bidding.
- 3.4 In addition, there have been no consultations, communications, agreements or arrangements with any competitor regarding the quality, quantity, specifications, prices, including methods, factors or formulas used to calculate prices, market allocation, the intention or decision to submit or not to submit the bid, bidding with the intention not to win the bid and conditions or delivery particulars of the products or services to which this bid invitation relates.
- 3.5 The terms of the accompanying bid have not been, and will not be, disclosed by the bidder, directly or indirectly, to any competitor, prior to the date and time of the official bid opening or of the awarding of the contract.
- 3.6 There have been no consultations, communications, agreements, or arrangements made by the bidder with any official of the procuring institution in relation to this procurement process prior to and during the bidding process except to provide clarification on the bid submitted where so required by the institution; and the bidder was not involved in the drafting of the specifications or terms of reference for this bid.
- 3.7 I am aware that, in addition and without prejudice to any other remedy provided to combat any restrictive practices related to bids and contracts, bids that are suspicious will be reported to the Competition Commission for investigation and possible imposition of administrative penalties in terms of section 59 of the Competition Act No 89 of 1998 and or may be reported to the National Prosecuting Authority (NPA) for criminal investigation and or may be restricted from conducting business with the public sector for a period not exceeding ten (10) years in terms of the Prevention and Combating of Corrupt Activities Act No 12 of 2004 or any other applicable legislation.

I CERTIFY THAT THE INFORMATION FURNISHED IN PARAGRAPHS 1, 2 and 3 ABOVE IS CORRECT. I ACCEPT THAT THE STATE MAY REJECT THE BID OR ACT AGAINST ME IN TERMS OF PARAGRAPH 6 OF PFMA SCM INSTRUCTION 03 OF 2021/22 ON PREVENTING AND COMBATING ABUSE IN THE SUPPLY CHAIN MANAGEMENT SYSTEM SHOULD THIS DECLARATION PROVE TO BE FALSE.

..... Signature	 Date
..... Position	 Name of bidder

² Joint venture or Consortium means an association of persons for the purpose of combining their expertise, property, capital, efforts, skill and knowledge in an activity for the execution of a contract.

ANNEXURE 5: SHAREHOLDERS AND DIRECTORS INFORMATION

[Note to the bidder: the bidder must complete the information set out below. If the bidder requires more space than is provided below it must prepare a document in substantially the same format setting out all the information referred to below and return it with Returnable Schedule 2.]

1. Shareholders/ Members

Name of the shareholder	ID Number	Race	Gender	% Shares

Note: The bidder must also attach the detailed Company/ Group Structure where relevant.

2. Trust Information

Should a trust form part of the Company / Group structure then the following must be submitted as part of your proposal.

Documents necessary to verify the Identity of a Trust	☐ Copy of trust deed or other founding document by which trust is created.
	☐ Letters of authority (as issued by the Master of the High Court)
	☐ Personal details of each Trustee, each Beneficiary, the Founder, and the person authorised to act on behalf of the Trust

3. Black Shareholders/ Members as per the B-BBEE Certificate

Name of the shareholder	ID Number	Race	Gender	% Shares
Total Black Shareholding % as per the current and valid B-BBEE Certificate				

4. Directors

Name of the shareholder	ID Number	Race	Gender

I, THE UNDERSIGNED (NAME).....

CERTIFY THAT THE INFORMATION FURNISHED ABOVE IS CORRECT.

.....
Signature

.....
Date

.....
Position

.....
Name of bidder

ANNEXURE 6: BEE COMMITMENT PLAN

The IDC encourages existing vendors and prospective bidders to support the objectives of B-BBEE and as far as possible strive to improve their B-BBEE contribution status. For bid evaluation purposes, bidders are allocated points in terms of a preference point system based on the Specific Goals which requires the bidder to have a valid B-BBEE certificate or a sworn affidavit in case of a EME or QSE.

Bidders are therefore required to submit a B-BBEE improvement plan in view of the new B-BBEE Codes of Good Practice. Bidders must indicate the extent to which their ownership, management control, employment equity, preferential procurement and enterprise development will be maintained or improved over the contract period in the event that they are successful in this bid process.

ANNEXURE 7: DISCLOSURE STATEMENT

In terms of the tender condition 8.4, which allows the IDC to conduct background checks on bidders and its shareholders and directors, the IDC hereby requires bidders to provide the following additional information:

1. The IDC considers the integrity of its appointed service providers to be of critical importance. The IDC reserves the right to apply its objective criteria to award any bidders whose integrity, based on past conduct (during the 5 years immediately preceding the bid submission date), it considers questionable.
2. To this end, the IDC requires each bidder to include in its bid, a disclosure statement which details the following (sufficient information and supporting documentation for the IDC to make its own assessment as to the materiality or seriousness of allegations regarding the bidder's integrity or conduct): any criminal charges made against the bidder or any of its directors, shareholders, or management officials regarding their professional conduct;
 - 2.1. any civil proceedings initiated against the bidder or any of its directors, shareholders, or management officials regarding their professional conduct; and
 - 2.2. any other enquiry or similar proceedings initiated or threatened against the bidder or any of its directors, shareholders, or management officials regarding their professional conduct.
3. Where the bidder is a consortium, the disclosure statement referred to in paragraph 2.2 above must be made separately in respect of each consortium partner.
4. In the event that the bidder's circumstances change, after submission of its bid, regarding any matter referred to in paragraph 2.2 above or in regard to any matter referred to in its disclosure statement, the bidder must submit a written notification to IDC indicating the nature and extent of such changed circumstances.
5. The IDC reserves the right to seek such additional information from any bidder, in respect of the disclosure statement referred to in paragraph 2.2 above, as it may, in its sole discretion, determine, whether such information has been requested under this RFP or otherwise, and may require the bidder to make oral presentations for clarification purposes or to present supplementary information, in respect of the disclosure statement if so required by the IDC.
6. Based on its own assessment of the contents of the bidder's disclosure statement and any publicly available information which is relevant to the contents of such disclosure statement, the IDC will decide whether the bidder's conduct or any allegations relating thereto pose a risk, reputational or otherwise, to the IDC; and if it reaches an adverse conclusion the IDC will in its sole discretion have the right not to award a contract or order.

SIGNED _____ **DATE** _____

(Print name of signatory) _____

Designation _____

FOR AND ON BEHALF COMPANY

OF: NAME _____

Tel No _____

Fax No _____

Cell No _____

ANNEXURE 8: PRIVACY & PROTECTION OF PERSONAL INFORMATION ACT 4 OF 2013 REQUIREMENTS

Request for Proposal No:	
Name of Bidder:	
Authorised signatory:	

Protecting personal information is important to the Industrial Development Corporation (IDC). To do so, IDC follows general principles in accordance with applicable privacy laws and the Protection of Personal Information Act 4 of 2013 (POPIA).

IDC's role as a responsible party, is amongst others to process personal information for the intended purpose for which it was obtained and in line with legal agreements with its respective/prospective clients, third parties, suppliers, and operators.

Who is an Operator? A person or body/ entity which processes personal information for the IDC in terms of a contract or mandate.

Who is a Supplier? a natural or juristic person that provides a product or renders a service to the IDC. A supplier could also be considered as an operator, an independent responsible party or (together with IDC) a joint responsible party.

If the supplier or business partner provides IDC with its related persons' personal information, the supplier or business partner warrants that the related persons are aware of and have consented to the sharing and processing of their personal information with/by IDC. IDC will process the personal information of related persons as stated under a contractual agreement or as required by any related legislation.

Examples of the personal information of the supplier or business partner where relevant may include (but are not limited to): financial information, including bank statements provided to the IDC; invoices issued by the supplier or business partner; the contract/ legal agreement between the IDC and the supplier or business partner; other identifying information, which includes company registration numbers, VAT numbers, tax numbers and contact details; marital status and matrimonial property regime (e.g. married in community of property); nationality; age; language; date of birth; education; financial history; identifying numbers (e.g. an account number, identity numbers or passport numbers); email address; physical address (e.g. residential address, work address or physical location); information about the location (e.g. geolocation or GPS location); telephone numbers; online and other unique identifiers; social media profile/s; biometric information (like fingerprints, facial recognition signature; race; gender; sex; criminal history).

Example of Special personal information is personal information about the following: · criminal behaviour, or any proceedings in respect of any offence allegedly committed by a data subject or the disposal of such proceedings; religious and philosophical beliefs; trade union membership; political beliefs; health, including physical or mental health, disability, and medical history; or biometric information (e.g. to verify identity).

RESPONSIBILITIES OF SUPPLIERS AND BUSINESS PARTNERS WHO ARE OPERATORS UNDER POPIA

Where a supplier or business partner, in terms of a contract or mandate, processes personal information for the IDC and is considered an operator of the IDC, the supplier or the business partner will be required to adhere to the obligations set out in the IDC data privacy or POPIA policy. This policy sets out the rules of engagement in relation to how personal information is processed by suppliers and business partners on behalf of the IDC as well as the minimum legal requirements that IDC requires the suppliers and business partners to adhere to, including compliance with POPIA as summarised in the below table.

ITEM	GUIDING CONDITIONS FOR PROCESSING PERSONAL INFORMATION	YES	NO
1.	Accountability The respective clients, third parties, suppliers and operators and its members will ensure that the provisions of POPIA, the guiding principles outlined in the policy and all the measures that give effect to such provisions are complied with at the time of the determination of the purpose and means of the processing and during the processing itself. In the event that an employee of the IDC or any person acting on behalf of the corporation who through their intentional or negligent actions and/or omissions fail to comply with the principles and responsibilities outlined, proper corrective measures will be applied.	Yes ☐	No ☐
2.	Processing Limitation The respective clients, third parties, suppliers and operators and their members will ensure that information is only processed for a justifiable reason and processing is compatible with the purpose of the collection.	Yes ☐	No ☐
3.	Purpose Specification All respective clients, third parties, suppliers and operators and their members will process personal information only for specific, explicitly defined, and legitimate reasons. The respective clients, third parties, suppliers and operators will inform IDC of reasons prior to collecting or recording their PI.	Yes ☐	No ☐
4.	Further Processing Limitation Personal information will not be processed for a secondary purpose unless that processing is compatible with the original purpose. Thus, where the respective clients, third parties, suppliers and operators seek to process personal information it holds for a purpose for which it was originally collected, and where this secondary purpose is not compatible with the original purpose, respective clients, third parties, suppliers and operators will first obtain additional consent from the IDC.	Yes ☐	No ☐
5.	Information Quality The respective clients, third parties, suppliers and operators will take reasonable steps to ensure that all personal information collected is complete, accurate and not misleading. Where PI is collected or received from third parties, the respective clients, third parties, suppliers and operators will take reasonable steps to confirm that the information is correct by verifying the accuracy of the information directly with the data subject or by way of independent sources.	Yes ☐	No ☐

ITEM	GUIDING CONDITIONS FOR PROCESSING PERSONAL INFORMATION	YES	NO
6.	Open Communication Reasonable steps will be taken by the respective clients, third parties, suppliers and operators to ensure that the IDC is notified of the purpose for which the information is being collected, used, and processed.	Yes ☐	No ☐
7.	Security Safeguards It is a requirement of POPIA for responsible parties, business partners and operators to adequately protect personal information. IDC will need to review suppliers or business partner security controls and processes to ensure that personal Information is compliant with the conditions of the lawful processing of personal information as set out in the POPIA. This would be continuous monitoring and review that will be conducted by the IDC at its discretion.	Yes ☐	No ☐
8.	Data Subject Participation A data subject whose PI has been collected, stored, and processed by the respective clients, third parties, suppliers and operators must have communication channels to attend to may request for the correction or deletion of such information.	Yes ☐	No ☐

I, _____ (print name) hereby certify that the information, facts, and representations are correct and that I am duly authorized to sign on behalf of the company.

Name of Company/ Entity: _____

Company/ Entity Registration Number: _____

Company/ Entity VAT Registration Number: _____

Signature (Company/ Entity Representative)

Date