

Billing Address:
Attention: Accounts Payable Menlyn Corporate Park, Block B 175 Corobay Avenue Corner Garsfontein and Corobay Streets Waterkloof Glen ext.11 , PRETORIA 0181

Delivery Address:
Menlyn Corporate Park Block B 175 Corobay Avenue Cnr Garsfontein and Corobay Waterkloof Glen ext11 Pretoria

PURCHASE ORDER

Order Number:	53949
Order Date:	2022-10-24
Supplier Ref. No.:	
Delivery Date:	2022-10-28
Our Contact:	Mhlongo Lindiwe 0123698000
Fax No:	0123698000

Vendor Name:	NEMAI CONSULTING
Vendor Code:	V-NEM001
Telephone:	082 330 9510
Contact Person:	DHANASHREE
E-mail Address:	lehlohonolor@nemail.co.za
Address:	

Line No.	Item Description	Warehouse	Goal	Project	Quantity	Unit Cost	Line Total
1	Consulting - external	IDS-BUEN	GOAL 1		1.00	425500.00	425500.00

Total Order Amount (VAT INCLUSIVE)

R 425 500.00

Speacial Message :

Appointment of a service provider to investigate different types of partnerships between local government and private sector that could enhance private sector investment in infrastructure and service delivery.

Terms and Conditions :

This order is subject to the GENERAL CONDITIONS OF CONTRACT available on our website or on request from our Supply Chain Management unit. Payments shall be made promptly by the purchaser, but in no case later than thirty (30) days after submission of an invoice or claim by the supplier. Payment will be made in Rand unless otherwise stipulated in SCC.

Prices charged by the supplier for goods delivered and services performed under the contract shall not vary from the prices quoted by the supplier in his bid, with the exception of any price adjustments authorized in SCC or in the purchaser's request for bid validity extension, as the case may be. No variation in or modification of the terms of the contract shall be made except by written amendment signed by the parties concerned. The purchaser, without prejudice to any other remedy for breach of contract, by written notice of default sent to the supplier, may terminate this contract in whole or in part if (a) the supplier fails to deliver any or all of the goods within the period(s) specified in the contract, or within any extension thereof granted by the purchaser pursuant to GCC Clause 21.2; (b) if the Supplier fails to perform any other obligation(s) under the contract; or (c) if the supplier, in the judgment of the purchaser, has engaged in corrupt or fraudulent practices in competing for or in executing the contract.

Please quote order number in all correspondence

Official Stamp

Authorised Signatory _____

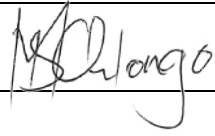
Supply Chain Management Process Compliance Checklist



RECOMMENDED BIDDER: NEMAI CONSULTING

DESCRIPTION OF REQUIREMENTS: EXTERNAL CONSULTING – BUILT

ENVIRONMENT PURCHASE ORDER NUMBER: 53949

Supporting Documents	Yes/No/ Not Applicable	Comments
Purchase Requisition Approved	YES	
RFQ Invitation Issued	YES	
Attendance Register for Compulsory Briefing Session	N/A	
Minimum of Three Valid Written Quotations/Memo	YES	
Price and BEE Points Comparative Schedule	YES	
Bidder Verified on CSD-Attach Verification Printout	YES	
Valid BEE Certificate/ Auditors Letter/CSD verification	YES	
National Treasury Blacklisting Confirmation	N/A	
SBD 4 Declaration of Interest	YES	
SBD 6.1 Preference Points Claim Form	YES	
SBD 6.2 Local Production and Content	N/A	
Compiled by:	Checked by:	Approved By:
Buyer: Lindiwe Mhlongo	Senior Buyer: Nokulunga Neti	Senior Manager: Lulama Qupe
		

FINANCE SECTION

Purchase Requisition	
RFQs	
GL/Aging	
Quotation	
Signed off Invoice confirming goods delivery /service rendered	
Statement	
Documentation in the payment pack stamped PAID	
Accounts Payable Processing Official:	
Signature & Date:	

RFQ REPORT

CLUSTER	Built Environment				
REQUISITION NUMBER	87068				
PURCHASE ORDER	53949				
DESCRIPTION OF GOODS/SERVICES	REQUEST FOR PROPOSAL				
PART A : SCM PROCESS					
Date requisition received from Client	21-Sep-22				
Date RFQ issued	22-Sep-22				
Closing date	23-Sep-22				
Number of suppliers RFQ issued to:	12				
Number of responses received	3				
Late Submissions	NONE				
PART B : SUPPORTING DOCUMENTS					
	NEMAI	PDG	PWC		
Pricing	R425,500.00	R278,253.00	R1,265,872.62		
Supplier Registered on CSD	YES	YES	YES		
Specification in line with Quotation	YES	YES	YES		
SBD 4	YES	YES	YES		
SBD 6.1	YES	YES	YES		
	Qualified	Qualified	Qualified		
Recommended service provider	Nemai	R425,500.00			

Compiled by: Buyer

L Mhlongo

Signature: 

23/10/2022

Checked by: Senior Officer

N.Neti

Signature: _____

Date: _____

Approved by : Senior SCM Manager

L Qupe

Signature: _____

Date: _____

Approved by CFO (quotes above R100 000.

T Mthethwa

Signature: _____

Date: _____

Request for Proposals:
Appointment of a service provider to investigate different types of partnerships between local government and private sector that could enhance private sector investment in infrastructure and service delivery

	TENDER 01	TENDER 02	TENDER 03	TENDER 04	TENDER 05	TENDER 06
	NEMAI	PWC	PDG			
Form of Offer : Signed	YES	YES	YES	YES	YES	YES
Total Points Scored by ALL panel members	1150.00	1070.00	810.00	0.00	0.00	0.00
Number of Panel Members	3.00					
Maximum Points Attainable per evaluation	500.00					
Average score	383.33	356.67	270.00	0	0	0
Functional Requirements Weight 100 points						
Results (Points) of relevant Tender x 100 = (B) Max results (Points) 1	76.67	71.33	54.00	0.00	0.00	0.00
Functional Disqualification	Qualified	Qualified	Disqualified			

COMPILED BY:

NAME: Ms Lindiwe Mhlongo

SIGNATURE:



DATE: 23 October 2022

CHECKED BY:

NAME: Ms Nokulunga Neti

SIGNATURE:

DATE: 23 October 2022

TENDER EVALUATION PANEL WORKSHEET

Request for Proposals:
Appointment of a service provider to investigate different types of partnerships between local government and private sector that could enhance private sector investment in infrastructure and service delivery

Detail	Aspect	Weight	PDG		NEMAI		PWC							
			TENDER 1		TENDER 2		TENDER 3		TENDER 4		TENDER 5		TENDER 6	
			Score	Total	Total	Total	Total	Total	Total	Total	Total	Total	Total	Total
Understanding of the Terms of Reference regarding the different parts of the expected deliverables. The understanding of the Terms of Reference determines alignment with the expectations of SALGA.	A	20	3	60	4	80	3	60	0	0	0	0	0	0
References: Provide three or more references from organisations in which the service was rendered clearly stating the project undertaken relating to supply chain management, PPPs, and research and innovation on other forms of partnerships between government and the private sector. 3 References = 3, 2 References = 2, 1 Reference = 1	B	10	3	30	4	40	4	40	0	0	0	0	0	0
Proposed methodology and the project plan including but not limited to: - Proposed team with demonstrable capability relevant to research - Proposed practicality and innovation - Demonstrable understanding of local government service delivery needs, current procurement regulatory framework, policy analysis, PPPs, - Clear deliverables and timelines - Clear project institutional, management and reporting arrangements	C	40	2	80	3	120	4	160	0	0	0	0	0	0
CVs of the relevant project team leaders indicating specific expertise and experience in supply chain management, research and innovation on government and private sector partnerships, understanding of local government service delivery needs.	D	30	2	60	4	120	4	120	0	0	0	0	0	0
	500	100		230		360		380		0		0		0

NAME: MR SEANA NKHAHLE

DATE: 23 October 2022

TENDER EVALUATION PANEL WORKSHEET

Request for Proposals:
Appointment of a service provider to investigate different types of partnerships between local government and private sector that could enhance private sector investment in infrastructure and service delivery

Detail	Aspect	Weight	PDG		NEMAI		PWC							
			TENDER 1		TENDER 2		TENDER 3		TENDER 4		TENDER 5		TENDER 6	
			Score	Total	Total	Total	Total	Total	Total	Total	Total	Total	Total	Total
Understanding of the Terms of Reference regarding the different parts of the expected deliverables. The understanding of the Terms of Reference determines alignment with the expectations of SALGA.	A	20	3	60	4	80	3	60	0	0	0	0	0	0
References: Provide three or more references from organisations in which the service was rendered clearly stating the project undertaken relating to supply chain management, PPPs, and research and innovation on other forms of partnerships between government and the private sector. 3 References = 3, 2 References = 2 1 References = 1	B	10	3	30	3	30	3	30	0	0	0	0	0	0
Proposed methodology and the project plan including but not limited to: - Proposed team with demonstrable capability relevant to research - Proposed practicality and innovation - Demonstrable understanding of local government service delivery needs, current procurement regulatory framework, policy analysis, PPPs, - Clear deliverables and timelines - Clear project institutional, management and reporting arrangements	C	40	2	80	4	160	3	120	0	0	0	0	0	0
CVs of the relevant project team leaders indicating specific expertise and experience in supply chain management, research and innovation on government and private sector partnerships, understanding of local government service delivery needs.	D	30	3	90	3	90	3	90	0	0	0	0	0	0
	500	100		260		360		300		0		0		0

NAME: MR ZANOXOLO FUTWA

DATE: 23 October 2022

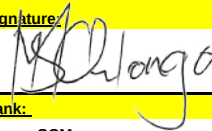
TENDER EVALUATION PANEL WORKSHEET

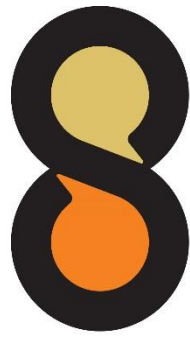
Request for Proposals:
Appointment of a service provider to investigate different types of partnerships between local government and private sector that could enhance private sector investment in infrastructure and service delivery

			PDG		NEMAI		PWC							
			TENDER 1		TENDER 2		TENDER 3		TENDER 4		TENDER 5		TENDER 6	
Detail	Aspect	Weight	Score	Total	Total	Total	Total	Total	Total	Total	Total	Total	Total	Total
Understanding of the Terms of Reference regarding the different parts of the expected deliverables. The understanding of the Terms of Reference determines alignment with the expectations of SALGA.	A	20	3	60	5	100	3	60	0	0	0	0	0	0
References: Provide three or more references from organisations in which the service was rendered clearly stating the project undertaken relating to supply chain management, PPPs, and research and innovation on other forms of partnerships between government and the private sector. 3 References = 3, 2 References = 2, 1 Reference = 1	B	10	5	50	5	50	5	50	0	0	0	0	0	0
Proposed methodology and the project plan including but not limited to: - Proposed team with demonstrable capability relevant to research - Proposed practicality and innovation - Demonstrable understanding of local government service delivery needs, current procurement regulatory framework, policy analysis, PPPs, - Clear deliverables and timelines - Clear project institutional, management and reporting arrangements	C	40	3	120	4	160	4	160	0	0	0	0	0	0
CVs of the relevant project team leaders indicating specific expertise and experience in supply chain management, research and innovation on government and private sector partnerships, understanding of local government service delivery needs.	D	30	3	90	4	120	4	120	0	0	0	0	0	0
	500	100		320		430		390		0		0		0

NAME: MR UNATHI MTSHONITSHI

DATE: 23 October 2022

Price Comparative Schedule for purchases above R30 000							
SERVICE DESCRIPTION: INVESTIGATION PROJECT		BUILT ENVIRONMENT					
REQUISITION NUMBER:		87068					
SUPPLIER NAME		NEMAI		PWC			
PRICE	R 425,500.00		R 1,265,872.62		R 0.00		
Availability of Products	yes		yes		yes		
Delivery Period	yes		yes		yes		
Quote Validity	yes		yes		yes		
Tax compliance status verified on CSD	yes		yes		yes		
Offer to specification (Y/N)	yes		yes		yes		
	R 425,500.00		R 425,500.00		R 0.00		
80/20 preference point system = 80 [1 - (P-Pm) / (PM)]	80.00		-78.00		0.00		0.00
B-BBEE Status Level and points scored per level	1.00	20.00	1.00	20.00	0.00	0.00	0.00
TOTAL POINTS	100.00		-58.00		0.00		0.00
RANKING							
RECOMMENDATION							
Compiled by:		Checked by:					
SCM Officials : Lindiwe Mhlongo		Nokulunga Neti					
Recommended Service Provider:	Date		Date				
NEMAI CONSULTING	23-10-2022						
Motivation:	Signature:		Signature:				
							
TOTAL COST:	Rank:		Rank:				
R 425,500.00	Buyer: SCM		Senior Buyer: SCM				
In line with the new PPPFA (amended) Regulations, 2017							



SOUTH AFRICAN LOCAL
GOVERNMENT ASSOCIATION

SALGA

Inspiring service delivery

**Request for Proposals:
Appointment of a service provider to investigate different
types of partnerships between local government and
private sector that could enhance private sector
investment in infrastructure and service delivery**

Closing date and time: 06 October 2022 at 11:00

Submit to: lmhlongo@salga.org.za

1. INTRODUCTION

The South African Local Government Association (SALGA) is a public entity established by the Organised Local Government Act (Act 52 of 1997) to assist in the comprehensive transformation of local government in South Africa. SALGA is managed within the framework of the Public Finance Management Act (Act 1 of 1999) and is listed as a schedule 3A public entity. Its main objectives are to:

- Represent, promote and protect the interests of local government;
- Transform local government to enable it to fulfil its developmental role;
- Enhance the role and status of its members as provincial representatives and consultative bodies of local government;
- Enhance the role and status of municipalities;
- Be recognised by national and provincial governments to be the representative and consultative body in respect of all matters concerning local government and to make representations to both provincial and national governments in respect of any matter concerning local government;
- Ensure the full participation of women in organised local government;
- Be the National Employers' Association representing all municipal members and, by agreement, associate members.

2. SALGA MANDATE

Developmental Local Government is an essential component of the machinery of government. In accordance with its constitutional mandate, SALGA is obliged to transform the local government sector to one that has the required capacity to make a meaningful contribution to poverty alleviation, economic development and all socio-economic opportunities that the state has geared itself to provide for its people. SALGA also serves as the representative voice of all 257 municipalities in the country. For the past 20 years, since its establishment, SALGA has endeavoured to bring focus to its mandate of supporting local government transformation in a complex environment, characterised by a highly diverse and diffuse membership-base of municipalities. In terms of its amended Constitution, SALGA is a unitary body that consists of a national association and nine provincial offices. Its mandate rests on six primary pillars:

- ✓ **Representation, Advocacy and Lobbying** refers to representing the interests of members in legislatures and other policy making and oversight structures. It also refers to engaging with various stakeholders, public debates etc. in the interest of Local Government.
- ✓ **Employer Body** refers to being an effective employer representative for members. Employer representation is carried out through collective bargaining (in terms of the Labour Relations Act) in various structures including but not limited to those established in the South African Local Government Bargaining Council.
- ✓ **Capacity Building** refers to facilitating capacity building initiatives through among others; representing member interests in the Local Government Sector Education Authority (LGSETA). SALGA strives to facilitate a coherent, well-co-ordinated capacity building programme for municipal councillors and officials.
- ✓ **Support and Advice** refers to the provision of tools and services that enable municipalities to understand and interpret trends, policies and legislation affecting Local Government and to implement the said policies and plans
- ✓ **Strategic Profiling** of Local Government refers to enhancing the profile and image of local government as an important and credible agent for the delivery of services. Profiling focuses within South Africa, the African continent and the rest of the world.
- ✓ **Knowledge and Information Sharing** refers to building and sharing a comprehensive hub of Local Government knowledge and intelligence that will enable informed delivery of other SALGA mandates. The knowledge hub is also a useful reference point for all who seek Local Government information.

3. PURPOSE OF THIS REQUEST

The purpose of this document is to call for proposals from suitably qualified service providers to assist the South African Local Government Association (SALGA) to investigate different partnerships between local government and private sector for private sector investment in infrastructure service delivery including the necessary institutional capacity and regulatory reform.

4. BACKGROUND AND CONTEXT

Local government has been designated by the Constitution to be in the forefront of service delivery on key utilities such as water, energy, transport, electricity, health, solid waste management and related matters. This is an enormous responsibility and enjoins local government to look at different mechanisms of service delivery including finding partners to assist with this task.

Traditionally, government, inclusive of all spheres of government, has engaged the private sector and other non-governmental institutions on narrow process of procurement of goods and services on a commercial contract basis. It buys goods and services from the private sector with no scope for expansion into other forms of engagement that might assist the value chain of delivery of services. Even such mechanism such as Public Private Partnerships (PPPs) as defined by National Treasury are fundamentally on the same commercial principle with the government ensuring the commercial viability for involvement of the private sector. Projects that do not provide the commercial value with manageable risks for the private sector are not approved by the PPP Unit of National Treasury.

However, some members of the private sector have been willing to engage local government in other forms of engagement that could assist with delivery of services. These forms including equal contribution on upgrade of key utilities that the private sector is interested to ensure continued services. Some have demonstrated willingness to contribute bigger contributions or even entirely in maintenance of key infrastructure such as roads. However, the current regulatory framework and local government capacity in general does not seem to allow such engagements without unnecessarily encumbering the private sector contributors. As a result, some have withdrawn their willingness to contribute.

In other instances, municipalities could empower local communities through simple maintenance of local social infrastructure and providing a stipend for those that live in the vicinity of infrastructure. Again, the regulatory framework forces municipalities to engage traditional methods of procurement which might not favour the local community in the vicinity of the infrastructure.

SALGA is seeking a service provider who understands the current regulatory environment on procurement and other partnerships who also has innovation to evaluate the current regulatory framework with an intention to propose new types of partnerships with the private sector. The service provider must also investigate how such new partnerships can be effected and what capacity is necessary within local government to effect such partnerships.

5. SCOPE OF WORK

SALGA intends to appoint a suitable service provider to evaluate the current regulatory framework on engagement of private sector. Develop new types of partnerships with the private sector and how does the regulatory framework accommodate such new partnerships. Also determine the type of capacity local government needs to develop to implement such partnerships.

The scope of work is as follows:

- Provide understanding of the current regulatory framework on how the private sector participates in local government service delivery including the advantages and disadvantages;
- Propose new types and levels of partnerships that local government can have with the private sector including how these partnerships can assist local government in service delivery with emphasis on infrastructure although other services are not excluded;
- Propose on how these new partnerships can be accommodated into the regulatory framework;
- Determine any capacity requirements for local government to implement such partnerships. For example National Treasury has GTAC to implement PPPs;

5.1 KEY DELIVERABLES

1. Project Inception (Project Process Plan & Setting of multi-stakeholder reference group and Steercom)
2. Status Quo report on existing regulatory framework including advantages and disadvantages;
3. Overview of different types of partnerships between local government and private sector to assist with service delivery including the expected benefits of these partnerships and associated risks;
4. Proposed changes to the regulatory framework to accommodate such new partnerships;
5. Any capacity requirements for local government to implement such partnerships;
6. Final Report

5.2 PREFERRED SERVICE PROVIDER COMPETENCIES

A suitable service provider must produce and submit a proposal that:

- ❖ Demonstrates appropriate skills/expertise in conducting research, understanding of the procurement regulatory framework;
- ❖ Experience in innovative supply chain mechanisms and partnerships between government and private sector;
- ❖ Understanding of local government responsibilities and service delivery challenges;
- ❖ Demonstrates proven ability to deliver on similar assignments (provide traceable references).
- ❖ Reflect and demonstrable capacity and express willingness to deliver the assignment within the set constraints (time, funds and scope)
- ❖ Assigns a team with appropriate qualifications and demonstrable diversity of experience linked to the subject matter (eg. SCM, Regulatory Framework analysis or policy analysis including impact, PPPs,)

5.3 CONTENT OF PROPOSAL

The proposal should include

- 5.3.1. all relevant perceived strengths and weaknesses of the firm bidding for the service, e.g. similar previous experience, in-house skills, etc; providing information which will assist SALGA to assess its capabilities, competitive advantages, etc.;
- 5.3.2. the summary of the bidder's mission statement, the vision statement, values and long term strategies and objectives as comprehensively as possible;
- 5.3.3. a list of references of previous and current appointments relevant to the required services; examples of such services capabilities and experience and more specifically the number and size of organisations where service rendered in specific sectors in government and areas of expertise.
- 5.3.4. an organogram or list of partners, managers, specialists, together with the *curriculum vitae* of the staff who will be available for the duration of the work; any staff changes regarding staff allocated to SALGA must be done in consultation with the Project Manager representing the organisation. The successful bidder should provide experienced specialists relevant to the required services.
- 5.3.5. A breakdown of the tariff, VAT inclusive, per category as required for services rendered. Expenditure incurred without the prior approval of SALGA will not be reimbursed. An analysis of costs must be given to cover the full amount, and where possible, costs should be linked with specific tasks to be undertaken. All other incidental costs should be included in the budget breakdown.
- 5.3.6. In so far as is possible, a comprehensive budget, showing the service of activities proposed, with charge-out rates and budgeted hours per activity, detailing all assumptions made in arriving at a proposed budget, including all cost factors such a traveling.
- 5.3.7. The rate of remuneration of consultants will be subject to negotiation, not exceeding the applicable rates as contained in the DPSA Guide on Hourly Fee Rates for Consultants.
- 5.3.8. The remuneration framework of consultants shall take the following into consideration:
 - a) The "Guidelines on Fees for Audits done on behalf of the Auditor-General of South Africa (AGSA)" as issued by the South African Institute of Chartered Accountants (SAICA);
 - b) The "Guide on Hourly Fee Rates for Consultants" as issued by the department of Public Service and Administration (DPSA); and/or
 - c) Remuneration guidelines issued by professional service organisation or regulatory bodies, as may be relevant.
- 5.3.9. How the bidder proposes to provide governance assistance to SALGA; and
- 5.3.10. In so far as is possible, provide an overview of the methodology to be applied.
- 5.3.11. How the bidder will ensure that there is transfer of skills to the SALGA team.

5.4 APPOINTMENT, COMMENCEMENT AND DURATION

The appointed service provider is anticipated to commence the work within a week of being issued with an appointment letter and thereafter for a duration of the project as may be stated in the agreement. The final product should be delivered by the **31st December 2022**, depending on when the appointment is finalised.

The service provider will enter and sign an agreement with SALGA

6. INSTRUCTION TO BIDDERS

6.1 General Instructions

This document constitutes a Request for Quotation (RFQ), which specifies SALGA's requirements for a service provider to investigate different types of partnerships between local government and the private sector to assist with service delivery. The information contained herein provides a format to facilitate bidder's responses to this RFQ. It is important that the format be followed closely to help maintain the decision-making timetable. Responses must be presented in the same order as the requirements appear, section by section, and numbered accordingly, with acknowledgement of all clauses. All pricing information should be fully disclosed with all charges clearly defined, i.e. a per unit fee based on activity. Please feel free to address any other potential services not specifically mentioned in this RFQ that may be of benefit to the National Executive Committee (NEC) of SALGA which is the organisation's accounting authority.

6.2 Objectives

SALGA's objective in the call for quotations is to select a service provider suitable to investigate different types of partnerships between local government and the private sector to assist with service delivery.

6.3 Terms of Contract

The term of the contract shall be regulated by the Service Level Agreement (SLA) to be concluded with the winning bidder. It is anticipated that the term of the contract shall be for the duration of the assignment and shall expire upon fulfilment of the scope of work. The contract may be extended by mutual agreement. Thirty (30) days written notice must be given if either party wishes to terminate the agreement prior to the contract's expiry date.

6.4 Questions during Quotation Process

Any enquiries regarding this RFQ should be directed to **Lindiwe Mhlongo**, SCM at lmhlongo@salga.org.za, located at the SALGA National Office – 012 369 8000.

Bidders finding apparent discrepancies or omissions in the RFQ should notify SCM at nneti@salga.org.za at once. Bidders may during the bidding period, be advised by Addenda, of any additions, clarifications, deletions or alterations to these specifications. All such changes should be covered by the bidder's proposal. Information used in the preparation of a proposal from other than this RFQ and any written addenda (considered as the proposal documents) will not be considered as valid or official.

No further addendum will be issued by SALGA after stated closing time of the bid or indicated last date of enquiries whichever is the latter. The bid document will specify the applicable timeframes.

6.4 Submission of Proposal

Submissions must be made via email to Lindiwe Mhlongo at:

lmhlongo@salga.org.za

ONLY EMAIL SUBMISSIONS WILL BE ACCEPTED FOR THIS REQUEST.

SALGA will not be responsible for any costs incurred by the bidders associated with the preparation of responses to the RFP.

Proposals shall be stipulated sums without escalator clauses or other qualifications.

6.5 Contract Award

SALGA reserves the right to accept any proposal submitted or reject all proposals.

Any proposal submitted, that is not in complete compliance with the requirements of the proposal documents may be accepted or disqualified, at the option of SALGA.

Please outline in your proposal the assistance your institution is prepared to provide in order to meet the estimated contract duration period for the full implementation of the scope of work.

6.6 Termination of Contract

SALGA reserves the right to terminate the agreement with 30 days written notice to the winning bidder subject to the following:

- 6.6.1** the winning bidder fails to perform in accordance with the specified service requirements as set out in the RFP;
- 6.6.2** the winning bidder otherwise violates the provisions of the RFP or agreement to a substantial degree.

6.7 Liability

SALGA will not be held liable for any actions of the winning bidder and/or its employees.

6.8 Important Dates

06 October 2022 – Last day for submission (11:00)

Please note that some of the dates are based on estimated project timeframes.

7. CONDITIONS OF BID (FAILURE TO MEET ANY OF THE REQUIREMENTS BELOW MAY RENDER YOUR BID PROPOSAL NON-RESPONSIVE)

- 7.1** The requirement for content of the project proposal section below outlines the information that must be included in bid offers. **Failure to provide all or part of the information may result in your bid being excluded from the evaluation process.**
- 7.2.** A contract will be signed with the appointed Service Provider.
- 7.3.** **The** Service Provider will be required to sign confidentiality and indemnity agreements with SALGA.
- 7.4.** SALGA may at its own discretion vary an instruction to include more work.
- 7.5.** Failure to comply with any condition of this request for a proposal will invalidate respective tender proposal

- 7.6. In the event that any conflict of interest is discovered during the assignment, SALGA reserves the right to summarily cancel the agreement and demand that all the information, documents and property of SALGA be returned forthwith.
- 7.7. SALGA reserves the right to request new or additional information regarding each bidder and any individual or other persons associated with its project proposal.
- 7.8. Bidders shall not make available or disclose details pertaining to their project proposal with anyone not specifically involved, unless authorized to do so by SALGA.
- 7.9. Bidders shall not issue any press release, social media or other public announcement pertaining to the details of their project without the prior written approval of SALGA.
- 7.10. Bidders are required to declare any conflict of interest they may have in the transaction for which the bid is submitted or any potential conflict of interest. SALGA reserves the right not to consider further any bid where such a conflict of interest exists or where such potential conflict of interest may arise.
- 7.11. The bid offers and proposals should be valid and open for acceptance by SALGA for a period of 120 days from the date of submission.
- 7.12. Bidders are advised that submission of a project proposal gives rise to no contractual obligations on the part of SALGA.
- 7.12. Disputes that may arise between SALGA and a bidder must be settled by means of mutual consultation, mediation (with or without legal representation) or, when unsuccessful, in a South African court of law.
- 7.13. In addition to adherence to the specific terms and conditions of proposals, provided in this document, the bidder shall be bound by the provisions of the General Conditions of Contract attached hereto, an originally signed copy of which must be submitted together with all other bid documentation.
- 7.14. All returnable bid documents must be completed in full and submitted together with the bidder's proposal.
- 7.15. SALGA will not be liable for costs incurred during the site visits or any other cost related to the submission of the bid.
- 7.16. Completion of the Standard Bidding Documents stated herein below is **mandatory**, failure to do so **may** render your bid offer invalid.

7.17. Standard Bidding Forms

7.17.1 Preference Points Claim form

Form SBD 6.1 - Bidders must complete this document in full, special attention must be given to section 8 and 9. **DO NOT RETYPE THESE FORMS.** They must be completed on the original and signed, all in black ink.

7.17.2 Declaration of Interest

Form SBD 4 - Bidders must complete this document in full. **DO NOT RETYPE THESE FORMS.** They must be completed on the original and signed, all in black ink.

8. EVALUATION

The following evaluation method will be used:

- After the closing date of the bid invitation, an appointed evaluation committee of SALGA officials and possibly other external parties will evaluate the proposals of the bidders.
- The committee will individually evaluate each of the bid proposals received against the appointed criteria as provided for in Preferential Procurement Regulations, 2017

All proposals submitted will be evaluated on three categories:

- Functionality (technical content)

- Price
- B-BBEE status level of contribution

Bids will be evaluated in accordance with the Preferential Procurement Regulations, 2017, using the 80/20 split. The 80/20 preference points system applies for acquisition of goods or services for Rand value equal or above R30 000 and up to R50 million.

Firstly, the assessment of functionality will be done in terms of the evaluation criteria and the minimum threshold value of 70 points. A bid will be disqualified if it fails to meet the minimum threshold value for functionality as per the bid invitation.

A Bid Evaluation Committee will review and evaluate the proposals. Bidders may be invited to present their proposal for the purpose of providing clarification and answers to questions by the committee. If presentations are necessary, they will be made on the date, time and location to be confirmed.

Thereafter, only the qualifying bids after the presentation will be evaluated in terms of the 80/20 preference points systems, 80 points will be used for price only and the 20 points will be used for B-BBEE Status Level of Contribution. The price points will be calculated in accordance with the formula prescribed in Regulation 6. (1) of the Preferential Procurement Regulations, 2017.

A recommendation for the awarding of the contract will be made at the meeting of the Bid Adjudication Committee to be confirmed, where applicable.

For functionality, the following criteria will be applicable and the maximum value of points breakdown for each criterion using these scale level descriptors:

SCALE LEVEL DESCRIPTIONS	RATING
No relevant response or information given to enable evaluation	0
Very poor response based on expected standard	1
Poor response based on expected standard	2
Average response based on expected standard	3
Good response based on expected standard	4
Excellent response based on expected standard	5

Points Breakdown:

CRITERIA FOR FUNCTIONALITY	WEIGHT
Understanding of the Terms of Reference regarding the different parts of the expected deliverables. The understanding of the Terms of Reference determines alignment with the expectations of SALGA.	20
References: Provide three or more references from organisations in which the service was rendered clearly stating the project undertaken relating to supply chain management, PPPs, and research and innovation on other forms of partnerships between government and the private sector. References must show the following in order to be considered: • Name of the Organisation in which the service was rendered • Contactable Details: Telephone and/or Mobile Number and email • Period and length of project delivered 3 References = 3	10

CRITERIA FOR FUNCTIONALITY	WEIGHT
2 References = 2 1 References = 1	
Proposed methodology and the project plan including but not limited to: - Proposed team with demonstrable capability relevant to research - Proposed practicality and innovation - Demonstrable understanding of local government service delivery needs, current procurement regulatory framework, policy analysis, PPPs, - Clear deliverables and timelines - Clear project institutional, management and reporting arrangements	40
CVs of the relevant project team leaders indicating specific expertise and experience in supply chain management, research and innovation on government and private sector partnerships, understanding of local government service delivery needs.	30
Total for functionality	100
Minimum Threshold Score	70

Bidders who score 70 (average) points and above will be considered in phase 2 of the evaluation. The 80/20 points system will be used when evaluating this Request for Proposal.

The remaining 20 points will be allocated in terms of Regulation 6(2) and 6(3) of the Preferential Procurement Regulations, 2017, preference points must be awarded to a bidder for attaining the B-BBEE status level of contribution in accordance with the table below:

B-BBEE Status Level of Contributor	Number of points (80/20 system)
1	20
2	18
3	14
4	12
5	8
6	6
7	4
8	2
Non-compliant contributor	0

Phase 2 of evaluation will include the sum of the two criterions below:

CRITERIA	WEIGHT
Price	80
B-BBEE status level of contribution	20
TOTAL	100

Bidders must submit proof of their B-BBEE status level of contributor. A bidder failing to submit proof of B-BBEE status level of contribution or is a non-compliant contributor to B-BBEE may not be disqualified but may only score points out of 80 for price, and score 0 points out of 20 for B-BBEE.

9. GENERAL CONDITIONS

The following should be noted by interested parties:

- Intellectual property and ownership of all materials and products developed in the execution of the contract will be vested in SALGA.
- Materials and products may not be made available to any unauthorized person or institution or sold for profit without prior written consent from SALGA.
- On completion or termination of the agreement, all materials and products must be handed over to SALGA.
- No information concerning the tender or award of the tender may be made available by the bidder to other parties without prior consultation and written approval from SALGA.
- SALGA may at its own discretion vary this instruction to include more scope / work or to exclude work/service areas. In the case of the latter, the bidder shall not be entitled to claim for any work not required and may engage SALGA on the pricing of the additional work/ service proposed.
- All copyright and intellectual property rights that may result as a consequence of the work to be performed shall reside with SALGA and the service provider shall be required to sign an agreement of confidentiality.
- SALGA may dictate the framework in which documents (policies, plans, report etc.) shall be submitted; however, the service provider should be able to submit a proposal on the lay-out of his/her choice for consideration by SALGA.
- SALGAs (general conditions of bid, contract and order) shall be applicable to this bid.
- The service provider shall be required to conclude and sign a Service Level Agreement (SLA) after the appointment.
- SALGA reserves the right not to award the bid to any bidder at its own discretion.

Request for Proposals: Appointment of a service provider to investigate different types of partnerships between local government and private sector that could enhance private sector investment in infrastructure and service delivery

DECLARATION OF INTEREST AND CONFIDENTIALITY – BID SPECIFICATION COMMITTEE

DATE OF BID EVALUATION: 12 Oct 2022

(ALSO SERVE AS ATTENDANCE LIST)

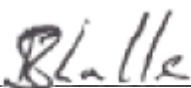
I, the undersigned, hereby declare that I as a member of Bid Evaluation Committee, support person or presenter, will not purposefully and unlawfully favour or prejudice anyone in the decision making process of the Bid Specification Committee.

I am aware that during the requisitioning, consideration, acceptance or allocation of bids/quotations or any offer, no person employed by the State, or any person who acts on behalf of the State, may exercise or use his/her discretion, official powers or position in such a manner as to obtain for himself/herself or for any other person or legal person, an unlawful or unauthorized advantage, or an advantage that serves to unlawfully prejudice the interests of the State or any other person or legal person.

I further declare that my family and I are not connected to or do not have any relationship with the bidder/s. Members, support members, secretariat and presenters, who are connected to or have a relationship with a bidder must declare information so that it can be minuted and recuse themselves from participating in the process further

I accept that the discussions/decisions/recommendations made/taken by the Bid Specification Committee shall be treated as confidential and I herewith undertake that information, which might result from a decision taken by the Committee, shall not be communicated to any person without authorization.

Name: Seana Nkhahle

Signature: 

Request for Proposals: Appointment of a service provider to investigate different types of partnerships between local government and private sector that could enhance private sector investment in infrastructure and service delivery

Name of Bidder: Nemai Consulting

Panel Member: Seana Nkhahle

Notes BEC Members:

Please note that the scoring should be in accordance with the set criteria and conform accurately to the scale level descriptors. Any deviation from the set criteria should be agreed by all committee members and documented accordingly, and further be applied in a fair and consistent across all bids. Comments are compulsory for each criterion below, please write in a clear manner to enable the process review.

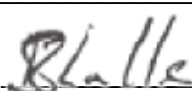
Scale Level Descriptions	Scale
No relevant response or information given to enable evaluation	0
Very poor response based on expected standard	1
Poor response based on expected standard	2
Average response based on expected standard	3
Good response based on expected standard	4
Excellent response based on expected standard	5

Functionality Criteria	Points Allocated	Value	Score
Understanding of the Terms of Reference regarding the different parts of the expected deliverables. The understanding of the Terms of Reference determines alignment with the expectations of SALGA.	20	4	
Comments:			
Have a good interpretation of the brief. Have gone into a fair level of detail in their interpretation			
References: Provide three or more references from organizations in which the service was rendered clearly stating the project undertaken relating to supply chain management, PPPs, and research and innovation on other forms of partnerships between government and the private sector. References must show the following in order to be considered: • Name of the Organization in which the service was rendered • Contactable Details: Telephone and/or Mobile 3 References = 5 2 References = 3 1 References = 1	10	4	
Comments:			
Long list of references			

Request for Proposals: Appointment of a service provider to investigate different types of partnerships between local government and private sector that could enhance private sector investment in infrastructure and service delivery

Functionality Criteria	Points Allocated	Value	Score
Proposed methodology and the project plan including but not limited to: - Proposed team with demonstrable capability relevant to research - Proposed practicality and innovation - Demonstrable understanding of local government service delivery needs, current procurement regulatory framework, policy analysis, PPPs, - Clear deliverables and timelines - Clear project institutional, management and reporting arrangements	40	3	
Comments:			
The methodology is good. It is unclear what is the timeline to conclude the assignment			

CVs of the relevant project team leaders indicating specific expertise and experience in supply chain management, research and innovation on government and private sector partnerships, understanding of local government service delivery needs.		30	4	
Long list of highly qualified people. Some relevant projects have also been listed. Few however relate to PPPs and / or related research				
	Total for functionality			100
	Minimum Threshold Score			70

Signature of Evaluator: 

Date: 12 October 2022

Request for Proposals: Appointment of a service provider to investigate different types of partnerships between local government and private sector that could enhance private sector investment in infrastructure and service delivery

Name of Bidder: PDG

Panel Member: Seana Nkhahle

Notes BEC Members:

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Scale Level Descriptions	Scale
No relevant response or information given to enable evaluation	0
Very poor response based on expected standard	1
Poor response based on expected standard	2
Average response based on expected standard	3
Good response based on expected standard	4
Excellent response based on expected standard	5

Functionality Criteria	Points Allocated	Value	Score
Understanding of the Terms of Reference regarding the different parts of the expected deliverables. The understanding of the Terms of Reference determines alignment with the expectations of SALGA.	20	3	
Comments: Have a good interpretation of the brief. Having done related work previously helps them to understand the challenges that inform the TOR.			
References: Provide three or more references from organizations in which the service was rendered clearly stating the project undertaken relating to supply chain management, PPPs, and research and innovation on other forms of partnerships between government and the private sector. References must show the following in order to be considered: • Name of the Organization in which the service was rendered • Contactable Details: Telephone and/or Mobile 3 References = 5 2 References = 3 1 References = 1	10	3	
Comments: The listed previous work is fair			

Request for Proposals: Appointment of a service provider to investigate different types of partnerships between local government and private sector that could enhance private sector investment in infrastructure and service delivery

Functionality Criteria	Points Allocated	Value	Score
Proposed methodology and the project plan including but not limited to: - Proposed team with demonstrable capability relevant to research - Proposed practicality and innovation - Demonstrable understanding of local government service delivery needs, current procurement regulatory framework, policy analysis, PPPs, - Clear deliverables and timelines - Clear project institutional, management and reporting arrangements	40	2	
Comments: The methodology is good. The timelines are good. The broadness of the interpretation of PPPs is questionable as they seem to focus a lot on the current PPP framework driven by National Treasury. There is a risk that the product will not go far enough in proposing alternative ways of approaching PPPs for different contexts.			

CVs of the relevant project team leaders indicating specific expertise and experience in supply chain management, research and innovation on government and private sector partnerships, understanding of local government service delivery needs.	30	2	
Comments The proposed team fair. They propose having a highly experienced resource together with other junior ones. It is unclear how the work allocation will happen and by extension the quality of the resultant output			
Total for functionality			100
Minimum Threshold Score			70

Signature of Evaluator: 

Date: 12 October 2022

Request for Proposals: Appointment of a service provider to investigate different types of partnerships between local government and private sector that could enhance private sector investment in infrastructure and service delivery

Name of Bidder: PWC

Panel Member: Seana Nkhahle

Notes BEC Members:

Please note that the scoring should be in accordance with the set criteria and conform accurately to the scale level descriptors. Any deviation from the set criteria should be agreed by all committee members and documented accordingly, and further be applied in a fair and consistent across all bids. Comments are compulsory for each criterion below, please write in a clear manner to enable the process review.

Scale Level Descriptions	Scale
No relevant response or information given to enable evaluation	0
Very poor response based on expected standard	1
Poor response based on expected standard	2
Average response based on expected standard	3
Good response based on expected standard	4
Excellent response based on expected standard	5

Functionality Criteria	Points Allocated	Value	Score
Understanding of the Terms of Reference regarding the different parts of the expected deliverables. The understanding of the Terms of Reference determines alignment with the expectations of SALGA.	20	3	
Comments: Fair understanding of the PPP environment. There is a risk of sticking to the current PPP framework. Based on the methodology below, they could be managed to spread their interpretation.			
References: Provide three or more references from organizations in which the service was rendered clearly stating the project undertaken relating to supply chain management, PPPs, and research and innovation on other forms of partnerships between government and the private sector. References must show the following in order to be considered: • Name of the Organization in which the service was rendered • Contactable Details: Telephone and/or Mobile 3 References = 5 2 References = 3 1 References = 1	10	4	
Comments: Relevant list of references			

Request for Proposals: Appointment of a service provider to investigate different types of partnerships between local government and private sector that could enhance private sector investment in infrastructure and service delivery

Functionality Criteria	Points Allocated	Value	Score
Proposed methodology and the project plan including but not limited to: - Proposed team with demonstrable capability relevant to research - Proposed practicality and innovation - Demonstrable understanding of local government service delivery needs, current procurement regulatory framework, policy analysis, PPPs, - Clear deliverables and timelines - Clear project institutional, management and reporting arrangements	40	4	
Comments:			
Methodology is thorough and detailed. Can be delivered within the timelines that will assist in delivering on the PPP			

CVs of the relevant project team leaders indicating specific expertise and experience in supply chain management, research and innovation on government and private sector partnerships, understanding of local government service delivery needs.	30	4	
Comments			
Good team being proposed. It has the requisite skills and relevant experience			
	Total for functionality		100
	Minimum Threshold Score		70

PWC would be capable of delivering on the task. They may just need to be managed well in order to broaden their scope beyond what is currently available in policy and practice.

Signature of Evaluator: 

Date: 12 October 2022

Request for Proposals: Appointment of a service provider to investigate different types of partnerships between local government and private sector that could enhance private sector investment in infrastructure and service delivery

DECLARATION OF INTEREST AND CONFIDENTIALITY – BID SPECIFICATION COMMITTEE

DATE OF BID EVALUATION: 12 Oct 2022

(ALSO SERVE AS ATTENDANCE LIST)

I, the undersigned, hereby declare that I as a member of Bid Evaluation Committee, support person or presenter, will not purposefully and unlawfully favour or prejudice anyone in the decision making process of the Bid Specification Committee.

I am aware that during the requisitioning, consideration, acceptance or allocation of bids/quotations or any offer, no person employed by the State, or any person who acts on behalf of the State, may exercise or use his/her discretion, official powers or position in such a manner as to obtain for himself/herself or for any other person or legal person, an unlawful or unauthorized advantage, or an advantage that serves to unlawfully prejudice the interests of the State or any other person or legal person.

I further declare that my family and I are not connected to or do not have any relationship with the bidder/s. Members, support members, secretariat and presenters, who are connected to or have a relationship with a bidder must declare information so that it can be minuted and recuse themselves from participating in the process further

I accept that the discussions/decisions/recommendations made/taken by the Bid Specification Committee shall be treated as confidential and I herewith undertake that information, which might result from a decision taken by the Committee, shall not be communicated to any person without authorization.

Name: Zanoxolo Futwa

Signature: 

Request for Proposals: Appointment of a service provider to investigate different types of partnerships between local government and private sector that could enhance private sector investment in infrastructure and service delivery

Name of Bidder: Nema Consulting

Panel Member: Zanoxolo Futwa

Notes BEC Members:

Please note that the scoring should be in accordance with the set criteria and conform accurately to the scale level descriptors. Any deviation from the set criteria should be agreed by all committee members and documented accordingly, and further be applied in a fair and consistent across all bids. Comments are compulsory for each criterion below, please write in a clear manner to enable the process review.

Scale Level Descriptions	Scale
No relevant response or information given to enable evaluation	0
Very poor response based on expected standard	1
Poor response based on expected standard	2
Average response based on expected standard	3
Good response based on expected standard	4
Excellent response based on expected standard	5

Functionality Criteria	Points Allocated	Value	Score
Understanding of the Terms of Reference regarding the different parts of the expected deliverables. The understanding of the Terms of Reference determines alignment with the expectations of SALGA.	20		4
Comments:			
Bidder has a sound understanding of the terms of reference.			
References: Provide three or more references from organizations in which the service was rendered clearly stating the project undertaken relating to supply chain management, PPPs, and research and innovation on other forms of partnerships between government and the private sector. References must show the following in order to be considered: • Name of the Organization in which the service was rendered • Contactable Details: Telephone and/or Mobile 3 References = 3 2 References = 2 1 References = 1	10		3
Comments:			
Has relevant experience to undertake the task			

Request for Proposals: Appointment of a service provider to investigate different types of partnerships between local government and private sector that could enhance private sector investment in infrastructure and service delivery

Functionality Criteria		Points Allocated	Value	Score
Proposed methodology and the project plan including but not limited to: - Proposed team with demonstrable capability relevant to research - Proposed practicality and innovation - Demonstrable understanding of local government service delivery needs, current procurement regulatory framework, policy analysis, PPPs, - Clear deliverables and timelines - Clear project institutional, management and reporting arrangements		40		4
Comments:				
The proposed methodology is useful and provides detail steps on how the bidder seeks to deliver the expected work. It does offer useful suggestions on skills transfer in the process of concluding the task				
CVs of the relevant project team leaders indicating specific expertise and experience in supply chain management, research and innovation on government and private sector partnerships, understanding of local government service delivery needs.		30		3
The bidder has CVs with relevant skills for the proposed team				
Total for functionality				100
Minimum Threshold Score				70

Bidder meets functionality and is recommended for next phase of the SCM process. They can deliver on the task

Request for Proposals: Appointment of a service provider to investigate different types of partnerships between local government and private sector that could enhance private sector investment in infrastructure and service delivery

Signature of Evaluator: _____



Date: 12 October 2022

Request for Proposals: Appointment of a service provider to investigate different types of partnerships between local government and private sector that could enhance private sector investment in infrastructure and service delivery

Name of Bidder: Pdg

Panel Member: Zanoxolo Futwa

Notes BEC Members:

Please note that the scoring should be in accordance with the set criteria and conform accurately to the scale level descriptors. Any deviation from the set criteria should be agreed by all committee members and documented accordingly, and further be applied in a fair and consistent across all bids. Comments are compulsory for each criterion below, please write in a clear manner to enable the process review.

Scale Level Descriptions	Scale
No relevant response or information given to enable evaluation	0
Very poor response based on expected standard	1
Poor response based on expected standard	2
Average response based on expected standard	3
Good response based on expected standard	4
Excellent response based on expected standard	5

Functionality Criteria	Points Allocated	Value	Score
Understanding of the Terms of Reference regarding the different parts of the expected deliverables. The understanding of the Terms of Reference determines alignment with the expectations of SALGA.	20		3
Comments:			
Bidder has a fair understanding of the terms of reference.			
References: Provide three or more references from organizations in which the service was rendered clearly stating the project undertaken relating to supply chain management, PPPs, and research and innovation on other forms of partnerships between government and the private sector. References must show the following in order to be considered: • Name of the Organization in which the service was rendered • Contactable Details: Telephone and/or Mobile 3 References = 3 2 References = 2 1 References = 1	10		3
Comments:			
Has relevant experience to undertake the task			

Request for Proposals: Appointment of a service provider to investigate different types of partnerships between local government and private sector that could enhance private sector investment in infrastructure and service delivery

Functionality Criteria		Points Allocated	Value	Score
Proposed methodology and the project plan including but not limited to: - Proposed team with demonstrable capability relevant to research - Proposed practicality and innovation - Demonstrable understanding of local government service delivery needs, current procurement regulatory framework, policy analysis, PPPs, - Clear deliverables and timelines - Clear project institutional, management and reporting arrangements		40		2
Comments:				
The proposed methodology is useful but very limited on detail.				
CVs of the relevant project team leaders indicating specific expertise and experience in supply chain management, research and innovation on government and private sector partnerships, understanding of local government service delivery needs.		30		3
The bidder has CVs with relevant skills for the proposed team				
Total for functionality			100	
Minimum Threshold Score			70	

Bidder meets functionality but not recommended for next phase due to some limited detail on their methodology

Signature of Evaluator: _____

Date: 12 October 2022

Request for Proposals: Appointment of a service provider to investigate different types of partnerships between local government and private sector that could enhance private sector investment in infrastructure and service delivery

Name of Bidder: Pwc Consulting

Panel Member: Zanoxolo Futwa

Notes BEC Members:

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No relevant response or information given to enable evaluation	0
Very poor response based on expected standard	1
Poor response based on expected standard	2
Average response based on expected standard	3
Good response based on expected standard	4
Excellent response based on expected standard	5

Functionality Criteria	Points Allocated	Value	Score
Understanding of the Terms of Reference regarding the different parts of the expected deliverables. The understanding of the Terms of Reference determines alignment with the expectations of SALGA.	20		3
Comments:			
Bidder has a fair understanding of the terms of reference and brief.			
References: Provide three or more references from organizations in which the service was rendered clearly stating the project undertaken relating to supply chain management, PPPs, and research and innovation on other forms of partnerships between government and the private sector. References must show the following in order to be considered: • Name of the Organization in which the service was rendered • Contactable Details: Telephone and/or Mobile 3 References = 3 2 References = 2 1 References = 1	10		3
Comments:			
Has relevant experience to undertake the task			

Request for Proposals: Appointment of a service provider to investigate different types of partnerships between local government and private sector that could enhance private sector investment in infrastructure and service delivery

Functionality Criteria		Points Allocated	Value	Score
Proposed methodology and the project plan including but not limited to: - Proposed team with demonstrable capability relevant to research - Proposed practicality and innovation - Demonstrable understanding of local government service delivery needs, current procurement regulatory framework, policy analysis, PPPs, - Clear deliverables and timelines - Clear project institutional, management and reporting arrangements		40		3
Comments:				
The proposed methodology is useful and can deliver the expected work.				
CVs of the relevant project team leaders indicating specific expertise and experience in supply chain management, research and innovation on government and private sector partnerships, understanding of local government service delivery needs.		30		3
The bidder has CVs with relevant skills for the proposed team				
Total for functionality				100
Minimum Threshold Score				70

Bidder meets functionality and is recommended for next phase of the SCM process. They can deliver on the task

Request for Proposals: Appointment of a service provider to investigate different types of partnerships between local government and private sector that could enhance private sector investment in infrastructure and service delivery

Signature of Evaluator: _____



Date: 12 October 2022

Request for Proposals: Appointment of a service provider to investigate different types of partnerships between local government and private sector that could enhance private sector investment in infrastructure and service delivery

DECLARATION OF INTEREST AND CONFIDENTIALITY – BID SPECIFICATION COMMITTEE

DATE OF BID EVALUATION: 12 Oct 2022

(ALSO SERVE AS ATTENDANCE LIST)

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I am aware that during the requisitioning, consideration, acceptance or allocation of bids/quotations or any offer, no person employed by the State, or any person who acts on behalf of the State, may exercise or use his/her discretion, official powers or position in such a manner as to obtain for himself/herself or for any other person or legal person, an unlawful or unauthorized advantage, or an advantage that serves to unlawfully prejudice the interests of the State or any other person or legal person.

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I accept that the discussions/decisions/recommendations made/taken by the Bid Specification Committee shall be treated as confidential and I herewith undertake that information, which might result from a decision taken by the Committee, shall not be communicated to any person without authorization.

Name: Unathi Mntonintshi

Signature:  _____

Request for Proposals: Appointment of a service provider to investigate different types of partnerships between local government and private sector that could enhance private sector investment in infrastructure and service delivery

Name of Bidder: __Nemai_____

Panel Member: __Unathi Mntonintshi_____

Notes BEC Members:

Please note that the scoring should be in accordance with the set criteria and conform accurately to the scale level descriptors. Any deviation from the set criteria should be agreed by all committee members and documented accordingly, and further be applied in a fair and consistent across all bids. Comments are compulsory for each criterion below, please write in a clear manner to enable the process review.

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No relevant response or information given to enable evaluation	0
Very poor response based on expected standard	1
Poor response based on expected standard	2
Average response based on expected standard	3
Good response based on expected standard	4
Excellent response based on expected standard	5

Functionality Criteria	Points Allocated	Value	Score
Understanding of the Terms of Reference regarding the different parts of the expected deliverables. The understanding of the Terms of Reference determines alignment with the expectations of SALGA.	20	5	
Comments: The understanding of what is needed is very good. Cannot fault it at all. Very good.			
References: Provide three or more references from organizations in which the service was rendered clearly stating the project undertaken relating to supply chain management, PPPs, and research and innovation on other forms of partnerships between government and the private sector. References must show the following in order to be considered: • Name of the Organization in which the service was rendered • Contactable Details: Telephone and/or Mobile 3 References = 3 2 References = 2 1 References = 1	10	5	
Comments:			

Request for Proposals: Appointment of a service provider to investigate different types of partnerships between local government and private sector that could enhance private sector investment in infrastructure and service delivery

Functionality Criteria	Points Allocated	Value	Score
Proposed methodology and the project plan including but not limited to: - Proposed team with demonstrable capability relevant to research - Proposed practicality and innovation - Demonstrable understanding of local government service delivery needs, current procurement regulatory framework, policy analysis, PPPs, - Clear deliverables and timelines - Clear project institutional, management and reporting arrangements	40	4	
Comments: The methodology is also very good and if followed with minor adjustments should produce the product that SALGA is looking for.			

CVs of the relevant project team leaders indicating specific expertise and experience in supply chain management, research and innovation on government and private sector partnerships, understanding of local government service delivery needs.		30	4	
The CVs are well capable of producing this work in an exceptional manner.				
	Total for functionality		100	
	Minimum Threshold Score		70	

Request for Proposals: Appointment of a service provider to investigate different types of partnerships between local government and private sector that could enhance private sector investment in infrastructure and service delivery

Signature of Evaluator: _____



Date: ____12 October 2022_____

Request for Proposals: Appointment of a service provider to investigate different types of partnerships between local government and private sector that could enhance private sector investment in infrastructure and service delivery

Name of Bidder: ____PDG_____

Panel Member: ____Unathi Mntonintshi_____

Notes BEC Members:

Please note that the scoring should be in accordance with the set criteria and conform accurately to the scale level descriptors. Any deviation from the set criteria should be agreed by all committee members and documented accordingly, and further be applied in a fair and consistent across all bids. Comments are compulsory for each criterion below, please write in a clear manner to enable the process review.

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No relevant response or information given to enable evaluation	0
Very poor response based on expected standard	1
Poor response based on expected standard	2
Average response based on expected standard	3
Good response based on expected standard	4
Excellent response based on expected standard	5

Functionality Criteria	Points Allocated	Value	Score
Understanding of the Terms of Reference regarding the different parts of the expected deliverables. The understanding of the Terms of Reference determines alignment with the expectations of SALGA.	20	3	
Comments: Very good understanding of the ToR and the environment and the expectations of SALGA.			
References: Provide three or more references from organizations in which the service was rendered clearly stating the project undertaken relating to supply chain management, PPPs, and research and innovation on other forms of partnerships between government and the private sector. References must show the following in order to be considered: • Name of the Organization in which the service was rendered • Contactable Details: Telephone and/or Mobile 3 References = 3 2 References = 2 1 References = 1	10	5	
Comments: Very good references			

Request for Proposals: Appointment of a service provider to investigate different types of partnerships between local government and private sector that could enhance private sector investment in infrastructure and service delivery

Functionality Criteria	Points Allocated	Value	Score
Proposed methodology and the project plan including but not limited to: - Proposed team with demonstrable capability relevant to research - Proposed practicality and innovation - Demonstrable understanding of local government service delivery needs, current procurement regulatory framework, policy analysis, PPPs, - Clear deliverables and timelines - Clear project institutional, management and reporting arrangements	40	3	
Comments: Very good methodology but some aspects have not been nuanced as much to get a top mark.			

CVs of the relevant project team leaders indicating specific expertise and experience in supply chain management, research and innovation on government and private sector partnerships, understanding of local government service delivery needs.		30	3	
The CVs are good.				
	Total for functionality		100	
	Minimum Threshold Score		70	

Request for Proposals: Appointment of a service provider to investigate different types of partnerships between local government and private sector that could enhance private sector investment in infrastructure and service delivery

Signature of Evaluator: _____  _____

Date: _____ 12 October 2022 _____

Request for Proposals: Appointment of a service provider to investigate different types of partnerships between local government and private sector that could enhance private sector investment in infrastructure and service delivery

Name of Bidder: _PWC_____

Panel Member: ____Unathi Mntonintshi_____

Notes BEC Members:

Please note that the scoring should be in accordance with the set criteria and conform accurately to the scale level descriptors. Any deviation from the set criteria should be agreed by all committee members and documented accordingly, and further be applied in a fair and consistent across all bids. Comments are compulsory for each criterion below, please write in a clear manner to enable the process review.

Scale Level Descriptions	Scale
No relevant response or information given to enable evaluation	0
Very poor response based on expected standard	1
Poor response based on expected standard	2
Average response based on expected standard	3
Good response based on expected standard	4
Excellent response based on expected standard	5

Functionality Criteria	Points Allocated	Value	Score
Understanding of the Terms of Reference regarding the different parts of the expected deliverables. The understanding of the Terms of Reference determines alignment with the expectations of SALGA.	20	3	
Comments: Very good but not nuanced towards service delivery and associated infrastructure.			
References: Provide three or more references from organizations in which the service was rendered clearly stating the project undertaken relating to supply chain management, PPPs, and research and innovation on other forms of partnerships between government and the private sector. References must show the following in order to be considered: • Name of the Organization in which the service was rendered • Contactable Details: Telephone and/or Mobile 3 References = 3 2 References = 2 1 References = 1	10	5	
Comments:			

Request for Proposals: Appointment of a service provider to investigate different types of partnerships between local government and private sector that could enhance private sector investment in infrastructure and service delivery

Functionality Criteria	Points Allocated	Value	Score
Proposed methodology and the project plan including but not limited to: - Proposed team with demonstrable capability relevant to research - Proposed practicality and innovation - Demonstrable understanding of local government service delivery needs, current procurement regulatory framework, policy analysis, PPPs, - Clear deliverables and timelines - Clear project institutional, management and reporting arrangements	40	4	
Comments: Very good approach.			

CVs of the relevant project team leaders indicating specific expertise and experience in supply chain management, research and innovation on government and private sector partnerships, understanding of local government service delivery needs.		30	4	
Total for functionality				100
Minimum Threshold Score				70

Request for Proposals: Appointment of a service provider to investigate different types of partnerships between local government and private sector that could enhance private sector investment in infrastructure and service delivery

Signature of Evaluator: _____



Date: ____12 October 2022_____

REQUEST FOR PROPOSALS: APPOINTMENT OF A SERVICE PROVIDER TO INVESTIGATE DIFFERENT TYPES OF PARTNERSHIPS BETWEEN LOCAL GOVERNMENT AND PRIVATE SECTOR THAT COULD ENHANCE PRIVATE SECTOR INVESTMENT IN INFRASTRUCTURE AND SERVICE DELIVERY

RFQ No.: N/A

06 October 2022

Client: South African Local Government Association (SALGA)



Environmental, Social and OHS Consultants

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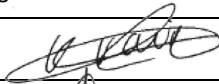
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Title and Approval Page

Proposal Name:	Request for Proposals: Appointment of a Service Provider to Investigate Different Types of Partnerships Between Local Government and Private Sector that Could Enhance Private Sector Investment in Infrastructure and Service Delivery
RFQ No.:	N/A
Proposal Status	Final

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Report Reference:	Proposal 01			R-PRO-PRT 20150514

Authorisation	Name	Signature	Date
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Reviewed By:	D Naidoo		05 October 2022

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Table of Contents

1	INTRODUCTION	4
1.1	Background and Intention of the Brief	4
1.2	Tender Briefing Meeting	4
1.3	Scope of Work	4
1.4	Comments on the Scope of Work	5
1.5	Our Understanding of your Requirements	5
2	WHO ARE WE?	5
2.1	Broad-Based Black Economic Empowerment (B-BBEE)	5
2.2	Company Locations	6
2.3	Quality Management System	6
2.4	Overview of Our Experience Relevant to Your Needs	6
2.5	Introduction to Our Team	19
2.6	Resource Capacity	21
2.7	Key Resource Organogram	22
2.8	Our Commitment to Key Developmental and Transformative Imperatives	22
2.8.1	Unemployed Graduates	22
2.8.2	SALGA Officials	22
3	ETHICAL CLEARANCE	23
4	INSIGHT ON HOW WE INTEND TO MEET YOUR EXPECTATION	23
4.1	Project Inception	23
4.2	Research Objective	24
4.3	Research Design	24
4.3.1	Secondary Data Collection	24
4.3.1.1	Document review	24
4.3.1.2	Systematic Literature review	25
4.3.2	Primary Data Collection	26
4.3.2.1	Data Collection Tools	26
4.4	Data Analysis	27
4.5	Compile Report	27
4.6	Research Findings Presentation	28
4.7	Undertake Quality Assurance checks	28
5	PROJECT MANAGEMENT	28

5.1	Monthly Meetings	28
5.2	Project Closure and Document Control	28
6	PROJECT PROGRAM	29
7	PROPOSED COSTING	29
8	CONCLUSION	30

List of Annexures

Annexure A: Company Profile

Annexure B: CVs, Qualifications & Registrations

Annexure C: Supporting Documents

1 INTRODUCTION

This proposal is submitted by Nemai Consulting (PTY) Ltd in response to the South African Local Government Association's (SALGA) Request for proposals to render services to investigate different types of partnerships between local government and private sector that could enhance private sector investment in infrastructure and service delivery.

Nemai Consulting has extensive experience providing research services and is well placed to provide similar services for SALGA.

1.1 Background and Intention of the Brief

SALGA aims to appoint a service provider who can analyse and evaluate the current regulatory framework on public private partnerships, and provide recommendations on new types of partnerships and the resources, skills, and regulatory framework required to implement such partnerships.

1.2 Tender Briefing Meeting

No tender briefing meeting was held with regards to this proposal. However, the Terms of Reference provides sufficient detailed information on the scope of work.

1.3 Scope of Work

The scope of work for the project must include the following:

- An analysis of the existing regulatory framework regarding the partnerships between local governments and private sector. This will include the advantages and disadvantages of the current regulatory framework;
- An analysis of the existing body of knowledge regarding partnerships between local government and private sector;
- Provide an overview of the different types of partnerships between local government and private sector that can assist with service delivery, with an emphasis on infrastructure delivery. This overview will include the expected benefits and associated risks;
- Propose amendments to the current regulatory framework that will accommodate such new partnerships; and
- Provide recommendations on capacity requirements for local government to be able to implement these partnerships.

1.4 Comments on the Scope of Work

The Terms of Reference are comprehensive and provide a clear and good understanding of SALGA's expectations. The team does not propose any deviation from the Terms of Reference.

1.5 Our Understanding of your Requirements

It is our understanding that SALGA seeks to employ a qualified and independent service provider to analyse and evaluate the current regulatory framework on local government and private sector partnerships, develop new forms of partnerships, determine amendments to the regulatory framework to accommodate such partnerships, and make recommendations on capacity development of local governments to implement such partnerships.

SALGA requires the service provider to be experienced in conducting research, specifically with regards to the challenges of local government and service delivery in South Africa, procurement regulations and innovative supply chain mechanisms, and public-private partnerships. Additionally, the service provider is expected to provide proof of similar projects that have been successfully delivered. Lastly, the team that will be appointed by the service provider must be duly experienced and qualified. The team must have a diverse set of skills and experience, including SCM procedures, policy analysis and Public-Private Partnerships (PPPs).

2 WHO ARE WE?

Nemai Consulting is an independent and specialist Social, Environmental and Occupational Health and Safety consultancy firm, founded in 1999.

Nemai Consulting is led by a team of experienced and capable professionals, including social scientists, sociologists, psychologists, environmental scientists, engineers, risk analysts and economists. These experienced professionals have worked both locally and internationally in their respective fields. The company combines its academic and professional expertise with excellent project management skills to ensure that the host of Social, Environmental and Occupational Health and Safety concerns in the private and public sectors are adequately addressed.

2.1 Broad-Based Black Economic Empowerment (B-BBEE)

Nemai Consulting is 100% black female owned and is a Level One Contributor to Broad-Based Black Economic Empowerment in terms of the DTI codes.

2.2 Company Locations

The company has offices in Johannesburg (Gauteng), Magaliesburg (North West Province), Pringle Bay (Western Cape), Port Elizabeth and East London (Eastern Cape) and Kloof (KwaZulu Natal).

2.3 Quality Management System

Nemai Consulting's Quality Management System is ISO9001:2015 certified.

2.4 Overview of Our Experience Relevant to Your Needs

Nemai Consulting has extensive experience providing (socio-economic) research services to a range of clients within the social, economic and environmental sector. Listed below is a selection of Nemai Consulting's relevant consultancy experience that makes us well placed and capable of undertaking this project.

The first three projects listed in the table below constitute our references for similar work previously undertaken.

Table 1. Nemaï Consulting's Social & Economic Research Experience

Client Name	Client Contact Person	Contact Number	Length of project	Year Completed	Project Description	Resources Involved & Role
LGSETA	Dr Sabelo Mpungose	Tel: 073 364 9116	8 months	2020	Implementation Evaluation of the LGSETA Corporate Strategy for the period 2015/16 to 2019/20. Nemaï Consulting researched alternate partnerships including private sector partnerships that the LGSETA could pursue to improve and expand the reach of its training programmes for the benefit of local government.	N Naidoo – Evaluator & Policy Specialist C Chidley – Economist & Data Specialist M Sibanda - Researcher
WC DEA&DP	Francois Wust	Tel: 082 373 0225	8	2019	Research on the implementation of Regional Socio-economic Programme. The programme was funded by the GIZ and was intended to improve the safety of communities through innovative solutions. Part of Nemaï Consulting's scope was to investigate alternate funding options including private sector partnerships to ensure the sustainability of the programme.	N Naidoo – Evaluator & Policy Specialist H Kazhoyan - Evaluator C Chidley – Economist & Data Specialist M Sibanda - Researcher
WC DEA&DP	Francois Wust	Tel: 082 373 0225	8	2019	Research on the implementation of the Violence Prevention through Urban Upgrade Programme. The programme was funded by the GIZ and was intended to improve the safety of communities through urban upgrade interventions. Part of Nemaï Consulting's scope was to investigate alternate funding options including private sector partnerships to ensure the sustainability of the programme.	N Naidoo – Evaluator & Policy Specialist H Kazhoyan - Evaluator C Chidley – Economist & Data Specialist M Sibanda - Researcher

Client Name	Client Contact Person	Contact Number	Length of project	Year Completed	Project Description	Resources Involved & Role
Water Research Commission	Jay Bagwan	083 290 7232		2022	Evaluation of Sanitation in the Workplace in the Industrial, Commercial and Mining Sectors	N Naidoo – Lead Researcher & Policy Specialist C Chidley – Economist
Social Cluster	S Harigobin	021 469 9806	6 months	2007	Determination of a Definition of the Poor to inform future policies on inequality and indigence.	N Naidoo – Lead Researcher & Policy Specialist C Chidley – Economist & Data Specialist M Sibanda - Researcher
ETDP SETA	Thokozani Mlambo or Zanele Khubisa	Tel: 011 372 3391	6 months	2019	Research on Trade Unions as a sub sector for the SSP	N Naidoo – Evaluator & Policy Specialist H Kazhoyan - Evaluator C Chidley – Economist & Data Specialist M Sibanda - Researcher
ETDP SETA	Thokozani Mlambo or Zanele Khubisa	Tel: 011 372 3391	6 months	2021	Research on the training and development needs of political parties so that the ETDP SETA could provide a better level of service to the parties.	N Naidoo – Evaluator & Policy Specialist H Kazhoyan - Evaluator C Chidley – Economist & Data Specialist M Sibanda - Researcher
ETDP SETA	Thokozani Mlambo or	Tel: 011 372 3391	6 months	2021	Research on the training and development needs of TVET Colleges so that the ETDP	N Naidoo – Evaluator & Policy Specialist

Client Name	Client Contact Person	Contact Number	Length of project	Year Completed	Project Description	Resources Involved & Role
	Zanele Khubisa				SETA could provide a better level of service to the parties.	H Kazhoyan - Evaluator C Chidley – Economist & Data Specialist M Sibanda - Researcher
DFFE	Makgale Moela	Tel: 012 399 9730	18 months	2019	Impact of Wage Differential of the Environment and Cultural Sector of the EPWP	N Naidoo – Evaluator & Policy Specialist H Kazhoyan - Evaluator C Chidley – Economist & Data Specialist M Sibanda - Researcher
Abraham Kriel Home	Sandra Nel	Tel: 011 1839 3058	10 months	2019	Tracer Study of the beneficiaries of the Steinhoff Funded Drop-in Centres for School Going Children in Soweto	N Naidoo – Evaluator & Policy Specialist H Kazhoyan - Evaluator C Chidley – Economist & Data Specialist
South African Local Government Association (SALGA)	Maphefo Mgadi	Tel: 010 005 1734	4 months	2021	Research on the impact of the Administrative Adjudication of Road Traffic Offences (AARTO) on Local Government	N Naidoo – Evaluator & Policy Specialist H Kazhoyan - Evaluator C Chidley – Economist & Data Specialist
SALGA	Tshinyadzo Mphephu	Tel: 082 872 4627	10 months	2020	Feasibility study conducted on the five largest landfill sites in the North West Province to determine their suitability for	N Naidoo – Researcher & Policy Specialist

Client Name	Client Contact Person	Contact Number	Length of project	Year Completed	Project Description	Resources Involved & Role
					landfill gas exploitation schemes as well as their potential for increased recycling to take place at each landfill. The feasibility study use gas modelling to estimate the gas yield and to propose gas-to-energy schemes that may be feasible. The study laid out a strategy for increased recycling from each of the landfills.	C Chidley – Economist & Data Specialist
SALGA	Jackie Samson	Tel: 010 005 1734	12 months	2021	Research on the impact of the EPR on local government in terms of how it will be implemented and monitored and the best way to optimise the current legislative change for local government	N Naidoo –Researcher & Policy Specialist C Chidley – Economist & Data Specialist
eThekweni Metro Municipality	Sibusiso Buthelezi	Tel: 073 660 3111		2014	Verulam Urban Planning – Economic Analysis Economic assessment and development recommendations for the nodal development and rejuvenation of Verulam CBD, KwaZulu Natal Province	C Chidley – Economist & Data Specialist
Ticor South Africa (PTY) Ltd	Carla Strydom		1 year	2005	The proposed dune sands mining project at Mtunzini, KwaZulu Natal required a social and economic impact study on the area surrounding the proposed Fairbreeze C Extension mine. The study recommended suitable responses to the social and economic impacts. The report found that the micro socio-economic impacts attributable to the mine would be	N Naidoo – Researcher & Policy Specialist C Chidley – Economist

Client Name	Client Contact Person	Contact Number	Length of project	Year Completed	Project Description	Resources Involved & Role
					smaller than those attributable to the wider economic expansion of the region	
Mthonjaneni Local Municipality – LED Framework	Frederick Els	Tel: 035 450 2082	2 years	2008	Strategic Local Economic Development framework for the Mthonjaneni Local Municipality, centred on Melmoth, Kwa Zulu Natal Province	N Naidoo – Researcher & Policy Specialist C Chidley – Economist
Social Housing Regulatory Authority	Salome Sengani	Tel: 083 283 4489	6 months	2014	Research on the Affordability of Rental Housing Finance Schemes and its impact on the end user.	N Naidoo – Researcher & Policy Specialist C Chidley – Economist
Sasol Infrachem	Neil Clegg	Tel: 016 960 9111	4 months	2014	Population Survey for the Midland Site, Sasolburg	N Naidoo – Researcher & Policy Specialist C Chidley – Economist
Johannesburg Water	Lesego Lebuso	Tel: 011 688 1400	9 months	2009	Ivory Park Perceptions Study Carried out a perception survey of water service delivery in the formal and informal sections of Ivory Park, Gauteng	N Naidoo – Researcher & Policy Specialist C Chidley – Economist
Johannesburg Water	Lesego Lebuso	Tel: 011 688 1400	12 months	2010	Orange Farm Toilet Upgrade Social Perception Survey Carried out a perception study into the degree to which the residents would accept the installation of a new type of toilet	N Naidoo – Researcher & Policy Specialist C Chidley – Economist

Client Name	Client Contact Person	Contact Number	Length of project	Year Completed	Project Description	Resources Involved & Role
Gauteng Department of Roads and Transport	Mbali Seheri	Tel: 011 355 7000	5 months	2018	Nemai Consulting was appointed to undertake a province wide survey of all customers of the GDRT to determine if they understand the function of the GDRT and if yes, if they are satisfied with the level of service provided.	N Naidoo – Researcher & Policy Specialist C Chidley – Economist
Cleanstream Environmental Consultants (PTY) Ltd	Natalie Lubbe	Tel: 012 993 5988	6 months	2012	Laudau Colliery surface water user survey to determine social impacts of the mine	C Chidley – Economist & Researcher
Eskom SoC Ltd	Lucia Chauke	Tel: 011 800 4427	3 years	2011	Cost benefit assessment, using an Input/Output model, of the proposed transmission network strengthening project between Middleburg and Groblersdal, Mpumalanga Province	N Naidoo – Researcher & Policy Specialist C Chidley – Economist

Table 2. M&E Experience

Client Name	Client Contact Person	Contact Number	Length of project	Year Completed	Project Description	Resources Involved & Role
DPME	Mr H Serfontein	Tel: 012 312 0000	12 months	2020	Impact Evaluation of the late payment by government on SMME's	N Naidoo – Evaluator & Policy Specialist H Kazhoyan - Evaluator

Client Name	Client Contact Person	Contact Number	Length of project	Year Completed	Project Description	Resources Involved & Role
						C Chidley – Economist & Data Specialist M Sibanda - Researcher
DPME	Nox Chitepo	E-mail: Nox@dpme.gov.za	24 months	2020	Impact and Implementation Evaluation of the EPWP in the Environment and Culture Sectors, including a tracer study to determine if the beneficiaries of the programme had improved livelihoods since leaving the programme.	N Naidoo – Evaluator & Policy Specialist H Kazhoyan - Evaluator C Chidley – Economist & Data Specialist M Sibanda - Researcher
Water Research Commission	Jay Bhagwan	Tel: 012 761 9300	24 months	2013	Impact Evaluation of the Provision of Free Basic Water to Backyard Dwellers and More Than One Household per Stand	N Naidoo – Evaluator & Policy Specialist C Chidley – Economist & Data Specialist
Gauteng Department of Community Safety	Richard Charlton	Tel: 011 689 3600	4 months	2018	Impact Evaluation of CCTV Cameras in Crime Deterrence in Gauteng	N Naidoo – Evaluator & Policy Specialist C Chidley – Economist & Data Specialist M Sibanda - Researcher
Water Research Commission	Jay Bhagwan	Tel: 012 761 9300	24 months	2011	Impact Evaluation of Raising the Basic Level of Water Services. Evaluation was to determine the economic impact on local government if the free basic level of water service was increased. The study also considered the socio-economic impact to	N Naidoo – Evaluator & Policy Specialist C Chidley – Economist & Data Specialist

Client Name	Client Contact Person	Contact Number	Length of project	Year Completed	Project Description	Resources Involved & Role
					the poor if the basic level of water service was increased.	
Water Research Commission	Jay Bhagwan	Tel: 012 761 9300	4 months	2009	Impact Evaluation of Productive Use of Domestic Piped Water for Sustainable Livelihoods in Poor Households. National Survey on the economic impact of the productive uses of water.	N Naidoo – Evaluator & Policy Specialist C Chidley – Economist & Data Specialists
Transnet National Port Authority	Nelson Mbatha	Tel: 031 351 9001	6 months	2018	Development of a monitoring and Evaluation Framework for the Port of Durban SEA to determine if Transnet is contributing to a Green Port	N Naidoo – Evaluator & Policy Specialist
Water Research Commission	Jay Bhagwan	Tel: 012 761 9300	18 months	2008	Impact Evaluation of the Effectiveness of Sanitation Awareness and Education Programmes in Informal Settlements	N Naidoo – Evaluator & Policy Specialist C Chidley – Economist & Data Specialist
WIN-SA	Juliet Mwale	Tel: 012 761 9300	5 months	2013	Documentation of WIN-SA Lessons: Impact Evaluation of Moving up the Water Ladder. Higher Levels of Water Services	N Naidoo – Evaluator & Policy Specialist C Chidley – Economist & Data Specialist
uMzinyathi District Municipality	B Hlatshwayo	Tel: 034 219 1500	1 year	2017	Development of a monitoring and evaluation framework to determine if the uMzinyathi Environmental Management Framework is meeting its environmental, social and economic objectives.	N Naidoo – Evaluator & Policy Specialist C Chidley – Economist & Data Specialist

Client Name	Client Contact Person	Contact Number	Length of project	Year Completed	Project Description	Resources Involved & Role
TCTA	K Govender	Tel: 083 564 9285	1 year	2015	Compiled Logframe for M&E of the implementation of the Springrove Dam Resource Management Plan. Theory of Change was used to determine the Vision for each Dam.	N Naidoo – Evaluator & Policy Specialist
TCTA	S Davies	Tel: 071 553 7336	3	2016	Compliance M&E Framework for the Olifants River Catchment Transfer Scheme.	N Naidoo – Evaluator & Policy Specialist
DWS	V Du Plessis	Tel: 012 336 7500	1	2011	Evaluation of the Implementation of the Consolidated Environmental Implementation Management Plan (CEIMP) for DWS. The reporting is for the DEA to determine if DWS has met its environmental compliance targets.	N Naidoo – Evaluator & Policy Specialist
uThukela District Municipality	D Ramalingum	Tel: 036 6382400	1	2015	Developed Monitoring and Evaluation Framework as part of the Uthukela Environmental Management Framework to determine the action plan for monitoring implementation of the EMF.	N Naidoo – Evaluator & Policy Specialist C Chidley – Economist
uMhanyakude District Municipality	B Mpontshane	Tel: 035 573 8684	1	2014	Developed Monitoring and Evaluation Framework as part of the uMhanyakude District Municipality Environmental Management Framework.	N Naidoo – Evaluator & Policy Specialist C Chidley – Economist

Table 1. Nema Consulting's Environmental Research Experience

Client Name	Client Contact Person	Contact Number	Length of project	Year Completed	Project Description	Resources Involved & Role
GDARD			10 months	2022	Undertook research for climate adaptation strategies for the Kaalspruit Catchment	N Naidoo – Evaluator & Policy Specialist C Chidley – Economist
GDARD			1 year	2003	Undertook research on developing a contract for private service providers to manage waste management facilities	N Naidoo – Evaluator & Policy Specialist C Chidley – Economist
DWS	Anet Muir	Tel: 012 336 7500	3 years	2015	Nema Consulting was appointed by the Department of Water and Sanitation (DWS) to compile Resource Management Plans (RMPs) for 17 State Owned Dams with the explicit aim of encouraging economic activity around State Owned Dams. A Theory of Change approach was used to determine the Vision for each Dam. In addition, a logframe was developed to guide the project implementing agent in evaluating the impact of the RMPs towards economic growth in the localised areas.	N Naidoo – Evaluator & Policy Specialist C Chidley – Economist
Rand Water	E Varkevisser	Tel: 011 682 0911	10 months	2006	Undertook research on the water and sanitation needs for seven of the fourteen Southern African Development Community (SADC) member states	N Naidoo –Researcher & Policy Specialist C Chidley – Economist D Henning
DFFE	C Malherbe	Tel: 012 399 9730	18 months	2017	Undertook research on the basic environmental awareness training tools for the Expanded Public Works Programme	N Naidoo Researcher & Policy Specialist

Client Name	Client Contact Person	Contact Number	Length of project	Year Completed	Project Description	Resources Involved & Role
Water Research Commission	Benni Mokgonyana	Tel: 012 761 9300	12 months	2006	Research on the Development of a Sustainable Urban River Management Plan	N Naidoo –Researcher & Policy Specialist C Chidley – Economist D Henning
Water Research Commission	D Govender	Tel: 012 761 9300	4 months	2015	The Role of Water in the Green Economy in the Context of Sustainable and Economic Growth in South Africa - A Preliminary Investigation	N Naidoo –Researcher & Policy Specialist C Chidley – Economist D Henning
Water Research Commission	Jay Bhagwan	Tel: 083 290 7232	24 months	2005	Research, document and investigating operational Indigenous Knowledge of Water and Waste Management in SA to establish ways to integrate such alternate technology options into water services management in SA to bridge the service delivery gap.	N Naidoo –Researcher & Policy Specialist C Chidley – Economist D Henning
African Development Bank	Johnson Klu	Tel: 012 003 6900	5 months	2019	Research on bio-char technology as an alternate sanitation solution to unserved areas in SA	N Naidoo – Senior Researcher
WaterAid	Sandra Serumaga-Zake	Tel: 012 843 9088	9 months	2017	Nemai was part of the Bigen Africa and the University of the Free State team in conducting international research to determine the Impact of Extractives on the Quality and Quantity of Drinking Water in Africa. Five African countries were surveyed as part of the study. The Client was WaterAid and the intention of the	N Naidoo –Researcher & Policy Specialist C Chidley – Economist D Henning

Client Name	Client Contact Person	Contact Number	Length of project	Year Completed	Project Description	Resources Involved & Role
					research was to inform policy development in each country.	
DWS	Valerie du Plessis	Tel: 012 336 7500	6 months	2004	Developed a SEDMF for DWAF. The intention of the framework is to give DWAF on effective environmental management of all its function when acting in the capacity as a Regulator and/or an Implementor. The framework is hailed as being one of the forerunners in the field of proactive environmental planning by any government department.	N Naidoo –Researcher & Policy Specialist C Chidley – Economist
City of Johannesburg	A Manus	Tel: 076 992 4314 / 079 596 6333	12 months	2014	Appointed by the City of Johannesburg to undertake research on the impact of climate change on the water sector in Johannesburg.	N Naidoo –Researcher & Policy Specialist C Chidley – Economist

2.5 Introduction to Our Team

Nemai Consulting has proposed a team based on the scope of work. However, below is the full complement of Nemai Consulting's staff members in its employ should additional resources be required. Each member of the team is well versed in his or her respective field.

The proposed team for the audit is highlighted in yellow in roles identified in the table. Ms D Naidoo will act as the Project Lead. CVs and proof of qualifications and registrations are included in Annexure C.

Table 4: Nemai Consulting's Resource Allocation

No	Personnel	Qualifications
Project Manager and PPP Specialist		
1	Ms D.N Naidoo	BSc Eng (Chem)
2	Mr C Chidley	BSc Eng (Civil) BA (Economics, Philosophy) MBA
Gender Specialist		
1	Dr H Kazhoyan	PhD (Sociology)
2	Ms D.N Naidoo	BSc Eng (Chem)
Waste Specialists		
1	Ms D.N Naidoo	BSc Eng (Chem)
2	Dr S Moola	PhD (Waste)
3	Mr C Chidley	BSc Eng (Civil) BA (Economics, Philosophy) MBA
4	Ms T Rawatlal	MSc Eng (Chem)
Socio- Economics Specialist		
1	Mr C Chidley	BSc Eng (Civil) BA (Economics, Philosophy) MBA
2	Dr P Bauer	PhD (Econ)
3	Ms L Maponyane	MA (Econ)
Procurement Specialist		
1	Mr I Roheim (to be contracted)	MBA
Researchers		
1	Dr H Kazhoyan	PhD (Sociology)
2	Mr M Sibanda	MSc Sc (PhD in progress)
3	Ms D Naidoo	BSc Eng (Chem)
4	Mr C Chidley	MBA BSc Eng (Civil)

No	Personnel	Qualifications
		BA (Economics, Philosophy)
5	Dr G Tarunguva	PhD (Political Sc)
6	Mr X Ndlovu	MA (Political Sc)
7	Ms K Rainford	MA (Globalization & Development)
Statistician		
1	Ms L Sihwa	MSc (M&E) MSc (Stats)
Environmental Engineers and Environmental Scientists		
1	Mr D Henning	MSc (Aquatic Health Ecology) SACNASP Registered EAPSA Certified
2	Mr J Smith	BSc Hons
3	Ms T Sebele	MSc Env Health SACNASP Registered
4	Ms S Gerber	BSc Hons
5	Mr S Pienaar	BSc Hons
6	Ms J Davies	BSc Hons
Aquatic Health Specialist		
1	Mr D Henning	MSc (Aquatic Health Ecology)
Cultural and Heritage/Archaeological		
1	Ms J Beater	MA (Archaeology)
Fauna and Flora Specialist		
1	Mr R Phamphe	MSc (Botany)
Occupational Health and Safety		
1	Mr S Pienaar	BSc Hons SAMTRAC SACPCMP Registered
2	Ms T Sebele	MSc Env Health SACPCMP Registered
Environmental Monitoring and Auditing		
1	Mr N Nemudivhiso	BSc Hons
2	Ms M Nkoana	BSc Hons
3	Mr A Sibiya	BSc Hons
Social Facilitation		
1	Ms C Tanube	BSc (Env Management)

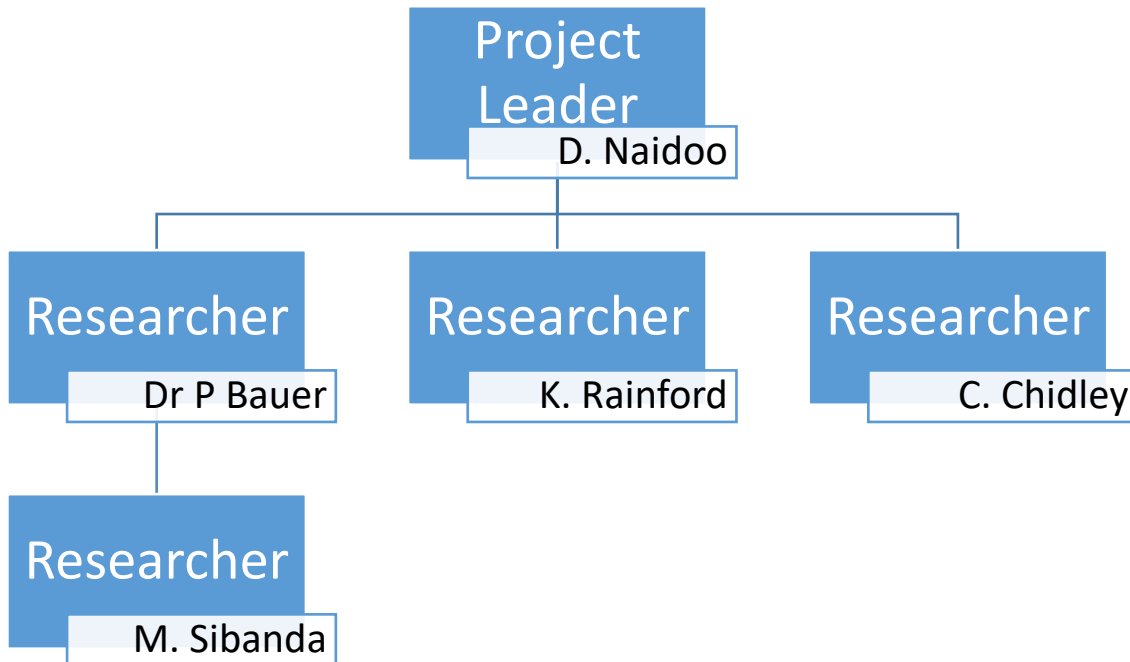
In addition to the core team described above, Nemai Consulting will draw on the experience of all its employees when undertaking the work, which will provide strength to the proposal in having capacity to add resources should the project warrant such intervention.

2.6 Resource Capacity

Table 5. Resource Capacity

Team Member	Qualifications	Area of Expertise	Proposed Role	Years' Experience
D Naidoo	BSc Eng (Chem)	Gender Mainstreaming & Policy Development	Project Manager	22
Dr P Bauer	PhD (Economics)	Enterprise Development and Economic Growth within emerging economies	Researcher	17
C Chidley	MBA BA (Econ) BSc Eng (Civil)	Socio-Economic Development	Researcher	24
I Roheim	MBA	Procurement	External Specialist	18
M Sibanda	PhD (International Development) * Awaiting graduation	Local Economic Development	Researcher	7
K Rainford	MA (Globalisation & Development Studies)	Sustainable International Development	Researcher	3

2.7 Key Resource Organogram



2.8 Our Commitment to Key Developmental and Transformative Imperatives

2.8.1 Unemployed Graduates

This project offers exciting opportunities for unemployed youth to obtain training in various aspects of the implementation evaluation and data collection process. It is through hands-on experience and close interaction with senior experienced researchers and project managers that maximum benefit can be derived. Therefore, a young unemployed graduate will be identified and will be attached to experienced staff under whose guidance and mentorship they work, so that they obtain a comprehensive exposure to the various processes.

The company has successfully implemented training programmes on various public sector contracts resulting in the full-time employment of trainees and interns at government.

Nemai Consulting will develop a detailed training programme for the youth and will report monthly against the training programme.

2.8.2 SALGA Officials

SALGA is encouraged to identify training needs of its officials within the social research sector. Nemai Consulting will be available to train and capacitate the officials. A training programme will be compiled based on the specific needs of the department officials. All training will take place at SALGA offices.

Nemai Consulting will conduct a one-day training sessions at no cost to the project. Nemai Consulting has successfully implemented a similar training approach at the Department of Monitoring and Evaluation (DPME) which was well received.

For a reference to the training approach, please contact Nox Chitepo or Mr H Serfontein from DPME to confirm the training programmes provided as part of previous DPME evaluation studies.

3 ETHICAL CLEARANCE

Based on the approach to the study, the team does not believe that ethics approval is required. Nemai Consulting will ensure that the evaluation and data collection process is conducted ethically through responsible use of power by those who commission the evaluations. This will ensure the credibility of the results through a fair, impartial, and complete assessment by those tasked to do evaluations because ethical conduct is likely to result in acceptance of the results by those for whom it is done, leading to responsible use of resources.

Nemai Consulting will observe the principles of Beneficence and Nonmaleficence, Fidelity and Responsibility, Integrity, Justice and Respect for People's Rights and Dignity

Participants' rights to privacy and confidentiality will be protected. Anonymity and confidentiality of the participants will be ensured, and the names of the participants will not be used when the results are reported.

4 INSIGHT ON HOW WE INTEND TO MEET YOUR EXPECTATION

Below is an overview of the proposed methodology for this project:

4.1 Project Inception

An inception meeting will be held with SALGA officials within a week after contract appointment, to clarify and confirm the project brief, considering any information that may have become available since the request for proposals. An Inception Report will be delivered within 10 days from the date of appointment. The project inception report will include:

- Confirmation on the scope of work;
- Confirmation of the research methodology;
- Confirmation of research design;
- Scoping literature review report; and
- Final study program;

A draft inception report will be submitted to SALGA for review and comments. The team will adapt the inception report according to the Client's feedback and submit the final inception report.

4.2 Research Objective

The focus of this study is to determine what the public and private sector partnership landscape in South Africa looks like, and how it can be adapted and expanded to facilitate increased service delivery through different partnership mechanism. Specifically, the following objectives have been identified for this research project:

- Determine the characteristics of the public private partnership landscape in South Africa, specifically the regulatory framework;
- Highlight the advantages and disadvantages of the current regulatory framework;
- Develop new types and levels of partnership mechanisms for local government and private sector cooperation. These should be specifically geared towards improving service delivery, with an emphasis on infrastructure;
- Determine whether these new mechanisms for partnership can be implemented in the current regulatory framework, and how the framework should be adapted to better accommodate such partnerships in the future; and
- Determine what is required of local government capacity, to be able to successfully implement such partnerships.

4.3 Research Design

This research is most suited to a qualitative research design. A qualitative research design will allow the researcher to gain a more in-depth understanding of the results.

4.3.1 Secondary Data Collection

4.3.1.1 Document review

A document review is an independent output from a literature review. The document review will allow the team to gather background information on public private partnership in South Africa, the regulatory framework that governs such partnerships, the legislative framework around procurement processes, as well as aid in developing the data collection tools required for collecting primary data.

Specifically, for this research, the review will include, but is not limited to, documents related to the following:

- Public Finance Management Act (1999);
- Municipal Finance Management Act (2003);

- Preferential Procurement Policy Framework Act 5 (2000);
- National Treasury PPP Unit;
- Governmental Technical Advisory Centre (CTAC);
- Standardized PPP Provisions (2004);
- National Treasury review of PPPs regulatory framework (2021);

4.3.1.2 Systematic Literature review

The team will conduct a systemic literature review which will focus on published journal articles, research reports and grey literature on local government and private sector cooperation and procurement processes. This will include a review of international best practices.

4.3.1.2.1 Service Delivery and Local Government

The Constitution of the Republic of South Africa positions local government as the first port of call for all communities in South Africa and the main provider of community services (Koma, 2010). Pre 1996, local government was constitutionally unrecognised and unprotected and was considered subservient to national and provincial governments. With the advent of democracy, local government was given a constitutional developmental mandate, which stated that it is local government's responsibility to "structure and manage its administration and budgeting and planning process to give priority to the basic needs of the community" (S 153(a) Constitution). This developmental mandate can be divided into four developmental principles: democracy, sustaining and improving an adequate standard of living, a safe and healthy environment, and cooperative government. Local government became constitutionally mandated to provide their communities with basic services, and it was redefined as the most important driver of poverty eradication initiatives (Mogale, 2003). The basic services that local governments must provide include electricity and gas reticulation, municipal health services, municipal public transport, storm water management, water and sanitation services, firefighting services, cemeteries and crematoria, cleaning services, municipal roads, refuse removal, refuse dumps and solid waste disposal.

4.3.1.2.2 Public Private Partnership in South Africa

Overseeing service delivery is a major responsibility and not an easy feat. It has prompted local governments to seek out partnerships with private sector players who are able to assist with fulfilling this task, especially with regards to infrastructure. All spheres of government in South Africa have and continue to engage the private sector and non-governmental organisations through procurement processes. A wide range of goods and services are bought from the private sector by governmental organisations. The Public Private Partnership (PPP) is such a mechanism defined by the National Treasury as "a contract between a public-sector institution and a private party, where the private party performs a function that is usually provided by the public-sector and/or uses state property in terms of the PPP agreement" (National Treasury, 2017). Within the PPP mechanism, the private sector party takes on most of the financial, technical, and operational risks. This means that the project must be

commercially viable for the private sector to want to engage and for the project to be approved by the PPP Unit of the National Treasury. According to the National Treasury (2021), PPPs have declined since 2011/12, in part due to the perception of high costs that are involved for the private sector. The National Treasury (2021), with World Bank support, initiated a review of the regulatory framework to better understand the existing challenges and recommend changes to the framework to increase its effectiveness and encourage more private sector participation. The review led to the publication of several recommendations and legislative changes that would address critical gaps and challenges required for improvement. The review recommends legislative changes to improve the selection, prioritisation, planning, financing support mechanisms, procurement, implementation and monitoring of PPPs.

SALGA is interested to know whether alternative mechanisms for partnership between the public and private sector could exist. In the past, the private sector has indicated an eagerness to contribute to the development and maintenance of key infrastructure, such as roads. Often, these private sector players have a vested interest in key infrastructure being of a certain standard and quality. The outcome of the project is sometimes more important than the commercial viability. This has prompted private sector players to offer to contribute more, and sometimes even fund the entire infrastructure project. However, current procurement processes and regulations limit the public sector to engage with local government in such ways, leading to the withdrawal of private sector contributors. SALGA wants to investigate whether public and private sector cooperation mechanisms can be updated and innovated to create new types of partnerships that will increase local government's capacity to upgrade and maintain infrastructure within their local municipalities.

Nemai Consulting will also review literature to:

- Highlight phenomena, themes or issues that contribute to or threaten the efficacy of public private partnerships;
- Expand on the research questions for this study, on the basis of the literature; and
- Triangulate key observations and create bases for data interpretation.

The team will conduct good search practice by keeping a record or diary to keep track of search activities. This will create transparency and allow others to reproduce the steps undertaken.

4.3.2 Primary Data Collection

Five interviews will be conducted using the appropriate data collection tools. The approach to data collection will be compiled into a Data Collection Plan.

4.3.2.1 Data Collection Tools

To gather data accurately and systematically, the team will carefully develop the necessary data collection tools. After the research questions of the study have been further defined through the desktop review, the team will refine the methods required to reach the target respondents.

4.3.2.1.1 Interview Topic Guide

The team will conduct semi-structured interviews with participants using the data questionnaire as a guide. This approach will collect more complex information with a higher proportion of opinion-based information. The team will develop a semi-structured in-depth interview topic guide which will include several planned questions but still allows the interviewer the freedom to modify the wording and order of questions, as well as ask follow-up questions when deemed necessary. The proposal allows for 5 key informant Interviews. The parties to be interviewed will be informed by the outcome of the literature review and in consultation with SALGA.

4.4 Data Analysis

In terms of the data analysis approach, thematic analysis will be used to analyse the data. The advantage of this approach is that the themes for analysis will emerge from the interviews. This is more beneficial than imposing preconceived themes onto the analysis.

The proposed analysis framework for this research will be conducted in respect of the research questions. Additional themes are also likely to emerge after the documentation analysis and the literature review. The themes will also be aligned to the objectives of the research since the questionnaire will be designed in this way.

4.5 Compile Report

The team will submit a draft report to SALGA and key stakeholders for comment and review. The draft report will be discussed in the workshop with stakeholders, which will lead to a revised draft report. It will include all metadata. This report will go through our internal quality assurance system, which will then lead to the final report.

The report will include the following:

- A Status Quo report on the existing regulatory framework on public private partnerships, and its advantages and disadvantages;
- Recommendations on different partnership mechanisms between local government and the private sector, including the benefits and associated risks for each mechanism;
- Proposed changes to the regulatory framework to better accommodate such partnership mechanism; and
- Recommendations for local government capacity building that is required for them to successfully implement such partnerships.

4.6 Research Findings Presentation

Finally, the team will present the results of the study in a PowerPoint Presentation. This interactive presentation will allow a full discussion of the content of the final report to enable SALGA and other key stakeholders to optimally harness the research findings.

4.7 Undertake Quality Assurance checks

Nemai Consulting is an ISO9001 accredited organization; therefore, the company understands the quality assurance issues. These principles will be applied stringently throughout the study.

An independent sample will be taken to verify the findings of the research.

5 PROJECT MANAGEMENT

Project management will proceed through the holding of monthly meetings.

5.1 Monthly Meetings

Monthly online progress meetings will be held with the Client. The monthly progress reports will include the following:

- Tasks completed for the month;
- Risks identified that may affect due dates;
- The way forward for the next month
- Updated project programme; and
- Updated monthly cashflow and expenditure projections.

Monthly invoices will be forwarded to the Client. The invoices will be in line with the number of hours as per the detailed cost breakdown. Intermediate deliverables will be attached to the invoices where applicable.

5.2 Project Closure and Document Control

A Project Close-Out Report will be compiled at the end of the project and will be handed over to the client during the Close-Out workshop. The report will include:

- An electronic and hardcopy of all submissions will be handed over to the Client at the end of the project, including lessons learnt from the project;
- PowerPoint presentation for the project; and

- All data (raw and complete datasets), metadata as well as completed questionnaires that have been anonymised will be handed over to the Client on completion of the project.

6 PROJECT PROGRAM

The team is highly committed to completing the study in an efficient and streamlined process. However, it is advised, based on previous experience that it will be difficult to complete any interviews in December. Hence, the team suggests that timeframe is extended to 15 February which will give the team 3 months outside of the holiday period to complete the research study. Below, is an overview of the proposed research programme. A detailed programme will be presented at the inception meeting.

No	Activity Description	Start Date	Completion Date
1	Inception Meeting	14/10/2022	14/10/2022
2	Inception Report	17/10/2022	26/10/2022
3	Document and Literature Review	27/10/2022	15/11/2022
4	Key Stakeholder Interviews	15/11/2022	15/12/2022
5	Status Quo Report	19/12/2022	25/01/2024
6	Overview of Partnership Structures	26/01/2024	09/02/2024
7	Research Report (including recommendations)	01/02/2024	15/02/2024

7 PROPOSED COSTING

The following is the proposed costing for the project.

1	Inception Report	25000
2	Document and Literature Review	65000
3	Key Stakeholder Interviews	70000
4	Status Quo Report	100000
5	Overview of Partnership Structures	65000
6	Research Report (including recommendations)	45000
	Sub-Total :	370000
	VAT @ 15% :	55500
	TOTAL :	425500

8 CONCLUSION

Given the proposed teams' experience and expertise, Nemai Consulting is of the view that it is qualified to act as independent researcher for SALGA.

ANNEXURE A

Company Profile

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July 2022

TABLE OF CONTENTS

TABLE OF CONTENTS	2
1. COMPANY BACKGROUND	3
2. RESOURCE ALLOCATION	3
3. BROAD-BASED BLACK ECONOMIC EMPOWERMENT	5
4. MISSION STATEMENT	5
5. VISION	5
6. EMPLOYMENT EQUITY PROGRAMME	5
7. EXPERIENCE (1999 TO DATE)	6
7.1. Public Private Partnerships	6
7.2. Monitoring and Evaluation Studies	6
7.3. Research and Development and Social Survey and Facilitation Studies	8
7.4. Sustainability Research Projects	9
7.5. Social Impact Assessments and Socio-Economic Studies	10
7.6. Poverty Alleviation Projects	10
7.7. Institutional and Social Development Studies	10
7.8. Education and Awareness Campaigns	11
7.9. Training and Development	11
7.10. Environmental Management Frameworks & Strategic Environmental Assessments	12
7.11. Environmental and Social Impact Assessments	12
7.12. Environmental Monitoring & Auditing	15
7.13. Waste Management	16
7.14. Port Related Assessments	17
7.15. Energy Sector Experience	18
7.16. Water Sector Experience	19
7.17. Terrestrial Ecological Assessments & Conservation	21
7.18. Environmental Accounting and Reporting	23
7.19. Environmental Advisor	23
7.20. Stakeholder Engagement	23
7.21. Risk Analysis	24
7.22. Occupational Health and Safety Agent	24

1. COMPANY BACKGROUND

Nemai Consulting is an independent, specialist social, environmental, and site services consultancy, founded in 1999.

Nemai Consulting is led by a team of experienced and capable professionals, including social scientists, sociologists, psychologists, environmental scientists, engineers, risk analysts and economists. These experienced professionals have worked both locally and internationally in their respective fields. The company combines its academic and professional expertise with excellent project management skills to ensure that the host of Social, Environmental and Occupational Health and Safety concerns in the private and public sectors are adequately addressed.

The company is 100% black female owned and is a Level One Contributor to Broad-Based Black Economic Empowerment in terms of the DTI codes.

The company has offices in Johannesburg (Gauteng), Rustenburg (North West Province), Cape Town (Western Cape) and Durban (KwaZulu Natal).

2. RESOURCE ALLOCATION

Nemai Consulting has the following key staff members in its full-time employ. Each member of the team is well versed in his or her respective field.

No	Personnel	Qualifications
Project Manager and Gender Specialist		
1	Ms D.N Naidoo	BSc Eng (Chem)
Waste Specialists		
1	Ms D.N Naidoo	BSc Eng (Chem)
2	Dr S Moola	PhD (Waste)
3	Mr C Chidley	BSc Eng (Civil) BA (Economics, Philosophy) MBA
4	Ms T Rawatlal	MSc Eng (Chem)
Socio- Economics Specialist		
1	Mr C Chidley	BSc Eng (Civil) BA (Economics, Philosophy) MBA
2	Dr P Bauer	PhD (Econ)
3	Ms L Maponyane	MA (Econ)
Researchers		
1	Dr H Kazhoyan	PhD
2	Mr M Sibanda	MSoc Sc (PhD in progress)

No	Personnel	Qualifications
3	Ms D Naidoo	BSc Eng (Chem)
4	Mr C Chidley	BSc Eng (Civil) BA (Economics, Philosophy) MBA
5	Dr G Tarunguva	PhD (Political Sc)
6	Mr X Ndlovu	MA (Political Sc)
7	Ms K Rainford	MA (Globalization & Development)
Environmental Engineers and Environmental Scientists		
1	Mr C Chidley	BSc Eng (Civil) BA (Economics, Philosophy) MBA
2	Mr D Henning	MSc (Aquatic Health Ecology)
3	Mr J Smith	BSc Hons
4	Ms T Sebele	MSc Env Health
5	Ms S Gerber	BSc Hons
7	Mr S Pienaar	BSc Hons
8	Ms J Davies	BSc Hons
Aquatic Health Specialist		
1	Mr D Henning	MSc (Aquatic Health Ecology)
Cultural and Heritage/Archaeological		
1	Ms J Beater	MA (Archaeology)
Fauna and Flora Specialist		
1	Mr R Phamphe	MSc (Botany)
Occupational Health and Safety		
1	Mr S Pienaar	BSc Hons SAMTRAC SACPCMP Registered
2	Ms R Le Roux	SocSc Hons SAMTRAC SACPCMP Registered
3	Ms T Sebele	MSc Env Health SACPCMP Registered
4	Mr D Martin	SAMTRAC SACPCMP Registered
Environmental Monitoring and Auditing		
1	Mr N Nemudivhiso	BSc Hons
2	Ms F Ngwenya	BSc Hons
3	Mr J Mokolo	BSc Hons
4	Mr J Smith	BSc Hons
5	Mr A Sibiya	BSc Hons

3. BROAD-BASED BLACK ECONOMIC EMPOWERMENT

Nemai Consulting is a Level One Contributor to Broad-Based Black Economic Empowerment (B-BBEE) in terms of the Departments of Trade and Industry's B-BBEE Codes.

The company is 100% owned and controlled by D. Naidoo. Further details are provided in the table below.

Name	Gender	% Of Time devoted to firm	PDI Status	Citizenship and ID	Date of Ownership	% Voting
D Naidoo	Female	100	Black	RSA	1999	100

4. MISSION STATEMENT

Our mission is to help Clients accomplish their project goals while best managing natural and cultural resources, to meet all social and ethical responsibilities and to comply with the necessary regulatory requirements in the most cost-effective way possible.

5. VISION

As a company, our vision is to be the preferred consultancy for African projects, on the highest level of the environmental, social and site services value chain.

6. EMPLOYMENT EQUITY PROGRAMME

At Nemai Consulting we recognize that inequalities in the workplace are a result of past discrimination, associated primarily with race and gender. We also recognize the importance of having fair representation of all groups and genders within the company. Nemai Consulting will act proactively on these issues as it expands and develops as opposed to reducing the Affirmative Action Policy to a numbers strategy. We firmly maintain that our policy will not compromise our quality of work. We are committed to the following Affirmative Action Policy for future recruitments:

Nemai Consulting is committed to "people centered development", both in the firm's approach to projects as well as in its internal human resource development program.

It is an established policy of the company that it should strive to reflect the broader society that it serves. To this end, Nemai Consulting's Affirmative Action Policy is based on the following principles:

- Actively advancing disadvantaged groups;
- Identifying people on potential and merit;
- Promotion and appointment on potential;
- Developing individual skills;
- Developing capacity of client community through projects; and
- Initiating joint ventures with Black Professionals.

7. EXPERIENCE (1999 TO DATE)

Nemai Consulting has carried out numerous projects in the past 21 years. Below is a selection of the projects that we have successfully completed, and which provide an idea of the fields in which we are active.

Refer to individual staff CVs (available on request) for more details on the experience of each staff member.

7.1. Public Private Partnerships

Nemai Consulting provided environmental input into the following Public Private Partnerships.

Project Details - Research
Undertook ecological assessment of the new PPP Head office for the Department of Environment Affairs
Provision of Specialist Services to National Business Initiative to Support the Development of the Public and Private Sector Energy Efficiency Programme Feasibility Assessments for Application to the Green Climate Fund. Nemai Consulting compiled the stakeholder engagement framework for the Green Climate Fund.
Environmental and social advisory role on the Refugee Facility at Komatipoort Border Post PPP
Environmental and social advisory role on the uMhlatuze Waste Water Re-use PPP
Environmental and social advisory role on the National Institute of Metrology of SA PPP
Environmental and social advisory role on the Pongolapoort Dam Tourism Development PPP
Environmental and social advisory role on the Kopanong Precinct Development PPP
Environmental and social advisory role on the ATNS Head Office Development PPP.
Environmental and social advisory role on the Innovation Hub Development PPP
Environmental input into the Proposed International High Altitude Training Facility PPP in Mpumalanga
Environmental input into the Proposed Van der Kloof Dam Resort PPP
Environmental input into the Proposed Vygeboom Dam Resort PPP
Environmental input into the Craigieburn Dam Tourism PPP
Environmental advisor on a biofuel project PPP in the Eastern Cape
Undertook ecological assessment of a large scale agricultural development including 3 universities PPP in Mozambique

7.2. Monitoring and Evaluation Studies

Project Details - Research
Implementation Evaluation of the Environment and Culture Sector of the EPWP

Project Details - Research	
Implementation and Impact Evaluation of the Violence Prevention through Urban Upgrade in the Western Cape and the Regional Socio-economic	
Implementation and Impact Evaluation of the Regional Socio-economic Programme in the Western Cape and the	
Impact Evaluation of late payment by government on SMME's	
Impact Evaluation of the wage differential in the EPWP	
Impact Evaluation of the drop in centres Programme in Soweto, a Steinhoff funded Programme	
Impact Evaluation Framework of the uMzinyathi Environmental Framework	
- Nemai Consulting was appointed to develop an impact evaluation framework to determine if the uMzinyathi Environmental Management Framework is meeting its environmental, social and economic objectives. The M&E Framework is the first such instruct to evaluate the effectiveness of environmental tools such as the EMF to meets its objectives.	
Impact of CCTV Cameras in Crime Deterrence	
- Undertook quantitative research to determine the impact of CCTV cameras in the inner cities in Gauteng in detecting and deterring crime.	
Resource Management Plans	
- Nemai Consulting was appointed by the Department of Water and Sanitation (DWS) to compile Resource Management Plans (RMPs) for 17 State Owned Dams with the explicit aim of encouraging economic activity around State Owned Dams. A Theory of Change approach was used to determine the Vision for each Dam. In addition, a logframe was developed to guide the project implementing agent in evaluating the impact of the RMPs towards economic growth in the localised areas.	
Productive Use of Domestic Piped Water for Sustainable Livelihoods in Poor Households	
- Nemai Consulting was appointed by the Water Research Commission to determine the impact of small scale productive uses of piped water for sustainable livelihoods in poor households. A sample size of over 1500 households across SA were surveyed to confirm the use of pipe water and the economic impact of access to the water. The outcome of the study was to inform national policy on providing water for small scale productive uses a means to support livelihoods in impoverished communities.	
Critical Assessment of Raising the Basic Level of Water Services	
- Nemai Consulting was appointed by the Water Research Commission to undertake an impact evaluation of raising the basic level of water services. Various communities in over 10 municipalities were surveyed to determine the economic impact of raising the basic level of study.	
Evaluation Framework of the Uthukela EMF	
- Evaluation Framework as part of the Uthukela Environmental Management Framework. Theory of Change and Logframe was developed to determine the action plan for monitoring implementation of the EMF.	
Effectiveness of Sanitation Awareness and Education Programmes in Informal Settlements	
- Nemai Consulting was appointed by the WRC to evaluate the Effectiveness of Sanitation Awareness and Education Programmes in Informal Settlements in effecting behaviour change. A sample size was selected and surveyed. The evaluation was necessary to inform future funding policies for such studies.	
Impact of Water in the Green Economy	
- Evaluate the Role of Water in the Green Economy in the Context of Sustainable and Economic Growth in South Africa - A Preliminary Investigation. The intention of the study was to publish a discussion paper to inform policy makers on the role of water in the green economy.	

7.3. Research and Development and Social Survey and Facilitation Studies

These projects were carried out by the research unit within the company. A sample of the projects conducted by Nemai Consulting is included in the table below.

Project Details – Research	
Marikana Informal Settlement Registration	- Enumerated 2 500 shacks in the Marikana Informal Settlement. - Created a GIS which located each shack and gave particulars; - Detailed analysis of the results of the enumeration
Ivory Park Perceptions Study	- Carried out a perception survey of water service delivery in the formal and informal sections of Ivory Park, Gauteng
Orange Farm Toilet Upgrade Social Perception Survey	- Carried out a perception study into the degree to which the residents would accept the installation of a new type of toilet; - Data analysis and guidance to the project team with regards the resident's sensitivities
Low Cost Housing Projects for the Regional Professional team	- Carried out the social facilitation for the project; - Included surveying residents on the need and desirability for various housing projects
Market Research Study in Africa covering water utilities	- Carried out a survey into water utilities in Africa and their customer expectations
Review of Indigent Policies across 25 municipalities including Mogale City to determine a definition of the poor so that the Social Cluster could ensure that all spheres of government use a standard definition of the poor.	
South Africa – Kwazulu Natal	- Policy Development on the Definition of the Poor
Provision of services to people residing in backyard shacks.	- Development of programme to provide Free Basic Services to backyard shack dwellers and how Municipalities should be achieving this.
Provision of free basic waste services to people on the Indigent Register	- Development of service delivery programme and education programme under the Expanded Public Works Programme
Determination of the amount of free basic water used for productive uses by the poor	- Developed guideline to assist municipalities in providing more than the free basic amount of water to the poor for productive use to ensure a sustainable livelihood
Social registration of all low cost housing beneficiaries in the Tshwane and Metsweding Municipality	- Registration of beneficiaries
Social registration of all low cost housing beneficiaries in the Marikana area	- Registration of beneficiaries
Free Basic Water and Sanitation Education in Ivory Park	- Registration of all beneficiaries of free basic water and sanitation services and education on the free basic services programme
Free Basic Water and Sanitation Education in Zandspruit	- Registration of all beneficiaries of free basic water and sanitation services and education on the free basic services programme
Free Basic Water, Sanitation and Waste Education in Alexandra	- Registration of all beneficiaries of free basic water and sanitation services and education on the free basic services programme
North South Strengthening Scheme in Mpumalanga.	

Project Details – Research
Involves the negotiation of land with farmers. - Public Participation
Compiled a Sustainable Urban River Management Guideline. This was developed for use by local municipalities in the management of their urban rivers; what to consider and how to go about doing it. The Water Research Commission published this research
Public Participation in low-income communities was a research topic addressed in a guideline to assist practitioners in the methods and means to conduct effective public participation campaigns. The Water Research Commission published this research
Completed an investigation into air quality in Gauteng. Compiled a situational analysis report for an air quality strategy assessment document for Gauteng. This study will be used to reform existing legislation and secure international donor funding
Completed an investigation of the impact of medical waste in rural areas on the environment. Case Study: Groothoek
Completed Situational Analysis report for the entire Gauteng Province in terms of sustainable development issues to be presented at the 2002 Earth Summit
Completed executive summaries for the National Department in terms of sustainable development issues to be presented at the 2002 Earth Summit
Completed isotope analysis to determine the impact of surface water on the mine workings
Research on the Impact of Scalants on ash water pipelines for Eskom.
Research on the International rubber recycling trends for a private sector client.

7.4. Sustainability Research Projects

Research conducted by Nemai Consulting focuses on environmental and social topics and results in publications that are used by professionals in the field.

Project Details – Research
Compiled a Sustainable Urban River Management Guideline. This was developed for use by local municipalities in the management of their urban rivers; what to consider and how to go about doing it. The Water Research Commission published this research
Public Participation in low-income communities was a research topic addressed in a guideline to assist practitioners in the methods and means to conduct effective public participation campaigns. The Water Research Commission published this research
Completed an investigation into air quality in Gauteng. Compiled a situational analysis report for an air quality strategy assessment document for Gauteng. This study will be used to reform existing legislation and secure international donor funding
Completed an investigation of the impact of medical waste in rural areas on the environment. Case Study: Groothoek
Completed Situational Analysis report for the entire Gauteng Province in terms of sustainable development issues to be presented at the 2002 Earth Summit
Completed executive summaries for the National Department in terms of sustainable development issues to be presented at the 2002 Earth Summit
Completed isotope analysis to determine the impact of surface water on the mine workings
Impact of Scalants on ash water pipelines

7.5. Social Impact Assessments and Socio-Economic Studies

Social Impact Assessments and Socio-Economic Studies are conducted as part of the specialist brief for an ESIA or mining EMPR. Nemai Consulting has conducted a number of such studies.

Project Details – Social Impact Assessments and Socio-Economic Studies
Socio-economic study for the establishment of the Fairbreeze C Extension Mine. This dune sands mine was to be established very close to the town of Mtunzini on the KwaZulu-Natal north coast and the study documented the impacts and the mitigation measures
Socio-economic study for the Tweefontein Mine Optimisation Project in Witbank, Mpumalanga
A socio-economic study was conducted to inform the Local Economic Development Strategy for the Mthonjaneni Local Municipality
Socio-economic, social facilitation and perception analysis of all low cost housing projects in Tshwane Metropolitan
Social Impact Studies for Rand Water for the provision of funds for poverty alleviation projects
Impact of relocating people from Alexandra living on the stormwater drains
Relocation strategy for informal dwellers in Vosloorus
Relocation strategy for informal dwellers in Villa Liza.
Relocation strategy for informal dwellers in Zonkhesizwe
Completed social impact study of defunct mine water in the Loskop Dam Catchment area including some comments on the catchment study for the area
Impact of abandoned mines on the quality of life of people around East Rand Proprietary Mines

7.6. Poverty Alleviation Projects

The Poverty Alleviation Projects conducted by Nemai Consulting reflect the environment in which many of the projects that we conduct are carried out. The projects focus upon the creation and sustaining of work opportunities and to provide training and empowerment to community members who benefit from the projects.

Project Details – Poverty Alleviation Projects
Implementation and project management of an EPWP poverty alleviation project for GDARD and DEAT in Greater Soweto. The project involved waste management over a large area and created 550 job opportunities over the four-year period of the project
Business Plans for poverty alleviation projects for Rand Water
Klipspruit Reeds harvesting project for the JDA in Kliptown
Compiled a Poverty alleviation strategy for all 284 municipalities for SALGA
Completed analysis of poverty alleviation strategy for the Gauteng Department of Social Welfare

7.7. Institutional and Social Development Studies

Institutional and social development is conducted in economically marginalised communities where additional skills, knowledge and empowerment will assist the community in breaking free of the poverty trap. A further aspect of this field is to

support and strengthen community organizations, the strengthening of which would have a multiplier effect on the community.

Project Details - Institutional and Social Development Studies

Training of households on the condominal toilet system in Stretford
Train-the-trainer program in the manufacture of crafts from wetland plants in Kliptown
Training of communities in the operation and maintenance of sanitation systems in the Limpopo Province for DWAF

7.8. Education and Awareness Campaigns

Education and Awareness Campaigns are conducted for a variety of clients. The goal of these projects is to inform residents of settlements regarding an environmental issue or circumstance that affects their lives. Nemai Consulting has been involved in many of these social projects.

Project Details - Education and Awareness Campaigns

Sanitation awareness campaign for the whole of Ivory Park
Waste Management Awareness in Soweto, which involved a Schools and Community Program
Training, Development and Capacity Building. Nemai was involved in training and developing temporary labourers as guards, in re-instatement and other activities on behalf of Rand Water. This was part of a novel approach to involving the community in public participation activities
Environmental awareness in all schools in Alexandra
Awareness for the Installation of Low Flush Toilets in Orange Farm, Johannesburg
Environmental awareness in the entire Kliptown area
Sanitation and water conservation awareness in the whole of Stretford Ext 4

7.9. Training and Development

Project Details – Training and Development

Trained 150 City of Johannesburg Councilors in environmental education.
Trained 208 teachers in environmental awareness to be implemented in school curriculum in Alexandra.
Provided environmental awareness training to 16 000 school children in Alexandra.
Provided water and sanitation awareness to Johannesburg Water officials.
Provided waste management training to public in Bertrams and Greater Ellis Park.
Trained 8 000 households on water demand management and environmental practices on behalf of Johannesburg Water in Ivory Park.
Trained 8 000 households on water demand management and environmental practices on behalf of Johannesburg Water in Stretford.
Trained 8 000 households on water demand management and environmental practices on behalf of Johannesburg Water in Zandspruit.
Trained City of Johannesburg officials and councilors in waste management on behalf of GDARD.

Project Details – Training and Development

Provided stormwater management training to public in Alexandra.
Training of Department of Water Affairs (DWA) officials on Environmental Management.
Training of officials from DWA on Section 21 (c) & (i) of National Water Act.
Training of consultants and other government departments on Section 21 (c) & (i) of National Water Act.

7.10. Environmental Management Frameworks & Strategic Environmental Assessments

Environmental Management Frameworks are carried out to plan future development in the study area to take environmental considerations into account. Formally approved EMFs are also used to simplify the ESIA process for projects that are being carried out in the study area. A list of some of the EMF projects that Nemai Consulting has carried out is shown below.

Project Details - Environmental Management Frameworks

EMF for the uMkhanyakude District Municipality.
EMF for the Ugu District Municipality.
EMF for the uThukela District Municipality.
EMF for the uMzinyathi District Municipality.
EMF for the Harry Gwala District Municipality.
Integrated Environmental Management Plan for the Sol Plaatje Local Municipality.
SEA for the Port of Durban, for Transnet National Ports Authority.
EMF and SEMP for the Namakwa District Municipality
EMF and SEMP for the Mthonjaneni Local Municipality
EMF and SEMP for the Emnambithi / Ladysmith Municipality'
EMF and SEMP for the Frances Baard District Municipality
EMF for the Dr Kenneth Kaunda District Municipality.
EMF for the Mapungubwe World Heritage Site for DEA.
EMF for the Great Ellis Park development
EMF for the Jukskei River Catchment
EMF for the Klipspruit River Catchment
EMF for the Diepsloot Tributary
WRC Guideline for an EMF for an Urban River

7.11. Environmental and Social Impact Assessments

Nemai Consulting has completed over 700 Environmental Impact Assessment projects since 1999, ranging in project value from R30 000 to R6 million. The Capital Value of these projects ranges from R100 000 (in 1999) to R18 billion (in 2018). A range of ESIA projects is listed below. All projects were developed in line with the IFC standards and all reporting aligned to the equator principles to meet the funders requirements.

Project Details - Environmental and Social Impact Assessments	
Limpopo Academic Hospital	
Hydropower Plant within Hydraulic Network at Zoekfontein Site - 8 MW hydropower station alongside the Zoekfontein Control Works downstream of the Vaal Dam.	
Roodeplaat Wind Farm - construction of a wind farm northwest of Uitenhage in the Cacadu District Municipality.	
Impompomo Hydropower Plant - hydropower plant on the Mpompomo Falls in Mpumalanga. The scope of works includes the Impompomo powerhouse (hydropower plant), powerlines from Impompomo hydropower plant to Barberton, penstock from Mpompomo Top Weir and Mpompomo Top Weir.	
North-South Strengthening Scheme (400kV) - 300 km transmission line, with alternatives, with 2000 affected parties and landowners in Mpumalanga.	
Neptune-Poseidon Transmission Line (400kV) - 200 km transmission line, with alternatives, with 3000 affected parties and landowners.	
Anderson Dinaledi Transmission Line (400kV) - 80 km transmission line, with alternatives, through Magaliesburg Nature Conservation Area.	
Makalu B (Igesi) Substation and Associated Transmission Loop-In Lines - new substation and 2 x 275 kV line loop-ins from the Lethabo – Makalu Lines.	
Mookodi-Mahikeng Transmission Line (400kV) - 180 km transmission line, with alternatives.	
Water Transfer Scheme from Mokolo Dam to Lephalale as part of the Mokolo Crocodile West Water Augmentation Project, for the Department of Water Affairs.	
uMkhomazi Water Project Phase 1: Raw Water and Potable Water in KZN, for DWS and Umgeni Water.	
Extraction of Gas and Electric Power Production Plant in the Rubavu District, Rwanda	
Ncwabeni Off-Channel Storage Dam in KZN, for DWS.	
Lower uMkomazi Bulk Water Supply Scheme, for Umgeni Water.	
Augmentation of the Western Cape Water Supply System (Voëlvlei Dam), for DWS.	
Foxwood Dam and associated infrastructure in Eastern Cape, for DWS. This dam is to allow for a proposed irrigation scheme downstream on the Koonap River.	
Ester Park Housing Project for the Ekurhuleni Metropolitan Municipality.	
Esselen Park Housing Project for the Ekurhuleni Metropolitan Municipality.	
Pomona Housing Project for the Ekurhuleni Metropolitan Municipality.	
Soshanguve South Ext 11 Housing Project for the Gauteng Department of Housing.	
Erf 34041 Mamelodi Housing Project for the Gauteng Department of Housing.	
Mapetla Housing Project for the Gauteng Department of Local Government and Housing.	
Mapetla Housing Project for the Gauteng Department of Local Government and Housing.	
Mixed-use development of Portion 5 of Brandkop Farm No. 702 in Bloemfontein for the Mangaung Metropolitan Municipality.	
Syferfontein Mixed Typology Housing Development (60 000 to 80 000 housing units and associated services on approximately 4 000 hectare site) for the Gauteng Department of Human Settlements.	
Umhlanga Ridgeside Mixed Use Development ESIA and Amendments	
Hazelmere Dam Raising ESIA, Durban	
Empangeni Bulk Outfall Sewer, 40km pipeline, Empangeni	

Project Details - Environmental and Social Impact Assessments	
Mhlabatshane Dam ESIA, Southern KwaZulu-Natal	
350 ESIA's carried out for Johannesburg Water's Capital Expenditure Division	
200km road ESIA's for the City of Johannesburg	
Sun City to Phokeng Provincial Road ESIA	
Bus Rapid Transport System in Johannesburg	
Sasol Clean Fuels Project	
Napha Tar Project for Sasol	
Northern Works Cemetery	
Advisor to Johannesburg Water on all ESIA applications on water and sanitation projects	
Low cost housing development in Tshwane between 2005 and 2007	
Chemical processing plants at Sasol	
6 new pipelines namely, the Boksburg Cason Pipeline, Mapleton Pipeline, Slangfontein Pipeline, Villa Liza Pipeline, Bethal Pipeline and finally the Voslorus Pipeline. These projects also involved the re-location of informal dwellers off servitudes	
80km long pipeline from Randfontein to Rustenburg	
Filling Stations and tank installations	
Completed environmental studies including catchment studies for approximately 10 BoTT projects in the Northern Province	
Successful in completing various ESIA studies for the Client, for instance, Allens Nek Filling Station	
Installation of a Vodacom Base Station	
Application for a tailings dam for a mining company in the Northern Cape	
Housing Development in Mpumalanga	
Slovoville Outfall Sewer	
Major Expansion of the Northern Waste Water Treatment Plant in Johannesburg	
Re-instatement of North Riding Dyke	
Reconstruction, deepening and lengthening of the Durban Container Terminal Berths 203 to 205 in the Port of Durban, in KZN. The EIA considered the use of dredged material, as part of a Green Port approach.	
Richards Bay Industrial Development Zone, linked to the expansion of the Port of Richards Bay, in KZN.	
Durban Dig Out Port in KZN, which entails the phased development of the old Durban International Airport site to a deep-water mega container port. Extensive research conducted regarding Green Ports and how the design can be influenced by associated principles.	
Landside Infrastructure Development at Berth 203 to 205, Port of Durban, KZN.	
Upgrade of the existing ship repair facility, Port of Mossel Bay.	
Determine the environmental implications of the proposed developments associated with the Port Development Framework Plan (Port of Durban, KZN), including Scoping, Situation Assessment, Impact Assessment and Strategic Environmental Management Plan. The SEA also considered the concept and principles of a Green Port.	
Environmental Impact Assessment (EIA) for the reconstruction, deepening and lengthening of the Durban Container Terminal Berths 203 to 205 in the Port of Durban, in KZN. The EIA considered the use of dredged material, as part of a Green Port approach.	

Project Details - Environmental and Social Impact Assessments
EIA for the Richards Bay Industrial Development Zone, linked to the expansion of the Port of Richards Bay, in KZN.
Preparations for the EIA for the Durban Dig Out Port in KZN, which entails the phased development of the old Durban International Airport site to a deep-water mega container port. Extensive research conducted regarding Green Ports and how the design can be influenced by associated principles.
EIA for Landside Infrastructure Development at Berth 203 to 205, Port of Durban, KZN.
Upgrade of the existing ship repair facility, Port of Mossel Bay.
Strategic Impact Assessment for Port of Durban, KZN), including Scoping, Situation Assessment, Impact Assessment and Strategic Environmental Management Plan. The SEA also considered the concept and principles of a Green Port.

7.12. Environmental Monitoring & Auditing

An Environmental Control Officer (ECO) is appointed to monitor the environmental compliance on a project. Compliance is most often measured against the requirements of an ESIA Authorisation. A few of the ECO projects that Nemai Consulting has been involved in are listed below.

Project Details - Environmental Control Officer
Ankerlig Power Station to Omega Substation 400kV transmission line, in the City of Cape Town, Western Cape.
Watershed 275/88/132kV Substation, near Lichtenburg in the North West Province.
Camden Power Station - new Ash Disposal Facility.
Kusile Power Station's operational activities under the Generation Division. Kusile Power Station is to a large extent under construction with one generation unit (Unit K1) handed over to Generation Division whilst the remaining five units are still under construction.
Olifants River Water Resources Development Project (ORWRDP) Phase 2C: Environmental Monitoring.
Mooi Mgeni Transfer Scheme Phase 2 (MMTS-2) Construction of Spring Grove Dam and associated works for TCTA.
ECO for geotechnical investigations for 600 and 700 Series Terminal Projects, for Richards Bay, KZN.
ECO for the construction of the RBCT Departure Yard Bypass, Richards Bay, KZN.
ECO for the upgrade of Maydon Wharf Berth 12, Port of Durban.
ECO for the reconstruction of Berth 5, Island View, Port of Durban, KZN.
ECO for pipe rack upgrade at the Island View Facility, Berths 2-8 and 10, Port of Durban.
ECO for pipe rack upgrade at the Island View Facility, Berths 10, Port of Durban.
ECO for the doubling of the Single Railway Track from the Port of Richards Bay to the Nsezi Railyard, KZN.
ECO for the Upgrade of Berth 10
ECO for the Umhlanga Ridgeside Mixed Use Development
On-site Environmental Officer during the open-trench crossing and subsequent rehabilitation of a dyke in North Riding, for Johannesburg Water
Environmental compliance monitoring for the upgrade of the P1 pipeline in the Magaliesburg Protected Natural Environment, for Rand Water
Environmental compliance monitoring for the Leeukop Relief Outfall Sewer, for Johannesburg Water

Project Details - Environmental Control Officer
Environmental compliance monitoring for the Modderfontein Outfall Sewer, for Johannesburg Water
Environmental compliance monitoring for the Hammanskraal West low-cost housing development, for the Gauteng Department of Housing
Environmental compliance monitoring for the Mamelodi Extension 18 low-cost housing development, for the Gauteng Department of Housing
Environmental compliance monitoring for the Olievenhoutbosch Extensions 24 and 25 low-cost housing developments, for the Gauteng Department of Housing
Environmental compliance monitoring for the Soshanguve Extension 11 low-cost housing development, for the Gauteng Department of Housing
Environmental compliance monitoring for the Soshanguve Extension 13 low-cost housing development, for the Gauteng Department of Housing

7.13. Waste Management

A selection of Waste Management projects carried out by Nemai Consulting is listed below. They range from permitting of landfills to the conducting of Integrated Waste Management Plans (IWMP).

Project Details – Waste Licenses and Waste Planning
Construction of a 50 Ml/day treatment unit (Unit 5) including sedimentation tanks, BNR activated sludge treatment and chemical dosing facility at Northern WWTW, for Johannesburg Water.
Remediation of Fine Ash 1 and 2 /Coarse Ash Dump/ Venco Capillary Break for Infrachem, a division of Sasol
Scoping/EAI for the disposal, treatment and re-use of Fine Ash 3, 4 and 5 at Sasol.
BA for the disposal of gypsum for Infrachem.
ESIA for the storage of Hazardous Waste Material for Merisol.
BA for the storage of Chlor Vinyls Brine Sludge for Sasol Polymers.
BA for the storage of Wax Catalyst Storage for Sasol Wax.
BA for the storage of Solvents Catalyst Store for Sasol Solvents.
BA for the disposal of asbestos waste for Transnet.
Increase in sludge treatment capacity including new lime dosing plant at Northern Works WWTW, for Johannesburg Water.
Construction of sewerage pump station in Alveda Park, for Inframax.
Construction of thickeners at the Goudkoppies WWTW, for Johannesburg Water.
Expansion of the maturation ponds at the Bushkoppies WWTW, for Johannesburg Water.
Expansion of the Olifantsvlei WWTW, for Johannesburg Water, for Johannesburg Water.
Emergency dam and pump station at the Olifantsvlei WWTW, for Johannesburg Water.
Bruma Lake Desilting combined waste licence.
N-S Strengthening Combined Applications.
Henley on Klip landfill application
Walkeville landfill closure application.
Groethoek Hospital medical waste storage
Transwerk asbestos removal and disposal application
Rehabilitation of Transnet rail infrastructure of asbestos waste
News Clydedales spoilt material waste dump
Kwa Themba landfill closure application
IWMP for the Bojanala Platinum District Municipality
Frances Baard IWMP
Thabo Mofutsanyane District Municipality IWMP
Motheo District Municipality IWMP
Lejweleputswa District Municipality IWMP

Project Details – Waste Licenses and Waste Planning	
Naledi Local Municipality IWMP	
Mantsopa Local Municipality IWMP	
North West Provincial IWMP	
Illegal Waste Minimisation Implementation Strategy	
EPWP Waste Management Strategy	
Generic Waste Management Contract for Municipalities	
Soweto Waste Clean-up Programmes	
Midvaal IWMP	
Integrated Waste Management Plan for the Sol Plaatje Local Municipality, centered around the city of Kimberley	
Integrated Waste Management Plan for the Frances Baard District Municipality, centered around the towns of Kimberley, Hartswater and Barkly West	
Integrated Waste Management Plan for the Motheo District Municipality in the Free State Province. This district municipality is centered around the town of Bloemfontein	
Integrated Waste Management Plan for the Thabo Mofutsanyane District Municipality in the Free State Province. This district municipality is centered around the town of Harrismith.	
Integrated Waste Management Plan for the Lejweleputswa District Municipality in the Free State Province. This district municipality is centered around the town of Welkom	
Integrated Waste Management Plan for the Bojanala Platinum District Municipality in the North West Province, centered around the towns of Rustenburg and Brits	
Integrated Waste Management Plan for the North West Province. The province's capital city is Mafikeng/Mmabatho with the economic centers being Rustenburg, Potchefstroom and Brits	
Waste Planning over 5 DM's to assist in streamlining service delivery to previously disadvantaged communities. This was a combined initiative between DPW and the Business Trust	
Development of standard contracts for municipalities to assist in better control of service providers in the waste collection, transport and disposal field. The contracts were based on incentivizing municipalities to recycle and implement alternate	
Planning and roll out of waste collection programmes in Gauteng over a period of 6 years. Project has created 600 sustainable jobs over the period of time. Project won the best national land care award.	
Program for the elimination of illegal waste dumps in the CoJ	
Incentive waste contract for municipalities to ensure waste minimization as source	
Audit and review of the effective operation of landfills in Gauteng for the GDACE	
Development of a Hazardous Waste Management Plan for Transwerk	
ESIA and permitting of the KwaThemba Landfill	
ESIA and permitting of the extension of the Goudkoppies Landfill	

7.14. Port Related Assessments

Project Details – Port Related Assessments
Port of Durban SEA - Determined the environmental implications of the proposed developments associated with the Port Development Framework Plan (Port of Durban, KZN), including Scoping, Situation Assessment, Impact Assessment and Strategic Environmental Management Plan. The SEA also considered the concept and principles of a Green Port.
Environmental Impact Assessment (EIA) for the reconstruction, deepening and lengthening of the Durban Container Terminal Berths 203 to 205 in the Port of Durban, in KZN.

EIA for the Richards Bay Industrial Development Zone, linked to the expansion of the Port of Richards Bay, in KZN.
Preparations for the EIA for the Durban Dig Out Port in KZN, which entails the phased development of the old Durban International Airport site to a deep-water mega container port. Extensive research conducted regarding Green Ports and how the design can be influenced by associated principles.
EIA for Landside Infrastructure Development at Berth 203 to 205, Port of Durban, KZN.
EIA for the Proposed Upgrade of the existing ship repair facility in the Port of Mossel Bay.
Environmental Control Officer (ECO) for geotechnical investigations for 600 and 700 Series Terminal Projects, for Richards Bay, KZN.
ECO for the construction of the RBCT Departure Yard Bypass, Richards Bay, KZN.
ECO for the upgrade of Maydon Wharf Berth 12, Port of Durban.
ECO for the reconstruction of Berth 5, Island View, Port of Durban, KZN.
ECO for pipe rack upgrade at the Island View Facility, Berths 2-8 and 10, Port of Durban.
ECO for pipe rack upgrade at the Island View Facility, Berths 10, Port of Durban.
ECO for the doubling of the Single Railway Track from the Port of Richards Bay to the Nsezi Railway, KZN.
ECO for the Upgrade of Berth 10

7.15. Energy Sector Experience

Ms Naidoo started her career with Eskom and has undertaken many studies in the energy sector. Further, the company has completed environmental assessments for Substations, Transmission Lines, Distribution Lines and Power Stations.

Project Details – Energy Sector Applications
ESIA on the Lake Kivu Gas to Energy Project in Rwanda
Developed Environmental and Social Policy and evaluation criteria for the Climate Change Green Fund Facility for the Carbon Trust
ECO and OHS on the Xina Solar CSP Plant
ECO and OHS on the Konkonsies I PV Solar Plant
ECO and OHS on the Konkonsies II PV Solar Plant
ECO and OHS on the Aggenys PV Solar Plant
ECO and OHS on the Aries PV Solar Plant
ECO and OHS on the Bronkhorstspuit Biogas Plant
Environmental feasibility assessment of the Roodeplaat Wind Farm
Environmental Feasibility Study of the Jozini Dam HydroElectrical Scheme Feasibility
ESMP for the Acacia, Substation for Eskom.
ESMP for the Koeberg Substation for Eskom.
ESMP for the Rugtevalei Substation for Eskom.
ESMP for the Hydra 01 Substation for Eskom.
ESMP for the Hydra 02 Substation for Eskom.
OHS on the Uppington KHI Solar Collector Plant for Abengoa Solar, an IPP
OHS & ECO on the Uppington Eina Solar Collector Plant for Abengoa Solar, an IPP
ECO and OHS for the Bronkhorstspuit Biogas Power Plant for an IPP.
ESIA for the Makalu substation and loop-in lines for Eskom.
ESIA amendment for the Waterval Material Recovery Facility waste to energy plant for Rustenburg Local Municipality with funding from GIZ.
ESIA on the Rustenburg Waste to Energy Incinerator Project for an IPP.
ESIA for the proposed hydro power plant on the Smithfield Dam for the Dept of Water and Sanitation
ESIA for the proposed hydro power plant on the Upper uMkhomazi Water Transfer Scheme on the conveyance pipeline for the Dept of Water and Sanitation
ESIA for the
ESIA for the Dwaalboom Substation for Eskom.
ESIA for the Mthata Substation for Eskom.

Project Details – Energy Sector Applications
ESIA for the Rockdale B Substation for Eskom.
ESIA for the Neptune Poseidon Transmission Line, Eastern Cape - ESIA and public participation for a 280 km transmission line, with alternatives, from East London to Fort Beaufort in the Eastern Cape
ESIA for the Dinaledi Anderson Transmission Line which is 100km including alternatives for Eskom.
ESIA for the Zoekfontein Hydropower Station.
Rockdale B to Wolvekraal Transmission Line, Mpumalanga- ESIA and public participation for a 100 km transmission line, with alternatives.
Wolvekraal to Steelpoort Transmission Line, Mpumalanga- ESIA and public participation for a 130 km transmission line, with alternatives.
Steelpoort to Mokopane Transmission Line, Mpumalanga and Limpopo- ESIA and public participation for a 280 km transmission line, with alternatives.
Wolvekraal Substation, Mpumalanga- ESIA and public participation for the substation, with alternatives.
Dinaledi Anderson Transmission Line, North West - ESIA and public participation for a 100 km transmission line, with alternatives.
ESIA for the transfer of ash from Kriel to Matla Power Stations.
ESIA for a test embankment at Kriel Power Station to determine settling properties of the ash dam.

7.16. Water Sector Experience

Nemai Consulting is considered the dam specialist in the country due to the extensive experience the company has in the water sector especially on dams and water sector policy.

7.16.1. EIA's

Project Details - Environmental and Social Impact Assessments
ESIA for the Mokolo Crocodile Water Augmentation Project, large water transfer scheme, Limpopo Province Phase I
ESIA for the Mokolo Crocodile Water Augmentation Project, large water transfer scheme, Limpopo Province Phase II
ESIA for the Upper uMkhomazi Raw Water Transfer Scheme including 3 dams.
ESIA on the uMkhomazi Potable Water Scheme including the water treatment works
ESIA on the Lower uMkhomazi Bulk Water Scheme and abstraction weirs
350 ESIA's carried out for Johannesburg Water's Capital Expenditure Division
Hazelmere Dam Raising ESIA, Durban
ESIA for the Foxwood Dam
ESIA for the nCwabeni Off Channel Storage Dam
ESIA for the Voelvllei Dam Augmentation Project
Mhlabatshane Dam ESIA, Southern KwaZulu-Natal
ESIA for the Smithsfield Dam
ECO on Springrove Dam

7.16.2. Water Use License Applications

Project Details – Water Sector Policy
Development of Further Education Training College (FET) in Balfour. Mpumalanga.
Upgrade of Albert Luthuli Drive in eMbalenhle Township, Govan Mbeki Municipality, Mpumalanga.
Development of Further Education Training College (FET) in Sterkspruit FET College, Eastern Cape.
Construction of the GRP bypass line in the Caledon River region in Bloemfontein, Free State Province.
Upgrade of the Rand Water Mapleton Pump Station, Gauteng.
Development of the Cosmo City Fire Station, Gauteng Province.
WULA for the O6 Pipeline by Rand Water.
WULA for the Emergency Overflow Pipeline by Rand Water.
Kliptown Extension 6 and 7 WULA
WULA for Msinga FET College
WULA for Nongoma FET College
WULA for Balfour FET College
Decommissioning of Rand Water K19 Weir and River Bank Stabilisation: Duty of Care Directive and Water Use License Application.
Rand Water BG3 Pipeline: Water Use License.
Upgrade of the Vaal Barrage Water Use License Application.
Upgrade of Rand Water Canal between Zoekfontein Control Works and Zuikerbosch Pumpstation Water Use License Application
Emergency Overflow Pipeline at Rand Water Zuikerbosch Pumpstation Water Use License Application
Water Use License Application for the Installation of the Rand Water B17 & B18 Pipelines and Upgrade of the Palmiet Pumping Station.
Water Use License Application Process for the proposed Upgrade the Tsakane Sewer Outfall System.
Water Use License Application for the proposed Upgrade of the R23 - Section 1 (Platrand to Standerton) & Section 2 (Standerton to Greylingstad).
Water Use License Application for the Rand Water N7 & N8 Pipelines.
Water Use License Application for the Rand Water Bloemendal to Delmas Pipeline (Deviation Route).

7.16.3. Water Resources Management & Policy

Project Details – Water Sector Policy
Prepared Applicant Guidelines, Decision-support System and standard Record of Decision for Section 21(c) and (i) water uses (National Water Act), for the then Department of Water Affairs and Forestry (DWAF).
Prepared Catchment Management Framework for the Upper Klip River for the City of Johannesburg.
Developed the risk-based approach, reporting mechanism and model for the then DWAF's Sustainable EMS, based on ISO 14001 and international best practices. The study focus on Water Resource Management.
Updating of the then DWAF's Integrated Environmental Management Framework and integration of the Integrated Environmental Management tools, with a focus on Water Resource Management.
Undertook study, funded by WRC and CSIR, of the evaluation of the role of a local biomonitoring method in the Ecological Risk Assessment process and in the determination of Resource Directed Measures for the Luvuvhu River.
Prepared Guideline to develop a Sustainable Urban River Management Plan, funded by WRC.
Prepared guidelines to assist DWA Regional officials in decision making on certain Water Use License Applications
Compiled policy on the introduction of condominium sewer systems in low income areas for Johannesburg Water
Developed policy on public participation in water and sanitation projects for the Water Research Commission
Compiled environmental management policy focusing on water and sanitation issues for Johannesburg Water

Project Details – Water Sector Policy

Compiled environmental management policy focusing on water issues for Rand Water

7.16.4. Water and Sanitation Assessments

Project Details – Water and Sanitation Assessments

Programme development to satisfy institutional water and sanitation needs in Angola
Programme development to satisfy water and sanitation needs in the rural areas of Malawi
Programme development to satisfy water and sanitation needs in Senegal
Programme development to satisfy water and sanitation needs in Zambia
Determine business entry barrier and competitor analysis in the water and sanitation fields in Angola
Determine business entry barrier and competitor analysis in the water and sanitation fields in Nigeria
Determine business entry barrier and competitor analysis in the water and sanitation fields in Liberia
Designed and developed programme for the sustainable management of water resources of urban rivers
Programme development and implementation of the build, train, operate and transfer projects for the Limpopo Province.
Design and develop business plans for water and sanitation project for the Bekkersdal Renewal Project, a Presidential Project.
Analysis of water and sanitation needs for Bojanala Municipality.
Analysis of water and sanitation needs for Ekurhuleni Municipality.
Analysis of water and sanitation needs for Emfuleni Municipality.
Analysis of water and sanitation needs for Nkgangala Municipality.
Analysis of water and sanitation needs for Rustenburg Municipality.
Analysis of water and sanitation needs for Lesedi Municipality.
Analysis of water and sanitation needs for Westrand Municipality.

7.16.5. Resource Management Plans and Business Plans for Dams

Project Details – RMPs and BPs

Compiled the RMP for the Boskop Dam
Compiled the RMP for the Vanderkloof Dam
Compiled the RMP for the Midmar Dam
Compiled the RMP for the Craigieburn Dam
Compiled the RMP for the Allemanskraal Dam
Compiled the RMP for the Gariep Dam
Compiled the RMP for the Vaal Dam
Compiled the RMP for the Grootdraai Dam
Compiled the RMP for the Wiggleswade Dam
Compiled the RMP for the Mtata Dam
Compiled the RMP for the Theewaterskloof Dam
Compiled the RMP for the Greater Brandvlei Dam
Compiled the RMP for the Voelvlei Dam
Compiled the RMP for the Spring Grove Dam
Compiled the RMP for the Nagle Dam

7.17. Terrestrial Ecological Assessments & Conservation

Project Details - Terrestrial Ecological Assessments

Biodiversity Sector Plan for uMkhanyakude District Municipality, KZN
Terrestrial Ecology Specialist Study for the proposed Mookodi-Mahikeng 400kV Powerline, North West Province

Project Details - Terrestrial Ecological Assessments
Terrestrial Ecology Specialist Study for the proposed Development of the Makalu B Distribution Line in Sasolburg, Free State
Terrestrial Ecology Specialist Study for the proposed Duvha Ash Dam Seepage Interception Drains, Mpumalanga
Flora and Fauna assessment in Hendrina Power Station, Mpumalanga province
Flora and Fauna assessment -Proposed Kriel-Matla Ash Transfer Link
Flora and Fauna assessment - Proposed Kriel Test Embankment- Eskom SOC Holdings
Flora and Fauna assessment – Dinaledi-Anderson 400kV Powerline
Botanical Survey at Eskom Skaapvlei Substation in the West Coast Group of Battery Energy Storage System (BESS) Project in Western Cape Province
Botanical Survey at Eskom Paleisheuvel Substation in the West Coast Group of Battery Energy Storage System (BESS) Project in Western Cape Province
Terrestrial Ecological Impact Assessment Report for the Proposed Development of the Makalu B Distribution Line in Sasolburg, Free State
Nemai Consulting compiled the EMF for the Namakwa District Municipality and it therefore very familiar with the vegetation of the area
Terrestrial Ecological Impact Assessment Report for the proposed Upgrading of the Vaal Gamagara Regional Water Supply Scheme: Phase 2 in Northern Cape Province
Offset Management Plan and Strategy for the Umkhomazi Water Transfer Scheme
Offset Management Plan and Strategy for the Richards Bay Industrial Zone Development
Offset Management Plan and Strategy for the Spring Grove Dam
Botanical Assessment Study for the proposed Zoar Amalienstein Agricultural Development Feasibility Study, Western Cape.
Walk down survey for the Construction of the Neptune-Pembroke 400kV Powerline in the Eastern Cape
Search, rescue and relocation plan and operations of plant species of conservation importance recorded on National route R23 - Section 1 between Standerton and Platrand
Plant Search, Rescue and Relocation Plan for the Housing Development in Amorosa, Gauteng Province
Plant Search, Rescue and Relocation operations for three plant species of conservation concern in Nigel, Gauteng Province. As part of the rescue operations, local people (especially women and people with disability were train to identify, search, rescue and relocate these plant species).
Plant Search, Rescue and Relocation operations before the Construction of the Hazelmere Dam Wall Raising project, KwaZulu Natal Province
Search, Rescue and Relocation operations of three plant species of conservation concern for Air Traffic and Navigation Services (ATNS) Company in Isando, Gauteng Province.
Plant Search, Rescue and Relocation Plan before Construction of the Maphephetheni Pipeline, KwaZulu Natal Province
Plant Search, Rescue and Relocation - Rand Water M2 pipeline in Heidelberg, Gauteng Province
Protected Trees Survey in Dwaalboom Switching Station near the town of Nonceba in the North West Province
Protected Trees Survey - Renovation/Upgrade of Marotola Primary School in Hammanskraal, Pretoria, Gauteng province
Protected Trees Survey - Construction of University of Mpumalanga

7.18. Environmental Accounting and Reporting

Environmental Account and Reporting is conducted to determine the costs and benefits of enhanced environmental compliance. Sophisticated clients who appreciate the benefits that enhanced compliance can bring to their workforce, surrounding communities and their institutional reputation, generally commission this work.

Project Details - Environmental Accounting and Reporting
Environmental cost-benefit analysis for reuse of waste stream at a foundry plant
Waste classification and re-use strategy for a foundry
Verification of the Rand Water 2001 annual environmental report

7.19. Environmental Advisor

Nemai Consulting has conducted a number of projects where the scope of work is environmental advisor to clients. This role is performed in addition to the work of other environmental practitioners that may be employed on a project. The client values this advice owing to the breadth of experience and knowledge that Nemai Consulting can bring to a project.

Project Details - Environmental Advisor
Reviewed and finalized exemption strategies for the Petrochemical Industry
Conducted rubber-recycling investigation in SA. Report will be used to rewrite current legislation
Assisted in the preparation of the medical waste conference in Gauteng
Reviewed technology for treating contaminated soils
Investigated novel approaches to addressing waste management of landfill sites in Gauteng
Assisted in obtaining legal opinion on contentious issues
Reviewed Waste Management Information System for Gauteng
Reviewed Zincor and Sappi water management strategy
Reviewed policy documentation for a strategy for health risk waste disposal

7.20. Stakeholder Engagement

These projects are carried out as specialist tasks to an ESIA or if a client wants to communicate project related information to the affected community. A sample of the projects conducted by Nemai Consulting is included in the table below.

Project Details - Public Participation
Public Participation for the ESIA on the Fairbreeze Mine, Mtunzini
Literature Survey on Public Participation in water related activities. An in-depth study was done to investigate the success, failure, philosophy and benefits of involving the public in water related activities

Project Details - Public Participation

Public participation to open public debate on what to do with the structure in which the nationally famous Kippies Jazz Club was based

Nemai Consulting has implemented public participation strategies on numerous Rand Water Pipelines. This was seen as a novel approach in the field of water projects and was presented at the WISA Conference in May 2000. The success of the approach to the study is presently being documented for further publications

Loskop Dam phase 2: evaluate impact of water quality on downstream users

Public Participation on contentious filling stations

Detailed public participation to identify surface holings between Gilloolys Farm and Durban Roodepoort Deep

Completed public participation for Beatrix Mine on the installation of ventilation shafts

7.21. Risk Analysis

Risk Analysis is carried out for clients who wish to uncover the environmental risks that they face with their industrial facilities. Nemai Consulting's knowledge of the applicable legislation, as well as keeping up to date with current environmental practice allows us to knowledgeably comment on such risks.

Project Details - Risk Analysis

Environmental Risk Analysis for the closure of the Rolls Royce Transformer Facility

Completed a detailed environmental risk analysis of the entire TOTAL gas bottling facility in Dakar, Senegal

Appointed to review excess water problem at East Rand Proprietary Mines' property, negotiate with adjacent landowners and liaise with the necessary Local Authorities and Provincial Authorities

Completed environmental risk analysis for a foundry process

7.22. Occupational Health and Safety Agent

A few of the projects where Nemai Consulting offered OHS services are listed below.

Project Details - Safety Agent

Safety Agent for all Johannesburg Water Capex Projects between 2006 and 2010 (> 200 projects)

Safety Agent for SAFA House, constructed on the site of Soccer City, Johannesburg

Safety Agent during the construction of Lebombo Boarder Post.

Safety Agent for the DWAF Shemula Rural Water Reticulation project in Jozini, Northern KwaZulu-Natal

Safety Agent for the Phokeng Ring Roads, constructed for the Royal Bafokeng Stadium, host of the 2010 Soccer World Cup

Safety Agent for the National Road between Jamestown and Nek, in the Eastern Cape

Safety Agent for the Greenstone Hill residential complex in Modderfontein

Safety Agent for the Sizwe Tuberculosis Hospital Upgrade

Project Details - Safety Agent
Health and safety auditing during the construction phase of the Hammanskraal West low-cost housing development, for the Gauteng Department of Housing
Health and safety auditing during the construction phase of the Mamelodi Extension 18 low-cost housing development, for the Gauteng Department of Housing
Health and safety auditing during the construction phase of the Soshanguve Extension 11 low-cost housing development, for the Gauteng Department of Housing
Health and safety auditing during the construction phase of the Soshanguve Extension 13 low-cost housing development, for the Gauteng Department of Housing
Health and safety agent during the construction phase of the Greenstone Hill housing development, for Heartland Properties
Safety agent for the Dept of Housing on the New Clairmont low cost housing project
Health and safety auditing during the construction phase of the Olievenhoutbosch Extension 26 low-cost housing development, for the Gauteng Department of Housing

ANNEXURE B

CVs, Qualifications & Registrations

PERSONAL DATA

Name	Dhanashree Naidoo
Nationality	South African
Qualification	BSc Eng (Chem) Project Management Certificate
Profession	Researcher
Professional Registration Number	IAIA, ECSA
Years of Exp	27

EMPLOYMENT RECORD

1994-1998 Eskom
1998-1999 Bergman Ingerop
1999- To Date Nemai Consulting

EXPERIENCE RECORD PERTINENT TO REQUIRED SERVICE

(A) PUBLIC PRIVATE PARTNERSHIPS

- Manager of the ecological assessment of the new PPP Head office for the Department of Environment Affairs
- Environmental input on the uMhlatuze Wastewater Re-use PPP
- Environmental input into the National Institute of Metrology of SA PPP.
- Environmental input into the Pongolapoort Dam Tourism Development PPP
- Environmental input into the Proposed International High Altitude Training Facility PPP in Mpumalanga
- Environmental input into the Proposed Van der Kloof Dam Resort PPP
- Environmental input into the Proposed Vygeboom Dam Resort PPP
- Environmental input into the Craigieburn Dam Tourism PPP
- Environmental advisor on the SAFALA Biofuel PPP in Mozambique.
- Managed the ecological Assessment of a large scale agricultural development including 3 universities PPP in Mozambique.
- Environmental and social advisory role on the Kopanong Precinct Development PPP.
- Environmental and social advisory role on the ATNS Head Office Development PPP.

- Environmental and social advisory role on the Innovation Hub Development PPP.

(B) SOCIAL RESEARCH AND EVALUATION STUDIES

Ms Naidoo was the Senior Researcher in the following projects:

Project Details - Research
Research on impact of the Local Government SETA Corporate Strategy on the Organisations Mandate
Research on biochar as an alter green economy solution to sewage treatment.
Implementation Evaluation of the Environment and Culture Programme of the EPWP
Research on the Green Economy and the Economic Implications for the Water Sector
Impact and Process Evaluation of the Regional Socio-economic Programme
Impact and Process Evaluation of the Violence Prevention Through Urban Upgrades Programme
Research on the Impact of Late Payment by Government on SMMEs
End of term Evaluation of the HIV/AIDS Affected Households Programme funded by the Steinhoff Foundation
Impact Evaluation of the Provision of Free Basic Water to Backyard Dwellers and More Than One Household per Stand
Impact and Implementation Evaluation of CCTV Cameras in Crime Deterrence in Gauteng
Stakeholder Perception Survey for the GDRT
Impact Evaluation of Raising the Basic Level of Water Services. Evaluation was to determine the economic impact on local government if the free basic level of water service was increased. The study also considered the socio-economic impact to the poor if the basic level of water service was increased.
Research on the definition of the poor to inform policy on equality and social cohesion for the Social Cluster
Developed HIV/AIDS mainstreaming in the water sector policy
Compiled benchmark study on SA water sector policies against other developing countries
Undertook benchmark study of fluoride enrichment programme in developed countries to inform SA policy on fluoridation of drinking water
Research on the Impact of Extractives on the Quality and Quantity of Drinking Water in Africa

Project Details - Research
Process Evaluation of the uMzinyathi Environmental Framework
Impact Evaluation of Productive Use of Domestic Piped Water for Sustainable Livelihoods in Poor Households. National Survey on the economic impact of the productive uses of water.
The Role of Water In the Green Economy in the Context of Sustainable and Economic Growth in South Africa - A Preliminary Investigation
Impact Evaluation Framework for the Port of Durban SEA to determine if Transnet is contributing to a Green Port
Affordable Rental Housing Finance Research and Advisory Services
Impact of the Effectiveness of Sanitation Awareness and Education Programmes in Informal Settlements
Impact Evaluation of the Implementation of Informal Hygiene Programmes in Informal Settlements
Research on the Development of a Sustainable Urban River Management Plan
Investigating Operational Indigenous Knowledge of Water and Waste Management and Establishing Ways to Integrate them into Water Services Management
Guideline for Implementation of Sanitation Awareness and Education Programmes in Informal Settlements
Documentation of WIN-SA Lessons: Moving up the Water Ladder. Higher Levels of Water Services
Population Survey for the Midland Site, Sasolburg
Ivory Park Perceptions Study Carried out a perception survey of water service delivery in the formal and informal sections of Ivory Park, Gauteng
Orange Farm Toilet Upgrade Social Perception Survey Carried out a perception study into the degree to which the residents would accept the installation of a new type of toilet
M&E Framework of the uMkhanyakude Environmental Management Framework
M&E Framework of the Transnet Strategic Environmental Management Framework
Evaluation of the Impact of the Wage Differential in the EPWP
Impact and Implementation Evaluation of the EPWP in poverty alleviation for the Social Cluster
Impact Evaluation of CCTV cameras in the Gauteng on crime deterrence
Impact Evaluation of the Administrative Adjudication of Road Traffic Offences (AARTO) on Local Government
Impact Evaluation of the Provision of Free Basic Water to Backyard Dwellers and More Than One Household per Stand

Project Details - Research
Impact Evaluation of Productive Use of Domestic Piped Water for Sustainable Livelihoods on Poor Households. National Survey on the economic impact of the productive uses of water.
Ivory Park Perceptions Study - Carried out a perception survey of water service delivery in the formal and informal sections of Ivory Park, Gauteng
Orange Farm Toilet Upgrade Social Perception Survey - Carried out a perception study into the degree to which the residents would accept the installation of a new type of toilet; - Data analysis and guidance to the project team with regards the resident's sensitivities
Low Cost Housing Projects for the Regional Professional team - Carried out the social facilitation for the project; - Included surveying residents on the need and desirability for various housing projects
Market Research Study in Africa covering water utilities - Carried out a survey into water utilities in Africa and their customer expectations
Review of Indigent Policies across 25 municipalities including Mogale City to determine a definition of the poor so that the Social Cluster could ensure that all spheres of government use a standard definition of the poor. South Africa – Kwazulu Natal - Policy Development on the Definition of the Poor

(B) TRAINING AND DEVELOPMENT

Ms Naidoo was part of team that developed the following training material.

Project Details – Training and Development
Developed training material and provided training to 150 City of Johannesburg Councilors in environmental education in 2002.
Developed training material, teachers guide and trained 208 teachers in environmental awareness to be implemented in school curriculum in Alexandra.
Developed training material and provided environmental awareness training to 16 000 school children in Alexandra.
Developed training material and provided water and sanitation awareness to Johannesburg Water officials.
Developed training material and provided waste management training to public in Bertrams and Greater Ellis Park.
Developed training material and trained 8 000 households on water demand management and environmental practices on behalf of Johannesburg Water in Ivory

Project Details – Training and Development

Park.

Developed training material and trained 3 000 households on water demand management and environmental practices on behalf of Johannesburg Water in Stretford.

Developed training material and trained 2 000 households on water demand management and environmental practices on behalf of Johannesburg Water in Zandspruit.

Developed training material and trained City of Johannesburg officials and councilors in waste management on behalf of GDARD in 2001.

Developed training material and provided stormwater management training to public in Alexandra on behalf of the Johannesburg Roads Agency in 2004.

Developed training material and trained Department of Water Affairs (DWA) officials on Environmental Management Principles.

Developed training material and trained officials from DWA on Section 21 (c) & (i) of National Water Act on how to review the WULAs.

Developed training material and trained consultants and other government departments on Section 21 (c) & (i) of National Water Act on how to compile a WULA.

CERTIFICATION

I, undersigned certify that to the best of my knowledge and belief this data correctly describes me, my qualification and my experience..



D Naidoo

Date: 23 September 2022



University of Natal

We, the Vice-Chancellor, the Registrar,
and the Dean of the Faculty,
hereby certify
that

Dhanashree Naidoo

has this day been admitted to
the degree of

Bachelor of Science in Engineering



[Signature]
Vice-Chancellor

[Signature]
Registrar

[Signature]
Dean

26 April 1997

Professional Engineer

[illegible]

W. Allen

2000

SOUTH AFRICAN POLICE SERVICE
COMMUNITY SERVICE CENTRE
2022 -07- 29
LINDEN
SUID-AFRIKAANSE POLISIEDIENS

Registrar





South African affiliate of the

IAIASA

**International Association
for Impact Assessment**

THIS IS TO CERTIFY THAT:

Danashree Naidoo

attended a course on

**INTEGRATING HIV & GENDER RELATED ISSUES
INTO THE EA PROCESS**

Presented by SAIEA, UNDP & IAIA Sa

10 June

DATE

Bryony Walmsley

BRYONY WALMSLEY : PRESENTER

Terry Calmeyer

TERRY CALMEYER : PRESIDENT, IAIA Sa



BUSINESS SCHOOL
- PROJECT MANAGEMENT & Desktop Training Specialists -

sq data & consulting

Project Management & Desktop Training Specialists

Certificate

This is to certify that

Dhanashree Naidoo

Identity Number : 7303270260087(South African)

Has completed the skills training programme entitled

Project Management Foundations



Facilitator: S. Quattrocchi PMP®

PMI Certification Number: 47374

22 - 26th November 2010

Training Period

40 hours

Duration

Certificate No: 02127

SAIA Validation Number: CPD SAIA 08-11: Credits 10

CESA Validation Number: CESA-130-05/2013 : Credits 5



PERSONAL DATA

Company
Position in firm
Nationality
Languages

Dr Peter Bauer
Contracted to NEMAI Consulting
Socio-economist
South African
English

EDUCATION AND PROFESSIONAL QUALIFICATIONS

- D.Com. (Economics) with a thesis on "Micro-Investment Behavioral Model for an Emerging Economy. The South African economy as a case study"; 2005
 - M.Com. (Economics) *Cum Laude*. Full dissertation on "Price setting in the South Africa coffin industry"; 2003
 - B.Com. Honours (Economics) with distinctions in Applied Econometrics and International Trade; 2002
-

EXPERIENCE AND KEY QUALIFICATIONS

Research
experience

- Investigating of decision-making processes involved in foreign direct investment (FDI). The aim is to further develop a model that would enable policymakers to better design incentives and policies that would maximise the flow of FDI into a country.
- Research and develop theories of behavioural and cognitive economics, integrating the sciences of economics and psychology to create a more powerful tool to explain economic reasoning and theories of decision making.
- Various research projects completed on development and environmental issues in Africa. I have investigated malaria eradication strategies in African countries (specifically Zambia, Zimbabwe, Mozambique and South Africa) for Africa Fighting Malaria. As a result of this research and my M.Com. studies, I took an interest in researching broader health economics issues such as those surrounding HIV/AIDS in Africa.
- Assisted on a research project for the Free Market Foundation, on issues relating to policy proposal by the South African Government.
- Research project, which was researched and presented to the BusinessMap foundation. As a result of this research I contributed to the annual report presented in 2003 by the foundation.
- Various research projects completed for Keith Lockwood, an

economics consulting firm, covering such issues such as Competition policy in South Africa and how South Africa compares with other countries, South Africa's GGP of Gauteng, International Competitiveness of South African Banks and a business plan for the Establishment of a Transport Operation in Zimbabwe.

- Studying the influence of malaria in Zambia, Zimbabwe, Mozambique and South Africa, and developing strategies to alleviate the disease burden on these countries
- Responsible for the collection of development data for 127 selected countries.
- Development of a business plan presented to Anglo-American, to “privatise” the malaria spraying project in Zambia, after the withdraw of Anglo-American mining operations from the region.
- Research in depth analysis of health economics and the importance pertaining to malaria control



UNIVERSITY
OF
JOHANNESBURG

Die Raad en Senaat van die The Council and the Senate of the
UNIVERSITEIT VAN JOHANNESBURG UNIVERSITY OF JOHANNESBURG
verklaar hiermee dat die graad hereby certify that the degree

DOCTOR COMMERCII

(Voltooi in ooreenstemming met die kurrikulum van die voormalige Randse Afrikaanse Universiteit)
(Completed in accordance with the curriculum of the former Rand Afrikaans University)

met studierigting with field of study

Ekonomie
Economics

met al die regte en voorregte daaraan verbonde with all its associated rights and privileges
kragtens die Statuut van die Universiteit in accordance with the Statute of the University
toegeken is aan has been awarded to

PETER WALTHER BAUR

op grond van 'n proefskrif getitel:
based on a thesis entitled:

*A micro-investment behavioural model for an emerging economy:
The South African economy as a case study*

by geleentheid van 'n kongregasie at a congregation of the
van die Universiteit University

Visekanselier/Vice-Chancellor

Adjunk-Visekanselier (Akademiese Administrasie en Navorsing)
Deputy Vice-Chancellor (Academic Administration and Research)

22 APRIL/APRIL 2005
Johannesburg
ID 7202055093087



PERSONAL DATA

Education
Nationality
Languages

CIARAN CHIDLEY

Pr Eng, BSc (Eng) (Civil) B.A. (Econ), MBA
South African
English and Afrikaans

EDUCATION AND PROFESSIONAL QUALIFICATIONS

- Registered Professional Engineer with the Engineering Council of South Africa – Reg. no. 980360
 - B.Sc (Eng) Civil Engineering – University of the Witwatersrand
 - B.A. Economics, Philosophy – University of South Africa
 - Master of Business Administration – University of the Witwatersrand
-

EXPERIENCE AND KEY QUALIFICATIONS

- | | |
|----------------------|---|
| Jan 2000 to date | <ul style="list-style-type: none">• Nemai Consulting – Environmental Management and Site Auditing
Project leader for environmental, economic and social studies |
| Aug 1997 – Jan 2000 | <ul style="list-style-type: none">• Bergman-Ingérop ending Regional Manager, Nelspruit Office, overall responsibility for projects in a variety of disciplines carried out in Mpumalanga |
| June 1994 – Jul 1997 | <ul style="list-style-type: none">• Site and Safety Agent for Murray and Roberts/Gillis – Mason. oversaw a variety of construction projects in the capacity of project leader |
-

INVOLVEMENT IN SPECIFIC PROJECTS OF INTEREST

A) Socio-Economic Studies

- 1) Economic impact assessment of the environment affected by a proposed new 456kVA 375-kilometre-long transmission line from East London to Somerset East, Eastern Cape Province;
 - 2) Nkomati Anthracite Mine Social Impact Assessment. The study covered the full extent of the mine footprint and the recommendations included measures to improve social relations between the mine and the surrounding communities;
 - 3) Social impact and socio-economic studies for Rand Water for the provision of funds for poverty alleviation projects.
 - 4) Cost benefit assessment, using an Input/Output model, of the proposed transmission network strengthening project between Middleburg and Groblersdal, Mpumalanga Province;
 - 5) Socio-Economic Impact Assessment (SEIA) for an expansion of the operations of the Universal Coal New Clydesdale Coal Mine, south of Witbank;
 - 6) Socio-economic study of the impact of the expansion of the Tweefontein Mining Complex, Mpumalanga
 - 7) Socio-economic study of the impact of the expansion of the Vandyksdrift Mine, Mpumalanga
 - 8) Socio-economic study of the impact of the expansion of the Landau Colliery, Mpumalanga
 - 9) Socio economic study for the new Ticor Mtunzini Mine
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-
- 10) Socio-Economic Impact Assessment for the Leslie 2 Underground Mine. The socio-economic study determined the local socio-economic, land utilisation and acquisition implications of the project
 - 11) Economic assessment and development recommendations for the nodal development and rejuvenation of Verulam CBD, KwaZulu Natal Province;
 - 12) Strategic Local Economic Development framework for the Mthonjaneni Local Municipality, centred on Melmoth, Kwa Zulu Natal Province;
 - 13) Economic Status Quo Assessment of the Namakwa District Municipality in the Northern Cape, to identify opportunities and constraints to development in the region. Part of the district municipality's Environmental Management Framework;
 - 14) Socio economic study for the Eskom Transmission Lines, 320 kilometres long, in Mpumalanga
 - 15) Socio economic study for defunct asbestos mines in the Northern Cap Province
 - 16) Socio economic study for the Sasol Clean fuels project

B) Institutional and Social Development

- 1) Project Manager for a social and economic assessment of the informal settlements in Marikana, Rustenburg, more than 2 000 informal settlement households were enumerated during this survey;
- 2) Carried out an awareness and skills survey in Ivory Park, Johannesburg and then carried out an awareness and training programme to address the needs identified in the survey.
- 3) Completed a social survey for DWAF, on the impact of defunct mines in the Loskop Dam area on the social environment.
- 4) Undertook investigation of social facilitation aspect of four housing developments in Metsweding, namely Ekangala F1, F2 and F3, Rethabiseng Proper, Zithobeni Ext 8 and Onbekend, as well as numerous housing developments in Tshwane.
- 5) Performed a needs assessment for the Bekkersdal Township in the West Rand, and prepared Business Plans for combined school sports facilities and a water ring feed.
- 6) Undertook water and sanitation needs assessment for seven of the fourteen Southern African Development Community (SADC) member states.

C) Research Projects

- 1) Undertook a national survey to monitor and evaluation the effectiveness of providing a higher level of water service to consumers..
- 2) Undertook a National Survey to determine the socio-economic impact of providing additional free water for small scale multiple uses of water. 800 households nationally were survey and while the general impression created by the NGO sector was that households need additional water the study found that water was not being used for economic gain because of other social issues that needed to be addressed first.
- 3) Orange Farm Toilet Upgrade Social Perception Survey. To determine the degree to which the residents would accept the installation of a new type of toilet. Project included data analysis and guidance to the project team with regards the resident's sensitivities
- 4) Provision of free basic waste services to people on the Indigent Register
- 5) Development of service delivery programme and education programme under the Expanded Public Works Programme
- 6) Free Basic Water and Sanitation Education in Ivory Park. Registration of all beneficiaries of free basic water and sanitation services and education on the free basic services programme
- 7) Research on the definition of the poor to inform policy.
- 8) Developed policy on mainstreaming HIV/AIDS in the water sector.
- 9) Benchmark study of SA water sector policies against those of other developing countries.

D) Social Facilitation

-
- 1) Design and implementation of the CPC for the Randburg Central Business District Public Environment Upgrade.
 - 2) Project Manager for the KwaZulu Natal GMC Project. This is an Expanded Public Works Programme which employs 156 people in waste recycling. The project includes provision of training, health and safety coverage and the adoption of formal employment norms.
 - 3) Community Participation and social mapping for the Maputo Park Project in Alexandra, Ward 109, Johannesburg Development Agency, Gauteng.
 - 4) Community Participation and social mapping for the Alexandra Automotive Industrial Hub, Ward 108, Johannesburg Development Agency, Gauteng.
 - 5) Social facilitation for the planning phase of the following further education and training colleges:
 - a. Steynville Primary School
 - b. Mbhambanana Campus
 - c. Msinga Campus
 - d. Ngqungqushe campus
 - e. Nkandla Campus
 - f. Nongoma Campus
 - g. Sterkspruit Campus
 - h. Thabazimbi Campus
 - i. Umzimkhulu Campus
 - j. Vryheid Campus
 - 6) Facilitation between stakeholders, Government Departments including Dept of Minerals and Energy, mines along the East Rand the public on all surface holdings as a result of mining activities on the East Rand.
 - 7) Facilitation and relocation strategy of illegal dwellers on the Arbour Mine.
 - 8) Facilitation between stakeholders, Government Departments, mining houses and the public, social impact assessment, perception analysis of defunct mines in the Loskopdam catchment.
 - 9) Public participation and license application as part of the amended EMPR for Baken Mine in the Northern Cape.
 - 10) Facilitation of low cost housing projects on mining property.
 - 11) Facilitation, detailed socio-economic study and social development strategy for Ticor on the new proposed Fairbreeze Mine.
 - 12) Design and implementation of the CPC for the Phiri Pilot Study – Operation Gcin'amanzi.

The project was complex and contentious in nature because it involved getting residents to pay for services which were previously unpaid. Extensive local media coverage was necessary to disseminate information about the project. Visual print media such as banners and infographics and billboard adverts were designed. Local street theatres were compiled and performed in Phiri to help demystified the message and to appeal to the younger audience.
 - 13) Design and implementation of the CPC for the Stretford Extension 4 Pilot Study - Condominial Sewer System and Domestic Water Dispensers. C Chidley designed and implemented the community participation and stakeholder engagement programme.
 - 14) Design and implementation of CPC for Ivory Park Water - including a sewage disposal education campaign
 - 15) Design and implementation of CPC for Alexandra Water and Sanitation. The aim of the CPC programme for the Alexandra project was to develop community's knowledge and understanding on water conservation issues as well as potential solutions to these issues.
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UNIVERSITY OF THE WITWATERSRAND, JOHANNESBURG

At a congregation of the University
held on 11 June 2002

Ciaran Trogg Chidley

was admitted to the Degree of

Master of Business Administration



Neil Gerrard

*Dean, Faculty of Commerce,
Law & Management*

Ngweni

Vice-Chancellor and Principal

HEIN PAUL CARBONARI
COMMISSIONER OF OATHS
EX OFFICIO
PRACTISING ATTORNEY (R.S.A.)
61 OXFORD ROAD
CORNER ELFINWOLD ROAD
SAXONWOLD
JOHANNESBURG

[Signature]

Registrar

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OF THE ORIGINAL

HEIN PAUL CARBONARI
COMMISSIONER OF OATHS
EX OFFICIO
PRACTISING ATTORNEY (R.S.A.)
61 OXFORD ROAD
CORNER ELFINWOLD ROAD
SAXONWOLD
JOHANNESBURG



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OF THE ORIGINAL

2022/07/27

UNIVERSITY OF THE WITWATERSRAND,
JOHANNESBURG

WE,
THE VICE-CHANCELLOR AND PRINCIPAL,
THE DEAN OF THE FACULTY OF ENGINEERING
AND THE REGISTRAR,
CERTIFY THAT
AT A CONGREGATION OF THE UNIVERSITY
HELD ON THIS DAY

CIARAN TROGG CHIDLEY

WAS ADMITTED TO THE DEGREE OF
BACHELOR OF SCIENCE IN ENGINEERING
IN THE BRANCH OF
CIVIL ENGINEERING

Dean of the Faculty

Vice-Chancellor and Principal

Registrar

8 DECEMBER 1992

JOHANNESBURG

Ciaran Trogg Chidley

SOUTH AFRICAN POLICE
COMMUNITY SERVICE CENTRE
2022 -07- 0 6
LINDBEN
SUID-AFRIKAANS POLISIEL

BACHELOR OF ARTS

at a congregation of the University
on 25 March 1998

Antony M. elch
Vice-Chancellor



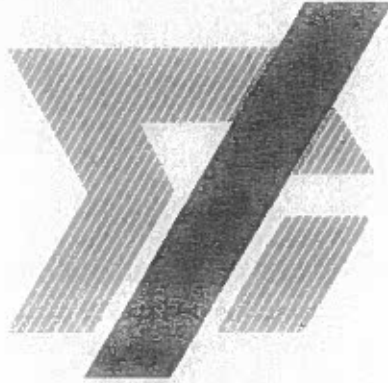
PRETORIA

[illegible]

W. M. Meyer
Dern

Registrar

Engineering Council of South Africa



This is to
certify
that

Ciaran Trogg Chidley

is registered as

Professional Engineer

in terms of the Engineering Profession of South Africa Act
1990 (Act 74 of 1990)

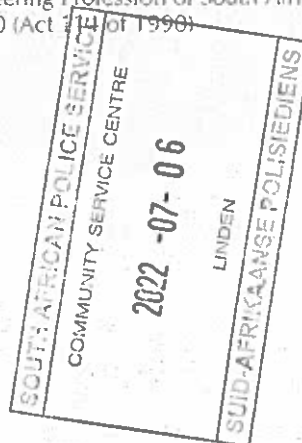
Date

21 May 1998

Registration
Number

980360

President



EN: BEWYS VAN DIE OORRECHTE DOKUMENT IN WAT 'N AFDIEL (AFSKRIF) IS VAN
DIE OORRECHTE DOKUMENT. DAAR NIE 'N
AFSKRIF VAN 'N AFDIEL AANGE-
WYS.

I CERTIFY THAT THE INFORMATION CONTAINED IN THIS COPY OF THE
ORIGINAL DOCUMENT WHICH I HAVE HEREIN SUBMITTED FOR
FURTHER CERTIFICATION, IS TRUE AND CORRECT. NO AMENDMENT OR A
CHANGE WAS NOT MADE TO THE ORIGINAL DOCUMENT.

MAGSOMMER
FORCE NUMBER
NAAM IN DRUKSKRIEF
NAME IN PRINT

10070606
SSJ
Trogg Chidley

Registrar



CURRICULUM VITAE

1. **Family Name:** ROHEIM
2. **First Name:** IMI (IMRE)
3. **Date of Birth:** 11 January 1951
4. **Nationality:** Hungarian/Canadian
5. **Civil Status:** Married
6. **Education:**

<i>Institution; [Date from - Date to]</i>	<i>Degree(s) or Diploma(s) obtained:</i>
Budapesti Műszaki Egyetem 1973	Electrical Engineer (B. A.)
University of Toronto 1976	Master degree, Computer Science (M. C. Sc.)
University of Western, California 1980	Master degree, Business Management (M. B. A.)
Brunel/ISEB 1996	Project Management - Certificate
University of Windsor Law School 2013	Alternative Dispute Resolution - Certificate

7. **Language Skills:** Indicate competence on a scale of 1 to 5 (1 - excellent; 5 - basic)

<i>Language</i>	<i>Reading</i>	<i>Speaking</i>	<i>Writing</i>
English	1	1	1
Hungarian	1	1	1
German	3	3	3
Italian	2	3	4
Russian	4	4	5
Turkish	4	4	4

8. **Membership of Professional Bodies:**

Canadian Association of Management Consultants, Association of International Consultants, Project Management Institute (PMI Singapore Chapter), Drupal Association, European Network for Accessible Tourism

9. **Other Skills:**

Thirty plus years of experience in: Public Financial/Banking Infrastructure Development, ToR preparation, Project Monitoring & Evaluation and Procurement, Public Sector Modernization ICT Governance processes, Strategic Planning, PFM Analysis, Transportation/Logistics infrastructure, Corporate Management, and Policy Control, E-Commerce/Administration and SME/VET Sector & Trade Development, Statistics, donor funded projects of UNESCO, CNRC, World Bank, PHARE, EuropeAid, TACIS

10. **Present Position:** Independent Consultant

11. **Years within the Firm:** N/A

12. **Key Qualifications:**

- Extensive management experience of System Architecture modernisations; including Inter-institutional system integration projects of governmental ICT infrastructures encompassing; hardware, software, network, web and data base, coupled with **statistical and business intelligence analysis technologies**;
 - i. Methodology Based Software Development, (with focus on; Feasibility Study, Gap and Need Analysis, Requirements management, **BI and Data Analysis-Modelling, Database and Data Warehouse**, Application Design Documentation, Database Administration, Software Configuration Management, Software Development Life Cycle, Guideline for Systems Users
 - ii. **Integration of systems and interoperability, ICT Strategy generation & modernisation of telecommunication networks.**
 - iii. Specialised in: Gap and Need Analysis of MIS, Security planning, Disaster Recovery plans, IT Governance, financial and **data collection (statistical) systems, Data Mining and Data Modelling of business intelligence techniques**, and IT Audit.
- Extensive experience in the change-management of **Public and Private Sectors**. Particular area of focus is **in the modernisation of IT governance telecommunication processes in the field of Transportation, Statistics, Forensic Science/Audit, Public finance, Security, and Trade disciplines, Economic competitiveness (FDI), export/import Trade developments, law-enforcement, anti-money laundering.**

(Imre) Roheim

- Provided leadership in **Modernisation of Statistics, Tax-Customs & Integrated Tariff Administration (ITMS/CTC/NCTS and knowledge of SADC) in EU and Turkey. Established connectivity with DG TAXUD, FONTEX and FIU.**
- Superior skills in **management of training events** including curriculum design, organization, evaluation.
- **Procuring technologies under PRAG & WB guidelines for modernisation of Public Sector's Capacity Building as Team Leader, ICT specialist** - please see section 14's item: # 1, 2, 3, 4, 5, 6, 7, 8, 9, 10, 11, 12, 14, 15, 17, 18, 19, 20, 21, 23, 24.
- Practices in different project management methods, e.g. **PCM, PRINCE2, PMI/PMP, SIX SIGMA.**

13. Specific Experience in the Region:

<i>Country</i>	<i>Date from - Date to</i>	<i>Country</i>	<i>Date from - Date to</i>
Canada	1974-1989 (17 years)	Hungary	1991-2004 (14 years)
Japan	1978 (3 months)	Moldova	2000 (2 months)
Hong Kong	1990 (2 months)	Ukraine	2001, 2018 (8 months)
Singapore	1988 (3 months)	Slovenia	2002 – '03 (19 months)
Russia	1990 (4.5 months)	Turkey	2005 – 2014 (56 months)
Czechoslovakia	1992 (4 months)	Kosovo	2009 – 2010 (6 months)
Serbia	2010, 2013 (14 months)	Albania	2015, 2018 (11 months)
Macedonia	2015 (3 months)	Belgium	2013 (8 months)

14. Professional Experience

<i>Item #</i>	<i>Date from - to</i>	<i>Location</i>	<i>Company</i>	<i>Position</i>	<i>Description</i>
1	2017/06 - 2018/10	Tirana, Albania	Alternative Consulting Mr. Dinko Rudic Risanska 6, 11000 Belgrade, Republic of Serbia dinko@alternative-consulting.com	Team Leader, Senior Procurement Expert	Under the FWC title “Upgrade of Albanian Government Gateway” under IPA 2014 Action Document “Public Administration Reform” provided technical assistance in public services delivery improved by undertaking an integration and digitalization process through a consolidation of the Albanian Government ICT Gateway platform through implementation of additional functions on the central multifunctional e-government portal. This aims to support the Minister of State for Innovation and Public Administration and to the National Agency for Information and Society for the improvement of “home affairs” in public e-services delivery. The focus of project was directed to assist the Contracting Authority during the procurement procedure for the supply contract “Upgrade of Albanian Government Gateway” of IPA 2014 Action Document “Public Administration Reform”. Particular attention was given to: • Revision and finalization of Technical Specifications based on requirements of National Agency for Information and Society for the supply contract “Upgrade of Albanian Government Gateway” financed under National Programme IPA 2014, Action Document “Public Administration Reform”. • Preparation of the Tender Dossier (according to PRAG rules) • Support to the Contracting Authority during clarification to tender by providing response to questions raised by the tenderers. • Participation as Assessor (non-voting member) and support to the Contracting Authority during evaluation process.
2	2016/09 - 2018/07	Kiev - Ukraine	Alternative Consulting Mr. Dinko Rudic Risanska 6, 11000 Belgrade, Republic of Serbia dinko@alternative-consulting.com	Team Leader, Senior Procurement Expert	Under the FWC title “Update of the Technical Specifications for Web-Portal and the Modernisation of the IT System of the State Statistics Service of Ukraine” provided evaluation with detailed analysis of the needs of the SSSU in the updating IT website and in particular its web-portal with a view to rationalize its dissemination of data to end users. The assignment directed to improve service to the users of statistics, increased image of the SSSU, openness of data, common database, the internet and intranet. The role entailed evaluation and analytical assessment of the current IT infrastructure with economic feasibility study for realisation of the web-portal, designed key features for further implementation, identification of gaps towards the creation of such a web-portal with particular attention to “home affairs”, defined steps need to be taken to design and implement in this web-portal and the drafting of technical specifications of the software, hardware and other resources needed to create a modern and user-oriented web-portal. As Senior Procurement Expert was designated to participate and support the future tender evaluation of the contracting procedure for the detailed design and implementation of the web-portal by the selected Supplier.

3	2016/01 - 2017/12	Chisinau, Moldova	Particip Consortium Cardno Emerging Market (UK) Ltd. Mr. Pedro Rios Oxford House, Oxford Road Thames Oxfordshire OX9 2AH United Kingdom pedro.rios@cardno.uk.com	Key Expert on Procurement of Information Systems	Under the FWC title “Preparation of Technical Assistance projects for developing Annual Action Programme 2015 to the Republic of Moldova in the field of Public Administration Reform and technical and economic preparation of AAP 2016 for PAR and TCF” provide professional support in the preparation of the Annual Action Programme 2016 in the field of complementary Technical Cooperation Facility. The task include of the drafting of four Terms of Reference for the individual activities foreseen in the Annual Action Programme 2015 for Public Administration Reform, and one Technical Specifications for the Action on National Bureau of Statistics including its support of the economic feasibility, including its tendering procedure. The role includes: • Preparation of the Technical Specification in conformity with the PRAG directives; • Subsequent to the publication on the tender dossier - in EU Journal - providing further technical assistance in drafting clarifications to the tender dossier; • Once the bids received at the EUD providing support in the evaluation committee for the tendering procedure related to the supply contract for National Bureau of Statistics. • Upon the awarding of the contract to supplier to assist in the performance of the provisional and final acceptance procedures in close cooperation with the relevant Project Manager. Complete mission and final report(s) during the various phases of the project.
4	2015/09 – 2016/10	Skopje, Macedonia	Alternative Consulting Mr. Dinko Rudic Risanska 6, 11000 Belgrade, Republic of Serbia dinko@alternative-consulting.com	Key Expert 1 Team Leader	Under the title of “Technical assistance for testing the functionality and the interconnectivity of the Customs IT Systems in the Customs Administration” providing technical leadership in achieving a the global objective to ensure adequate completion and start of implementation of the CDEPS, and its fulfilment of the EU requirements for its interoperability with the NCTS, ITE, ICS, ECS, EMCS and SUMP of the EU. The professional involvement entails the reviews and analysis of past development with subsequent design of appropriate test procedures, and after conducting of those tests to complete the associated assessment reports on: • the verifications of suitability of interfaces between the CDEPS, currently under development and the New Computerised Transit System (NCTS) including forensic analysis and traceability features and the Integrated Tariff Environment (ITE) Systems of the EU; and • the interoperability with: the Import Control System (ICS), • Export Control System (ECS) and • Excise Movement and Control System (EMCS) and • Sustainable Urban Mobility Plan (SUMP) of the EU.

5	2015/03 2015/06	Tirana, Albania	Planet Consortium Mr. Stefan Kominski ATC Consultants GmbH Staudgasse 7/12, 1180 Vienna, Austria ventsislav.arsov@atc-consultants.com	Team Leader	Under the title of “Assistance for the development of n public services data model and standardisation of application forms” providing technical leadership in a FWC for achieving a twofold mission objective (improving public services and fighting corruption) to achieve by implementing a series of “Home Affairs Reform”, the innovation of economic and administrative procedures, and the ICT tools/instruments necessary for the delivery on a PSM format. These new simplified procedures contributed to an increase of quality and efficiency in the service delivery and a rise of transparency and accountability of the Public Administration towards both, citizens and businesses and will aid the procurement of related services. The PSM aim to offer improved results through: • Consolidated access to some 1300+ public services in a single location, via one or more service delivery channels; • Technical Specification of ToR for procuring services; • Transparent access to information about service delivery standards, fees, processes and timetables at the point of service delivery.
6	2014/01- 2014/12	Ankara, Turkey	KMO Information Systems Mr. K. Kocamustafaogullari Aziziye Mah. Hava Sok. No:24 Daire:9, Ankara +90 312 438-7127 kmo@kmo.com.tr	Team Leader	Under the title of “Technical Assistance on MIS for the Implementation of RCOP” providing leadership in the achievements and overall success of the Regional Competitiveness Operational Programme under the IPA I & II financial assistance to Turkey. The scope of the assignment is directed to: • Create a well-functioning interrelated Management Information System in consideration to IPA programme economic management and ICT requirements with the inclusion of two-tier ERP technology for the RCP-CID along with harmonisation to SUMP’s EPOMM database ; • Procurement of new ICT technologies and develop/implement the internal and external communication of RCP-CID with stakeholders by designing a new database/data warehouse environment (ORACLE/ProgreSQL) augmented with standard survey forms concepts and design for the development and processing the submitted proposals/field data along with the mapping of applicable financial/statistical information via the newly established IPA help-desk operation and associated web portals; • In line with PRAG - completed the procurement requirements for the establishment of an independent MIS infrastructure within the Ministry of Science and Technology as the RCOP Authority.

7	2013/07-2013/12	Brussels, Belgium	PwC Consortium Mr. Diederik Stubbe TRASYS Group Terhulpsessesteenweg 6c 1560 Hoeilaart, Belgium diederik.stubbe@trasysgroup.com	Senior Business & Procurement Analyst	Under the title of “ Collaboration/Feasibility Study ” intended for the Directorate-General Taxation and Customs Union (DG TAXUD’s IT unit) performed my services as member of the “ Core Team ” to develop – in three phases a new working method at EU level with the objective of building in cooperation common Union Components for Customs national systems in a joint effort where several Member States participate and DG TAXUD provides limited support. During the 1 st two phases of the project was instrumental in establishing: (i) the concrete artefacts, (ii) standards, (iii) instruments, (iv) methods and (v) guidelines so as to launch collaborative projects with certainty on its feasibility and realistic outcome. As part of the assignment, assisted DG TAXUD in all the necessary areas of concern for this kind of collaboration including the establishments of (i) governance/ organisation, (ii) legal, (iii) financial, (iv) procurement, (v) architectural and (vii) ICT components. Furthermore, participated in the meetings with the representatives within the EU and on bilateral and/or working meetings. This required continuous consultations to and close cooperation with MS experts on IT collaboration subject matters.
8	2013/02-2013/03	Belgrad, Serbia	ADE Consortium Mr. Ventsislav Arsov ATC Consultants GmbH Staudgasse 7/12, 1180 Vienna, Austria ventsislav.arsov@atc-consultants.com	Team Leader Senior IT Procurement Expert	Under the “ 2012 IPA assistance to the upgrading of Statistics Office of Republic of Serbia (SORS) ” assigned to review /align for procurement the IT Supply Tender and to complete a Terms of Reference for a comprehensive Service Contract The work was inline with the PRAG directive in support of SORS statistical system substantially upgrade in terms of improved availability, quality, comparability and timeliness of statistical data collection into a modernised database infrastructure for processing with re-designed economics algorithm models in accordance with requirements of the process of approximation to the European Statistical System while observing the PRAG and Communiqué Aquis. The effort required close cooperation with the EUD task Manager and the various Managers and technical staff at SORS to ensure a successful completion of the ToRs.
9	2012/07 – 2012/10	Ankara, Turkey	Mr. O. Tolga KASKATI BYS GROUP Ltd. Şti., Beysukent Dicle Cad. No: 67 Ümitköy, Ankara, Turkey tolga.kaskati@bysproje.com	M & E Senior Expert	Under a Qualitative and Quantitative Research and Evaluation of the European Union Council of Europe Joint Programme titled “ Dissemination of Model Prison Practices and Promotion of the Prison Reform in Turkey ” provided technical assistance to the administer qualitative and quantitative research methods on the target group and final beneficiaries of the Dissemination of Model Prison Practices and Promotion of the Prison Reform in order to be able to determine the progress recorded within the life time of the Project.

10	2011/07 – 2012/8	Ankara, Turkey	Mr. Olivier Delobbe Sogeti Luxembourg S. A. 36, route de Longwy L-8080 Bertrange olivier.delobbe@sogeti.lu	Team Leader	Under the title of “Strengthening the Statistical Capacity of MoNE” EuropeAid financed project; leading Technical Assistance Team of local and international experts in the upgrade of the data collection system of the MoNE according to the EU standards in the area of education by developing a system which will enable all beneficiaries to get reliable, coherent data on finance, personnel, student enrolment, graduations and drop outs align with national and international definitions and which will be the main source in their decision-making process. The objective aimed to provide applicable statistical data and analysis for the purposes of facilitating statistical policy decisions towards implementation of the pre-accession strategy for economic adoption of the Acquis. The tasks involved the use of SDLC methodology with AGIL/Kanban project management skills for a new IT systems development, standard survey forms concepts, along with design, mapping of applicable economic statistical algorithms with Business Intelligence and SOA architecture have been implemented under ORACLE and Microsoft technologies including the adaptation of ERPs; COTS products were utilized to provide web-services. The project administration was compliant with PCM guideline for developing and monitoring the implementation of the approved work plan.
11	2010/04 – 2011/05	Belgrad, Serbia	Mr. Brian Mearns Charles Kendall & Partners Ltd. 7 Albert Court Prince Consort Rd., London SW7 26J United Kingdom Phone: +44 (20) 7591 4973 bmearns@charleskendall.com	Team Leader, ICT & Procurement Key Expert	The overall objective of this project is the implementation of the Common Transit Procedure/NCTS, by building the capacity of the Customs Administration of Serbia (CAS). The activities entailed the following area of Customs Administration: • Performed Feasibility Study/Gap and Need analysis on the CAS IT environment and transit procedures in relationship with DG TAXUD’s requirements in utilization of Interconnectivity/Interoperability, Economic Operator and Custom Statistics; • Written ITMS/NCTS Functional and Technical Specification for the implementation of NCTS v-4 under the CAS IT environment with enhanced forensic analysis capabilities, augmented with new survey forms design over the newly introduced help-desk and web-services; • Completed the Tender Dossier including it’s Evaluation under PRAG rules for appropriate data storage environment in Serbian Custom’s that enables the first phase for future interoperability and transparent, data exchange mechanisms with Member States of the Convention on Common Transit / NCTS and building data models for IT reviews by statistical and surveillance technologies (SPSS, ORACLE); • Completed the Telecom infrastructure for Interconnectivity and Interoperability Strategy (IIS) and Action Plan for CAS; • Completed the Update of ICT Development Strategy and Action Plan in collaboration with a FWC for CAS in review of border management document/surveillance technologies;

12	2009/1 1 – 2010/0 5	Pristina, Kosovo	ADE Consortium Mr. Richard Chapra ATC Consultants GmbH Seilerstätte 7/4 A-1010 Vienna, Austria richard.chopra@atc-consultants.com	Team Leader Procurement Expert	Under the EuropeAid FWC, provided Technical Assistance to the preparation of draft the tender dossier, including technical specifications, for IPA 2009 supply contract "Improvement of IT System in Taxation Administration." The task included: Study all relevant reports, strategic documents and legislation; Discuss with the Tax Administration of Kosovo and Government Agencies the current situation for the development of a new system, procurement of the IT equipment, delivering trainings to TAK staff members and maintenance of the future system; Undertake relevant site visits as appropriate; Ensured appropriate input from the beneficiary; Completed Business Intelligence system for the analysis of COTS products in International Tax Administration environment including tax-portal application design; The detailed technical specifications, for the development of a comprehensive IT systems infrastructure for the Tax Administration of Kosovo, ensuring its interoperability and interconnectivity with DG TAXUD, tax compliance/evasion monitor along with ERP support in harmony with Communiqué Aquis; The activities to be undertaken by the system designer (supplier): Design, delivery and installation of the new core system which will support the reform and development process in the Tax Administration of Kosovo; Delivery and installation of servers and network equipments; Provision of training and manuals; Provision of assistance in preparing the guidelines for the maintenance of the new system. Draft a Mission Report.
13	2008/5 – 2009/4	Toronto, Canada	Independent Consultant Mr. Ronald Doyle 52 Skyview Crescent Toronto, Canada M2J 1B8 ron.doyle@sympatico.ca	Senior Advisor	Provided Technical Assistance to the Association of Canadian Management Consultants (ACMC) in the launching of a new support centre in 2009 for the Canadian management consulting industry. This media base centre is aimed to focus on research and topics affecting the industry, including the professional need in the sector's diversification and challenging economic times and globalization. The ACMC directive enabled to create collaborative arrangement under the CIDA and 10 th European Development Fund's (EDF) assistance to the Caribbean region.
14	2008/3 – 2008/4	Ankara, Turkey	CFCU Turkey Mr. Fatih Feramuz Yildiz, + 90.312.295 49 00	Team Leader Procurement Expert	Monitored and evaluated a tender of the "Technical Assistance for Reconstructing of the Central Union of Turkish Tradesman and Craftsman Guarantee Cooperative" in line with the requirements stated in tender dossier and EU PRAG/IPA rules. Prepared confidential report that included the strength and weakness of each tender and evaluation grids.
15	2006/1 2– 2007/1 2	Ankara, Turkey	Charles Kendal Consortium Mr. Brian Mearns Charles Kendall & Partners Ltd. 7 Albert Court Prince Consort Rd., London SW7 26J United Kingdom Phone: +44 (20) 7591 4973 bmearns@charleskendall.com	Team Leader	As Project Leader guided the improvement of existing Turkish Customs Integrated IT system (BILGE) in its functionality for the accession of Turkey to the EU, with transit procedures, applications and integrated Tariff Management System (ITMS) with the need of inter-connectivity between the DG TAXUD and the member-states. In one of the project component long term (5 years) ICT STRATEGY including forensic analysis framework and traceability mechanism on Export/Import transactions, VET training program for the organisation was developed. One of the project components guided the Turkish Customs Administration to strengthen of the legislation with the EU acquis in the field of Common Transit Convention while reviewed SADC Trade Protocol. Performed Feasibility Study/Gap and Need analysis to align the Turkish Customs Administration's administrative capacity for proper implementation of the harmonized legislations and provided consultation process in border management and public-private dialogue within the business community of brokers and logistic operators (RODA) and other economic operators.

16	2006/10 - 2006/11	Ankara, Turkey	IBF International Con. Ms. Marion Le Boulch +32 (0)2 237 09 11 leboulch@ibf.be	ICT Procurement Key Expert	As procurement expert , evaluated the tender for “Supply of Equipment for Supporting Turkey in the Field of Intellectual Property Rights with a Focus on Fight against Piracy”. The assignment required sound understanding of the EC project cycle management, procurement procedures and PRAG/IPA rules . The procurement was financed by the EU PHARE program for Turkey.
17	2005/1 – 2006/7	Ankara, Turkey	Rambøll Management A/S Mr. Carl Shaw +45 89 44 78 00 carl.shaw@r-m.com	Key Expert System Engineer	As Key Expert in the capacity of System Engineer and Project Co-Manager (in conjunction with the Project Director) provided technical assistance to the Min. of Finance in relationship to “home Affairs” to establish the integrated facilities for Anti-Money Laundering Agency with relations to the necessary MIS for public knowledge management environment; provided close technical assistance with needs assessment reports on hardware, Software supplies under the procured installation under a Supply contract of 4 lots; established a comprehensive AML-forensic architecture in combination with web-technologies, designed, and delivered training of end-users on the developed software applications, ITIL operation, telecommunication infrastructure, and maintenance procedures within the four law-enforcement segments of MASAK. Assisted in the development of data collection and financial intelligence policing IT applications (FIU) with SPSS, SQL data mining IT tools and delivered 45 appropriate report types to the Authorities. Supervised and monitored of the Supply Contractors performance against the baseline programme and provision of reports regarding potential scheduling conflicts or delays by the Contractors; Supervised and monitored the details of the required functional and operating environment configuration for the complete application system and equipment on which the entire IT system is to run including the details of installation and commissioning activities to ensure conformance with the related supply contracts specifications; Subsequent to all Provisional Acceptance Certificates have been issued for the related supply Contracts, compiled the project completion/final report.

18	2004/1 - 2005/1 2	Hungary	Österreichisches Institut für Raumplanung (ÖIR) Ms. Herta Tödtling- Schönhofer +431-533-8747-13 schoenhofer@oir.at	Team Leader	Under the Hungarian PHARE and EDRF PGF ROP/ EOP contract as a Team Leader/Coordinator under the Economic Competitiveness Regional Operative Program provided Quality Control and managed the teams of multiple project components enlisted by the Hungarian National Development Office. During this period assisted the Hungarian National Development Agency (NDA) to promote to SME organisations aid financing from EU PHARE multi-annual indicative and EU Social Fund programme. The project consisted of three components: • with a team of Experts designed programs and information seminars to SME sector participants on subjects of “Exchange/dissemination of information of good practices in European countries’ private sector”, and on the subject of “Building SME Consortium using a pooling approach”; • Supported the gradual enlargement of the ex-ante control and procurement process of the NDA with assistance in the implementation of case managements system and development of policy measures, indicators, guidelines and generation of new check-lists; a. Analyzed periodic regional case study input to regulatory policy reform initiatives for agriculture, food/feed safety, phytosanitary and veterinary export statistics submitted to the NDA for agro-business program fund in compliance to EU Aquis. b. Provided training seminars to NDA staff in the interpretation of WTO SPS/TBT of CODEX. • The third component's focus was on the assessment and impact analysis for future procurement on the field of 21 environmental projects concerning the impact on: • Solid Waste Management in 6 locations • Utilization of Reusable Energy, Energy Efficiency 8 locations • Drinking Water and Water Basin Protection 3 locations • Wastewater, Sewage Plants 4 locations PRAG Works Contract parameters and ToRs were QA for the cities of Eger (animal waste), Kecskemét (inert waste), Harsány (drinking water), and Road Central Project. Additionally the implemented project measures assisted Hungary’s SME sector to participate in the increase of FDI; Reinforce the understanding of the underlying business strategies, policies and their qualitative assessment and potential development impact on the EU Structural Fund.
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19	2000/9 – 2003/4	Slovenia Hungary Moldova Ukraine	POHL Consulting & Associates Mr. Derk Bienen pohlconsulting-associates@t-online.de	Key IT Expert – Team leader	Provided consultancy under the EU PHARE programme that was designed to strengthen Slovenia's capacity to manage the on-going EU Grant Scheme and to prepare for the utilization of EU Cohesion and Structural Funds. Performed with regular coordination, liaison and reporting to the Contracting Authority and Ministry of Finance ERD/NARD of Slovenia. During this period assisted the Hungarian National Development Agency to promote to SME organisations aid financing from EU PHARE multi-annual indicative programme. As part of the project, designed and held series of training seminars to SME sector participants on subjects of "Exchange/dissemination of information of good practices in European countries within the tourism sector", as well as building "SME Consortium using a pooling approach". The project resulted in creation of 610 new jobs, 560 safeguarded jobs and 400+ tourism SMEs received financial support from the National Development Agency. In another component provided draft policy analysis in line with WTO's CODEX of SPS/TBT and the EU Aquis of SAPARD Guide lines. The tasks performed under PRICE II and PCM, LFA guide lines. Developed marketing strategy and marketing documentation for a planned Technology / Science Park devoted to information technologies, in conjunction with the Budapest Technical University and the Faculty for Sciences of the University of Budapest. The marketing strategy is aimed at two different target groups: potential developers / operators of the park, and users - i.e. companies which might locate R&D activities in the park. In line with PRAG prepared procurement/tender documents for the Moldavian Min. of Health and the Ukrainian Min. of Telecommunication for use of GSM/GSM-R/ETSI/UMTS prototype
20	1996/6 – 1999/12	Hungary	Eurotech Trading Co. Mr. Carlos Ferreira cferreira@worldbank.org	Project Coordinator – Project Leader Procurement Expert	As Project Co-ordinator/Project Leader of the "Modernisation of the Hungarian Tax-Customs" completed the transition of the Hungarian Tax and Custom system's core structure into a state of the art administrative platform (ITMS) under HP/DEC and Infomix/ORACLE ASYCUDA framework ICT platform coupled with statistical analysis tools for business intelligence, to enable the basis for a western style 10,000 human resource based tax and tariff administration infrastructure under ERP based transaction processing. During the project tenure the responsibilities were focused on assessment and monitoring Supplier compliance to Procurement Contract of the project; advising on the integrated systems development (Tax & Customs); comprehensive compliance of the activities with the tasks defined in the ToRs; monitoring and reporting on the status of accomplishments and constraints. The Co-ordination/Project leadership effort required good understanding of the various OECD & European tariff regulations (UTAS, CTC) with focus on strategic analysis of the requirements vs. available resources in a financial budget of USD 55.6 million from WB on the taxation side and additional PHARE ECU5.3 million on the custom-tariff side spent on developments and various procurements. The position directed the reporting to the executive board of the Ministry of Finance's Tax and Custom Agencies, liaison with WB's staff and EU PHARE assigned professionals.
21	1995/5 - 1996/5	Hungary	Independent Consultant	Consultant Team Leader	In a EU's PHARE (TA) framework contract (H-9106) to the State Privatization Agency's Control Department – short-term - provided financial/risk analysis and market conformity analysis on the concluded FDI privatization methods of the Agency.

22	1994/5 - 1995/4	Hungary	I & B Consulting	Consultant	Under a Technical Assistance contract to the OTP Bank, in Advisor capacity to the Vice President of ICT provided day to day reviews in all ranges of discipline of the bank's ICT procedures and the building of the financial database/data warehouse. The assistance was directed to the modernization via procured technologies of all banking IT services under the OASIS project. The responsibilities included involvement in assessment of Bids on Supply Tenders, procurement of the technology, systems development and evaluation of trainings , which encompassed USD 54 million over the years. This project was the basis for the integration of the various business units - profit centres, and harmonization of the nation-wide 380 branch network.
23	1993/8 – 1994/2	Hungary	Independent Consultant	Consultant Project Leader	At the International Trade Development Corp. of the Min. of International Economic Relations, under the " Investment Promotion Programme " managed the economic FDI analysis strategy with resulting development of industry/corporate profiles, and subsequent seminars on a range of Hungarian SME sector. This project aimed to attract "strategic partners" for the revitalization of medium and large size Hungarian businesses, Conducted field visits and desk analysis, interviews with representatives from business, academic community and politics; Provided assessment report to the EU Commission on the latest developments with regards to quantitative and qualitative aspects of Hungary's FDI; Generated survey forms for the collection and analyses of statistics models and other « hard » data on business intelligence of various industry levels with assessment on the immediate and medium-term implications for FDI target areas and investment profiles. The profiles were tailored in a Dun & Bradstreet format of Trade registry. During the 18 months of the programme 420 Trade profiles were generated, which entailed in 150 strategic Trade partnerships with EU companies supported by various types of trade guaranties. During this period undertaken a short-term assignment with aim at the initial phase of the Modernization of Hungarian Finance and Tax Control's facilities. As Chief Negotiator, involved in the procurement and eventual contracting of new technologies. The World Bank supported the project under a bilateral financing agreement between the Hungarian Government and IBRD.
24	1991/6 – 1993/1	Hungary	Icon Institute GmbH.	Consultant Team Leader Procurement Expert	As Team Leader-Advisor & member of the PMU at the Hungarian Central Statistical Office's PHARE P-9103, implemented the procured upgrading of the Hungarian statistical systems and organized the training of users to the new ICT environment included data mining/modelling and statistical IT technologies (SAS). This project involved the modernization of 21 regional/county centres incl. the central facilities with migration of the long developed applications from the earlier equipped facilities to the acquired new environments. Was appointed as Chief Contract Negotiator for the selection of bids to the PHARE funded Tender for HCSO.
25	1989/7 – 1991/3	Canada, Hungary, Czech, Russia	Eurotech Trading Co.	President	Co-established Eurotech Trading Co. to capitalize on the liberalization and growing need for ICT technology products in European Eastern Countries. Among the established ventures are: ComputerLand Central Europe – part of the largest computer retail franchise organization in the world, Technoorg-Linda Technologies – a joint venture between the Russian Institute of Physics and the Hungarian Institute of Physics and us for the production of medical laser products.
26	1983 - 1988	Canada	ResNet Inc.	President	Identified vertical market opportunities and managed projects in the Canadian Computer Sector to achieve financial stability within a "technology consortium", sponsored by the National Research Council of Canada (NRC).

27	1980 - 1983	Ontario, Canada	Decision Support Group Inc. (DSG)	President	Implemented a timesharing operation and introduced computerized financial planning tools to aid tax revenue collections and tax revenue forecasts for the Ontario Revenue Service (ORS) on DEC's VAX series of systems architecture. The technology enabled ORS to migrate from batch to on-line operation, while adopted the processing of existing and new tax regulations to a distributed province wide network. The DSG financial planning service was also offered to the public, with comprehensive training courses organized to both public and civil audiences.
28	1976 – 1980	Ontario, Canada	Northern Telecom Limited	Staff Director	Central Development Manager at Northern Telecom Limited. During my four years at N.T. I completed my postgraduate studies - which was sponsored by the company. Subsequently I was promoted to the position of Staff Director with budgetary control responsibilities over the development of Northern's "Office of the Future" programme.
29	1974 - 1975	Ontario, Canada	Data General N/A	Field Engineer	As a Field Engineer my technical assistance led to the installation of the largest Nova computer assisted mail and parcel sorting site in Canada, at the Mississauga Gateway Central Post office.

15. Other information (e.g. Publications): Written official publications and unpublished articles, studies on the subjects of:

- Programme Management,
- Project evaluation techniques,
- Guideline for Supply Contracts,
- Tender Dossier(s)

PERSONAL DATA

Education
Years of Experience
Languages

MAX SIBANDA
Submitted PhD Thesis
9
English and Zulu

EDUCATION AND PROFESSIONAL QUALIFICATIONS

- Current Activity: Submitted PhD Thesis, awaiting graduation ceremony (Local Economic Development) – University of KwaZulu Natal (UKZN), South Africa. Focus: Assessing the sustainability of Local Economic Development Strategy of the Greater Edendale Development Initiative (GEDI).
- Master of Science in Development Evaluation and Management. With Distinction Institute of Development Policy, University of Antwerp, Belgium.

EXPERIENCE AND KEY QUALIFICATIONS

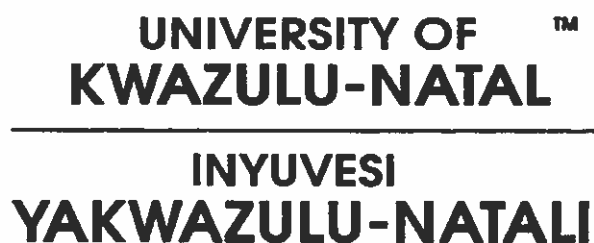
2018 to date **Nemai Consulting** – M&E Specialist

RELEVANT WORK EXPERIENCE

Completion Year	Activity	Description	Organization
2018	M&E Specialist	□ Develop the overall frameworks outlining the monitoring and evaluation activities; □ Identify, recruit, and guide enumerators to aid in special surveys and studies required as part of the evaluation programmes; □ Conduct the review of programme log frames including: □ Oversee and execute the monitoring and evaluation activities included in the research implementation plan, with particular focus on primary research in the form of results and impacts as well as lessons learnt; □ Establish an effective system for assessing the validity of monitoring and	Gauteng Department of Safety and Security

		evaluation data through a review of various activities; □ Prepare monitoring and evaluation reports.	
2020	Project planning and Social facilitation	Impact of late payment by government on SMMEs	DPME
2020	Project planning and Social facilitation	Impact of the Violence Prevention through Urban Upgrade Programme in the Western Cape	WC Department of Planning and Env Affairs
2020	Project planning and Social facilitation	Implementation Evaluation of the EPWP in the Env and Culture Sector	DPME & DEFF
2012	Project planning and Social facilitation during data gathering for M&E	Project planning and M&E design for community schools cooperative run by the beneficiaries of social security grants in South Africa.	Lima Rural Development (South Africa)
2014	Project planning and Social facilitation during data gathering for M&E	Mariannhill Aids Project (MAP): assisting HIV/AIDS orphans and vulnerable children through education bursaries and feeding schemes.	Mariannhill Mission Institute (MMI)
2015	Project planning and Social facilitation during data gathering for M&E	Designing the Student Integrity Project, for providing affordable housing to university students at the University of Zimbabwe.	MMI
2015	Project planning and Social facilitation during data gathering for M&E	Conducting a process evaluation of Journey into Inner Healing (JIH): aimed at rehabilitation of ex-youth militia and victims of political violence in Zimbabwe	MMI
2016	Fundraising	Renewing funding partnership with between MMI's JIH Project and <i>Missio Aachen</i> in Germany. Application approved	MMI
2016	Needs assessment/ Fundraising	Funding Application for the MMI's Drought Alleviation Scheme.	MMI

		An institutional response project to the 2016 drought in Zimbabwe.	
2016	Project planning and Social facilitation during data gathering for M&E	Planning an MOU between Mariannhill Mission Institute and the Archdiocese of Bulawayo for the operation of the Catholic Commission for Justice and Peace.	Catholic Commission for Justice and Peace (CCJP)
2016	Project planning and Social facilitation during data gathering for M&E	3-year plan (2017-2010) for the Diocesan office of CCJP. Programme approved and operational	CCJP

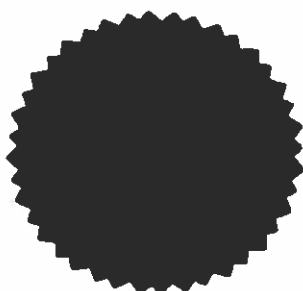


Nyamadzawo Sibanda

was admitted this day
at a congregation of the University
to the degree of

Bachelor of Social Science Honours
(Policy And Development Studies)

having satisfied the conditions prescribed for the degree.



Commissioner of Game Richard D. Brown
For Scottville Game Warden

FEB 23 2015

M W Makgoba
Vice-Chancellor

JJ Meyerowitz
Registrar

NI (Nucleic Acid) Amplification
Detection



22 April 2013

UV PROTECTED





UNIVERSITY OF TM
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YAKWAZULU-NATALI

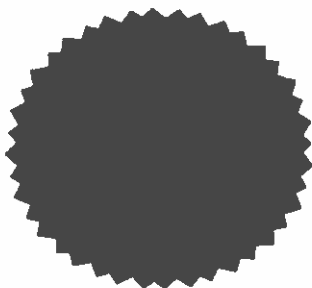
This is to certify that

Nyamadzawo Sibanda

was admitted this day
at a congregation of the University
to the degree of

Master of Social Science
(Policy And Development Studies)

having satisfied the conditions prescribed for the degree.



Certified a true copy of the original and
no indications of alterations on the original
by unauthorised persons.
Ref: 5411/1501/2015

Commissioner of Oaths: KwaZulu-Natal
For Stokkings College, Tel: 400 3400 357

FEB 23 2015

M W Makgoba
Vice-Chancellor

MC Balei
Registrar

NJ Mkhize
Dean



14 April 2014

UV PROTECTED



PERSONAL DATA

Name	Kay Rainford
Nationality	the Netherlands
Qualification	MA Globalization and Development Studies BA Arts and Culture
Profession	International Development
Languages	English and Dutch

EMPLOYMENT RECORD

2022 - To Date	Nemai Consulting (South Africa)
2020 - 2021	GGD Nederland (Netherlands)
2019 - 2020	Echo Education (China)
2018 - 2019	Never Ever Blue (Netherlands)

EXPERIENCE RECORD PERTINENT TO REQUIRED SERVICE**(A) RESEARCH**

Ms Rainford was junior researcher on the following projects:

Project Details – Research	Completion Date	Client
Situational analysis of Bushbuckridge and Enterprise Development – Entrepreneurial Development Trust	2021	Sherri Errington +27 83 208 9613
Impact Evaluation of the Seeds of Change Enterprise and Supplier Development Programme - Seeds of Africa	2022	Sherri Errington +27 83 208 9613
Quantitative Data Collection on Covid-19 in the Netherlands	2019	GGD Eindhoven (Municipal Health Services)

Ms Rainford was lead researcher on the following projects:

Project Details – Research	Completion Date	Client
Qualitative Study on Ghanaian Female Migrants and the Transformation of Gender Relations	2016	Maastricht University
Comparative Analysis of HIV/AIDS Denialism in South Africa and India	2011	Maastricht University

(B) TRAINING AND DEVELOPMENT

Ms Rainford worked on the following training and development projects:

Project Details – Training and Development	Completion Date	Client
Developed training material and trained social workers on the principles of Ubuntu for the Justice and Restoration Program – Khulisa Social Solutions	2022	Lesley Ann van Selm +27 82 601 2299
Taught grade 6 & 7 English at a Chinese Middle School – Echo Education	2019	Echo Education
Created and executed an elective English class focused on reading, speaking and cultural exchange – Echo Education	2019	Echo Education
Facilitated a series of guest lectures on culture and identity – Summa College	2018	Francien Baltussen +31 6 31 66 77 74

(C) PROJECT MANAGEMENT

Ms Rainford was project manager on the following projects:

Project Details – Project Management	Completion Date	Client
Project Lead for the Social Facilitation of the Water Pipeline Upgrade in Illovo, Johannesburg	Ongoing	PHB Engineers
Developed and organised an 8-day inspiration travel program to Orlando, Florida for Dutch hospitality business owners – Never Ever Blue	2019	Laura Conradi +36 6 23 66 88 22
Developed and organised a 7-day incentive travel program to Finland for TerSpegelt – Never Ever Blue	2019	Laura Conradi +36 6 23 66 88 22
Developed and organised a 3-day inspiration travel program to Antwerp, Belgium for Dutch hospitality entrepreneurs – Never Ever Blue	2019	Laura Conradi +36 6 23 66 88 22

(D) TRANSLATION

Ms Rainford was translator on the following projects:

Project Details – Translation	Completion Date	Client
Translated 'Eddy, Licht Op Zee' (Dutch – English)	2021	Ernie van Aerts
Translated press releases (Dutch – English) – Stichting Impact Makers	2021	Vera Born +31 6 54 78 04 97
Translated communications (Dutch – English) – Never Ever Blue	2019	Laura Conradi +36 6 23 66 88 22
Translated food menus (Dutch – English) – Bella Italia	2017	Bella Italia

CERTIFICATION

I, undersigned certify that to the best of my knowledge and belief this data correctly describes me, my qualification and my experience..

K.E. Rainford

Date: 21/07/2022



Maastricht University

Certificate Getuigschrift

*On behalf of Maastricht University, the Faculty of Arts and Social Sciences hereby awards the degree of **Master of Arts in Globalisation and Development Studies** to*

Namens de Universiteit Maastricht verleent de Faculteit der Cultuur- en
Maatschappijwetenschappen hierbij de graad van **Master of Arts in
Globalisation and Development Studies** aan

Kay Elisabeth Rainford

born geboren

15 October 1991 15 oktober 1991

in te

Eindhoven

Maastricht, the Netherlands Nederland

31 August 2016 31 augustus 2016

*Chair of the Board of Examiners of the
Faculty*

Voorzitter van de Examencommissie van
de faculteit

Dean of the Faculty

Decaan van de faculteit

A list of Exam Subjects and a Diploma Supplement are attached to this Certificate. The degree programme has been accredited on 21 February 2011 in pursuance of the Dutch Higher Education and Research Act.

Bij dit getuigschrift behoren een lijst van examenonderdelen en een Diploma Supplement. Deze opleiding is geaccrediteerd op 21 februari 2011 overeenkomstig de Wet op het Hoger Onderwijs en Wetenschappelijk Onderzoek.

Certificado

En nombre de la Universidad de Maastricht la Facultad de Artes y Ciencias Sociales otorga por la presente el grado de Master of Arts in Globalisation and Development Studies a la persona en cuestión.

El presente diploma está firmado por el Presidente del Tribunal Examinador de la Facultad y por el Decano de la Facultad. El presente certificado va acompañado de una lista de asignaturas del examen y de un Complemento de Diploma. Esta formación ha superado las pruebas a las que se somete toda formación nueva o está acreditada conforme a la Ley de Enseñanza Superior e Investigación Científica.

Certificat

Au nom de l' Université de Maastricht, la Faculté des Arts et Sciences Sociales accorde par la présente le grade de Master of Arts in Globalisation and Development Studies à la personne dont le nom figure sur ce document.

Le présent certificat a été signé par le Président de la Commission des Examens de la Faculté et le Doyen de la Faculté. Il est accompagné d'une liste des matières examinées et d'un complément de diplôme. La présente formation a passé avec succès l'épreuve nouvelle formation, ou est accréditée en vertu de la Loi sur l'Enseignement Supérieur et la Recherche Scientifique.

Zertifikat

Im Namen der Universität Maastricht verleiht die Fakultät für Kultur- und Sozialwissenschaften den akademischen Grad eines Master of Arts in Globalisation and Development Studies of Science der angegebenen Person.

Diese Urkunde trägt die Unterschriften des Vorsitzenden der Prüfungskommission und des Dekans der Fakultät. Zu diesem Zeugnis gehört eine Liste der Prüfungsbestandteile und ein Diplom-Supplement. Dieser Studiengang hat die Prüfung „Neuer Studiengang“ erfolgreich durchlaufen oder ist nach dem Hochschulgesetz anerkannt.*

*Wet op het Hoger Onderwijs en Wetenschappelijk Onderzoek



Dienst Uitvoering Onderwijs
Ministerie van Onderwijs, Cultuur en
Wetenschap

Authenticity is confirmed
and in accordance with the
National Examinations
Register as maintained by
DUO, Diploma-recognition
& Legalization, on behalf of
the Minister of Education,
Culture and Science,
The Netherlands.



Fees

€ 6,-

Date

17-01-2019

Signature

H. Norder



Ministerie van Buitenlandse Zaken

Gezien voor legalisatie van de handtekening
The undersigned legalises the signature

van/of H. Norder

De minister van Buitenlandse Zaken, voor deze,
For the minister of Foreign Affairs.

25 jan 2019 - J.J. Groen

NLD373653





Dienst Uitvoering Onderwijs
Ministerie van Onderwijs, Cultuur en
Wetenschap

Authenticity is confirmed
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For the minister of Foreign Affairs.

25 jan 2019 - J.J. Groen

NLD373653



ANNEXURE C

Supporting Documents

SBD 6.1

SBD 4

BBBEE Sworn Affidavit

CSD

Tax Pin

PREFERENCE POINTS CLAIM FORM IN TERMS OF THE PREFERENTIAL PROCUREMENT REGULATIONS 2017

This preference form must form part of all bids invited. It contains general information and serves as a claim form for preference points for Broad-Based Black Economic Empowerment (B-BBEE) Status Level of Contribution

NB: BEFORE COMPLETING THIS FORM, BIDDERS MUST STUDY THE GENERAL CONDITIONS, DEFINITIONS AND DIRECTIVES APPLICABLE IN RESPECT OF B-BBEE, AS PRESCRIBED IN THE PREFERENTIAL PROCUREMENT REGULATIONS, 2017.

1. GENERAL CONDITIONS

1.1 The following preference point systems are applicable to all bids:

- the 80/20 system for requirements with a Rand value of up to R50 000 000 (all applicable taxes included); and
- the 90/10 system for requirements with a Rand value above R50 000 000 (all applicable taxes included).

1.2

a) The value of this bid is estimated to not exceed R50 000 000 (all applicable taxes included) and therefore the 80/20 preference point system shall be applicable; or

1.3 Points for this bid shall be awarded for:

- (a) Price; and
- (b) B-BBEE Status Level of Contributor.

1.4 The maximum points for this bid are allocated as follows:

	POINTS
PRICE	80
B-BBEE STATUS LEVEL OF CONTRIBUTOR	20
Total points for Price and B-BBEE must not exceed	100

1.5 Failure on the part of a bidder to submit proof of B-BBEE Status level of contributor together with the bid, will be interpreted to mean that preference points for B-BBEE status level of contribution are not claimed.

1.6 The purchaser reserves the right to require of a bidder, either before a bid is adjudicated or at any time subsequently, to substantiate any claim in regard to preferences, in any manner required by the purchaser.

2. DEFINITIONS

- (a) **"B-BBEE"** means broad-based black economic empowerment as defined in section 1 of the Broad-Based Black Economic Empowerment Act;
- (b) **"B-BBEE status level of contributor"** means the B-BBEE status of an entity in terms of a code of good practice on black economic empowerment, issued in terms of section 9(1) of the Broad-Based Black Economic Empowerment Act;

- (c) **“bid”** means a written offer in a prescribed or stipulated form in response to an invitation by an organ of state for the provision of goods or services, through price quotations, advertised competitive bidding processes or proposals;
- (d) **“Broad-Based Black Economic Empowerment Act”** means the Broad-Based Black Economic Empowerment Act, 2003 (Act No. 53 of 2003);
- (e) **“EME”** means an Exempted Micro Enterprise in terms of a code of good practice on black economic empowerment issued in terms of section 9 (1) of the Broad-Based Black Economic Empowerment Act;
- (f) **“functionality”** means the ability of a tenderer to provide goods or services in accordance with specifications as set out in the tender documents.
- (g) **“prices”** includes all applicable taxes less all unconditional discounts;
- (h) **“proof of B-BBEE status level of contributor”** means:
 - 1) B-BBEE Status level certificate issued by an authorized body or person;
 - 2) A sworn affidavit as prescribed by the B-BBEE Codes of Good Practice;
 - 3) Any other requirement prescribed in terms of the B-BBEE Act;
- (i) **“QSE”** means a qualifying small business enterprise in terms of a code of good practice on black economic empowerment issued in terms of section 9 (1) of the Broad-Based Black Economic Empowerment Act;
- (j) **“rand value”** means the total estimated value of a contract in Rand, calculated at the time of bid invitation, and includes all applicable taxes;

3. POINTS AWARDED FOR PRICE

3.1 THE 80/20 PREFERENCE POINT SYSTEMS

A maximum of 80 points is allocated for price on the following basis:

80/20

$$P_s = 80 \left(1 - \frac{P_t - P_{\min}}{P_{\min}} \right)$$

Where

- P_s = Points scored for price of bid under consideration
- P_t = Price of bid under consideration
- $P_{\min}$ = Price of lowest acceptable bid

4. POINTS AWARDED FOR B-BBEE STATUS LEVEL OF CONTRIBUTOR

- 4.1 In terms of Regulation 6 (2) and 7 (2) of the Preferential Procurement Regulations, preference points must be awarded to a bidder for attaining the B-BBEE status level of contribution in accordance with the table below:

B-BBEE Status Level of Contributor	Number of points (90/10 system)	Number of points (80/20 system)
1	10	20
2	9	18
3	6	14

4	5	12
5	4	8
6	3	6
7	2	4
8	1	2
Non-compliant contributor	0	0

5. BID DECLARATION

- 5.1 Bidders who claim points in respect of B-BBEE Status Level of Contribution must complete the following:

6. B-BBEE STATUS LEVEL OF CONTRIBUTOR CLAIMED IN TERMS OF PARAGRAPHS 1.4 AND 4.1

- 6.1 B-BBEE Status Level of Contributor: 1. =20....(maximum of 10 or 20 points)
(Points claimed in respect of paragraph 7.1 must be in accordance with the table reflected in paragraph 4.1 and must be substantiated by relevant proof of B-BBEE status level of contributor.

7. SUB-CONTRACTING

- 7.1 Will any portion of the contract be sub-contracted?

(Tick applicable box)

YES	☒	NO	☐
-----	-------------------------------------	----	--------------------------

- 7.1.1 If yes, indicate:

- i) What percentage of the contract will be subcontracted...1.....%
- ii) The name of the sub-contractor... Mr Imre Roheim
- iii) The B-BBEE status level of the sub-contractor...4.....
- iv) Whether the sub-contractor is an EME or QSE

(Tick applicable box)

YES	☒	NO	☐
-----	-------------------------------------	----	--------------------------

- v) Specify, by ticking the appropriate box, if subcontracting with an enterprise in terms of Preferential Procurement Regulations, 2017:

Designated Group: An EME or QSE which is at least 51% owned by:	EME ✓	QSE ✓
Black people		
Black people who are youth		
Black people who are women		
Black people with disabilities		
Black people living in rural or underdeveloped areas or townships		
Cooperative owned by black people		
Black people who are military veterans		
OR		
Any EME	✓	
Any QSE		

8. DECLARATION WITH REGARD TO COMPANY/FIRM

8.1 Name of
company/firm: Nemai Consulting (Pty) Ltd

8.2 VAT registration
number: 4790186052

8.3 Company registration
number: 2017/535994/07

8.4 TYPE OF COMPANY/ FIRM

- ☐ Partnership/Joint Venture / Consortium
 - ☐ One person business/sole propriety
 - ☐ Close corporation
 - ☐ Company
 - ☒ (Pty) Limited
- [TICK APPLICABLE BOX]

8.5 DESCRIBE PRINCIPAL BUSINESS ACTIVITIES

Social, Environmental and Occupational Health and Safety Consulting

.....
.....
.....
.....

8.6 COMPANY CLASSIFICATION

- ☐ Manufacturer
 - ☐ Supplier
 - ☒ Professional service provider
 - ☐ Other service providers, e.g. transporter, etc.
- [TICK APPLICABLE BOX]

8.7 Total number of years the company/firm has been in business: 22 years

8.8 I/we, the undersigned, who is / are duly authorised to do so on behalf of the company/firm, certify that the points claimed, based on the B-BBE status level of contributor indicated in paragraphs 1.4 and 6.1 of the foregoing certificate, qualifies the company/ firm for the preference(s) shown and I / we acknowledge that:

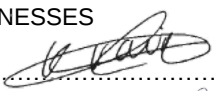
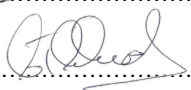
- i) The information furnished is true and correct;
- ii) The preference points claimed are in accordance with the General Conditions as indicated in paragraph 1 of this form;
- iii) In the event of a contract being awarded as a result of points claimed as shown in paragraphs 1.4 and 6.1, the contractor may be required to furnish documentary proof to the satisfaction of the purchaser that the claims are correct;
- iv) If the B-BBEE status level of contributor has been claimed or obtained on a fraudulent basis or any of the conditions of contract have not been fulfilled, the purchaser may, in addition to any other remedy it may have –

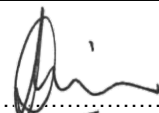
- (a) disqualify the person from the bidding process;
- (b) recover costs, losses or damages it has incurred or suffered as a

result of that person's conduct;

- (c) cancel the contract and claim any damages which it has suffered as a result of having to make less favourable arrangements due to such cancellation;
- (d) recommend that the bidder or contractor, its shareholders and directors, or only the shareholders and directors who acted on a fraudulent basis, be restricted by the National Treasury from obtaining business from any organ of state for a period not exceeding 10 years, after the *audi alteram partem* (hear the other side) rule has been applied; and
- (e) forward the matter for criminal prosecution.

WITNESSES

1. 
2. 


.....
SIGNATURE(S) OF BIDDERS(S)

DATE: 05 October 2022

ADDRESS 147 Bram Fischer Drive

Ferndale, 2194

.....

BIDDER'S DISCLOSURE

1. PURPOSE OF THE FORM

Any person (natural or juristic) may make an offer or offers in terms of this invitation to bid. In line with the principles of transparency, accountability, impartiality, and ethics as enshrined in the Constitution of the Republic of South Africa and further expressed in various pieces of legislation, it is required for the bidder to make this declaration in respect of the details required hereunder.

Where a person/s are listed in the Register for Tender Defaulters and / or the List of Restricted Suppliers, that person will automatically be disqualified from the bid process.

2. Bidder's declaration

2.1 Is the bidder, or any of its directors / trustees / shareholders / members / partners or any person having a controlling interest¹ in the enterprise, employed by the state? **YES/NO**

2.1.1 If so, furnish particulars of the names, individual identity numbers, and, if applicable, state employee numbers of sole proprietor/ directors / trustees / shareholders / members/ partners or any person having a controlling interest in the enterprise, in table below.

Full Name	Identity Number	Name of State institution
N/A		

2.2 Do you, or any person connected with the bidder, have a relationship

¹ the power, by one person or a group of persons holding the majority of the equity of an enterprise, alternatively, the person/s having the deciding vote or power to influence or to direct the course and decisions of the enterprise.

with any person who is employed by the procuring institution? **YES/NO**

2.2.1 If so, furnish particulars:

N/A.....
.....

2.3 Does the bidder or any of its directors / trustees / shareholders / members / partners or any person having a controlling interest in the enterprise have any interest in any other related enterprise whether or not they are bidding for this contract? **YES/NO**

2.3.1 If so, furnish particulars:

N/A.....
.....

3 DECLARATION

I, _____ the _____ undersigned,
(name). Dhanashree Naidoo in
submitting the accompanying bid, do hereby make the following
statements that I certify to be true and complete in every respect:

- 3.1 I have read and I understand the contents of this disclosure;
- 3.2 I understand that the accompanying bid will be disqualified if this disclosure is found not to be true and complete in every respect;
- 3.3 The bidder has arrived at the accompanying bid independently from, and without consultation, communication, agreement or arrangement with any competitor. However, communication between partners in a joint venture or consortium² will not be construed as collusive bidding.
- 3.4 In addition, there have been no consultations, communications, agreements or arrangements with any competitor regarding the quality, quantity, specifications, prices, including methods, factors or formulas used to calculate prices, market allocation, the intention or decision to submit or not to submit the bid, bidding with the intention not to win the bid and conditions or delivery particulars of the products or services to which this bid invitation relates.
- 3.4 The terms of the accompanying bid have not been, and will not be, disclosed by the bidder, directly or indirectly, to any competitor, prior to the date and time of the official bid opening or of the awarding of the contract.
- 3.5 There have been no consultations, communications, agreements or arrangements made by the bidder with any official of the procuring

² Joint venture or Consortium means an association of persons for the purpose of combining their expertise, property, capital, efforts, skill and knowledge in an activity for the execution of a contract.

institution in relation to this procurement process prior to and during the bidding process except to provide clarification on the bid submitted where so required by the institution; and the bidder was not involved in the drafting of the specifications or terms of reference for this bid.

- 3.6 I am aware that, in addition and without prejudice to any other remedy provided to combat any restrictive practices related to bids and contracts, bids that are suspicious will be reported to the Competition Commission for investigation and possible imposition of administrative penalties in terms of section 59 of the Competition Act No 89 of 1998 and or may be reported to the National Prosecuting Authority (NPA) for criminal investigation and or may be restricted from conducting business with the public sector for a period not exceeding ten (10) years in terms of the Prevention and Combating of Corrupt Activities Act No 12 of 2004 or any other applicable legislation.

I CERTIFY THAT THE INFORMATION FURNISHED IN PARAGRAPHS 1, 2 and 3 ABOVE IS CORRECT.

I ACCEPT THAT THE STATE MAY REJECT THE BID OR ACT AGAINST ME IN TERMS OF PARAGRAPH 6 OF PFMA SCM INSTRUCTION 03 OF 2021/22 ON PREVENTING AND COMBATING ABUSE IN THE SUPPLY CHAIN MANAGEMENT SYSTEM SHOULD THIS DECLARATION PROVE TO BE FALSE.



Signature

05 October 2022

Date

Director

Position

Nemai Consulting (Pty) Ltd

Name of bidder

SWORN AFFIDAVIT – B-BBEE QUALIFYING SMALL ENTERPRISE - GENERAL

I, the undersigned,

Full name & Surname	Luanasuree Naidoo
Identity number	7303270260087

Hereby declare under oath as follows:

1. The contents of this statement are to the best of my knowledge a true reflection of the facts.
2. I am a ~~Member / Director / Owner~~ of the following enterprise and am duly authorised to act on its behalf:

Enterprise Name:	Nemai Consulting (Pty) Ltd
Trading Name (If Applicable):	Nemai Consulting (Pty) Ltd
Registration Number:	2017/535994/07
Enterprise Physical Address:	147 Bram Fischer br. Ferndale, Randburg 2194
Type of Entity (CC, (Pty) Ltd, Sole Prop etc.):	(Pty) Ltd
Nature of Business:	Environmental, Social, Occupational Health and Safety
Definition of "Black People"	As per the Broad-Based Black Economic Empowerment Act 53 of 2003 as Amended by Act No 46 of 2013 "Black People" is a generic term which means Africans, Coloureds and Indians – (a) who are citizens of the Republic of South Africa by birth or descent, or (b) who became citizens of the Republic of South Africa by naturalisation- i. before 27 April 1994; or ii. on or after 27 April 1994 and who would have been entitled to acquire citizenship by naturalization prior to that date.
Definition of "Black Designated Groups"	"Black Designated Groups means: (a) unemployed black people not attending and not required by law to attend an educational institution and not awaiting admission to an educational institution; (b) Black people who are youth as defined in the National Youth Commission Act of 1996; (c) Black people who are persons with disabilities as defined in the Code of Good Practice on employment of people with disabilities issued under the Employment Equity Act; (d) Black people living in rural and under developed areas; (e) Black military veterans who qualifies to be called a military veteran in terms of the Military Veterans Act 18 of 2011;"

2

3. I hereby declare under Oath that:

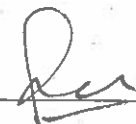
- The Enterprise is 100 % Black Owned as per Amended Code Series 100 of the Amended Codes of Good Practice issued under section 9 (1) of B-BBEE Act No 53 of 2003 as Amended by Act No 46 of 2013,
- The Enterprise is 100 % Black Female Owned as per Amended Code Series 100 of the Amended Codes of Good Practice issued under section 9 (1) of B-BBEE Act No 53 of 2003 as Amended by Act No 46 of 2013,
- The Enterprise is 0 % Black Designated Group Owned as per Amended Code Series 100 of the Amended Codes of Good Practice issued under section 9 (1) of B-BBEE Act No 53 of 2003 as Amended by Act No 46 of 2013,
- Black Designated Group Owned % Breakdown as per the definition stated above:
 - Black Youth % = 0 %
 - Black Disabled % = 0 %
 - Black Unemployed % = 0 %
 - Black People living in Rural areas % = 0 %
 - Black Military Veterans % = 0 %
- Based on the Financial Statements/~~Management Accounts~~ and other information available on the latest financial year-end of 28/02/2022, the annual Total Revenue was between R10,000,000.00 (Ten Million Rands) and R50,000,000.00 (Fifty Million Rands).
- Please confirm on the table below the B-BBEE level contributor, by ticking the applicable box.

100% Black Owned	Level One (135% B-BBEE procurement recognition level)	☒
At Least 51% black owned	Level Two (125% B-BBEE procurement recognition level)	☐

- I know and understand the contents of this affidavit and I have no objection to take the prescribed oath and consider the oath binding on my conscience and on the owners of the enterprise which I represent in this matter.
- The sworn affidavit will be valid for a period of 12 months from the date signed by commissioner.


W.P. MABETSA
Sgt 7022890-6

Commissioner of Oaths
Signature & stamp

Deponent Signature: 

Date: 2022/07/25





CSD REGISTRATION SUMMARY REPORT

SUPPLIER IDENTIFICATION

Supplier number	MAAA0122072	Business status	In Business
Is supplier active?	Yes	Country of origin	South Africa
Supplier type	CIPC Company	South African company/CC registration number	2017/535994/07
Supplier sub-type	Private Company (Pty)(Ltd)	Have Bank Account	Yes
Legal name	NEMAI CONSULTING	Registration date	04 Dec 2017 00:00:00:000
Identification type	South African Company/Close Corporation Registration Number	Restricted Supplier	No
Government breakdown	Private Companies (Pty) (Ltd)	Restriction Last Verification Date	05 Oct 2022 12:50:23:760

PREFERRED CONTACT

Contact type	Administration,Bid Office	Email address	accounts@nemai.co.za
Name(s)	Dhanashree Naidoo	Telephone number	011 781 1730
Identification type	South African Identification Number	Cellphone number	082 330 9510
Prefer communication via email	Yes	Fax number	011 781 1731

PREFERRED ADDRESS

Address type	Physical	Municipality	City of Johannesburg
Address line 1	147 Bram Fischer Drive	City	Randburg
Address line 2	Ferndale, Randburg	Postal code	2194
Suburb	Ferndale	Country	South Africa
Province	Gauteng		

PREFERRED ACCOUNT

Account type	Current Accounts	Account holder	NEMAI CONSULTING (PTY) LTD
Bank	STANDARD BANK OF SOUTH AFRICA	Bank Verification Status	Verification Succeeded
Branch number	051001	Is this a preferred account?	Yes
Branch name	STANDARD BANK SOUTH AFRICA	Edit date	05 Feb 2018 11:00:05:660
Account number	220037515	Is the identifier linked at the bank	Yes

TAX

Overall Tax Status	Tax Compliant	PAYE number	7930738168
IncomeTaxNumber	9396003148	Is this supplier a VAT vendor?	Yes
VAT number	4790186052	Last validation date	05 Oct 2022 12:50:00:000



CSD REGISTRATION SUMMARY REPORT

SUPPLIER DIRECTOR/MEMBERS

Is there any director whom is restricted?

No

Is there any director who is a government employee?

No

SUPPLIER COMMODITIES

Commodity family

Environmental management;

BBBEE INFORMATION

Certificate Type

Sworn Affidavit

Certificate Issue Date

02 Aug 2022 00:00:00:000

BBBEE Status Level Of Contributor

Level 1 Contributor

Certificate Expiry Date

01 Aug 2023 00:00:00:000

Status

Verification Status

Manual verification required

DEMOGRAPHIC INFORMATION

Gender demographics available?

Yes

Youth demographics available?

No

Military veteran demographics available?

No

Disabilities demographics available?

No

The CSD does not automatically verify foreign company registration number, international securities identification number, foreign identification numbers, foreign passport numbers, work permit numbers, foreign bank accounts, B-BBEE, demographic and accreditation information. Organs of State are required to manually verify this information with the applicable verification institutions as per their current policies and procedures.



CSD REGISTRATION SUMMARY REPORT

Tips and Frequently Asked Questions (FAQ)

Identifier

CSD cannot electronically verify the identity of a supplier other than a South African Individual / Sole Proprietor (through Home Affairs) or a company registered at the Companies and Intellectual Property Commission (CIPC). For this reason, a disclaimer is displayed for supply chain practitioners to obtain supporting documentation to verify the identity and legitimacy of a supplier in these cases.

Bank

For help on how to resolve bank failures click here: [I received an email stating the bank information I captured on the CSD was sent for bank account validation and could not be validated. The response received from the bank contains an error message.](#)

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Tax

Tax Compliance Status

For help on how to deal with tax status differences between CSD and the tax clearance certificate click here: [What should a supplier do if the tax status on CSD difference from the tax clearance certificate?](#)

Tax Compliance Expiry Date

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CIPC

Should the director/member information reflected on the CIPC registration report differs to that reflected on CSD for help click here: [The active Directors/Members are not being populated on the CSD Directors/Members screen as they appear at CIPC, how can I rectify this?](#)

State Employee

For more information pertaining to government employment status click here: [Will there be verification done to identify if a supplier is a government employee?](#)



TAX COMPLIANCE STATUS

PIN Issued

NEMAI CONSULTING PTY LTD

PO BOX 57357
SPRINGFIELD

2137

Enquiries should be addressed to SARS:

Contact Detail

SARS
Alberton
1528

Contact Centre Tel: 0800 00 SARS (7277)
SARS online: www.sars.gov.za

Details

Taxpayer Reference Number: 9396003148

Always quote this reference
number when contacting SARS

Issue Date:

2022/10/05

Dear Taxpayer

TAX COMPLIANCE STATUS PIN ISSUED

The South African Revenue Service (SARS) has issued your tax compliance status (TCS) PIN as indicated below:

TCS Details:	
Taxpayer Name	Nemai Consulting Pty Ltd
Trading Name	NEMAI CONSULTING
Tax Reference Number(s)	IT - 9396003148 Vat - 4790186052 PAYE - 7930738168
Purpose of Request	Good Standing
Request Reference Number	0002185439GS0510221151585
PIN	B2F488722F
PIN Expiry Date	05/10/2023

You may authorise a third party to view your TCS by providing them the PIN. The PIN only allows the third party access to your TCS. All other tax information remains secure.

Your TCS displayed is based on your compliance as at the date and time the PIN is used.

You may cancel this PIN at any time before the expiry date reflected above. Once cancelled, a third party will not be able to verify your TCS.

SARS reserves the right to cancel this PIN in the event that it was fraudulently issued or obtained.

Should you have any other queries please call the SARS Contact Centre on 0800 00 SARS (7277). Remember to have your taxpayer reference number at hand when you call to enable us to assist you promptly.

Sincerely

ISSUED ON BEHALF OF THE SOUTH AFRICAN REVENUE SERVICE



CSD REGISTRATION REPORT

SUPPLIER IDENTIFICATION

Supplier number	MAAA0122072	Have Bank Account	Yes
Is supplier active?	Yes	Total annual turnover	More than R10 million and less than R50 million
Supplier type	CIPC Company	Financial year start date	01 Mar 2017 00:00:00:000
Supplier sub-type	Private Company (Pty)(Ltd)	Registration date	04 Dec 2017 00:00:00:000
Legal name	NEMAI CONSULTING	Created by	accounts@nema.co.za
Identification type	South African Company/Close Corporation Registration Number	Created date	05 May 2016 13:43:49:000
Government breakdown	Private Companies (Pty) (Ltd)	Edit by	accounts@nema.co.za
Business status	In Business	Edit date	03 Aug 2022 12:10:32:310
Country of origin	South Africa	Restricted Supplier	No
South African company/CC registration number	2017/535994/07		

SUPPLIER INDUSTRY CLASSIFICATION INFORMATION

INDUSTRY CLASSIFICATION 1			
Main group	Professional, scientific and technical activities	Core industry	Other professional, scientific and technical activities
Division	Other professional, scientific and technical activities	% share of annual turnover	100.00

SUPPLIER CONTACT INFORMATION

CONTACT 1			
Contact type	Administration,Bid Office	Cellphone number	082 330 9510
Is this your preferred Contact?	Yes	Fax number	011 781 1731
Name(s)	Dhanashree	Website address	www.nema.co.za





CSD REGISTRATION REPORT

Surname	Naidoo	Do you want this contact to also be a CSD user ?	Yes
Identification type	South African Identification Number	Created by	accounts@nemai.co.za
Prefer communication via email	Yes	Created date	05 May 2016 13:43:49:260
Email address	accounts@nemai.co.za	Edit by	accounts@nemai.co.za
Telephone number	011 781 1730	Edit date	10 May 2019 20:32:39:520

SUPPLIER ADDRESS INFORMATION

ADDRESS 1			
Is this a preferred address?	Yes	Country	South Africa
Address line 1	147 Bram Fischer Drive	This address S/A postal	Yes
Address line 2	Ferndale, Randburg	This address S/A delivery	Yes
Suburb	Ferndale	This address S/A payment	Yes
Province	Gauteng	Created by	accounts@nemai.co.za
Municipality	City of Johannesburg	Created date	29 Feb 2016 13:01:21:000
City	Randburg	Edit by	accounts@nemai.co.za
Postal code	2194	Edit date	14 Nov 2016 23:45:01:440

SUPPLIER BANK ACCOUNT

BANK ACCOUNT 1			
Account type	Current Accounts	Created by	accounts@nemai.co.za
Bank	STANDARD BANK OF SOUTH AFRICA	Created date	30 Jan 2018 13:27:05:000
Branch number	051001	Edit by	csd.safetynetbatchdownload@treasury.gov.za
Branch name	STANDARD BANK SOUTH AFRICA	Edit date	05 Feb 2018 11:00:05:660
Account number	220037515	Bank Verification Status	Verification Succeeded
Account holder	NEMAI CONSULTING (PTY) LTD	Foreign Bank Account	No





CSD REGISTRATION REPORT

Is this a preferred account?	Yes	Is the identifier linked at the bank	Yes
Active start date	30 Jan 2018 13:27:05:000	Is this a Shared Funding Account	No
BANK ACCOUNT 2			
Account type	Current Accounts	Created by	accounts@nemai.co.za
Bank	STANDARD BANK OF SOUTH AFRICA	Created date	30 Jan 2018 13:27:05:000
Branch number	051001	Edit by	csd.safetynetbatchdownload@treasury.gov.za
Branch name	STANDARD BANK SOUTH AFRICA	Edit date	01 Feb 2018 13:00:16:827
Account number	420000860	Bank Verification Status	Verification Succeeded
Account holder	NEMAI CONSULTING (PTY) LTD	Foreign Bank Account	No
Is this a preferred account?	No	Is the identifier linked at the bank	Yes
Active start date	30 Jan 2018 13:27:05:000	Is this a Shared Funding Account	No

TAX INFORMATION

Income tax number	9396003148	Would you like to receive notifications?	Yes
VAT number	4790186052	Overall Tax Status	Tax Compliant
Is this supplier a VAT vendor?	Yes	Created by	accounts@nemai.co.za
PAYE number	7930738168	Created date	05 May 2016 13:43:49:000
Are you Registered with SARS?	Yes	Edit by	csd.reverifybatch@treasury.gov.za
Last validation date	23 Sep 2022 12:30:00:000	Edit date	08 Apr 2022 12:40:44:000





CSD REGISTRATION REPORT

ACCREDITATION INFORMATION

ACCREDITATION 1

Accreditation body	B0120 - Specialised Procurement - Hydro Park	Created by	accounts@nemai.co.za
Accreditation number	01100928645	Created date	03 Sep 2021 14:08:08:523
Assesment Date	13 Mar 2021 00:00:00:000	Edit by	accounts@nemai.co.za
Expiry date	14 Mar 2024 00:00:00:000	Edit date	03 Aug 2022 12:10:33:37
Accreditation status	Active	Verification status	Manual verification required
Description	ISO 9001:2015		

B-BEE INFORMATION

Are you an empowering supplier	Yes	B-BBEE Procurement Recognition	135%
% Owned by black people	100.00	Accept and understand the content of the affidavit	Yes
% Owned by black people who are women	100.00	Commissioner of Oath	C Henning
% Owned by black people who are youth	0.00	Date affidavit signed by commissioner of oath	02 Aug 2022 00:00:00:000
% Owned by black people with disabilities	0.00	Affidavit expiry date	01 Aug 2023 00:00:00:000
% Owned by black who are unemployed	0.00	Created by	accounts@nemai.co.za
% Owned by black people who are military veteran	0.00	Created date	05 May 2016 13:43:50:337
% Owned by black people living in rural or underdeveloped areas	0.00	Edit by	accounts@nemai.co.za
Status	Active	Edit date	03 Aug 2022 12:10:33:370
B-BBEE Status Level Of Contributor	Level 1 Contributor	Verification Status	Manual Verification Required





CSD REGISTRATION REPORT

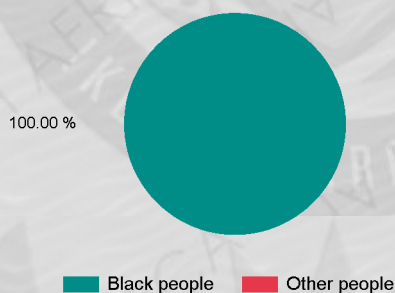
OWNERSHIP INFORMATION

Owner s name and surname Legal name	Owner s Identification number	RSA Citizen	Ethnic group	Gender	Ownership %	Youth	Disabled	Military	Rural	Township
DHANASHREE NAIDOO	7303270260087	Yes	Indian	Female	100.00%	No	No	No		
Total					100.00%					

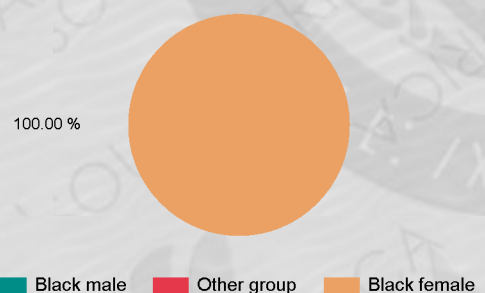
OUTCOMES AGAINST PREFERENTIAL PROCUREMENT CRITERIA BASED ON OWNERSHIP

Enterprise type	QSE
B-BBEE status level of contributor	Level 1 Contributor
Owned by black people	100.00%
Owned by black people who are youth	0.00%
Owned by black people who are women	100.00%
Owned by black people with disabilities	0.00%
Owned by black people who are military veteran	0.00%
Owned by black people living in rural or underdeveloped areas	0.00%
Owned by black people living in townships	0.00%

People % Ownership



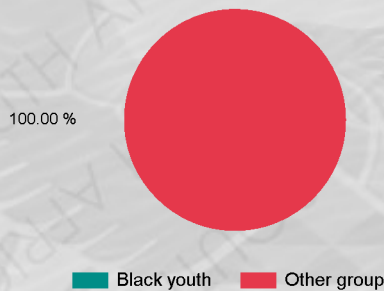
Gender % Ownership



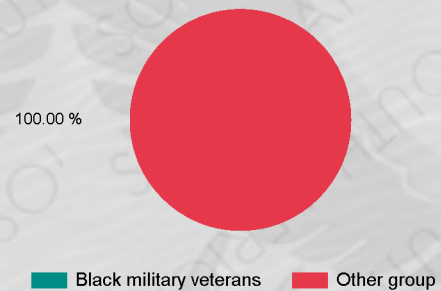


CSD REGISTRATION REPORT

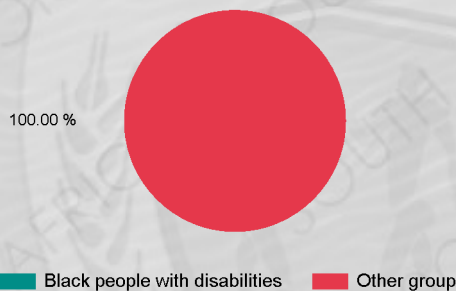
Youth % Ownership



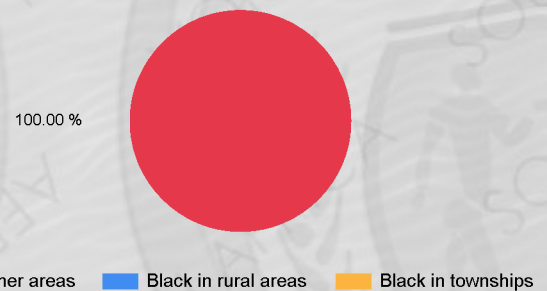
Military veteran % Ownership



Disabled % Ownership



Living area % Ownership



DIRECTORS/MEMBERS/OWNERS INFORMATION

DIRECTOR/MEMBER 1

Director type	Director,Owner	Owner's gender	Female
Director status	Active	Owner youth	No
Name(s)	DHANASHREE	Owner person with disabilities	No
Surname	NAIDOO	Owner military veteran	No
Country	South Africa	Created by	accounts@nemai.co.za
Identification type	South African Identification Number	Created date	10 Jan 2018 15:07:27:000
South African identification number	7303270260087	Edit by	accounts@nemai.co.za





CSD REGISTRATION REPORT

Work permit	0000000	Edit date	10 Jan 2018 15:07:27:000
Appointment date	04 Dec 2017 00:00:00:000	Restricted Supplier	No
Email address	nickyn@nema.co.za	Restriction Last Verification Date	23 Sep 2022 12:30:26:837
Cellphone number	082 330 9510	Government Employee	No
Owner	Yes	Government Employee Last Verification Date	23 Sep 2022 12:30:26:743
Ownership %	100.00%	SA identification number Verified	Yes
Living areas of owner	City of Johannesburg, Johannesburg North	SA identification number verification date	23 Sep 2022 12:30:26:820
Owner's ethnic group	Indian	Companies involved in	MAAA0308903; MAAA0465525; MAAA0934675; MAAA1176623;

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CSD REGISTRATION REPORT

Tips and Frequently Asked Questions (FAQ)

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State Employee

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BBBEE

CSD does not automatically verify all certificate information with the various accreditation bodies. Organs of State are required, where not automatically verified by CSD, to manually verify this information with the applicable accreditation body as per current policies and procedures. Expired certificate information do not reflect on the report.





SOUTH AFRICAN LOCAL
GOVERNMENT ASSOCIATION

SALGA

Inspiring service delivery

South African Local Government Association (SALGA)

Proposal to investigate different types of partnerships between local government and the private sector that could enhance private sector investment in infrastructure and service delivery

06 October 2022

Contact Details

Contact	Nazreen Kola
Physical address	22 Escombe Avenue, Parktown, 2193
Cell phone	(083) 703 4677
E-mail	nazreen@pdg.co.za

Contact	Kim Walsh
Postal address	PO Box 46830, Glosderry, 7702
Physical address	Ubunye House, 1 st floor, 70 Rosmead Avenue, Kenilworth, Cape Town, 7708
Telephone	(021) 671 1402
Cell phone	082 570 4565
E-mail	kim@pdg.co.za

Contents

1	Introduction	3
2	Experience in similar projects	3
3	Understanding of the brief	8
3.1	Scope of work	10
3.2	Deliverables	11
4	Methodology	11
4.1	Project initiation	11
4.2	Status quo review on PPPs	11
4.3	Considering partnership options	12
4.4	Proposed changes to the regulatory framework.....	12
4.5	Capacity requirements for local government	12
4.6	Stakeholder engagement.....	13
4.6.1	Presentation to SteerCom	13
4.6.2	Workshop with multistakeholder Reference Group	13
4.7	Final report	13
4.8	Project close	13
5	Project Team.....	13
5.1	Team members.....	13
5.2	Programme for capacity building and skills transfer.....	15
5.2.1	Client capacity development	15
5.2.2	Internal team capacity development	15
6	Timeframes.....	15
7	Budget.....	16
7.1	Proposed budget	16
7.2	Period of validity.....	16
7.3	Basis of professional rates and rate changes.....	16

7.4	Disbursements & overheads.....	16
7.5	VAT	16
7.6	Payment schedule	16

1 Introduction

This document is a response by PDG to the request for proposals issued by the South African Local Government Association (SALGA) for service providers to *investigate different partnerships between local government and private sector for private sector investment in infrastructure and service delivery including the necessary institutional capacity and regulatory reform*.

PDG is a multi-disciplinary consulting firm that provides research, policy evaluation, strategy planning and management support to the public sector with the ultimate goal of improving people's quality of life. We have successfully completed over 1000 consulting projects since establishment in 1990. PDG's success is built on the foundation of over 30 years of consulting experience in providing quality advice and support to a wide range of government departments in all three spheres of government and other public sector stakeholders in South Africa and across the African continent. PDG is majority black-owned and has a Level 2 B-BBEE recognition level.

The PDG team has proficient experience in local government law, policy, and strategy development; municipal service delivery; Public-Private-Partnerships (PPPs) and other contractual arrangement options from the procurement and regulatory framework to planning and implementation of the complete contract life cycle; organisational and institutional development; governance; performance management; municipal finance; and infrastructure.

Having read the Terms of Reference and attended the compulsory briefing, we believe that we are suitably placed to conduct this assignment for SALGA and make a success of it.

Given our experience of local government Public-Private-Partnerships (PPPs) and other contractual scenarios, including recent work for the City of eThekweni, City of Mbombela and the World Bank, we feel competent to undertake this significant and complex assignment.

2 Experience in similar projects

Table 1: Relevant project experience

<i>Client details</i>	<i>Project description</i>	<i>Period</i>	<i>Value</i>
The World Bank Group Rob Pilkington rpilkinson@worldbank.org	Supporting Increased Private Sector Participation in Metro Level Resilient Linked Capital Investment PDG, in partnership with AR&A Advisors, were appointed by the World Bank to lead a large consortium of local and international consultants to support South African metro municipalities with project preparation for resilience-linked projects. The consortium supported seven metros with a project readiness assessment of	2021 - 2022	US \$699 043

Proposal to investigate different types of partnerships between local government and the private sector that could enhance private sector investment in infrastructure and service delivery

Client details	Project description	Period	Value
	eight projects, covering stormwater management, riverine ecosystem restoration, renewable energy and waste management. Projects that were assessed to be ready for preparation were supported by the team to increase the resilience of the project and attractiveness for financing by the private sector, through review of technical plans, preparation of business plans and the formulation of transaction structures. The project also involved the facilitation of a series of two resilient project preparation workshops with metro officials, international speakers and private sector stakeholders.		
The Greencape Sector Development Agency Samuel Pillay samuel@green-cape.co.za	Alternative sanitation provision for informal settlements As part of the UK PACT Project, GreenCape appointed PDG to undertake research and analysis to identify and evaluate different service provision models for alternative sanitation provision in informal settlements in the City of Cape Town. This included an institutional assessment of alternative contracting arrangements, including community-based service delivery models, and a financial model to assess the financial implications of each model.	2022	R520 133
FCSA Nishendra Moodley nishendra.moodley@futurecitiesouth.africa	ETOD: eThekweni Transit Oriented Development The Future Cities South Africa (FCSA) eThekweni Transit-Oriented Development (ETOD) project is aimed at institutionalising TOD within the Municipality from an institutional and governance perspective in parallel to technical delivery, including investment planning, exploring PPP options, built environment, land-use and land value capture, and strategic planning. This is a multi-three year project.	2019 - 2022	R1,653,913 per annum
The World Bank Group Sateh Chafic El-Arnaout sarnaout@worldbank.org	Diagnostic Assessment of Nine Intermediate City Municipalities PDG led a team of senior consultants to undertake a strategic diagnostic	Sep18-Feb20	R3 105 167

Proposal to investigate different types of partnerships between local government and the private sector that could enhance private sector investment in infrastructure and service delivery

<i>Client details</i>	<i>Project description</i>	<i>Period</i>	<i>Value</i>
	assessment of nine South African Intermediate City Municipalities (ICMs) to inform the ICM Support Programme being developed by the Department of Cooperative Governance and Traditional Affairs as part of the implementation of the Integrated Urban Development Framework. The assessments highlighted the strategic challenges and opportunities faced by each under the themes of economic circumstances, spatial context, service delivery performance, financial position, organisational capacity and governance.		
National Treasury Elda Galeka Elda.Galeka@treasury.gov.za 012-3155180	Assessment of the Viability of Municipalities in Gauteng and North West Provinces Commissioned by National Treasury, PDG undertook a study of 24 local municipalities in Gauteng and North West Province to assess the strength of the municipal revenue base and the ability to generate sufficient revenue from levying property rates and rendering municipal services to communities. To respond to the brief, PDG developed a data-driven diagnostic model which simulates the impact of hypothetical interventions on the financial position of the municipality. Interventions include, inter alia, revenue and efficiency enhancements, levels-of-service adjustments and debt relief. By means of the model, PDG was able to broaden the conception of municipal viability beyond its balance sheets by incorporating a wide range of variables relating to context (e.g. spatial, economic, demographic), institutional and service delivery arrangements, and municipal organisational capability. In doing so, the model is able to identify and quantify the impact of the root cause(s) of non-viability for a given municipality.	Nov17-Sep18	R2 691 874
GAPP architects for the Western Cape Department of Environmental Affairs and	Financial modelling to inform the Knysna Spatial Development Framework	Dec17-May19	R206 500

Proposal to investigate different types of partnerships between local government and the private sector that could enhance private sector investment in infrastructure and service delivery

Client details	Project description	Period	Value
Development Planning Catherine Stone catherine.stone@westerncape.gov.za	PDG was subcontracted to GAPP Architects and Urban Designers to apply the Municipal Services Finance Model and use the results to produce a Capital Expenditure Framework for the Knysna Spatial Development Framework.		
GIZ Gereon Kaus gereon.kaus@giz.de 012 423 5913	Support for the implementation of the City of Mbombela Service Delivery Model: A Regional Service Centre PDG, in consortium with ODA, assessed, recommended and supported the management of the City of Mbombela's Regional Service Centres as part of a technical assistance initiative by the Deutsche Gesellschaft für Internationale Zusammenarbeit (GIZ). The project entailed an organisational assessment of the Regional Service Centres for the City of Mbombela and the development of a new implementation framework to support decentralised service delivery. As part of the technical assistance for the recommended implementation framework, the team developed new job descriptions, facilitated change management and provided coaching support to affected regional service managers.	Jun18-Mar20	R1 278 140
GIZ Kirstin Walker kirstin.walker@giz.de 012-423 5913	Support the repositioning of Ehlanzeni District Municipality (EDM) in relation to its core mandates PDG has been appointed to review and assess the current EDM powers and functions arrangements to determine a set of recommendations that support the repositioning of the core mandates for EDM. This includes a legal, financial and performance analysis and determination. The findings of which will inform a holistic organisational review and design for restructuring and implementation support of the repositioned EDM.	Dec19-Jan22	R1 643 556
GIZ Kirstin Walker kirstin.walker@giz.de 012-423 5913	GIZ DM MH Strengthening Capacity The project is to provide support to three district municipalities in their core mandates of Municipal Health and Disaster Management. The problem	Jun21-Dec21	R2 093 942

Proposal to investigate different types of partnerships between local government and the private sector that could enhance private sector investment in infrastructure and service delivery

<i>Client details</i>	<i>Project description</i>	<i>Period</i>	<i>Value</i>
	statement is weak institutional and operational integration and ineffective coordination from the planning stage through the functional value chain. Turnaround should be supported by working to strengthen the capability and capacity of the two functions in an integrated manner notwithstanding the relevance of other key functional areas, such as GIS/M, strategic planning, technical services, spatial planning, M&E, and performance management. The project aims to develop an organisational and functional blueprint using Ehlanzeni DM as a pilot site, which could potentially serve as a guide for other districts.		
ARD, INC for Mbombela Local Municipality Chris Serjak Chris.Serjak@WASHFIN.org	Mbombela Concession Monitoring Unit Support PDG is appointed by Tetra- Tech ARD to support the USAID WASH-FIN programme by providing technical advisory services to improve the organizational and technical capacity of the City of Mbombela's Concession Management Unit. The objective of this project is to capacitate the Unit to manage the existing water services concession Public-Private Partnership (PPP). The scope of work includes the development of Standard Operating Procedures (SOPs) in line with a revised PPP management plan, and the training of officials in order to fulfil their contractual obligations.	Mar20- Jul21	R1 138 353
National Treasury Jan Hattingh Jan.Hattingh@@treasury.gov.za	Reporting Reforms for South African Metros (1-9) Over multiple years, PDG has been appointed to undertake consecutive projects on planning, budgeting and reporting reforms for NT, COGTA, GRAC and the DBSA. We have been providing technical assistance to develop indicators for local government; the Infrastructure Progression Model; and the Rationalisation of Reporting Arrangements in 8 Metros. The planning and reporting projects were run over several years and were initially	2014- ongoing	R12 275 785

Proposal to investigate different types of partnerships between local government and the private sector that could enhance private sector investment in infrastructure and service delivery

<i>Client details</i>	<i>Project description</i>	<i>Period</i>	<i>Value</i>
	managed as parallel streams of work. This was strategically revised to align process that included planning, budgeting and reporting reforms referred to as Urban Reforms. The work to date has resulted in a detailed understanding of the government wide planning, budgeting and reporting system and the need for more integrated planning across government.		
GTAC Xavier MacMaster Xavier.MacMaster@treasury.gov.za 012 315 5075	Evaluation of the Municipal Finance Improvement Programme PDG was appointed by the Government Technical Advisory Centre (GTAC) of National Treasury to conduct a Mid-Term Evaluation of Phase 3 (2017-2020) of the Municipal Finance Improvement Programme (MFIP). The MFIP places highly skilled technical advisors across the three spheres of government to advance sound municipal financial management. This was a mixed-methods evaluation employing a theory-based approach to assess the implementation of the intervention across three spheres of government. Findings and recommendations from the evaluation were utilised to inform an extension of Phase 3 and improvements to the MFIP's design and implementation.	Jul19-Mar20	R1 304 235
GLS for West Coast DM David Joubert mm@wcdm.co.za 022-4338410	Section 78 Assessment of Water Services in the West Coast District PDG, together with GLS, Webber Wentzel and AfCap Consulting, assisted the West Coast District Municipality to undertake a section 78 process, on behalf of its three local municipalities, to determine the most suitable service delivery arrangements for the provision of the bulk water services function.	Mar17-Mar19	R1 270 794

3 Understanding of the brief

Expansion of the provision of services and the development of sustainable infrastructure have been significant challenges In South Africa, specifically at the level of local government. The Constitution, Act 108 of 1996, recognises three primary spheres of government - local,

provincial and national - each with powers and functions. Located at the coalface, closest to communities, local government has been mandated with the functional responsibility to ensure that communities have access to sustainable services and promote a safe and healthy environment. Powers and functions over which municipalities have executive authority provide that a municipality has the right to exercise any power concerning a matter reasonably necessary for or incidental to, the effective performance of its functions. In executing the developmental duties of local government, municipalities must be structured and managed to give priority to the basic needs of communities. (Section 156(1), Schedule 4B and Schedule 5B, Section 156(5))

To meet and achieve its designated responsibilities, local government can consider a range of service delivery mechanisms through which municipal services can be provided, including the consideration of external mechanisms. One option is to enhance the role of the private sector in the financing and management of basic services such as water, sanitation, waste management, road maintenance, etc. In this regard, Public Private Partnerships (PPPs) have increasingly been viewed as a mechanism to provide municipal services on a cost effective and sustainable basis. The existing legislation and regulatory framework have impacted on the ability to establish PPPs as well as the way in which partnerships with the private sector have been considered.

PPPs have a specific meaning in South Africa. The Municipal PPP Regulations issued in terms of the Municipal Finance Management Act (MFMA) defines a PPP as:

“public-private partnership” means a commercial transaction between a municipality and a private party in terms of which the private party—

- (a) performs a municipal function for or on behalf of a municipality, or acquires the management or use of municipal property for its own commercial purposes, or both performs a municipal function for or on behalf of a municipality and acquires the management or use of municipal property for its own commercial purposes; and
- (b) assumes substantial financial, technical and operational risks in connection with—
 - (i) the performance of the municipal function;
 - (ii) the management or use of the municipal property; or
 - (iii) both; and
- (c) receives a benefit from performing the municipal function or from utilising the municipal property or from both, by way of—

National Treasury defines a PPP as a contract between a public-sector institution and a private party, where the private party performs a function that is usually provided by the public sector and/or uses state property in terms of the PPP agreement. Project risk (technical, financial and operational) must be transferred to the private party. The public

sector pays for a full set of services, including new infrastructure, maintenance and facilities management, through monthly or annual payments (National Treasury, 2020 and 2021)¹.

Guiding principles to assist municipalities in considering whether private sector participation is appropriate include: (a) potential for leverage, (b) commercial viability, (c) manageability and (d) public interest acceptability (CSP, 2018)². The broader enabling conditions include effective and efficient stakeholder relationship management, transparent and competitive tendering process, high participation of local investors, stable macro-economic conditions and strong government commitment and regulatory framework.

While views on the usefulness of the normative approach and framework applied to private sector partnership are divergent, there has been relevance in ensuring that process and contractual arrangements are well managed and monitored, compliant, risk reasonably transferred, provide value for money and are affordable. The scope to be innovative in partnership options and scenarios has been relatively limited.

Drawing from the Terms of Reference (ToR) for the assignment, SALGA is therefore looking evaluate the current regulatory framework with an intention to propose new types of partnerships with the private sector. The impetus is to look and go beyond the status quo and be innovative. This is notwithstanding the importance of investigating how such new partnerships can be affected, the potential risks involved, and the capacity needed within government to affect such partnerships.

3.1 Scope of work

As per the ToR, the scope of work is as follows:

- Provide an understanding of the current regulatory framework on how the private sector participates in local government service delivery, including the advantages and disadvantages;
- Propose new types and levels of partnerships that local government can have with the private sector, including how these partnerships can assist local government in service delivery with an emphasis on infrastructure. Noting that other services are not excluded;
- Propose how these new partnerships can be accommodated into the regulatory framework; and
- Determine any capacity requirements for local government to implement such partnerships. The example provided is that National Treasury has GTAC to implement PPPs.

¹ National Treasury. (2021) Budget Review 2021[Online]. Available at: <http://www.treasury.gov.za/documents/National%20Budget/2021/review/Prelims.pdf>. [Accessed November 2021]

National Treasury. (2020) Local Government Framework for Infrastructure Delivery and Procurement Management. Annexure A of MFMA Circular 106. Issued: October 2020.

² Cities Support Programme (CSP). (2018) Catalytic Land Development Guidelines [Online]. Available at: <https://csp.treasury.gov.za/Projectdocuments/01%20CLD%20Guideline%20Aug%2018%20PDF.pdf>

3.2 Deliverables

The project deliverables include the following:

- a. Project Inception that encompasses the project process plan and establishment of a multi-stakeholder Reference Group and Steercom. The output will be a Project Inception Report.
- b. Status Quo Report on the existing regulatory framework, including the advantages and drawbacks of the legislation and regulatory environment.
- c. Overview of different types of partnerships between local government and private sector that could assist with service delivery, including the expected benefits of these partnerships and associated risks.
- d. Proposed changes to the regulatory framework to accommodate such new partnerships.
- e. Any capacity requirements for local government to implement such partnerships.
- f. Final Report.

4 Methodology

4.1 Project initiation

To initiate the assignment, an inception meeting will be held with the SALGA Client. The purpose of this meeting to discuss the scope of work, deliverables, agree on the workplan, clarify expectations, and work that has been undertaken to date. The ToR mentions the setting of a multi-stakeholder reference group and Steercom.

In terms of project management, we envisage general project management, managing the team, administrative requirements of the project, and liaison with client on project progress.

4.2 Status quo review on PPPs

This phase of the project is largely desk work, involving a review of relevant literature and the legislative, policy and strategy context guiding and governing public-private partnership options in South Africa, specifically local government. This will include the legislative arrangements governing local government, the financial and institutional framework, contracting prescripts (PPP regulations and guiding approaches), responsibilities of key organisations and stakeholders, among other related aspects. PDG is familiar with much of the literature in this area, but we will draw together key literature and do a brief review on latest developments in terms of options and the experiences thereof, including options utilised internationally. The analytical lens applied will be to distil advantages and drawbacks of the current legislation and regulatory framework. In providing an overview of the regulatory framework, the legislation will cover (but not be limited to) the following:

- Constitution of the Republic of South Africa, Act 108 of 1996
- Water Services Act, No 108 of 1997

Proposal to investigate different types of partnerships between local government and the private sector that could enhance private sector investment in infrastructure and service delivery

- National Sanitation Strategy, 2005
- Local Government: Municipal Systems Act, Act 32 of 2000
- Local Government: Municipal Finance Management Act, Act 56 of 2003
 - Municipal PPP Regulations and Guidelines: Municipal Service Delivery and PPP Guidelines, 2007
 - Municipal Supply Chain Management (SCM) Regulations issued in terms of the MFMA
 - Municipal Asset Transfer Regulations (MATR) issued in terms of the MFMA
- Preferential Procurement Policy Framework Act, Act 5 of 2000
- Broad-based Black Economic Empowerment Act, Act 53 of 2000

Deliverable

The output of this phase will be a Status Quo Report which will be submitted to the Client.

4.3 Considering partnership options

Drawing on the status quo review, we will explore alternative PPP options that could be applied to local government infrastructure and service delivery, including potential benefits, assumptions in such options and the associated risks. The team will map and model these options/ scenarios, covering the proposed institutional arrangements. Considerations such as gender and equity, circular economy, and subsidies will be incorporated as they could apply to different partnership scenarios.

4.4 Proposed changes to the regulatory framework

In exploring and innovating in what could be possible, the team will appraise the options as they relate to the current regulatory environment (the *as is*) and where potential changes, or amendments could be proposed. In other words, what would these options mean for the status quo and what could be done (and how) to enable non-traditional methods of procurement and contracting.

4.5 Capacity requirements for local government

Understanding that a significant part of the current problem statement is capability and capacity within the local government system. The team will identify the capacity requirements for the processes that municipalities must consider and follow to determine the external partnership options and the mechanics thereof, including, but not limited to, the support of entities such as GTAC's PPP unit, procurement (supply chain management), financial management (value for money, equity), contracting and managing the life cycle of a PPP, etc. The capacity requirements will be identified along with recommendations proposed.

Proposal to investigate different types of partnerships between local government and the private sector that could enhance private sector investment in infrastructure and service delivery

4.6 Stakeholder engagement

4.6.1 Presentation to SteerCom

The partnership options, proposed changes to the regulatory framework and the capacity requirements will be presented to the SteerCom. Based on the comments and inputs received, these will be refined.

4.6.2 Workshop with multistakeholder Reference Group

The team proposes a workshop with the multistakeholder Reference Group to present, discuss and deliberate on the options, and the associated parameters and potential impacts thereof.

4.7 Final report

A draft report will be prepared consolidating the findings from the various activities' findings as well as the proposed recommendations. The report will be submitted to the Client and the SteerCom. Following feedback, the report will be finalised and submitted.

4.8 Project close

A project close-out meeting will be held to signify the end of the assignment.

5 Project Team

5.1 Team members

The team proposed for the assignment includes the following members. Full CVs have been appended to this proposal.

Nazreen Kola is a Director at PDG. She has a Masters Degree in Gender and Development from the University of Sussex, UK, and an undergraduate degree in International Studies from the University of Saskatchewan, Canada. She has 15+ years of working experience in the South African public sector. While she is responsible for and leads the Institutional Development practice area, of which Intergovernmental Relations is an ancillary area, she plays a significant role, working on and leading projects, in many of PDG's practice areas including Monitoring and Evaluation, Public Sector Governance and Water Services. She has developed considerable experience related to organisational development in the public sector, especially in local government where she has done extensive historic work. More recently, she was instrumental to a team undertaking organisational development work at the Department of Water and Sanitation; the decentralised restructuring of the City of Mbombela in relation to its Regional Service Centres; the mid-term evaluation of the Municipal Finance Improvement Programme (MFIP) Phase 3, and the development of Metro-Specific IDP Guidelines and Assessment Framework. She is currently leading the institutional, governance and change management stream of the UK funded Future Cities South Africa (FCSA) project intended to achieve Transit-Oriented Development for eThekweni; the organisational and institutional repositioning of Ehlanzeni District Municipality (EDM) in relation to its core mandates; undertaking a Section 78 for the City of

Mbombela's water and sanitation services; and building technical capacity in Municipal Health and Disaster Management in EDM. The project will be led by Nazreen.

Kim Walsh is the Managing Director at PDG, responsible for the Public Finance Practice Area. Kim has a Masters' degree in economics and undergraduate degrees in economics and chemical engineering. She has 16 years of experience at PDG. Kim has worked with all three spheres of government, undertaking national scale policy work related to municipal finances (including subsidy and grant design); undertaking research and developing tools that assist provinces to better support municipalities; and carrying out financial planning, tariff setting and strategy work directly with municipalities. Her primary area of interest is in using financial analysis and modelling to understand and improve the viability of municipalities or municipal services. Related to this, Kim has significant experience with municipal tariff setting and assessing the affordability of municipal services. She has also applied her financial modelling skills to other sectors, primarily water services, urban systems and environment. Recent project experience includes leading a team that conducted an assessment of the viability of local municipalities in the Northern Cape and Eastern Cape provinces; leading a team that conducted analysis of the ability to pay for municipal services in the City of Cape Town; leading a team that prepared long-term financial plans for four local municipalities; leading a team that developed a tool to calculate the affordability of water for the Water Research Commission; leading a team that developed a new municipal tariff setting tool for National Treasury; and conducting an assessment of tariff setting in the North West and Gauteng provinces.

Ian Palmer has 45 years' experience in the fields of civil engineering and development. He founded PDG in 1990, remaining part of PDG over the subsequent 25 years, 19 of which he has been the managing partner and then managing director. Ian is currently an Adjunct Professor at the University of Cape Town attached to the African Centre for Cities. Over the period 1996 to 2012 Ian was a Trustee and Deputy Chairperson of Mvula Trust, a leading NGO in the field of water supply and sanitation. In addition, over the past 25 years his work on water supply and sanitation includes leading 30 research and consulting projects in South Africa, Zambia and Mozambique. He has also been the team leader on 70 other projects in the realm of public sector service delivery including the fields of municipal services planning, municipal finance, inter-governmental relations, housing, roads, public transport and climate change mitigation. He has degrees in civil engineering, economics and environmental engineering.

Anele Msomi is a consultant with PDG and started in January 2019. She has a Bachelor of Social Science (Honours) in Political Science from the University of Cape Town and previously worked as a Monitor for the Parliamentary Monitoring Group. Her skills set includes qualitative primary research, data collection, qualitative analysis and reporting. She has experience in researching social and policy-related influences of social scientific knowledge in South Africa and has applied her skills set in impact evaluations and reviews across various fields including government management systems.

5.2 Programme for capacity building and skills transfer

5.2.1 Client capacity development

The team that has been put together for this proposal brings extensive experience, knowledge and expertise in local government law, public policy and administration, public and municipal finance, infrastructure and municipal services, built environment and planning, evaluation practice, organisational development, and intergovernmental relations. It is the intention of the project team to integrate skills development into the assignment to transfer some of this knowledge and experience to relevant SALGA team, supporting in the building of capacity.

To achieve this, it is proposed that SALGA select two officials to work closely with the project team as part of the skills development component. It is important to note that the success of the capacity development is also dependent upon the nominated staff availing themselves and committing to any scheduled engagements once agreed.

5.2.2 Internal team capacity development

PDG also notes the inclusion of a young, emerging black consultant and an intern within the PDG team for which this assignment will provide an opportunity to apply their developing research skill set with a level of light oversight and support. This has the potential to be a formative and empowering project and their involvement is part of the broader skills development value of this initiative.

6 Timeframes

The ToR communicates that the final product should be delivered by the 31st of December 2022. We assume a start date of mid-October 2022 and anticipate a duration of two-and-a-half months. We would like to note that mid-December until the first week of January is a typically unproductive time due to the holiday season. Should we be appointed, we would like to discuss the timeframes and workplan in more detail with the Client.

Table 2: Project Gantt Chart

Project components	Project Month		
	Oct-22	Nov-22	Dec-22
Project management			
Project initiation			
Status quo review on PPPs			
Considering partnership options			
Proposed changes to regulatory framework			
Capacity requirements for local government			
Stakeholder engagement			
Final report			
Project close			

Proposal to investigate different types of partnerships between local government and the private sector that could enhance private sector investment in infrastructure and service delivery

7 Budget

7.1 Proposed budget

The proposed budget is shown in the table below.

Table 3: Proposed project budget

<i>Item</i>	<i>Amounts</i>	<i>Person-Days</i>
<i>Budget by task</i>		
Project initiation	15 168	1,0
Status quo review on PPPs	36 981	3,6
Considering partnership options	76 712	6,5
Proposed changes to regulatory framework	20 684	1,0
Capacity requirements for local government	20 684	1,0
Stakeholder engagement	21 602	1,8
Final report	45 630	3,8
Project close	4 498	0,3
Total professional time	241 959	
VAT at 15%	36 294	
Grand Total	278 253	18,9

7.2 Period of validity

This proposal is valid for a period of 90 days, unless otherwise agreed with PDG.

7.3 Basis of professional rates and rate changes

PDG's professional rates are based on individual salaries, according to government rate guidelines.

7.4 Disbursements & overheads

PDG does not charge for overhead costs. All indirect costs are included in our professional rates.

Direct project costs are treated as disbursements which are charged to the client at cost. Palmer Development Group charges a 10% administration fee on disbursements.

Disbursement budgets are based on standard rates from suppliers such as BA economy airfares, Avis Car Hire and Town Lodge accommodation.

7.5 VAT

PDG is registered as a vendor and will therefore add VAT onto all accounts.

7.6 Payment schedule

If successful in our bid, we would like to discuss the payment schedule with the Client at the project inception stage.

BIDDER'S DISCLOSURE

1. PURPOSE OF THE FORM

Any person (natural or juristic) may make an offer or offers in terms of this invitation to bid. In line with the principles of transparency, accountability, impartiality, and ethics as enshrined in the Constitution of the Republic of South Africa and further expressed in various pieces of legislation, it is required for the bidder to make this declaration in respect of the details required hereunder.

Where a person/s are listed in the Register for Tender Defaulters and / or the List of Restricted Suppliers, that person will automatically be disqualified from the bid process.

2. Bidder's declaration

- 2.1 Is the bidder, or any of its directors / trustees / shareholders / members / partners or any person having a controlling interest¹ in the enterprise, employed by the state? **YES** **NO**

- 2.1.1 If so, furnish particulars of the names, individual identity numbers, and, if applicable, state employee numbers of sole proprietor/ directors / trustees / shareholders / members/ partners or any person having a controlling interest in the enterprise, in table below.

Full Name	Identity Number	Name of State institution
KIM WALSH	7610160180088	N/A
NICHOLAS GRAHAM	7610160180088	N/A
MIKE LESLIE	8306036791187	N/A
NAZREEN KOLA	7906240058082	N/A
CLAUS RABE	8010205104087	N/A
KAREN MEHL	6503180169085	N/A
PDG TRUST	IT001212/2017(C)	N/A

- 2.2 Do you, or any person connected with the bidder, have a relationship

¹ the power, by one person or a group of persons holding the majority of the equity of an enterprise, alternatively, the person/s having the deciding vote or power to influence or to direct the course and decisions of the enterprise.

with any person who is employed by the procuring institution? **YES/NO**

2.2.1 If so, furnish particulars:

.....

2.3 Does the bidder or any of its directors / trustees / shareholders / members / partners or any person having a controlling interest in the enterprise have any interest in any other related enterprise whether or not they are bidding for this contract? **YES/NO**

2.3.1 If so, furnish particulars:

.....

3 DECLARATION

I, _____ the _____ undersigned,
 (name)..... NAZREEN KOLA in
 submitting the accompanying bid, do hereby make the following
 statements that I certify to be true and complete in every respect:

- 3.1 I have read and I understand the contents of this disclosure;
- 3.2 I understand that the accompanying bid will be disqualified if this disclosure is found not to be true and complete in every respect;
- 3.3 The bidder has arrived at the accompanying bid independently from, and without consultation, communication, agreement or arrangement with any competitor. However, communication between partners in a joint venture or consortium² will not be construed as collusive bidding.
- 3.4 In addition, there have been no consultations, communications, agreements or arrangements with any competitor regarding the quality, quantity, specifications, prices, including methods, factors or formulas used to calculate prices, market allocation, the intention or decision to submit or not to submit the bid, bidding with the intention not to win the bid and conditions or delivery particulars of the products or services to which this bid invitation relates.
- 3.4 The terms of the accompanying bid have not been, and will not be, disclosed by the bidder, directly or indirectly, to any competitor, prior to the date and time of the official bid opening or of the awarding of the contract.
- 3.5 There have been no consultations, communications, agreements or arrangements made by the bidder with any official of the procuring

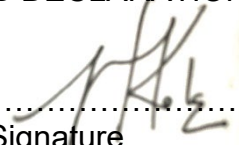
² Joint venture or Consortium means an association of persons for the purpose of combining their expertise, property, capital, efforts, skill and knowledge in an activity for the execution of a contract.

institution in relation to this procurement process prior to and during the bidding process except to provide clarification on the bid submitted where so required by the institution; and the bidder was not involved in the drafting of the specifications or terms of reference for this bid.

- 3.6 I am aware that, in addition and without prejudice to any other remedy provided to combat any restrictive practices related to bids and contracts, bids that are suspicious will be reported to the Competition Commission for investigation and possible imposition of administrative penalties in terms of section 59 of the Competition Act No 89 of 1998 and or may be reported to the National Prosecuting Authority (NPA) for criminal investigation and or may be restricted from conducting business with the public sector for a period not exceeding ten (10) years in terms of the Prevention and Combating of Corrupt Activities Act No 12 of 2004 or any other applicable legislation.

I CERTIFY THAT THE INFORMATION FURNISHED IN PARAGRAPHS 1, 2 and 3 ABOVE IS CORRECT.

I ACCEPT THAT THE STATE MAY REJECT THE BID OR ACT AGAINST ME IN TERMS OF PARAGRAPH 6 OF PFMA SCM INSTRUCTION 03 OF 2021/22 ON PREVENTING AND COMBATING ABUSE IN THE SUPPLY CHAIN MANAGEMENT SYSTEM SHOULD THIS DECLARATION PROVE TO BE FALSE.

	6 OCTOBER 2022
.....	
Signature	Date
DIRECTOR	PALMER DEVELOPMENT GROUP PTY LTD
.....	
Position	Name of bidder

PREFERENCE POINTS CLAIM FORM IN TERMS OF THE PREFERENTIAL PROCUREMENT REGULATIONS 2017

This preference form must form part of all bids invited. It contains general information and serves as a claim form for preference points for Broad-Based Black Economic Empowerment (B-BBEE) Status Level of Contribution

NB: BEFORE COMPLETING THIS FORM, BIDDERS MUST STUDY THE GENERAL CONDITIONS, DEFINITIONS AND DIRECTIVES APPLICABLE IN RESPECT OF B-BBEE, AS PRESCRIBED IN THE PREFERENTIAL PROCUREMENT REGULATIONS, 2017.

1. GENERAL CONDITIONS

1.1 The following preference point systems are applicable to all bids:

- the 80/20 system for requirements with a Rand value of up to R50 000 000 (all applicable taxes included); and
- the 90/10 system for requirements with a Rand value above R50 000 000 (all applicable taxes included).

1.2

a) The value of this bid is estimated to not exceed R50 000 000 (all applicable taxes included) and therefore the 80/20 preference point system shall be applicable; or

1.3 Points for this bid shall be awarded for:

- (a) Price; and
- (b) B-BBEE Status Level of Contributor.

1.4 The maximum points for this bid are allocated as follows:

	POINTS
PRICE	80
B-BBEE STATUS LEVEL OF CONTRIBUTOR	20
Total points for Price and B-BBEE must not exceed	100

1.5 Failure on the part of a bidder to submit proof of B-BBEE Status level of contributor together with the bid, will be interpreted to mean that preference points for B-BBEE status level of contribution are not claimed.

1.6 The purchaser reserves the right to require of a bidder, either before a bid is adjudicated or at any time subsequently, to substantiate any claim in regard to preferences, in any manner required by the purchaser.

2. DEFINITIONS

- (a) **"B-BBEE"** means broad-based black economic empowerment as defined in section 1 of the Broad-Based Black Economic Empowerment Act;
- (b) **"B-BBEE status level of contributor"** means the B-BBEE status of an entity in terms of a code of good practice on black economic empowerment, issued in terms of section 9(1) of the Broad-Based Black Economic Empowerment Act;

- (c) **“bid”** means a written offer in a prescribed or stipulated form in response to an invitation by an organ of state for the provision of goods or services, through price quotations, advertised competitive bidding processes or proposals;
- (d) **“Broad-Based Black Economic Empowerment Act”** means the Broad-Based Black Economic Empowerment Act, 2003 (Act No. 53 of 2003);
- (e) **“EME”** means an Exempted Micro Enterprise in terms of a code of good practice on black economic empowerment issued in terms of section 9 (1) of the Broad-Based Black Economic Empowerment Act;
- (f) **“functionality”** means the ability of a tenderer to provide goods or services in accordance with specifications as set out in the tender documents.
- (g) **“prices”** includes all applicable taxes less all unconditional discounts;
- (h) **“proof of B-BBEE status level of contributor”** means:
 - 1) B-BBEE Status level certificate issued by an authorized body or person;
 - 2) A sworn affidavit as prescribed by the B-BBEE Codes of Good Practice;
 - 3) Any other requirement prescribed in terms of the B-BBEE Act;
- (i) **“QSE”** means a qualifying small business enterprise in terms of a code of good practice on black economic empowerment issued in terms of section 9 (1) of the Broad-Based Black Economic Empowerment Act;
- (j) **“rand value”** means the total estimated value of a contract in Rand, calculated at the time of bid invitation, and includes all applicable taxes;

3. POINTS AWARDED FOR PRICE

3.1 THE 80/20 PREFERENCE POINT SYSTEMS

A maximum of 80 points is allocated for price on the following basis:

80/20

$$P_s = 80 \left(1 - \frac{P_t - P_{\min}}{P_{\min}} \right)$$

Where

- P_s = Points scored for price of bid under consideration
- P_t = Price of bid under consideration
- $P_{\min}$ = Price of lowest acceptable bid

4. POINTS AWARDED FOR B-BBEE STATUS LEVEL OF CONTRIBUTOR

- 4.1 In terms of Regulation 6 (2) and 7 (2) of the Preferential Procurement Regulations, preference points must be awarded to a bidder for attaining the B-BBEE status level of contribution in accordance with the table below:

B-BBEE Status Level of Contributor	Number of points (90/10 system)	Number of points (80/20 system)
1	10	20
2	9	18
3	6	14

4	5	12
5	4	8
6	3	6
7	2	4
8	1	2
Non-compliant contributor	0	0

5. BID DECLARATION

- 5.1 Bidders who claim points in respect of B-BBEE Status Level of Contribution must complete the following:

6. B-BBEE STATUS LEVEL OF CONTRIBUTOR CLAIMED IN TERMS OF PARAGRAPHS 1.4 AND 4.1

- 6.1 B-BBEE Status Level of Contributor: **2** = **18**...(maximum of 10 or 20 points)
(Points claimed in respect of paragraph 7.1 must be in accordance with the table reflected in paragraph 4.1 and must be substantiated by relevant proof of B-BBEE status level of contributor.)

7. SUB-CONTRACTING

- 7.1 Will any portion of the contract be sub-contracted?

(*Tick applicable box*)

YES	☒	NO	☐
-----	-------------------------------------	----	--------------------------

- 7.1.1 If yes, indicate:

- i) What percentage of the contract will be subcontracted.....**14.49**.....%
- ii) The name of the sub-contractor.....**Ian Palmer**.....
- iii) The B-BBEE status level of the sub-contractor.....
- iv) Whether the sub-contractor is an EME or QSE

(*Tick applicable box*)

YES	☐	NO	☐
-----	--------------------------	----	--------------------------

- v) Specify, by ticking the appropriate box, if subcontracting with an enterprise in terms of Preferential Procurement Regulations, 2017:

Designated Group: An EME or QSE which is at least 51% owned by:	EME √	QSE √
Black people		
Black people who are youth		
Black people who are women		
Black people with disabilities		
Black people living in rural or underdeveloped areas or townships		
Cooperative owned by black people		
Black people who are military veterans		
OR		
Any EME		
Any QSE		

8. **DECLARATION WITH REGARD TO COMPANY/FIRM**

8.1 Name _____ of
company/firm: **PALMER DEVELOPMENT GROUP PTY LTD (PDG)**

8.2 VAT _____ registration
number: **4850183692**

8.3 Company _____ registration
number: **2000/002104/07**

8.4 **TYPE OF COMPANY/ FIRM**

- ☐ Partnership/Joint Venture / Consortium
☐ One person business/sole propriety
☐ Close corporation
☐ Company
☒ (Pty) Limited
[TICK APPLICABLE BOX]

8.5 **DESCRIBE PRINCIPAL BUSINESS ACTIVITIES**

**PDG is a firm that provides research, policy, strategic planning and
management support to the public sector**
.....
.....
.....

8.6 **COMPANY CLASSIFICATION**

- ☐ Manufacturer
☐ Supplier
☒ Professional service provider
☐ Other service providers, e.g. transporter, etc.
[TICK APPLICABLE BOX]

8.7 Total number of years the company/firm has been in business: **32 YEARS**

8.8 I/we, the undersigned, who is / are duly authorised to do so on behalf of the company/firm, certify that the points claimed, based on the B-BBE status level of contributor indicated in paragraphs 1.4 and 6.1 of the foregoing certificate, qualifies the company/ firm for the preference(s) shown and I / we acknowledge that:

- i) The information furnished is true and correct;
- ii) The preference points claimed are in accordance with the General Conditions as indicated in paragraph 1 of this form;
- iii) In the event of a contract being awarded as a result of points claimed as shown in paragraphs 1.4 and 6.1, the contractor may be required to furnish documentary proof to the satisfaction of the purchaser that the claims are correct;
- iv) If the B-BBEE status level of contributor has been claimed or obtained on a fraudulent basis or any of the conditions of contract have not been fulfilled, the purchaser may, in addition to any other remedy it may have –

- (a) disqualify the person from the bidding process;
- (b) recover costs, losses or damages it has incurred or suffered as a

result of that person's conduct;

- (c) cancel the contract and claim any damages which it has suffered as a result of having to make less favourable arrangements due to such cancellation;
- (d) recommend that the bidder or contractor, its shareholders and directors, or only the shareholders and directors who acted on a fraudulent basis, be restricted by the National Treasury from obtaining business from any organ of state for a period not exceeding 10 years, after the *audi alteram partem* (hear the other side) rule has been applied; and
- (e) forward the matter for criminal prosecution.

WITNESSES

1. 

2. 



SIGNATURE(S) OF BIDDERS(S)

DATE: **6 OCTOBER 2022**

ADDRESS: **UBUNYE HOUSE**

70 ROSMEAD AVEN

.KENILWORTH, 7708.....

SWORN AFFIDAVIT – B-BBEE QUALIFYING SMALL ENTERPRISE - GENERAL

I, the undersigned,

Full name & Surname	KIM WALSH
Identity number	7610160180088

Hereby declare under oath as follows:

1. The contents of this statement are to the best of my knowledge a true reflection of the facts.
2. I am a Member / Director / Owner of the following enterprise and am duly authorised to act on its behalf:

Enterprise Name:	PALMER DEVELOPMENT GROUP PTY LTD
Trading Name (If Applicable):	
Registration Number:	2000/002104/07
Enterprise Physical Address:	UBUNYE HOUSE 70 ROSMEAD AVENUE KENILWORTH, 7708
Type of Entity (CC, (Pty) Ltd, Sole Prop etc.):	PTY LTD
Nature of Business:	CONSULTING
Definition of "Black People"	As per the Broad-Based Black Economic Empowerment Act 53 of 2003 as Amended by Act No 46 of 2013 "Black People" is a generic term which means Africans, Coloureds and Indians – (a) Who are citizens of the Republic of South Africa by birth or descent; or (b) Who became citizens of the Republic of South Africa by naturalization- i. Before 27 April 1994; or ii. On or after 27 April 1994 and who would have been entitled to acquire citizenship by naturalization prior to that date

3. I hereby declare under Oath that:

- The Enterprise is 56.28 % Black Owned as per Amended Code Series 100 of the Amended Codes of Good Practice issued under section 9 (1) of B-BBEE Act No 53 of 2003 as Amended by Act No 46 of 2013,
- The Enterprise is 56.28 % Black Woman Owned as per Amended Code Series 100 of the Amended Codes of Good Practice issued under section 9 (1) of B-BBEE Act No 53 of 2003 as Amended by Act No 46 of 2013,
- The Enterprise is 0 % Black Designated Group Owned as per Amended Code Series 100 of the Amended Codes of Good Practice issued under section 9 (1) of B-BBEE Act No 53 of 2003 as Amended by Act No 46 of 2013,

- Based on the Financial Statements/Management Accounts and other information available on the latest financial year-end of 31 AUGUST 2021 the annual total Revenue was between R10,000,000.00 (Ten Million Rands) and R50,000,000.00 (Fifty Million Rands),
- Please confirm on the table below the B-BBEE level contributor, **by ticking the applicable box.**

100% Black Owned	Level One (135% B-BBEE procurement recognition level)	
At Least 51% black owned	Level Two (125% B-BBEE procurement recognition level)	✓

- I know and understand the contents of this affidavit and I have no objection to take the prescribed oath and consider the oath binding on my conscience and on the owners of the enterprise which I represent in this matter.
- The sworn affidavit will be valid for a period of 12 months from the date signed by commissioner.


 7188856-0
S.D. KERSOUW CST

Commissioner of Oaths
Signature & stamp

Deponent Signature: 

Date: 15 August 2022

SOUTH AFRICAN POLICE SERVICE
STATION COMMANDER PINELANDS
15 AUG 2022
PINELANDS STASIEBEVELVOERDER
SOUTH AFRICAN POLICE SERVICE



Anele
Msomi

PERSONAL DETAILS

Date of Birth:	10 October 1997
Languages:	English; (Excellent), isiZulu (Excellent), isiXhosa (Good), Setswana (Good)
Prof. membership:	South African Monitoring and Evaluation Association Membership no: 538015009486
Years' Experience:	4 years
Countries worked in:	South Africa

CONTACT INFO

Office:	+27 21 671 1402
Mobile:	+27 74 839 4713
Email:	anele@pdg.co.za

ACADEMIC BACKGROUND

- Bachelor of Social Science Honours (Political Science), University of Cape Town, South Africa, 2018
- Bachelor of Social Science (Political Science), University of Cape Town South Africa, 2017

FIELD OF SPECIALISATION

Anele is a social scientist with an interest in inter-governmental relations and how they can be improved using public policy. Her skills set includes qualitative primary research, data collection, qualitative analysis and reporting. She has experience in researching social and policy-related influences of social scientific knowledge in South Africa and has applied her skills set in impact evaluations and reviews across various fields including government management systems.

WORK EXPERIENCE

Oct 19 – present

PDG, Cape Town, South Africa
Consultant

Jan 19 – Aug 19

PDG, Cape Town, South Africa
Intern

Aug 18 – Dec 18

Parliamentary Monitoring Group, Cape Town, South Africa
Monitor

Jan 18 – Dec 18

Department of Political Science, University of Cape Town, South Africa
Tutor

Jan 16 - Dec 16

Humanities Faculty, University of Cape Town, Cape Town, South Africa
Mentor

KEY PROJECTS

2019 Integrated Development Plan Guidelines Review Support: a project aimed to bring collective municipal experience and voice to the review of the current IDP process, with the to produce a specific set of Metropolitan Municipal IDP guidelines. The project incorporates the experience and good practice that cities have adopted from the Planning Reforms and Built Environment Performance Plans (BEPP) process, approach and content; and demonstrates a different approach in intergovernmental relations towards formulating policy and legislative reforms. Qualitative data collection, provision of support in stakeholder interviews, facilitation assistance in workshops, analysis and report writing.

2019 Assessment of Affordability: a spatial tool: PDG was commissioned by the Water Research Commission to develop a web-based affordability assessment tool for municipalities to better assess water affordability and the impact of tariff design on vulnerable households. The tool will be tested in three municipal case studies and made available to all municipalities to test their tariffs. The desired outcomes are an improvement in the understanding of different constraints faced by residential customers in the municipality and an improvement understanding of the effects of tariff design on affordability and cost recovery. Quantitative data collection and analysis.

2020 Introduction to NVivo Qualitative Analysis Software: an introductory course was formulated with the aim to equip participants to use NVivo confidently and effectively for basic to intermediate qualitative data analysis. Assistance in organising course materials and logistics, as well as co-presenting to course attendees.

2020 Community Development Worker Programme Implementation Evaluation in Gauteng: PDG, in partnership with Urban Economics, undertook a design and implementation evaluation of the Community Development Worker Programme in Gauteng. The evaluation of the programme spanned 2004-2020 and employed a mixed-method approach to evaluating implementation, including the achievement of intended outcomes. PDG's role focused on the evaluation design and the clarificatory phase of the project, developing a Theory of Change and monitoring & evaluation framework to inform the data collection plan of the implementation evaluation. PDG provided key evaluation technical and analytical inputs, including support for development of the evaluation recommendations. Qualitative data analysis and report writing.

2020 Final Project Evaluation of the UNDP's support to the Department of Agriculture, Land Reform and Rural Development: PDG evaluated the policy, research, and capacity building support provided by UNDP to this Department over the period 2011-2020. This mostly policy level support programme was evaluated in terms of relevance, effectiveness, efficiency and sustainability. It was a mixed-methods evaluation which employed some contribution analysis principles (contribution claims, external factors, and assessment of alternative explanations). Results informed decisions about future cooperation between the entities. Qualitative data analysis and report writing.

2020 State of Cities Finances Report: PDG was appointed by the South African Cities Network (SACN) to update the State of City Finances Report, last published in 2018, by analysing changes in the state of municipal finances; changes in the cost and affordability of municipal bills; and examining how the Local Government Equitable Share is spent in each city. Quantitative data collection.

2020 Western Cape Government Evaluation Support and Reporting 4: Rapid Assessment of the Hotspot Strategy: PDG was commissioned to work with a team within the Western Cape Government to conduct a rapid assessment of the Hotspot Strategy response to COVID-19 in the province. This was a geographically defined, whole-of-government and whole-of-society response led by the provincial cabinet. PDG led the review of documentation and secondary data and worked with Government staff to report on findings. Qualitative data analysis and report writing.

2020 Support the repositioning of Ehlanzeni District Municipality (EDM) in relation to its core mandates – GIZ and Ehlanzeni District Municipality: Member of team supporting EDM as part of a technical assistance initiative by the Deutsche Gesellschaft für Internationale Zusammenarbeit (GIZ). The project is to review and assess the current EDM powers and functions arrangements to determine a set of recommendations that support the repositioning of the core mandates for EDM. This includes a legal, financial and performance analysis and determination. The findings will inform a holistic organisational review and design for restructuring and implementation support of the repositioned EDM. Qualitative data collection and analysis, report writing.

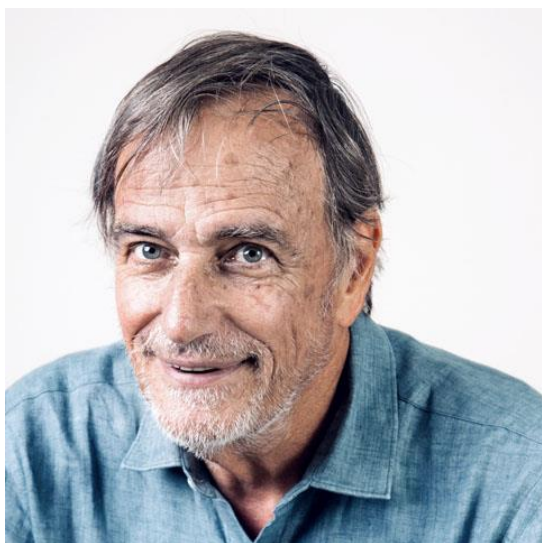
2020 Technical Assistance to Develop Indicators for Local Government: The Department of Cooperative Governance enlisted PDG to provide technical assistance on a part-time basis to advance the reporting reform of a singular, differentially applied set of indicators for all of local government. Technical assistance included capacity development, reform guidance and support, institutionalisation of reporting templates and development of a training manual towards the review and update of the Planning & Performance Management Regulations of 2001, issued in terms of the Municipal System Act. Qualitative data collection and overall provision of support.

2021 Western Cape Government Evaluation Support and Reporting 5: Technical Advice on Rapid Evaluations: PDG was appointed to assist the Western Cape Government in undertaking two several Rapid Evaluations over the contract period: a rapid evaluation of the Economic Development Partnership, and a study of the lessons learned in the implementation of the Hotspot Strategy approach to COVID-19. The evaluations were led by WCG staff and largely internal WCG teams, with some external support. PDG, as a sub-contractor to Quantum Leap Consulting, provided technical advisory support to the project leaders, team members, and steering committees. PDG also played a peer review role on deliverables. Qualitative data analysis and peer review.

2020 Gender-Responsive Pedagogy for Early Childhood Education Programme End Evaluation: PDG, together with Dr Mark Abrahams, conducted an End Evaluation of the Gender-Responsive Pedagogy for Early Childhood Education programme (GRP4ECE). The programme was developed by VVOB to adequately capacitate educators with the aim to help improve the competencies of ECE school leaders and teachers to create and promote gender-responsive pedagogy (GRP) in play-based teaching and learning. generated. The object of the assignment was to generate valid, relevant evidence on the effectiveness, efficiency, relevance, sustainability and impact of the GRP4ECE program. Project co-lead, qualitative and quantitative data collection and analysis, report writing and presentation, facilitation.

PUBLICATIONS

SHAI, L., MOLEFINYANA, C., & MSOMI, A. 2021. "The effect of the Municipal Infrastructure Grant on capital funding and service delivery disparities in recipient municipalities". In *Developmental Local Government Series: Municipal Perspectives on Development, Governance and Service Delivery*. Chigwata, T.C., de Visser, J., Kaywood, L., Eds. South Africa: Juta and Company. 87 – 114.



Ian
Palmer

PERSONAL DETAILS

Date of Birth: 16 September 1949

Languages: English (Excellent), Afrikaans (Good)

Prof. membership: Engineering Council of South Africa No. 750540 South African Institute of Civil Engineers No. 10368 Water Institute of South Africa No. 20043

Years Experience: 29 years

Countries worked in: South Africa, Malawi

CONTACT INFO

Office: +27 21 671 1402

Mobile: +27 83 675 4762

Email: ian@pdg.co.za

ACADEMIC BACKGROUND

- M. Eng. Environmental, Pennsylvania State University, USA, 1981
- B.A. Economics and geography, University of South Africa, South Africa, 1976
- B.Sc. Civil engineering, University of the Witwatersrand, Johannesburg, South Africa, 1971

FIELD OF SPECIALISATION

Water supply and sanitation policy and research; Institutional development; Infrastructure management and finance; Municipal services policy and planning; Strategic planning for local authorities; Public transport finance.

WORK EXPERIENCE

Jan 16 – present

PDG, Cape Town, South Africa
Associate

Jan 90 – Dec 15

PDG, Cape Town, South Africa
Managing Director

Jan 89 – Dec 89

Development Bank Southern Africa, South Africa and Lesotho
Consultant

Jan 73 - Dec 88

Ninham Shand Inc and Sir Alexander Gibb and Partners (Africa), South Africa, Botswana and Malawi
Consultant

Other NGO and academic activities

- Trustee of Mvula Trust for 13 years, 10 of which spent as Deputy Chairperson.
- Currently Adjunct Professor at the University of Cape Town attached to the African centre for Cities.

KEY PROJECTS

Water supply and sanitation (2004 – present)

Project leader and project oversight on numerous research projects for the Water Research Commission dealing with technical service options, institutional arrangements and financial arrangements associated with water services. Specialist advisor on hygiene promotion cost effectiveness study in Uganda, for the WSP Africa programme. Project leader on Dept of Water Affairs policy informing water services provision SA, including policy on free basic water and sanitation. Content leader on review of water board tariffs.

Project leader on projects dealing with municipal partnerships and water board restructuring. Review of institutional arrangements in Mozambique, including major cities, for World Bank. Oversight of the development of financial models for water supply and sanitation investment planning and tariff setting in South Africa. Project leader on strategic planning projects for municipalities with an emphasis on financial analysis including capital and operations financing. Development and application of financial models for state-owned water and sanitation companies in Zambia, including Lusaka. Capital funding assessment for small urban water systems in Uganda.

Financing of infrastructure and municipal services (2004 – present)

Lead consultant on the Municipal Infrastructure Investment Framework (MIIF) for SA over 5 rounds of its evolution between 1997 to present. Member of an international team undertaking a review of the municipal fiscal framework for South Africa for National Treasury (2004-06), including development of a municipal finance model for the country and specific types of municipality, inter-governmental relations, subsidy policy and tariff policy. Project leader on local government fiscal framework review (2012). Development of tariff policy and free basic services policy for the Dept of Cooperative Governance. Consultant to SA government on capital grants policy.

Project advisor on infrastructure investment and financial viability projects for eThekweni, Nelson Mandela and Cape Town metros. Project leader on projects for City of Jo'burg to assess pro-poor tariff policies, and develop financial component of the city's growth and development framework.

Project advisor on South African capital transfers policy and evaluations including specific assessments of Municipal Infrastructure Grant and Urban Settlements Development Grant.

Team leader on a DFID funded review of land based financing for urban infrastructure in Sub-Saharan Africa, including case studies in Ethiopia and Kenya.

Inter-governmental relations (2007 – present)

Team leader on project to review of the functions of sub-national government in South Africa as part of the overall policy review for provincial and local government. Team leader on development of the functions framework for provinces and local government in SA. Policy advisor on local government performance benchmarking.

Urban development (2005 – present)

Project advisor on the development of a Regional Economic Model suitable for application by municipalities, for DBSA. Project leader on project for eThekweni to apply the Regional Economic Model, linked to their Social Accounting

Matrix. Contributor to development of a spatial efficiency model for SA cities. Team leader on Soweto investment framework project. Project leader on township economics assessment, for Urban Landmark.

Roads and public transport (2005-present)

Worked for SA Dept of Transport Public transport 'Battle Plan', dealing with financial aspects associated with high level strategy to roll out mass transit systems in SA cities. Developed proposals on financial and institutional arrangements relating to municipal roads, for DBSA and Dept of Cooperative Government. Developed financial models for public transport planning in SA cities for DBSA and City of Cape Town. Medium term expenditure models for roads in Nelson Mandela Metro and Mangaung. Roads and public transport analysis for Western Cape and Gauteng infrastructure frameworks.

Electricity and energy (2007 – present)

Project oversight on projects dealing with restructuring of electricity sector in South Africa. Application of financial models dealing with electricity investment planning in SA municipalities. Energy sector modelling for Western Cape Government. Tariff policy assessment for Business Unity SA. Energy modelling for Gauteng Infrastructure Framework.

Environment and climate change (2011-present)

Content leader on economic analysis for assessment of mitigation measures on greenhouse gas emissions (all sectors), for Department of Environment Affairs. Project leader on Western Cape energy-related greenhouse gas emissions study. Project leader on national evaluation of the design of environmental programmes, for Department of Environment Affairs.

PUBLICATIONS

PALMER, I, MOODLEY, N & PARNELL, S (Eds.) 2017. 'Building a Capable State'. Zeb Books, London.

GRAHAM, N & PALMER, I. 2016. 'The role of the fiscal framework in shaping the informal settlement upgrading agenda'. in Cirolia L, Görgens T, Van Donk M, Smit W & Drimie S (Eds) Pursuing a Partnership Based Approach to Incremental Informal Settlement Upgrading in South Africa. UCT Press, Cape Town.

PALMER, I., VAN NIEKERK, B. & GRAHAM, N. 2015. Land-based Financing for urban infrastructure in Sub-Saharan Africa, Proceedings of the DII-2015 Conference on Infrastructure Development and Investment Strategies for Africa, 16-18 September, Livingstone, Zambia (ISBN: 978-0-86970-787-6).

PALMER, I., PALADH, R., KAPLAN, J. & WALSH, K .2017. Developing innovative approaches to national allocations and transfers to local government and its use. Water Research Commission. ISBN: 978-1-4312-0917-0.

PALMER, I, WALSH, K, GRAHAM, N & GOLDBLATT, M. 2013. 'Financial implications of demand-side management for electricity and water' Chapter 6 in South African Cities Network (Ed) 2013 State of City Finances: Towards sustainable municipal finances, South African Cities Network, Johannesburg, pp.149-171.



Kim
Walsh

PERSONAL DETAILS

Date of Birth: 16 October 1976
Languages: English (Excellent), Afrikaans (Fair)
Prof. membership: Economic Society of South Africa
Ref No. 00160
CIGFARO Affiliate member
number 2411
Years' experience: 16 years
Countries worked in: South Africa, Zambia

CONTACT INFO

Office: +27 21 671 1402
Mobile: +27 82 570 4565
Email: kim@pdg.co.za

ACADEMIC BACKGROUND

- BComm Economics, University of South Africa (part-time), South Africa, 2007
- MSc Economics (with reference to Africa): University of London (Distinction), UK, 2005
- BSc (Chemical engineering): University of Cape Town, (graduated with First Class Honours), South Africa, 1998

FIELD OF SPECIALISATION

Kim's primary area of interest using financial analysis and modelling to understand and improve the viability of municipalities or municipal services. Related to this, Kim has significant experience with municipal tariff setting and assessing the affordability of municipal services. She has also applied her financial modelling skills to other sectors, primarily water services, urban systems and environment.

WORK EXPERIENCE

Jan 06 – present

PDG, Cape Town, South Africa
Managing Director since Sep 19

Jan 03 – Dec 05

Legion Ltd (London)
Consultant

Jan 99 – Dec 02

Unilever South Africa, Cape Town, South Africa
Development Manager

KEY PROJECTS

2021 ongoing: Supporting increased private sector participation in metro level resilient linked capital investment:

Currently the Project Director for a large consortium of local and international consultants appointed by the World Bank to support South African seven metro municipalities with project preparation for eight resilience-linked projects, covering stormwater management, riverine ecosystem restoration, renewable energy and waste management.

2021: Assessment of the viability of municipalities in Eastern Cape and Northern Cape provinces: Lead a team that assessed the viability of municipalities in the Eastern Cape and Northern Cape provinces for National Treasury. The assessment considered the financial performance of municipalities given their economic base in order to identify appropriate policy interventions.

2020 to 2021: Future Cities Programme: Cape Town ability to pay: Part of a large team appointed through the Future Cities Programme to do work in three metropolitan municipalities. Lead a stream of work in Cape Town in 2020 and 2021 that focussed on research to support improved understanding of the affordability of municipal services, developing a tool to map ability to pay across the city.

2020: State of City Finances Report 2018/19: Supported a colleague in writing the State of Cities Finances report for 2018/19 for the South African Cities Network and wrote the chapter on the Local Government Equitable Share.

2019 to 2020: Affordability of water tool: Lead a team that developed an online tool that municipalities can use to test the affordability of their water tariffs.

2018 to 2019: Financial analysis of alternative energy solutions for low-income households in Cape Town: Lead a team that conducted financial modelling on various options to provide optimal energy services to low-income households (LIHHs) in the City of Cape Town. We analysed the cost of supply of electricity to LIHHs and quantified the cross-subsidies in place. We then developed a model that compared the Net Present Value of the net costs of several energy services packages projected over 10 years. Finally, we undertook analysis on how the favoured alternative might be funded.

2018 to 2020: Long Term Financing Plans for Four Intermediate City Municipalities: Lead a team that prepared long term financial plans for four local municipalities (Mogale City, Mbombela, Swartland and City of Matlosana) on behalf of National Treasury.

2019: Tariff methodology and tool: Lead a team that reviewed existing tariff setting tools and methodologies for water, sanitation, electricity and solid waste tariffs; and developed a new tool and methodology for National Treasury that built on and improves on those that already exist, particularly in terms of user friendliness.

2019: Tariff assessment and methodology: Lead a team that conducted an assessment of tariff setting for water, sanitation, electricity and solid waste in 24 local municipalities in North West and Gauteng provinces for National Treasury. A methodology on how to ensure that tariff increases reflect increases in costs was also prepared as part of the study.

2018 to 2019: Financial mechanisms and models towards economic water resilience in the Western Cape: Lead the financial modelling component of a study to assess the impact of decentralised water supply on the financial performance of municipalities in the Western Cape.

2018: Assessment of the Viability of Municipalities in Gauteng and North West Provinces: Part of a team that undertook an assessment for National Treasury on the viability of municipalities in the North West and Gauteng provinces. The assessment considered the financial performance of municipalities given their economic base in order to identify appropriate policy interventions

2018: Integrated Urban Development Grant Implementation: Provided support to the Department of Cooperative Governance in preparation for the implementation of the Integrated Urban Development Grant.

2018: Market Assessment for an Infrastructure Debt Funding Facility: Conducted a market assessment on a proposed new municipal infrastructure financing instrument. This included assessment of both supply side and demand side constraints on the municipal infrastructure finance environment.

2017/18: Intermediate City Municipalities Grant Framework: Developed a grant framework for a grant to support infrastructure development in second tier cities in support of the Integrated Urban Development Framework.

2016 to 2018: Affordability of water: Led a team that did a study on the affordability of water services for the Water Research Commission.

2014 to 2017: Assessment of the Sustainability of Utility Services in Cape Town: Lead a team appointed by the City of Cape Town's Utility Services Directorate to investigate the financial sustainability of utility services, with a focus on sustainability, efficiency and affordability of services.

2016: Assessment of the Adequacy of Metro Own Revenues: Led a team appointed by National Treasury through GIZ to assess the adequacy of own revenue sources in the metropolitan municipalities.

2015/16: Municipal Infrastructure Grant Policy Review: Led a PDG team that produced a revised MIG Policy Framework. This included stakeholder consultation, municipal case studies, desktop analysis and financial modelling, as well as report and policy drafting. An extension to the original scope of the project included preliminary work on including a performance-based incentive component in the MIG and developing proposals for the introduction of a new MIG 'stream' for secondary cities.

2015: Gauteng tariff model development: Led a team that prepared a tariff model for Gauteng COGTA to calculate water, sanitation, electricity and solid waste tariffs for four local municipalities in Gauteng.

2010/11: P3 tariff setting guide: Drafted a guide to setting basic municipal tariffs for P3, a co-operation between the local government organisations in Sweden, South Africa, Botswana and Namibia.

PUBLICATIONS

WALSK, K., SHAI, L AND MBANGATA, T. 2019. Assessing the affordability of water services for residential consumers in South African municipalities. Water Research Commission. ISBN: 978-0-6392-0086-6

WALSH, K. & FOSTER, K. 2017. Assisting municipalities to determine the most appropriate indicator for funding allocations towards maintenance. Water Research Commission. ISBN: 978-1-4312-0914-9.

PALMER, I., PALADH, R., KAPLAN, J. & WALSH, K. 2017. Developing innovative approaches to national allocations and transfers to local government and its use. Water Research Commission. ISBN: 978-1-4312-0917-0.

PALMER, I, WALSH, K, GRAHAM, N & GOLDBLATT, M. 2013. 'Financial implications of demand-side management for electricity and water' Chapter 6 in South African Cities Network (Ed) 2013 State of City Finances: Towards sustainable municipal finances, South African Cities Network, Johannesburg, pp.149-171.

WALSH, K. 2008. The use of financial models for Infrastructure Investment Planning. Journal of the Institute of Municipal Finance Officer. Vol 9(1).

WALSH, K. 2008. The impact of Large Consumer Unit Size on Water and Sanitation Services in Lower Income Urban Areas in South Africa. Water Research Commission. ISBN: 978-1-77005-788-3.



Nazreen
Kola

PERSONAL DETAILS

Date of Birth:	24 June 1979
Languages:	English (Excellent), German (Good)
Years' Experience:	15 years
Countries worked in:	South Africa

CONTACT INFO

Office:	+27 21 671 1402
Mobile:	+27 83 703 4677
Email:	nazreen@pdg.co.za

ACADEMIC BACKGROUND

- MA Gender and Development: Institute of Development Studies (IDS), University of Sussex, Brighton, England, 2003
- BA (Honours): University of Saskatchewan, Saskatoon, Saskatchewan, Canada, 2001

QUALIFICATIONS

- Certified Coach: Thoughtsmiths Coach Training School, 2020
- Gestalt Organisational Development: Introductory Training, 2013

FIELD OF SPECIALISATION

Policy research and development, monitoring and evaluation, municipal systems and performance management, intergovernmental relations and intergovernmental planning, democracy and governance in local government, organisational and institutional development, process facilitation, gender and development and knowledge management.

WORK EXPERIENCE

Apr 19 – present

PDG, Johannesburg, South Africa
Director

Sep 17 – Mar 19

PDG, Johannesburg, South Africa
Associate

Nov 11 – Aug 17

PDG, Johannesburg, South Africa
Senior Consultant

Dec 06 – Nov 07

The Mvula Trust, Johannesburg, South Africa
Policy Associate

May 06 - Nov 06

Water Information Network of South Africa, Pretoria, South Africa
Projects coordinator

KEY PROJECTS

2020 – 2021 Technical Advisory Services to improve organizational and technical capacity of the City of Mbombela Concession Management Unit (CMU) to manage the existing water services Concession PPP: Leading the team commissioned by the USAID's Water, Sanitation and Hygiene Finance (WASH-FIN) Project (through Tetra Tech ARD) to provide technical support to the City of Mbombela's CMU, tasked with the management of the Concession contract. This is a systemic intervention aimed at institutionalising the revised Concession Contract Management Plan within the CMU, through the creation of Standard Operating Procedures (SOPs) to be followed and implemented within the CMU.

2020 African Development Bank (AfDB) Technical Capacity Building Stakeholder Workshop: Facilitation support for a technical capacity building workshop hosted by AfDB, DBSA and the African Centre for Cities, attended by 55 people from 22 organisations, including government departments, public support agencies, SALGA, International partners, local DFIs, private partners, academia and individual specialists. The objective was to work towards the development of a technical capacity building strategy for South Africa.

2020 – 2021 Support the repositioning of Ehlanzeni District Municipality (EDM) in relation to its core mandates – GIZ and Ehlanzeni District Municipality: Leading the team supporting EDM as part of a technical assistance initiative by the Deutsche Gesellschaft für Internationale Zusammenarbeit (GIZ). The project is to review and assess the current EDM powers and functions arrangements to determine a set of recommendations that support the repositioning of the core mandates for EDM. This includes a legal, financial and performance analysis and determination. The findings will inform a holistic organisational review and design for restructuring and implementation support of the repositioned EDM.

2020 Mid-term evaluation of the Municipal Finance Improvement Programme (MFIP) Phase 3 – National Treasury: Part of the team commissioned by the Government Technical Advisory Centre (GTAC) of National Treasury commissioned to conduct a mid-term evaluation of the Municipal Finance Improvement Programme (MFIP) Phase 3. The evaluation began in July 2019 as part of a periodic mid-term review process for the MFIP. The purpose of the mid-term evaluation is to review the design and implementation of the MFIP III in order to strengthen its delivery.

2019 - 2020 Support for the review and development of metro-specific Integrated Development Planning (IDP) guidelines – South African Cities Network (SACN) and the Cities' Support Programme (CSP): Team lead for a project aimed to bring collective municipal experience and voice to the review of the current IDP process, with the to produce a specific set of Metropolitan Municipal IDP guidelines. The project incorporates the experience and good practice that cities have adopted from the Planning Reforms and Built Environment Performance Plans (BEPP) process, approach and

content; and demonstrates a different approach in intergovernmental relations towards formulating policy and legislative reforms.

2019 – 2021 Conduct and implement Municipal Systems Act 44 of 2003, Section 78 for a period of three years, for the City of Mbombela in performing its Water Services Authority Function: Leading the team assessing the internal mechanisms for the provision of the water services function as well as a range of external mechanisms. The intention of the project is to undertake the necessary research and assessment to cover the requirements of both Section 78(1) and Section 78(3) of the Municipal Systems Act.

2018 – 2019 Support for the implementation of the City of Mbombela Service Delivery Model: A Regional Service Centre Approach – GIZ and City of Mbombela: Leading the team assessing, recommending and supporting the management of the City of Mbombela's Regional Service Centres as part of a technical assistance initiative by the Deutsche Gesellschaft für Internationale Zusammenarbeit (GIZ). The project entailed an organisational assessment of the Regional Service Centres for the City of Mbombela and the development of a new implementation framework to support decentralised service delivery.

2016 – 2018 Review of the Organizational Structure of the Department of Water and Sanitation: Part of the team undertaking the review of the organisational structure which includes an organisational scoping of the current structural configuration; Business Processes Analysis; an Organisational Functionality Assessment; among other components. The objective is to then map out a complete organisation structure for the entire DWS, complete with an approach to implementing the new organisational structure.

2016 – 2018 Review and update of the Infrastructure Progression Model (IPM) – National Treasury: Part of the team to review and update the Infrastructure Progression Model (IPM) in line with the changes that have taken place in the infrastructure delivery sector to enable the treasury sector to monitor the institutionalisation of the Infrastructure Delivery Management System (IDMS) in provinces.

2016 Councillor induction programme on energy and electricity – SALGA: Part of the team providing support to SALGA in the preparation of a councillor induction programme on energy and electricity that is intended to improve the capacity of councillors to appropriately play an oversight role in relation to these sectors.

2015 Diagnostic Evaluation of the Strategic Planning, Performance Monitoring and Evaluation Systems within the Gauteng Provincial Government - Gauteng Office of the Premier: Lead team member undertaking a diagnostic assessment of M&E systems and their key components within the Gauteng Provincial Government.

2015 Implementation evaluation of the Framework for Strategic and Annual Performance Plans - Department of Performance Monitoring and Evaluation: Part of the team commissioned to determine the efficacy of the Framework for Strategic and Annual Performance Plans in guiding departments in their service delivery, particularly responding to government's priority outcomes, and in holding departments accountable for performance.

2015 Implementation evaluation of the Citizen Based Monitoring Model - Department of Performance Monitoring and Evaluation: Part of the team appointed to evaluate the implementation of DPME's citizen-based monitoring pilot and programme to inform development of a five-year strategy for CBM going forward.

2014 Development of an Intergovernmental Planning Framework - Department of Cooperative Governance: Involved in an assignment to develop an Intergovernmental Planning Framework (IGPF) and Implementation Plan to ensure the integration, alignment and coordination of planning and implementation process across the spheres of government.

2014 Assessing the Functionality of the National and Provincial Intergovernmental Relations Structures, constituted in terms of the Intergovernmental Relations Framework Act, 2005 (IGRFA) - Department of Cooperative Governance: Part of the team commissioned to work in partnership with the national and provincial IGR structures to assess their functionality in terms of the role that each of these IGR structures play in strengthening the conduct and practise of IGR. The project also captured lessons on the challenges and obstacles faced by IGR structures in discharging their legislative and developmental mandates.

2013/14 Monitoring and Evaluation Sectoral Survey - Department of Performance Monitoring & Evaluation: Part of the team tasked with developing a framework and assessment tool as part of a sectoral survey of state and use of M&E

systems in five government sectors nationally. Responsibilities included key preliminary research, development of the assessment framework and tools, as well as responsibilities for surveying the Department of Cooperative Governance as well as the Department of Human Settlements.

2012/13 Assessment of Government Evaluations - Department of Performance Monitoring & Evaluation: Contributed to the development of an evaluation quality assessment framework and tools aligned to DPME's Standards for evaluation in government. Nazreen worked as part of the team of evaluators quality assessing 93 government evaluations conducted from 2006-2012 and contributed to the development of a key words catalogue to enable the search-ability of evaluations. She also assisted in drafting the overview report of the assessed evaluations.

2012/13 Infrastructure Progression Model – National Treasury: Supported National Treasury's Technical Assistance Unit towards the development and refinement of the framework and guideline documents for an infrastructure progression model for provinces in the health and education sectors. Involved in the facilitation of training sessions on the use of the web-based tool.

2012/13 Assessment of the linking of fixed-term contracts for Municipal Managers to the municipal electoral term- Department of Cooperative Governance: Part of the team conducting case study research in select municipalities to assess the impacts of the linking of fixed terms for Municipal Managers to the municipal electoral term. This involved interviewing respondents at sampled municipalities and undertaking quantitative and qualitative data analysis for the project, contributing to the overall findings and recommendations in the report for the Department of Cooperative Governance.

PUBLICATIONS

GOLDMAN, I., JACOB, C., KOLA, N., LESLIE, M., MAPHALLA, R. & MOODLEY, N. 2013. Quality assessment of government evaluations in South Africa – some initial findings. 4th Biennial South African Monitoring & Evaluation Association Conference, September 2013, Sandton, Johannesburg. Awarded Best Conference Paper.

FOSTER, K., KOLA, N., NDLELA, L., RAWAT, F., HARTLEY, C., & GQEGQE, S. 2019. The state of anti-fraud and anti-corruption measures in South African municipalities. Developmental Local Government Series: The Journey to Transform Local Government. SALGA.

JORDAN, L. & KOLA, N. 2019. Making Participation Meaningful. Urban Governance Paper Series. South African Cities Network.

FOSTER, K. & KOLA, N. 2019. Assessing Back to Basics. Paper for the Local Government Sector Education and Training Authority.

FOSTER, K. & KOLA, N. 2018. Delivering Services: Challenges to the implementation of leadership mandates in local government. Paper for the Local Government Sector Education and Training Authority.



CSD REGISTRATION REPORT

SUPPLIER IDENTIFICATION

Supplier number	MAAA0003177	South African company/CC registration number	2000/002104/07
Is supplier active?	Yes	Have Bank Account	Yes
Allow associates?	Yes	Total annual turnover	More than R10 million and less than R50 million
Supplier type	CIPC Company	Financial year start date	01 Sep 2018 00:00:00:000
Supplier sub-type	Private Company (Pty)(Ltd)	Registration date	07 Feb 2000 00:00:00:000
Legal name	PALMER DEVELOPMENT GROUP	Created by	info@pdg.co.za
Identification type	South African Company/Close Corporation Registration Number	Created date	22 Sep 2015 13:52:51:000
Government breakdown	Private Companies (Pty) (Ltd)	Edit by	info@pdg.co.za
Business status	In Business	Edit date	17 Aug 2022 09:47:40:883
Country of origin	South Africa	Restricted Supplier	No

SUPPLIER INDUSTRY CLASSIFICATION INFORMATION

INDUSTRY CLASSIFICATION 1			
Main group	Professional, scientific and technical activities	Core industry	Activities of head offices; management consultancy activities
Division	Activities of head offices; management consultancy activities	% share of annual turnover	50.00
Division	Architectural and engineering activities; technical testing and analysis	% share of annual turnover	10.00
Division	Other professional, scientific and technical activities	% share of annual turnover	40.00

SUPPLIER CONTACT INFORMATION

CONTACT 1			
Contact type	Bid Office	Cellphone number	083 328 6585





CSD REGISTRATION REPORT

Is this your preferred Contact?	Yes	Fax number	0216711409
Name(s)	Melanie	Website address	www.pdg.co.za
Surname	Badenhorst	Do you want this contact to also be a CSD user ?	Yes
Identification type	South African Identification Number	Created by	info@pdg.co.za
Prefer communication via email	Yes	Created date	22 Sep 2015 13:38:34:000
Email address	mel@pdg.co.za	Edit by	info@pdg.co.za
Telephone number	0216711402	Edit date	14 Sep 2017 15:20:24:483

SUPPLIER ADDRESS INFORMATION

ADDRESS 1

Is this a preferred address?	No	Postal code	2193
Address line 1	22 Escombe Avenue	Country	South Africa
Address line 2	Parktown	Created by	info@pdg.co.za
Suburb	Parktown	Created date	22 Sep 2015 13:52:53:000
Province	Gauteng	Edit by	info@pdg.co.za
Municipality	City of Johannesburg	Edit date	26 Aug 2019 14:56:41:293
City	Johannesburg		

ADDRESS 2

Is this a preferred address?	Yes	Postal code	7708
Address line 1	70 Rosmead Avenue	Country	South Africa
Address line 2	1st Floor Ubunye House	This address S/A postal	Yes
Suburb	Kenilworth	This address S/A delivery	Yes
Province	Western Cape	Created by	info@pdg.co.za
Municipality	City of Cape Town	Created date	30 Sep 2015 13:19:37:760
City	Cape Town	Edit by	info@pdg.co.za
		Edit date	29 Aug 2017 16:01:41:090





CSD REGISTRATION REPORT

SUPPLIER BANK ACCOUNT

BANK ACCOUNT 1

Account type	Current Accounts	Created by	info@pdg.co.za
Bank	FIRST NATIONAL BANK	Created date	30 Aug 2016 11:09:34:000
Branch number	200109	Edit by	csd.safetynetbatch@treasury.gov.za
Branch name	CLAREMONT CAPE TOWN 015	Edit date	02 Sep 2016 16:13:05:013
Account number	62011545798	Bank Verification Status	Verification Succeeded
Account holder	PALMER DEVELOPMENT GROUP PTY LTD	Foreign Bank Account	No
Is this a preferred account?	Yes	Is the identifier linked at the bank	Yes
Active start date	30 Aug 2016 11:09:34:000	Is this a Shared Funding Account	No

TAX INFORMATION

Income tax number	9581285039	Overall Tax Status	Tax Compliant
VAT number	4850183692	Created by	info@pdg.co.za
Is this supplier a VAT vendor?	Yes	Created date	28 Jan 2016 13:48:22:000
Are you Registered with SARS?	Yes	Edit by	csd.reverifybatch@treasury.gov.za
Last validation date	23 Sep 2022 12:33:00:000	Edit date	25 Aug 2021 07:51:56:000
Would you like to receive notifications?	Yes		

B-BEE INFORMATION

Are you an empowering supplier	Yes	B-BBEE Procurement Recognition	125%
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CSD REGISTRATION REPORT

% Owned by black people	56.28	Accept and understand the content of the affidavit	Yes
% Owned by black people who are women	56.28	Commissioner of Oath	SD KERSOUW
% Owned by black people who are youth	0.00	Date affidavit signed by commissioner of oath	15 Aug 2022 00:00:00:000
% Owned by black people with disabilities	0.00	Affidavit expiry date	14 Aug 2023 00:00:00:000
% Owned by black who are unemployed	0.00	Created by	info@pdg.co.za
% Owned by black people who are military veteran	0.00	Created date	12 May 2016 12:42:54:940
% Owned by black people living in rural or underdeveloped areas	0.00	Edit by	info@pdg.co.za
Status	Active	Edit date	17 Aug 2022 09:47:45:257
B-BBEE Status Level Of Contributor	Level 2 Contributor	Verification Status	Manual Verification Required

OWNERSHIP INFORMATION

Owner s name and surname Legal name	Owner s Identification number	RSA Citizen	Ethnic group	Gender	Ownership %	Youth	Disabled	Military	Rural	Township
NICHOLAS LINDSAY GRAHAM	7910125087083	Yes	White	Male	10.93%	No	No	No		
KIM LESLEY WALSH	7610160180088	Yes	White	Female	10.93%	No	No	No		
MICHAEL CHRISTOPHER LESLIE	8306036791187	Yes	White	Male	10.93%	No	No	No		
KAREN LYNN MEHL	6503180169085	Yes	Coloured	Female	10.93%	No	No	No		
NAZREEN KOLA	7906240058082	Yes	Indian	Female	10.93%	No	No	No		
CLAUS RABE	8010205104087	Yes	White	Male	10.93%	No	No	No		
PALMER DEVELOPMENT GROUP			N/A	N/A	34.42%	N/A	N/A	N/A	N/A	N/A
Total					100.00%					

OUTCOMES AGAINST PREFERENTIAL PROCUREMENT CRITERIA BASED ON B-BEE CERTIFICATE





CSD REGISTRATION REPORT

Enterprise type

B-BBEE Status level of contributor

Owned by black people

Owned by black people who are youth

Owned by black people who are women

Owned by black people with disabilities

Owned by black people who are military veterans

Owned by black people living in rural or undeveloped areas

Owned by black people living in townships

Owned by black people that is unemployed

QSE

Level 2 Contributor

56.28

0.00

56.28

0.00

0.00

0.00

0.00

0.00

People % Ownership

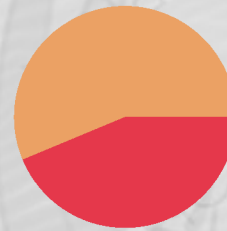
56.28 %



Other People Black People

Gender % Ownership

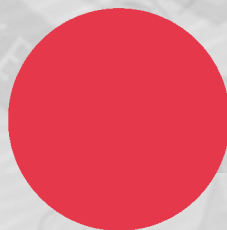
56.28 %



Other People Black Female Black Male

Youth % Ownership

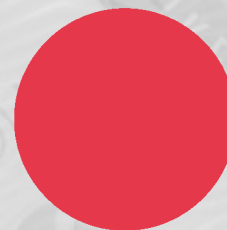
100.00 %



Other People Black Youth

Military Veteran % Ownership

100.00 %



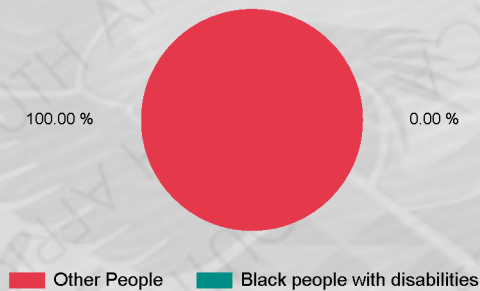
Other People Black Military Veterans



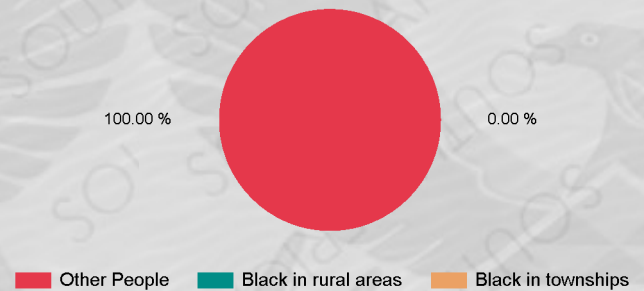


CSD REGISTRATION REPORT

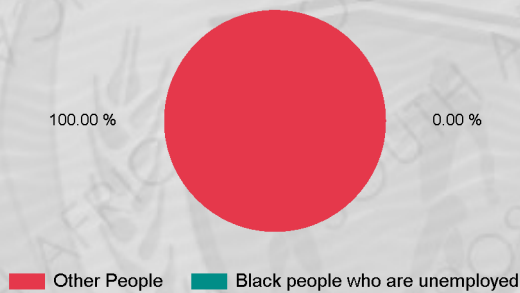
Disabled % Ownership



Living Area % Ownership



Unemployed % Ownership



DIRECTORS/MEMBERS/OWNERS INFORMATION

DIRECTOR/MEMBER 1

Director type	Director, Owner	Owner's gender	Male
Director status	Active	Owner youth	No
Name(s)	NICHOLAS LINDSAY	Owner person with disabilities	No
Surname	GRAHAM	Owner military veteran	No
Country	South Africa	Created by	csd.reverifybatch@treasury.gov.za
Identification type	South African Identification Number	Created date	18 Jan 2018 15:57:28:000
South African identification number	7910125087083	Edit by	info@pdg.co.za





CSD REGISTRATION REPORT

Appointment date	01 Dec 2011 00:00:00:000	Edit date	27 May 2020 11:34:15:000
Email address	nick@pdg.co.za	Restricted Supplier	No
Cellphone number	083 262 1028	Restriction Last Verification Date	23 Sep 2022 12:32:40:983
Owner	Yes	Government Employee	No
Ownership %	10.93%	Government Employee Last Verification Date	23 Sep 2022 12:32:40:623
Living areas of owner	City of Cape Town, Bergvliet	SA identification number Verified	Yes
Owner's ethnic group	White	SA identification number verification date	23 Sep 2022 12:32:40:717

DIRECTOR/MEMBER 2

Director type	Director,Owner	Owner's gender	Female
Director status	Active	Owner youth	No
Name(s)	KIM LESLEY	Owner person with disabilities	No
Surname	WALSH	Owner military veteran	No
Country	South Africa	Created by	csd.reverifybatch@treasury.gov.za
Identification type	South African Identification Number	Created date	18 Jan 2018 15:57:28:000
South African identification number	7610160180088	Edit by	info@pdg.co.za
Appointment date	01 Dec 2011 00:00:00:000	Edit date	28 Nov 2019 14:08:09:000
Email address	kim@pdg.co.za	Restricted Supplier	No
Cellphone number	082 570 4565	Restriction Last Verification Date	23 Sep 2022 12:32:40:983
Owner	Yes	Government Employee	No
Ownership %	10.93%	Government Employee Last Verification Date	23 Sep 2022 12:32:40:623
Living areas of owner	City of Cape Town, Pinelands	SA identification number Verified	Yes
Owner's ethnic group	White	SA identification number verification date	23 Sep 2022 12:32:40:763

DIRECTOR/MEMBER 3

Director type	Director,Owner	Owner's gender	Male
Director status	Active	Owner youth	No





CSD REGISTRATION REPORT

Name(s)	MICHAEL CHRISTOPHER	Owner person with disabilities	No
Surname	LESLIE	Owner military veteran	No
Country	South Africa	Created by	csd.reverifybatch@treasury.gov.za
Identification type	South African Identification Number	Created date	18 Jan 2018 15:57:29:000
South African identification number	8306036791187	Edit by	info@pdg.co.za
Appointment date	01 Oct 2016 00:00:00:000	Edit date	28 Nov 2019 14:08:26:000
Email address	mike@pdg.co.za	Restricted Supplier	No
Cellphone number	076 912 4767	Restriction Last Verification Date	23 Sep 2022 12:32:40:983
Owner	Yes	Government Employee	No
Ownership %	10.93%	Government Employee Last Verification Date	23 Sep 2022 12:32:40:623
Living areas of owner	City of Cape Town, Claremont	SA identification number Verified	Yes
Owner's ethnic group	White	SA identification number verification date	23 Sep 2022 12:32:40:780

DIRECTOR/MEMBER 4

Director type	Director,Owner	Owner's gender	Female
Director status	Active	Owner youth	No
Name(s)	KAREN LYNN	Owner person with disabilities	No
Surname	MEHL	Owner military veteran	No
Country	South Africa	Created by	csd.reverifybatch@treasury.gov.za
Identification type	South African Identification Number	Created date	18 Jan 2018 15:57:29:000
South African identification number	6503180169085	Edit by	info@pdg.co.za
Appointment date	26 May 2017 00:00:00:000	Edit date	28 Nov 2019 14:08:35:000
Email address	karen@pdg.co.za	Restricted Supplier	No
Cellphone number	084 602 4108	Restriction Last Verification Date	23 Sep 2022 12:32:40:997
Owner	Yes	Government Employee	No
Ownership %	10.93%	Government Employee Last Verification Date	23 Sep 2022 12:32:40:637
Living areas of owner	City of Cape Town, Ottery	SA identification number Verified	Yes





CSD REGISTRATION REPORT

Owner's ethnic group	Coloured	SA identification number verification date	23 Sep 2022 12:32:40:793
DIRECTOR/MEMBER 5			
Director type	Director, Owner	Owner's gender	Female
Director status	Active	Owner youth	No
Name(s)	NAZREEN	Owner person with disabilities	No
Surname	KOLA	Owner military veteran	No
Country	South Africa	Created by	info@pdg.co.za
Identification type	South African Identification Number	Created date	13 May 2019 14:05:04:000
South African identification number	7906240058082	Edit by	info@pdg.co.za
Appointment date	01 Apr 2019 00:00:00:000	Edit date	28 Nov 2019 14:10:41:000
Email address	nazreen@pdg.co.za	Restricted Supplier	No
Cellphone number	083 703 4677	Restriction Last Verification Date	23 Sep 2022 12:32:40:997
Owner	Yes	Government Employee	No
Ownership %	10.93%	Government Employee Last Verification Date	23 Sep 2022 12:32:40:637
Living areas of owner	City of Johannesburg, Parktown	SA identification number Verified	Yes
Owner's ethnic group	Indian	SA identification number verification date	23 Sep 2022 12:32:40:810
DIRECTOR/MEMBER 6			
Director type	Director, Owner	Owner's gender	Male
Director status	Active	Owner youth	No
Name(s)	CLAUS	Owner person with disabilities	No
Surname	RABE	Owner military veteran	No
Country	South Africa	Created by	csd.reverifybatch@treasury.gov.za
Identification type	South African Identification Number	Created date	28 Nov 2019 02:12:11:000
South African identification number	8010205104087	Edit by	info@pdg.co.za
Appointment date	01 Sep 2019 00:00:00:000	Edit date	22 Jul 2020 11:50:37:000





CSD REGISTRATION REPORT

Email address	claus@pdg.co.za	Restricted Supplier	No
Cellphone number	073 775 0355	Restriction Last Verification Date	23 Sep 2022 12:32:40:997
Owner	Yes	Government Employee	No
Ownership %	10.93%	Government Employee Last Verification Date	23 Sep 2022 12:32:40:637
Living areas of owner	City of Cape Town, Tamboerskloof	SA identification number Verified	Yes
Owner's ethnic group	White	SA identification number verification date	23 Sep 2022 12:32:40:840

OTHER OWNERS 1

CSD supplier number	MAAA0003177	Created by	info@pdg.co.za
Legal name	PALMER DEVELOPMENT GROUP	Created date	20 Jul 2017 16:24:26:570
Ownership %	34.42%	Edit by	info@pdg.co.za
Ownership status	Active	Edit date	22 Jul 2020 11:54:57:953

The CSD does not automatically verify foreign company registration number, international securities identification number, foreign identification numbers, foreign passport numbers, work permit numbers, foreign bank accounts, B-BBEE, demographic and accreditation information. Organs of State are required to manually verify this information with the applicable verification institutions as per their current policies and procedures.





CSD REGISTRATION REPORT

Tips and Frequently Asked Questions (FAQ)

Identifier

CSD cannot electronically verify the identity of a supplier other than a South African Individual / Sole Proprietor (through Home Affairs) or a company registered at the Companies and Intellectual Property Commission (CIPC). For this reason, a disclaimer is displayed for supply chain practitioners to obtain supporting documentation to verify the identity and legitimacy of a supplier in these cases.

Bank

For help on how to resolve bank failures click here: [I received an email stating the bank information I captured on the CSD was sent for bank account validation and could not be validated. The response received from the bank contains an error message.](#)

The various possible error messages received from the bank are highSemiBolded in red. Search for the applicable message and follow the detailed steps associated with that error message.

Tax

Tax Compliance Status

For help on how to deal with tax status differences between CSD and the tax clearance certificate click here: [What should a supplier do if the tax status on CSD difference from the tax clearance certificate?](#)

Tax Compliance Expiry Date

For help on how to deal with tax status differences between CSD and the tax clearance certificate click here: [How does CSD determine the tax compliance expiry date?](#)

CIPC

Should the director/member information reflected on the CIPC registration report differs to that reflected on CSD for help click here: [The active Directors/Members are not being populated on the CSD Directors/Members screen as they appear at CIPC. how can I rectify this?](#)

State Employee

For more information pertaining to government employment status click here: [Will there be verification done to identify if a supplier is a government employee?](#)

BBBEE

CSD does not automatically verify all certificate information with the various accreditation bodies. Organs of State are required, where not automatically verified by CSD, to manually verify this information with the applicable accreditation body as per current policies and procedures. Expired certificate information do not reflect on the report.



South African Local Government Association:

Investigate different types of partnerships between local government and private sector that could enhance private sector investment in infrastructure and service delivery

RFP 2022
06 October 2022





Private and Confidential

6 October 2022

Dear Ms. Lindiwe Mhlongo,

Ms. Lindiwe Mhlongo
Supply Chain Management
South African Local Government Association
Email: lmhlongo@salga.org.za

Electronic submission through email

Key Contacts:

Craig Kesson
Government and Public
Sector Engagement
Leader
Email:
craig.esson@pwc.com

Nino Manus
Operations
Transformation: Water
Sector and
Infrastructure Leader
Email:
nino.manus@pwc.com

Response to investigate different types of partnerships between local government and private sector that could enhance private sector investment in infrastructure and service delivery

PricewaterhouseCoopers Inc ("PwC") is pleased to submit this response to the South African Local Government Association ("SALGA") in response to your call for proposals. We appreciate the opportunity and are excited about the possibility of building a long-term relationship of trust with SALGA. We trust that this document meets your expectations and demonstrates our enthusiasm to take this journey with you. PwC is committed to partnering with SALGA to enhance private sector investment in infrastructure and service delivery. This document includes our response to the terms of reference requirements, our company profile and experience within the public and local government space, details of our capable multi-dimensional team, proposed approach and methodology to realise expected results, high-level work plan for this journey, and previous project experience demonstrating our proven track record of building trust in society and solving important problems.

We would be delighted to discuss any aspect of this response and request that you do not hesitate to contact myself with any query.

Yours sincerely,

Craig Kesson
Government and Public Sector Engagement Leader
Email: craig.esson@pwc.com

Nino Manus
Operations Transformation: Water Sector and Infrastructure Leader
Email: nino.manus@pwc.com

PricewaterhouseCoopers Inc.,
5 Silo Square, V&A Waterfront, Cape Town 8002, P O Box 2799, Cape Town 8001
T: +27 (0) 21 529 2000, F: +27 (0) 21 814 2000, www.pwc.co.za

Chief Executive Officer: L S Machaba
The Company's principal place of business is at 4 Lisbon Lane, Waterfall City, Jukskei View, where a list of directors' names is available for inspection.
Reg. no. 1998/012055/21, VAT reg.no. 4950174682

Contents

A	Company Profile	4
	Why PwC	5
	Vision, Mission, Values	7
	Our Understanding Of Your Requirements	8
B	Previous Experience	13
	Citations	14
C	Profile of Key Staff	19
	Organogram	20
	Curriculum Vitae	21
D	Financial Overview	33
	Budget and Tariff Breakdown	35
E	Method and Approach	36
	Regulatory and PPP evaluation	37
	Governance	42
	Skills Transfer	44



A

Company Profile



Why PwC ?



“We’re a network of firms in 156 countries with over 295,000 people who are committed to delivering quality in assurance, advisory and tax services”

Our experience developing innovative models for public private collaborations

PwC has extensive experience in the development of innovative solutions for encouraging public private collaborations within infrastructure development and delivery landscape.

Among others, our references include;

- Development of a Public Private Collaboration model for the Vaal Gamagara Water Supply Scheme.
- Development of the Olifants Public Private Collaboration Model
- Facilitation of the development of a strategic framework and process design for Infrastructure South Africa. This design considers enabling unblocking blockages in the development and delivery of catalytic projects and encouraging private sector participation and funding.

We will draw from the experience of our multidisciplinary team and the lessons learnt from our referenced projects to provide innovative recommendations for encouraging private sector participation and collaboration

Our Service offering

This project will be led by our dedicated Capital Projects and Infrastructure team in PwC South Africa.

Our Capital Projects and Infrastructure team comprises of specialised experts in areas including Infrastructure, Transport, Water and Sanitation, Municipal Finance, Sector Planning, Urban Planning, Governance and Strategy.

We have extensive experience supporting City Governments and other public sector entities in a range of areas that require distinct urban solutions.



“We believe that creating the value you desire depends on our understanding of your issues, challenges and the industry forces affecting you – something we take great care with”

About PwC South Africa - A Global Network Firm



PwC South Africa is one of the largest professional services firms, with deep technical expertise in the construction and government sectors

At PwC South Africa, we design strategies to help you innovate, grow, reduce costs and leverage talent. We help you execute them, deliver value and ensure long term success. We do this by creating sustainable solutions that work for you using our combined industry knowledge, subject matter expertise and our collective experience. Our footprint allows us to work with you wherever you are.

In an increasingly complex world, we help intricate systems function, adapt and evolve so they can benefit communities and society – whether they are capital markets, tax systems or the economic systems within which business and society exist. We help our clients to make informed decisions and operate effectively within them.

“Our promise to you: Our relationship with you creates the value that you are looking for.”

Offices in South Africa

We have offices in

- Bloemfontein
- Cape Town
- Durban
- East London
- Emalaheni
- Johannesburg
- Kimberley
- Lichtenburg
- Mahikeng
- Middelburg
- Nelspruit
- Paarl
- Pietermaritzburg
- Port Elizabeth
- Pretoria
- Robertson
- Secunda
- Stellenbosch
- Worcester



PwC South Africa operates mainly in the following **six industries** in the southern market:

- Energy, Utilities and Resources
- Government & Public Sector
- Financial Services
- Technology, Info. Comms, entertainment & Media
- Private Companies
- Consumer, Industries Products & Services

Our Mission and Vision



PwC's combined mission and vision statements defines our purpose - *"To build trust in society and solve important problems"*

Living our purpose and values

The trust that our clients, communities and our people place in PwC, and our high standards of ethical behaviour, are fundamental to everything we do. As we go about our work it's important we have a frame of reference for the decisions we make every day. Our Code of Conduct guides us, no matter where we are or what we do. It's how we do business. It reinforces the importance of conducting business within the framework of professional standards, laws, and regulations, together with our own policies, values, and standards, even as we work across borders.

Embracing corporate citizenship

How good a corporate citizen we are is manifested in our conduct in doing business, the impact we have on our stakeholders, how we manage them and how we're perceived to manage them. In other words, it's inextricably linked to our values, business strategy and our performance. We not only seek to show respect for our fellow citizens, our environment, applicable laws and prevalent ethical norms, but also to contribute actively through our normal business practices and various social investment initiatives.

It outlines the values and behaviours that define how we do business. It holds us accountable to be open-minded and responsive and to give our best. What we achieve as PwC is entirely dependent on how we all individually put our purpose and our values at the centre of everything we do every day, in every action.



Act with
integrity



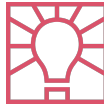
Make a
difference



Care



Work
together



Reimagine
the possible

Our historical roots go back over 150 years

Our Understanding Of Your Requirements



What you asked for	Reference Slide #	What you will get (Key Deliverables)
Demonstration of appropriate skills/expertise in conducting research, understanding of the procurement regulatory framework;	10 - 11	1. Project Inception (Project Process Plan & Setting of multi-stakeholder reference group and Steercom)
Experience in innovative supply chain mechanisms and partnerships between government and private sector;	10 - 11	2. Status Quo report on existing regulatory framework including advantages and disadvantages;
Understanding of local government responsibilities and service delivery challenges;	10 - 11	3. Overview of different types of partnerships between local government and private sector to assist with service delivery including the expected benefits of these partnerships and associated risks;
Proven ability to deliver on similar assignments (provide traceable references).	15	4. Proposed changes to the regulatory framework to accommodate such new partnerships;
Capacity and willingness to deliver the assignment within the set constraints (time, funds and scope)	33	5. Any capacity requirements for local government to implement such partnerships;
Team with appropriate qualifications and demonstrable diversity of experience linked to the subject matter (e.g. SCM, Regulatory Framework analysis or policy analysis including impact, PPPs,)	20	6. Final Report
SALGA requires an understanding of the current regulatory environment on procurement and other partnerships and demonstration of innovative ways to evaluate the current regulatory framework with an intention to propose new types of partnerships with the private sector. Investigation of how such new partnerships can be effected and what capacity is necessary within local government to effect such partnerships.		

Our Understanding of the Public Private Collaboration within the Infrastructure landscape



Private sector participation

It is noted that there are a number of factors dissuading private sector participation and funding of public sector projects and initiatives. Factors include the honourous, lengthy, public sector processes and the risk to revenue collection. However innovative funding models can be developed.

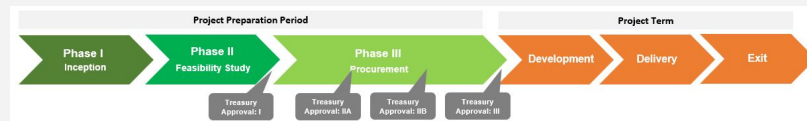
Innovative funding models

PwC has developed innovative funding models. An example if this is the creation of a public private collaboration platform that sees government (national and local) together with private sector roleplayers (mines, consumer goods industries) through a shared governance model, finance infrastructure projects. This can be demonstrated with the Olifants Management Model (OMM) Programme where a SPV was created using this new public private collaboration

Changes to Infrastructure development of processes

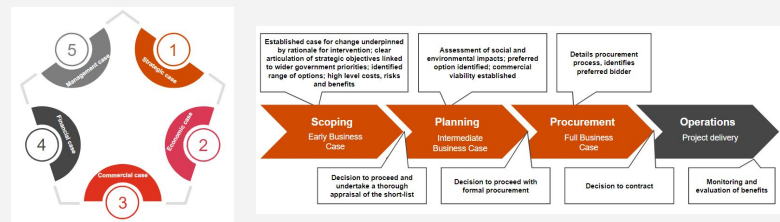
A further consideration to municipalities is the various public sector processes. We've completed a of the relevant project management processes applicable in South Africa, including the **5 Case model**, the Framework for Infrastructure Delivery and Procurement Management (**FIDPM**) and the Public-private partnerships (**PPP**) project process Stakeholder Management.

Public-private Partnerships (PPP) Project Process



Five (5) Case Model for Better Business Cases

Treasury Regulation 16A6.3(f)

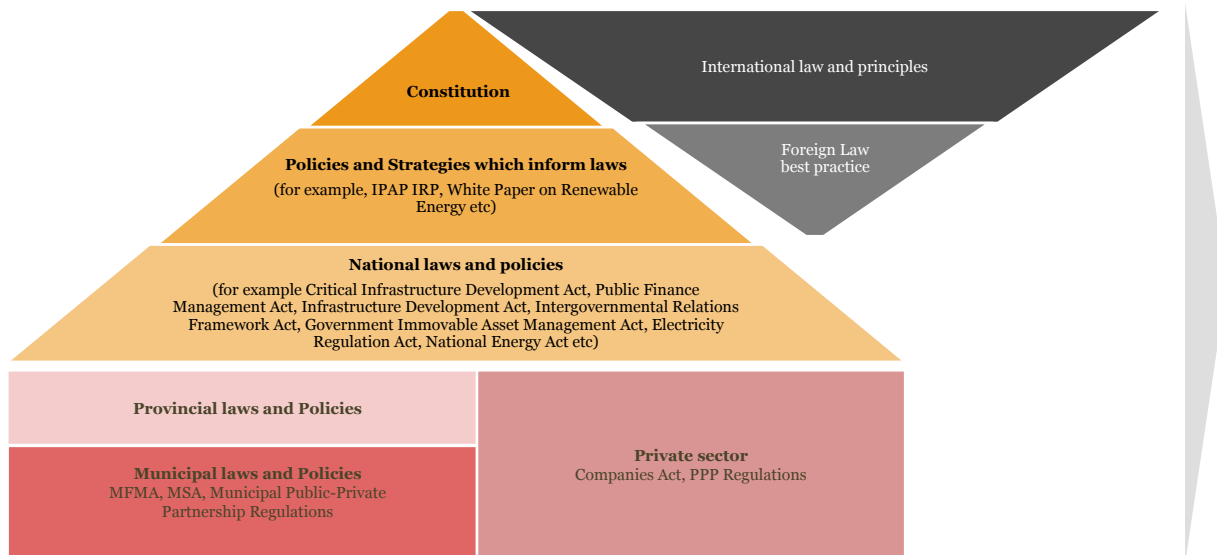


Our understanding of the regulatory environment



Municipal and provincial service delivery are aspects set out in the South African Constitution. In order to propose new types and levels of partnerships that local government can have with the private sector, including how these partnerships can assist local government in service delivery, it is important to understand the hierarchy, interdependency and limitations of the applicable laws and policies.

Additionally, other jurisdictions have successfully adopted laws and policies which support public-private partnerships. As such, due consideration must be given to regulatory models that have been successful in other countries. Such models can then be tested against South Africa's own legal system and possible partnership models can then be introduced based on foreign best practice as well as principles in international law.



In order to propose new partnership mechanisms, an analysis must be done of South Africa's regulatory environment pertaining to the development of infrastructure. This will include overarching provisions set out in the:

- Constitution,
- National policies,
- National legislation,
- Provincial laws and policies,
- Municipal Laws and policies, and
- Private sector legislation

In order to understand the limitations of the regulatory environment, consideration must be given to governance, as well as infrastructure specific laws and policies such as electricity and water related provisions.

Our Understanding of the PPP Project Process



PwC assists public and private sector clients to achieve a “bankable” project with an approach aligned to the current PPP project life cycle

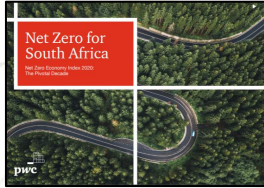
PwC has been at the forefront of the development and financing of public infrastructure projects worldwide using PPP and other applicable models. Unlike a bank, we are able to provide true independent advice to our clients with no ties to specific financing sources or products. As a result, we secure the best value for our clients by developing the right financial structure and funding strategy, based on our market knowledge, geographic reach and ability to create competition between financial products and providers.



We are thought leaders in the public sector domain

Below is a representative sample of notable PwC thought leadership linked to the public sector/local government space.

Net Zero for South Africa: Net Zero Economy Index 2020: The Pivotal Decade

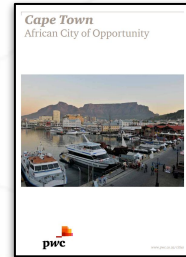


Making it happen - a South African public sector survey

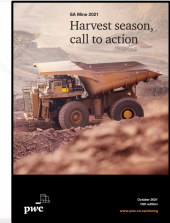


Hotels outlook: 2018-22 - Positioning for Future Growth

Cape Town - African City of Opportunity



SA Mine



Where next for Government in South Africa



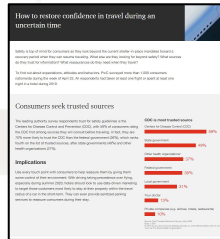
Passport to Africa



Future of local government



Building a digital government



How to Restore Confidence in Travel during an Uncertain Time



PwC/FCSA consortium, 2021, "Supporting Cities through the Pandemic. COVID-19 Lessons Learnt from the Future Cities South Africa Programme"



International Trends in 4IR Mobility



Enterprise Development



Future Fit Cities: From Shared Values to Climate Action

Agribusiness Insights Survey



B

Previous Experience



Company Experience



No.	Name of the Assignment	Contactable Details	Client	Project Description	Project Execution	
					Start Date	Completion Date
1	Development of the Olifants Public Private Collaboration Model	Telephone: 083 382 2229 Email: bierman@lebalelo.co.za	Lebalelo Water User Association (LWUA)	This project produced the concept for the construction of water infrastructure in Limpopo Province, South Africa through a public private collaboration model to bring bulk raw water to mines and potable water to surrounding communities. The model involved financial modelling, soft market testing, regulatory analysis, and stakeholder management. Stakeholders included the Department of Water and Sanitation, Nationals Treasury, Infrastructure SA, Limpopo Provincial Government, Sekhukhune and Mogalakwena municipalities, mining companies, and community leaders.	2019	Ongoing
2	Development of a Public Private Collaboration model for the Vaal Gamagara Water Supply Scheme	Email: Sfiso.Nxumalo@arm.co.za	Mine Leadership Forum (MLF)	This project produced the concept of a collaborative partnership between the public sector (DWS), Sedibeng and Bloemwater and the mine leadership forum to collaborate on the supply of water to mines and communities in the Northern Cape, through co-funding the upgrade and rehabilitation of the Vaal Gamagara Water Supply Scheme	2021	Ongoing
3	Midvaal Electricity Distribution, Municipal PPP Project	Telephone: +27 (16) 360 5811 Email: SerrahM@midvaal.gov.za	DBSA	In this ongoing project PwC is the transaction advisor for the procurement of a PPP transaction under the Municipal PPP Regulations for the finance, design, management, operation and maintenance of the electricity distribution services in the MLM	June 2019	May 2021
4	KZN Precinct Office Accommodation PPP Project	Telephone: +27 (33) 897 4548 Email: Tandiswa.Kankqu@kzntreasury.gov.za	KwaZulu-Natal Provincial Treasury	PwC is the Lead and Financial Transaction Advisor for the update of the KZN Precinct Head Office Accommodation feasibility study. The project would accommodate more than 9,000 officials in area of 87,000 m2 and is about to enter into procurement.	May 2015	On Hold

Company Experience



No.	Name of the Assignment	Contactable Details	Client	Project Description	Project Execution	
					Start Date	Completion Date
5	Lessons Learnt from Office Accommodation PPPs and Finance and Risk Models for Institutional Investors	Telephone: +27 (12) 315 5981	GTAC, National Treasury	The PPP Unit of GTAC assisted with the completion of six national head office accommodation PPP projects. PwC was appointed to capture the lessons learnt from these projects as well as international experience for the benefit for future accommodation PPP projects.	2015	2016
6	Establishment of Infrastructure South Africa as a Public Entity	Tshepo Chuene, Industrial Development Corporation	Industrial Development Corporation	The PwC was appointed to establish ISA as a public entity. This included the facilitation of the development of a strategic framework and process design for Infrastructure South Africa. This design considers enabling unblocking blockages in the development and delivery of catalytic projects and encouraging private sector participation and funding. This also included the review of the regulatory changes required for ISA to implement its mandate and to encourage public-private collaboration for infrastructure development. Furthermore the review of the 5 Case Model against the existing PPP project process life cycle	2021	Ongoing
7	Inkosi Albert Luthuli Central Hospital	Telephone: +27 (31) 240 1105 Email: Emmanuel.Bvumbi@kznhealth.gov.za	KwaZulu-Natal Department of Health	PwC was the financial advisor to the KZN Department of Health for the R4,5 bn 15-year equipment, IM&T and facilities management PPP. With the Project coming to the end, we advised the Department on its exit strategy and are currently preparing the feasibility study for the reprourement of the second phase.	2018	Ongoing

Company Experience



No.	Name of the Assignment	Contactable Details	Client	Project Description	Project Execution	
					Start Date	Completion Date
8	KZN Legislature Office Accommodation PPP Project	Telephone: +27 (33) 897 4548 Email: Tandiswa.Kankqu@kzntreasury.gov.za	KwaZulu-Natal Provincial Treasury	PwC is Transaction Leader for the update of a 2007 KZN Legislature Head Office Accommodation feasibility study. The project would accommodate 240 officials in an area of 17,000 m2.	2007	2009
9	Development of the GMT Top Yard through a Public Private Partnership (PPP)	Telephone: +27 (21) 483 2186	Western Cape Provincial Department of Transport and Public Works	The objective was to advance the development of the GMT – Top Yard site in accordance with the Property Development Process (PDP) agreed between the Province and the National Treasury.	2013	2014
10	Sedibeng District Municipality Head Office Accommodation PPP	Telephone: +27 (11) 290 6624 Email: E.Marais@gifa.co.za	Gauteng Infrastructure Financing Agency on behalf of the Sedibeng District Municipality	Preparation of a feasibility study and if viable procurement of a head office for SDM and council office for council members. Exploration of technical options and funding and service options.	2020	Ongoing

Company Experience: Reference Letter





**LEBALELO WATER USER
ASSOCIATION**

Established in terms of Section 92(1) of the National Water Act, 1998 (Act No 36. of 1998)
Government Gazette No 8923853

PO BOX 2075, POLOKWANE, 0700 +27 082 462 7379 (012) 348 4654 (012) 348 2253
E-mail: bjerman@lebalelo.co.za

09 December 2021

To whom it may concern,

SUBJECT: PwC REFERENCE LETTER

This serves to confirm that from January 2019 and still ongoing, PwC is providing strategic support to Lebalelo Water User Association (hereafter referred to as "LWUA") to negotiate the collaboration between Government and commercial users towards the provision of bulk raw water and potable water in the Bushveld Igneous Complex in the Limpopo Province. This includes the following deliverables:

- 1. Stakeholder Management – Ongoing since August 2019:** Supports the transformation of LWUA from a water user association to a strategic water partner to the Department of Water and Sanitation. This included the following activities:
 - a. Identified stakeholders across Government, communities and the mining sector;
 - b. Analysed stakeholders in terms of their commitment, power and influence on the success of the project;
 - c. Developed a stakeholder management plan and identify key messages for each stakeholder;
 - d. Developed a communication plan that defines the engagement approach for each stakeholder;
 - e. Scheduled meetings, workshops, conferences with identified stakeholders;
 - f. Facilitated various alignment workshops; and
 - g. Refined stakeholder plan after engagement sessions
- 2. Development of a concept study – March 2020 to June 2020:** Developed a concept study for the proposed bulk raw and potable water infrastructure projects in terms of LWUA's revised strategic plan. The concept study defined the high-level business requirements of the proposed alternative Integrated Water Services Model solution and the following streams were involved with the study:
 - a. Project Management Office (PMO) – provided project coordination and oversight;
 - b. Stakeholder management – obtained alignment of commercial users regarding the proposed solution;
 - c. Community impact and readiness – understood and enabled the socio-economic impact of the scheme;

- d. Technical – provided options to ensure the reliable supply of water delivered safely, cost effectively and at the right quality;
- e. Funding – determined the most cost-effective funding mechanism for the proposed infrastructure scheme; and
- f. Operating model – defined a fit for purpose institutional vehicle for implementation and operation of the proposed infrastructure scheme.

3. Support for the development and alignment of a Special Purpose Vehicle (SPV) for the Olifants Management Model (OMM) – Ongoing since June 2020: This included the following activities:

- a. Stakeholder engagement between Government and mining companies;
- b. Negotiation support to mining companies;
- c. Conceptual design and set up of the SPV and the management of the interim steering committee; and
- d. Project management support.

PwC has been providing high quality work and it's a pleasure working with them.


JA Bierman
BSc. (Eng) (Civ)
Chief Executive Officer
Lebalelo Water Users Association
[Improving Lives through Water](http://lebalelo.co.za)

Date: 10/12/2021

Company Experience: Reference Letter



health

Department:
Health
PROVINCE OF KWAZULU-NATAL

533 Langford Street, Pietermaritzburg, 2001
Phone: (033) 395 2583, Pietermaritzburg, 2001
Tel: (033) 395 2585 Fax: (033) 345 0792, Email: health@kzngov.za
www.kzngov.za

DIRECTORATE: OFFICE OF THE HOD

OFFICE OF THE HEAD OF
DEPARTMENT

Reference: 3/3/7/3/7
Enquiries: TE Bvumbi
Tel No: (033) 395 2078

To whom it may Concern

RE: REFERENCE LETTER: PRICEWATERHOUSECOOPERS (PwC)

We confirm that the KZN Department of Health (the "Department") utilized the services of PricewaterhouseCoopers in connection with **Professional Transaction Advisory Services** for the provision of **Medical Equipment and Furniture, Information Management and Technology Services, Facilities Management Services** and related services at Inkosi Albert Luthuli Central Hospital (the "Project").

The Project is one of the first South African PPPs and is due to reach its end in February 2017 unless extended. Inkosi Albert Luthuli Central Hospital ("IALCH") is an 846-bed, referral-only hospital situated in Durban, with a catchment area of all of KwaZulu-Natal and a part of the Eastern Cape.

The Project is a 15-year brownfield PPP. Tertiary and quaternary clinical services at IALCH are provided by the Department, whilst the private sector concessionaire provides medical equipment, information management and technology equipment, and facilities management equipment alongside with the relevant, non-clinical services. The purpose of the PPP was to support the delivery of high-level clinical services at IALCH to respond to Regional clinical needs.

The Project reached commercial close in December 2001 and became effective in February 2002.

According to a December 2002 National Treasury PPP Unit publication, the NPV of the unitary charge was R4.5 billion.

Some of the Project's critical success factors have been the following:

- Managing latent risks related to the brownfield project;
- Managing currency risk;
- Establishing an adequate penalty regime for non-clinical services;
- Establishing a standard for the procurement of equipment; and
- Achieving appropriate risk transfer.

Fighting Disease, Fighting Poverty, Giving Hope

RE: REFERENCE LETTER: PRICEWATERHOUSECOOPERS (PwC)

We confirm that PwC, as the leader of the Ezemelo Consortium, provided advisory assistance to the Department in achieving the critical success factors and assisted the Department from the inception of the project through to financial close in February 2002.

We further confirm that PwC has been appointed as the lead advisory firm tasked by the Department in 2015 to conduct an ex-ante value for money review of the Project. The draft Project review has been submitted in July 2016. PwC has therefore assisted the Department not only through the entire project preparation and procurement lifecycle, but also in assessing the outcome at the Project's expiry.

I trust that the information provided will be of assistance to you and will be happy to provide further information, if required.

Yours sincerely

DR S.T. MSHALI
HEAD OF DEPARTMENT
DEPARTMENT OF HEALTH: KWAZULU-NATAL

Date: 13-05-16

C

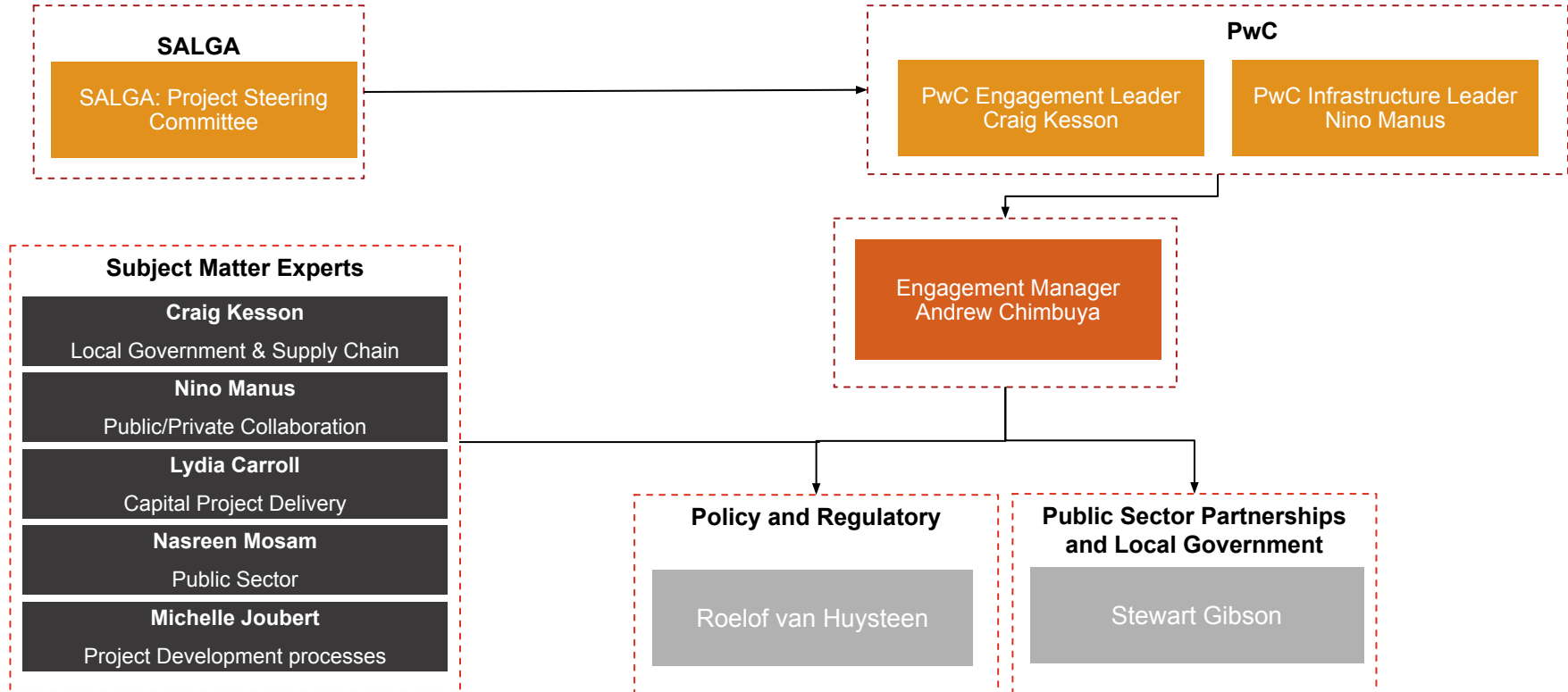
Profile of Key Staff



Project Team



Our project team structure ensures that outputs delivered are of a high standard. Our project team will be supported by a select group of Subject Matter Experts with extensive experience in the fields of public private partnerships and collaboration, project processes and construction in local government





Craig Kesson
Local Government & Supply Chain
PwC - South Africa

Executive summary

Craig is a Government and Public Sector Leader specialising in city initiatives and futures. Deep expertise in advising on and solving difficult and complex problems that have great impact at the strategic, operational, and programme/project levels and leading transformational change at the delivery and implementation levels.

Qualifications

- MSc Operations and Supply Chain Management (merit) (University of Liverpool) 2016
- Postgraduate Diploma in Project Management (cum laude) (University of Stellenbosch Business School) 2014
- MPhil History of Science, Medicine and Technology (Rhodes Scholar) (University of Oxford, UK) 2008
- BA Hons History (cum laude) (University of Kwazulu Natal) 2007
- BA Soc Sci History and Political Science (cum laude) (University of Kwazulu Natal) 2005

No of years with relevant experience

- +12 years of experience

Expertise and relevant experience



Relevant experience

COVID-19 Crisis Coordinator February 2020 to July 2021

Co-ordinated the strategic and operational response to the crisis in terms of the frontline health response as well as ensuring sustained government services. Later assigned responsibility for overseeing the citywide vaccine distribution plan as well as the recovery plan.

Highlights:

Overseeing a unique logistics effort for a vaccine plan for a population of 5 million people.
Strategic portfolio of direct public health responses at a budget of US\$75 million.
Designed and implemented new operating model to maintain traditional service functions alongside COVID-19 projects.

Global best practice data led systems built to manage the operating model including new logistics platforms, decision-support tools and financial modelling tools that are permanent features of the City's management systems. (Featured by

UK Government's Foreign and Commonwealth Office and winner of national and international awards.)
Purpose-built supplementary healthcare system remains a permanent feature of City healthcare – 39 augmented clinics and testing sites.

Mobilised a world class strategic and operational response to lead social and economic efforts to revive the economy through a multi-disciplinary recovery team and specialist support. Led the design of infrastructure investments and plan for the Recovery Programme (US\$ 250 million per year), including efficiency targets in operating and capital budgets.

Chairperson Water Resilience Task Team 2017

Chaired the cross functional task team in addition to normal responsibilities. Key objective to ensure Cape Town did not run out of water. Developed short and long term strategies to increase water resilience and augment supply in the face of projected climate and population changes.

Highlights:

Reduced water demand to globally historic lows for size of city (720MI to 520MI per day).
Implemented US\$350 million water augmentation plan to achieve water resiliency. Plan focusing on pressure management and infrastructure provision is in rollout stage.

Director: Strategy and Operations 2014 to 2016

6 managers, 75 staff and managing budget of US\$4 million and capex US\$2million. Added to tasks of Policy and Strategy role –
administration of Mayoralty, running cross divisional structures for integrated projects and strategy development, coordinating strategic intergovernmental relations with Provincial Government and administering International Affairs department.

Highlights:

Creation of new divisions: Water and (including water sourcing), and Energy and Climate Change.
Key project: multi-year strategy and organizational realignment of business processes and institutional structures. Resulted in recruitment of new future-proof skill sets.
Accessing new international opportunities including donor-funded programmes.



Craig Kesson

**Local Government & Supply Chain
PwC - South Africa**

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No of years with relevant experience

- +12 years of experience

Expertise and relevant experience



Relevant experience

City of Cape Town

11/16 - 09/21

Position: Executive Director

Role in Project:

Executive responsible for 12 departments with oversight of 2,000 staff and 500 independent contractors. Managing operating budget of US\$150 million and capex budget of US\$30 million. Key focus areas included IT transformation and operations, policy and strategy, data science and analytics, knowledge management, portfolio/programme/project management, legal affairs, HR and OD, communications, and customer relations.

City of Cape Town

03/18 - 09/21

Position: Chief Data Officer

Role in Project:

Concurrent with Executive Director: Corporate Services role. Created and staffed data science functions from with analytics and engineering capacity and quantitative economics research capability to apply micro economic tools to decision-making

City of Cape Town

04/17 - 09/21

Position: Chief Resilience Officer

Role in Project:

Concurrent with Executive Director: Corporate Services role and a joint appointment between CoCT and the Rockefeller Foundation's '100 Resilient Cities Network.'

Established Resilience as a City practice area

Resilience Strategy one of top five global strategies by 100 Resilient Cities Network

City of Cape Town

05/12 - 11/16

Position: Director: Strategy and Operations

Role in Project:

Led the creation of a project, programme, and portfolio management capability in the City of Cape Town from a systems, technology, process, and people perspective. This capability managed the full portfolio of capital projects in the city worth approximately USD500m per annum. This project office won national and continent-wide awards as the best project management office in Africa.

Client: Future Cities South Africa

11/21 - present

Position: Engagement Leader

Role in Project:

Lead a cross-functional programme on a multi-city project focused on multi-year institutional and strategic change initiatives funded by a major international development partner. Programmes include data-driven transformation and technology adaptation to 4IR capabilities



Andrew Chimbuya

Engagement Manager
PwC - South Africa

Summary of Competencies

He has over 8 years experience as a Management Consultant and during this time has assisted Municipalities, SOE's and MOE's with capital budgets and cost optimization. He has done extensive work in data analysis, business case development and financial modelling.

Qualification and Certifications

- Computer Aided Design Certificate (Aeronautics)
- Bsc. Aerospace Engineering
- MBA Cum Laude

Professional Memberships

- PRINCE2 Practitioner
- ECSA: Candidate Engineer

No of years with relevant experience

- +8 years of experience

Expertise and relevant experience

Relevant Experience:

National Airline: Business rescue: Performing analysis of current expenditure for international operations. Assisting Business Rescue practitioner in determining critical expenditure for operations.

Provincial Infrastructure Department: Infrastructure capital budget prioritisation, Iteration 1 & 2. Analysis of multiple departmental capital budgets for the next 5 years. Assisting with prioritisation filters and methodology for project prioritisation within the provincial budget.

ERWAT: Led the development of an excel based financial planning model with an accompanying dashboard that allows them to make strategic decisions and visualise the financial implications. The analysis also highlighted the areas of the business that had to be focus don for financial viability with visualisations thereof.

Monsanto Production System: Process Improvement at Thobontle (SA) site - Responsible for Process improvement in receiving operations. Process analysis for Off-loading, receiving, dehusking, Drying and Shelling operations. Project included, Process mapping, Sample collection and data analysis for seed loss at various points in operations, Business case development and financial analysis, Improvement calculations, Deck and presentation development,

Relevant experience continued

ESKOM Capital Budget Optimization - Fleet Division Budget Optimization, Review of capital budget, Analysis and development of options for budget reduction, Deck development for client review, Task Schedule development, Data desk Manager, Ensuring that data integrity with team from Data Analytics, Movement Analysis of Capital budget data, Settlement agreement review (Excel based data analysis)

Key competencies:

- Project management of various projects
- Financial Modelling
- Process optimization





Dr Roelof van Huyssteen
Policy and Regulatory
PwC Strategy& (South Africa)

Executive summary

Roelof is a qualified attorney of the High Court of South Africa. Using his academic background in carbon markets and renewable energy, he is able to assist clients with their journeys to reduce their emissions and contribute to the fight against climate change. He has in-depth knowledge of renewable energy law and policy in South Africa, the UK and Germany, as well as international law related to climate change and renewable energy and understand what is required from a regulatory perspective to drive South Africa's energy sector forward. Using his legal background Dr van Huyssteen has been involved in numerous energy related projects ranging from energy and emission reduction strategies to policy design and regulatory recommendations for the green hydrogen and battery energy storage sectors.

Qualifications

- LLD (Doctorate in laws) - Public law (Renewable energy)
- LLM (Master of Laws) Mercantile Law - Carbon Trading
- LLB (Bachelor of Laws)

No of years with relevant experience

- 6 years of experience

Expertise and relevant experience

Relevant experience

Appointment as Regulatory Specialist to the Municipal Energy Resilience (MER) Panel Of Service Providers for the Western Cape Provincial Government.

RES4Africa: responsible for conducting a study to make policy and regulatory recommendations based on international best practice to enable the increased uptake of BESS applications within South Africa.

World Bank: Analysis of South Africa's legal and regulatory landscape in relation to the proposed vanadium circular business model. This includes analyzing the country's energy, mining and industrial policies relative to the proposed project and the potential regulatory barriers that would need to be overcome.

Industrial Development Corporation: Development of Green Hydrogen Commercialisation Strategy for South Africa – specific role: Engagement Manager to oversee project management and assessment of regulatory requirements to establish Green Hydrogen economy in South Africa.

Gauteng COGTA: Gauteng Energy Security Strategy: Drafting of Legal Framework for Implementation Plan of Gauteng's Energy Security Plan

Tracking of South Africa's progress towards a low-carbon economy and Society – In collaboration with Department of Environment Forestry and Fisheries and GIZ: Specific role: Policy analysis and stocktake, Institutional mapping of South Africa's climate change roll players.

Carbon Pricing Report
(external) Konrad Adenauer-Stiftung (KAS) association
| April 2020 - Present | 2 years 6 months
Co-author on Carbon Pricing for Sub Saharan Africa – commissioned by the Konrad Adenauer-Stiftung (KAS) association (available at: <https://www.kas.de/en/web/climate-energy-africa/single-title/-/content/carbonpricing-in-sub-saharan-africa-1/-/content/carbon-pricing-in-sub-saharan-africa-1>)

Market Analysis
(external) Shell Trading | April 2019 - Present | 3 years 6 months
Conduct market analysis of South African Carbon Market for Shell (trading)

Key competencies

- Energy and climate change law and policy
- Regulatory reform
- Carbon Footprint Analysis, Carbon Markets, Offsets/Credits and Carbon Tax
- Climate Change Adaptation and Mitigation,
- Commodity Risk Management and Trading
- Emissions Trading
- Energy Law, Markets, Policy, Risk Management and Energy Trading
- Greenhouse Gases
- International Climate Policy
- Renewable Energy Credits, Markets and Policy





Nino Manus
PwC Infrastructure Partner
PwC - South Africa

Summary of Competencies

Nino has over 20 years experience in the water sector. She has worked in both Government and Private Sector. She currently does work for both government and mining companies. Her area of expertise ranges from Stakeholder management to development of operational strategies and business plans. She has an in depth understanding of the water sector and has been assisting private sector on how to engage Government on policy and strategic water management issues. She also has a strong focus on ESG in the public sector and is in the process of developing a model that looks at what a world class water entity should look like

Qualification and Certifications

- Masters, Project Management
- National Diploma, Civil Engineering

No of years with relevant experience

- +20 years of experience

Expertise and relevant experience



Relevant Experience:

Stakeholder Engagement

Lebalelo Water User Association | August 2018 - Present | 4 years 2 months | Pretoria
 LWUA has revised their business strategy. PwC was appointed to do the strategy review as well as defining and engaging with various stakeholders from Government to private sector that impacts on the roll out of the strategy. This involved the following activities:

- Conducting a stakeholder analysis
- Development of a stakeholder management plan
- Develop and update communication plan
- Conduct negotiation planning sessions with the client in preparation of stakeholder meetings.

Engagement Partner

Vaal Gamagara Water Supply Scheme

Public Private Collaboration model | 2021 - Ongoing
 collaborative partnership between the public sector (DWS), Sedibeng and Bloemwater and the mine leadership forum to collaborate on the supply of water to mines and communities in the Northern Cape, through co-funding the upgrade and rehabilitation of the Vaal Gamagara Water Supply Scheme

Engagement Lead

Marubeni PPP study | Study on potential waste water and water PPPs in South Africa and perspective on successful PPPs in Sub-Saharan Africa

Relevant Experience Continued

Water Expert

ERWAT | September 2018 - Present | 4 years | Johannesburg
 Provide technical input to the strategy team on waste water management and other related water issues.

Engagement Manager

Royal Bafokeng Administration | May 2019 - Present | 3 years 4 months | Rustenburg
 Royal Bafokeng want to become a water service provider for Rustenburg Local Municipality. PwC was appointed to assist them with the following:

- Appointment of consultants to conduct an audit of all water meters
- Setting up of a billing system
- Setting up of a customer care centre
- Development of cost reflective tariffs for domestic and commercial customers
- Asset management diagnostic assessment

Engagement lead

Magalies Water Board | September 2018 - Present | 4 years | Johannesburg
 Responsible for ensuring the successful implementation of the project. Magalies Water wants to acquire the Bospoort pipeline from Rand Water. The project entails a detailed due diligence of the pipeline. My role is to ensure targets are met and engagement with the client



Nino Manus
PwC Infrastructure Partner
PwC - South Africa

Summary of Competencies

Nino has over 20 years experience in the water sector. She has worked in both Government and Private Sector. She currently does work for both government and mining companies. Her area of expertise ranges from Stakeholder management to development of operational strategies and business plans. She has an in depth understanding of the water sector and has been assisting private sector on how to engage Government on policy and strategic water management issues. She also has a strong focus on ESG in the public sector and is in the process of developing a model that looks at what a world class water entity should look like

Qualification and Certifications

- Masters, Project Management
- National Diploma, Civil Engineering

No of years with relevant experience

- +20 years of experience

Expertise and relevant experience



Relevant Experience continued

Engagement Manager

Magalies Water Board | September 2019 - November 2019 | 2 months | Rustenburg

PwC was appointed to conduct a social impact assessment on Magalies Water Board's Corporate Social Investment programme for the 16/17 and 17/18 financial years. This included conducting interviews with MW's clients who received funding from MW to implement water and sanitation projects.

Engagement lead

Exxaro Mining Resources | November 2018 - January 2019 | 2 months | Johannesburg

Conduct a market assessment on the use of chlorine products in 9 African countries for Exxaro mine. My role was to do study within expected timeframe and budget.

Engagement leader

Magalies Water Board | August 2018 - Present | 4 years 2 months | Johannesburg

Magalies Water wants to acquire the Zeeland WTW as part of their growth strategy. PwC was appointed to assist with conducting a business case for the acquisition of Zeeland as well as conducting the due diligence of the water treatment plant.

My role is to manage the successful implementation of the project and engagement with the client.

Relevant Experience continued

Associate Director

(External) KPMG | May 2015 - July 2018 | 3 years 2 months | Johannesburg

Business development in the water sector,
 Development of water services provider business plans.
 Development of infrastructure asset management plans
 Market assessment studies
 Stakeholder engagement at Anglo American and Lebelelo Water User Association

Project Management

Director: Water Management

(External) City of Johannesburg | March 2010 - April 2015 | 5 years 1 month | Johannesburg

Ensure the oversight over Johannesburg Water
 Development of bylaws
 Implementation of water and sanitation projects

Project Management

Director: Water Services Policy and Strategy

(External) Department of Water and Sanitation | January 1998 - February 2010 | 12 years 1 month | Pretoria

Stakeholder engagement
 Policy and strategy development
 Monitoring and evaluation
 Implementation of water and sanitation projects

Key competencies

- Policy and Strategy development
- Infrastructure development and Planning
- Stakeholder Management
- Programme and Project Management
- Local Government turnaround strategies
- Institutional Development



Stewart Scott Gibson

Public Sector Partnerships and Local Government
Stewart Gibson & Associates (Pty) Ltd

Executive summary

Combines his engineering qualifications and experience and backgrounds in finance, management and organisational structures with current experience in the optimisation and improvement of the provision of municipal services. Has led the advisory team in several public/public and public/private partnership programmes in South Africa mainly involving the water and sanitation sector. Recent experience includes direct involvement in the operation and future structuring of several water services authorities. Has also led diagnostic study teams who assessed the ability of various municipalities in respect of service delivery, cost recovery, financial soundness and the potential for local economic development.

Qualifications

- Higher National Certificate (Civil Engineering)
- Chartered Engineer, Direct examination in UK
- Advanced Executive Programme

No of years with relevant experience

- 45 years of experience

Expertise and relevant experience



Relevant Experience

Mbombela Concession

Specialist providing input to support the Mbombela Contract Monitoring Unit in terms of maintaining appropriate reporting and controls on the Nelspruit Water Concession during and after the Supplementary Agreement 5. 2020

GiZ (German Development Aid) and Strategic Water Partners Network – Development of a Generic Performance Based Contract for Water Conservation Projects

Project Manager responsible for the development of this Generic Contract including all the standard documentation based on a GCC Form of Contract. 2013 - 2014

Public Private Water Conservation Partnership Project between Emfuleni Municipality, GiZ and Sasol

Project Manager representing GiZ to test the principles of how seed funding can be used to maximise the benefits of performance-based contracting as applied to water reduction and efficiency improvements. 2011 - 2014

World Bank, South African National Treasury and Mbombela Local Municipality

Specialist in two-man team appointed by the World Bank with finances provided by the Public-Private Infrastructure Advisory Facility (PPIAF) to undertake a case study on the Nelspruit Water Concession based on its performance over a 10 year period. Objectives are to determine the benefits achieved, to determine whether the process could be replicated on other sites, to determine elements of the process that have been particularly successful, to assess the benefits of using governmental grants and subsidies in contracts involving the private sector and to determine optimum models for the involvement of the private sector in the delivery of water and sanitation services. April – September 2009

Relevant experience continued

Department of Water Affairs & Forestry – Institutional Re-Alignment Programme

Water Sector Specialist on team appointed to assist the Department in the identification of alternative structures to strengthen and accelerate the delivery of water services throughout South Africa. Areas of consideration included the internal structuring necessary to support the planning, implementation and financing of national infrastructure; the optimising of the existing catchment management agencies and water user associations; and the possible creation of regional water utilities for the provision of bulk services and support to water services authorities. Dec 2008 – April 2009

eThekweni Metropolitan Municipality

Specialist on team appointed to undertake a Section 78 study into the optimum future arrangements for the asphalt production plant and asphalt paving operation of the municipality. Although this is a non-core function the study revolved around any benefits that were accruing to the municipality from having this in-house operation. May – Nov 2008

Local Municipality of Madibeng

Specialist on team appointed by the municipality to complete the Section 78 study for the optimum structuring of the water and sanitation delivery process. Provided specific input on the technical, institutional, and financial arrangements. As an extension of this study undertook a feasibility study as to the appointment of a local mine to operate as a supplier of potable water using its mine dewatering as the resource. June 2007 – December 2008



Stewart Scott Gibson

Public Sector Partnerships and Local Government
Stewart Gibson & Associates (Pty) Ltd

Executive summary

Combines his engineering qualifications and experience and backgrounds in finance, management and organisational structures with current experience in the optimisation and improvement of the provision of municipal services. Has led the advisory team in several public/public and public/private partnership programmes in South Africa mainly involving the water and sanitation sector. Recent experience includes direct involvement in the operation and future structuring of several water services authorities. Has also led diagnostic study teams who assessed the ability of various municipalities in respect of service delivery, cost recovery, financial soundness and the potential for local economic development.

Qualifications

- Higher National Certificate (Civil Engineering)
- Chartered Engineer, Direct examination in UK
- Advanced Executive Programme

No of years with relevant experience

- 45 years of experience

Expertise and relevant experience



Relevant experience continued Nkomazi and Umjindi Local Municipalities

Specialist on team appointed by DWAF to assist the municipality with the undertaking of a Section 78 study for the optimum structuring of the water and sanitation delivery process. Input provided in respect of technical requirements and optimum institutional arrangements. February – August 2007

Mbombela Local Municipality

Specialist on team assisting the municipality with the undertaking of a Section 78 study for the optimum structuring of the water and sanitation delivery process for the non-concession areas of the municipality. Input provided in respect of technical requirements and optimum institutional arrangements.

January – August 2007

Lejweleputswa District Municipality

Specialist on support team appointed by DWAF to assist the local municipalities in this district in their role as water services authorities and to provide guidance and support in improving the provision of water services in the area. November 2006 – November 2007

Mopani District Municipality

Specialist preparing draft agreements whereby the District Municipality would appoint capacitated local municipalities as the WSP in their area of jurisdiction and the local water board as the interim WSP in the areas where the local municipalities still had to develop their own capacity. Also drafted a bulk water supply agreement for use where the water board supplied bulk water services. May – September 2006

Relevant experience continued

Delmas Local Municipality

Specialist on team assisting with the Section 78 process and advising on optimum structures for the delivery of water and sanitation services. May – September 2006

National Treasury, PPP Unit

Specialist Advisor on a World Bank funded programme to assist in the development of the Guidelines for Municipal PPP Projects. Responsible for drafting the Guideline for Municipal PPP projects specific to the water and sanitation sector. May – December 2006

Key competencies

- Municipal management and service delivery
- Evaluation and implementation of in-house or partnership solutions in local government aimed at improving the provision of services
- Cost recovery processes for water and sanitation services
- Contractual matters associated with the provision of services
- The provision of municipal services as part of private sector developments
- The implementation of development projects involving water, sanitation and roads.

Expertise and relevant experience



.Relevant experience

- **National Department of Health (Oct 2017 – Dec 2018)** - The USAID Global Health Supply Chain is aimed at strengthening of the South African public health supply chain. Nasreen was part of the team and she assisted with improving the financial management processes employed in the Sector Wide Procurement (SWP) Cluster within the National Department of Health. This included improving budgeting and forecasting processes which was also supported by improved financial monitoring and reporting relating to the budget. The current phase of the project relates to the ring fencing of the medicines budget for all the provinces and creating a dashboard that would provide visibility on the actual spending.
- **City of Cape Town (Sep 2019 – Jan 2020)** - The project related to the development of a data analysis prototype relating to certain cost elements in the operational budget of the City. Nasreen's roles was that of SME and conducting a detailed data analysis and interpretation of the data for the various Directorates so as to derive additional insights on the actual expenditure and identify possible causes for the variations. Supported the team during the deep dive sessions with the various Directorates.

Key major clients

- Greater Tubatse Municipality
- Waterberg District Municipality
- Polokwane Municipality
- Fetakgomo Municipality
- Greater Letaba Municipality
- Mopani District
- Modimolle Local Municipality
- Gauteng Department of Education
- Sefako Makgatho Health Sciences University
- Limpopo Department of Public Works

Key competencies

- Project management;
- Financial statements preparation;
- Financial management;
- Fixed asset management;
- Financial reporting;
- Design of financial policies and procedure manuals;
- Cash flow and investment management;
- Development of financial frameworks;
- Development of the revenue management solution for PwC



Nasreen Mosam
Public sector
PwC - South Africa

Executive summary

- Nasreen is an Associate Director in Finance Transformation. She has worked extensively in the public sector and has a deep understanding of the issues and challenges facing this sector. Nasreen has worked on various public sectors assignments. She was the Project Lead at Limpopo Department of Public Works for a turnaround assignment for 7 Departments in Limpopo that were placed under administration. She has assisted with the compilation of GRAP compliant AFS, review of AFS, compiling fixed asset registers and clearing of audit queries.

Qualifications

- BCompt
- Higher Diploma in Municipal Governance

No of years with relevant experience

- +22 years of experience



Lydia Carroll
PPP project implementation
PwC - South Africa

Executive summary

Lydia is a Associate Director in PwC's Capital Projects & Infrastructure unit in Advisory. Lydia has 33 years' experience as a professional Quantity Surveying in managing various construction projects, delivering strategic direction across multi-disciplinary projects, handling construction contract claims and negotiations, serving as a NEC adjudicator and expert witnessing in many disputes. Lydia has led various teams during internal and external audits of capital projects for various public and private sector clients.

Qualifications

- BSc (QS) – Baccalaureus Scientiae in Quantity Surveying
- MSc (QS) – Masters of Science in Quantity Surveying
- RICS Certificate in Mediation Advocacy and Dispute Management

No of years with relevant experience

- +30 years of experience

Expertise and relevant experience

Relevant experience

- FCDO – 5CM training – engagement leader providing Foundationer, Practitioner & Route Map training to various ISA identified governmental attendees
- Arnot OpCo – engagement leader supporting client in full RFX process to appoint underground development; temporary plant and open cast contractors
- Lebalelo Water Users Association – Develop and complete technical concept study for the development of a R15bn water scheme
- Lebalelo Water Users Association – Procurement management for appointment of Consultants, etc.
- REIPP Programme – Bid support to various clients such as EDF, DNG, etc.
- Lebalelo Water Users Association – Assistance with asset register creation including asset management process
- Engagement leader for Advisory support to audits of City of Tshwane
- Specialist expert in the City of Johannesburg capital projects appointment
- Project Assurance on projects for Sasol and Actis
- Tender adjudication assistance for Siyanda
- Conducting audit on Mponeng Mine survey procedure and quantities
- Transnet – assisting in calculating replacement costs for NMPP project
- Metrum – providing claims advisory services on hotel project in Mozambique
- Eskom - investigating Global Settlement Agreement between the Employer and Contractor for the feasibility of any savings
- Eskom – engagement leader on claims panel and leading developing Employer's claims at Kusile Power Station
- Eskom – engagement leader in supporting various dispute submissions for Kusile and Medupi Power Station



Relevant experience continued

- Eskom – engagement leader in supporting various dispute submissions for Kusile and Medupi Power Station
- Adjudicator – Performing adjudicator duties on various disputes on the NEC form of contract
- Claims consultant and expert witness on various disputes and claims in the adjudication and arbitration phase for various clients in the construction industry

Key competencies

- All aspects of Quantity Surveying from pre-feasibility studies to agreement of final accounts
- Expert technical assistance to assurance for external and internal audit
- Contract Management for Construction Projects
- Risk and Change Management
- Claim Preparation for various clients for Adjudication and/or Arbitration
- Claim Assessment of claims based on NEC, FIDIC, GCC & JBCC
- NEC Adjudicator and panel member for ICE-SA
- Arbitration and Litigation Support to various clients
- Expert Witness for Adjudication, Arbitration and Litigation processes
- Accredited RICS mediator
- RICS & SACQSP Assessor



Michelle Joubert
Project Development processes
PwC - South Africa

Executive summary

- Michelle has industry and consulting experience in Capital project planning and implementation. She is an experienced engagement manager. Michelle has been a subject matter expert on a number of internal audits. These internal audits focused on project management systems and processes.

Qualifications

- Master of Engineering (Industrial Engineering)
- Bachelor of Engineering (Mechanical Engineering)

No of years with relevant experience

- +12 years of experience

Expertise and relevant experience



Relevant experience

- IDC – Project manager and Infrastructure specialist for the establishment of a public entity responsible for driving critical infrastructure development. This included the facilitation of the development of a strategic framework and process design for Infrastructure South Africa. This design considers enabling unblocking blockages in the development and delivery of catalytic projects and encouraging private sector participation and funding. This also included the review of the regulatory changes required for ISA to implement its mandate and to encourage public-private collaboration for infrastructure development. Furthermore the review of the 5 Case Model against the existing PPP project process life cycle
- FCDO and Infrastructure South Africa (ISA) – Capacity building through providing training - Project manager and trainer on the 5 Case Model for Better Business Cases
- MISA and district municipalities – Roll-out of the Infrastructure Delivery Management System (IDMS) in Selected Municipalities through Training and Stakeholder Management. Provided training for the Project Management workstream.
- Johannesburg Development Agency - Project Management Procedures manual update for implementation of capital projects.
- City of Johannesburg - Establishment and operation of the Strategic Programme Management Office
- Metropolitan city - Subject Matter Expert on internal audit of project controls for selected infrastructure projects

Relevant experience continued

- Metropolitan city - Subject Matter Expert on an Infrastructure Capital Budget Process internal audit of for a water utility for a metropolitan city. The internal audit focused on the following aspects of the Capital Budget Process: asset management planning and development of Infrastructure Capital Budget requirement
- University of technology - Subject Matter Expert on an Infrastructure Asset Management internal audit for a University. The internal audit focused on the following aspects of Asset Management: Alignment of Asset Management Strategy to Organisational Strategy, Accuracy and Completeness of asset information and condition monitoring.
- Central Energy Fund - Engagement manager and technical lead (Capital allocation) – Managed the review of the Project approval processes for Central Energy Fund. Included a gap analysis and the update of project approval processes. As a technical lead for Capital allocation workstream and development of a Capital allocation and Prioritisation tool.

Key competencies

- Project management and engagement management
- Project delivery
- Business case development and project management methodologies
- Asset Management



Evashan Moodliar

Public Sector Partnerships and Local Government
PwC - South Africa

Executive summary

- Evashan Moodliar is a Senior Associate in PwC's Operations Transformation team. Evashan is a Civil Engineer with 4 years' experience within the water engineering sector that focuses on infrastructure asset management, non-revenue water, water conservation and water demand management, design of water and wastewater treatment plants, bulk pipeline design and project management capabilities.

Qualifications

- Bachelor of Science in Civil Engineering

Professional Memberships:

- ECSA (Candidate Engineer)
- SAICE (Associate Member)

No of years with relevant experience
+4 years of experience

Expertise and relevant experience

Relevant experience

- MISA - Assistance with diagnostic report review and workshops with municipalities obtaining asset management information and diagnosis on level of maturity.
- LHDA - Provide assurance on the operation of the EFR (Environmental Flow Requirements) on Lesotho Highlands Water Project.
- ISA - Provide training to the South African public sector infrastructure stakeholders on international infrastructure project preparation methodologies, based on the UK's Five Case Model for Better Business Cases, and the Project Development Route map.
- RBPLATS - Professional services for the development of an integrated water balance and master plan report outlining water conservation and demand management interventions that is prioritised into different categories based on their level of impact.
- Lebalale WUA - Provide assistance on the socio-economic impact through the implementation of the LWUA programme.

Relevant experience continued

- Anglo American Platinum - Design of two dissolved air flotation (DAF) plants (15 Ml/day & 40 Ml/day) to treat water within the mine's water circuits and provide project management expertise.
- WUC - Professional technical design services for the expansion of an existing WTW from 18Ml/day to 58Ml/day and project management expertise.
- MCWAP - Planning and implementation of the river management system to provide sufficient water to the MCWAP-2 abstraction works.
- Vhembe DM - The project entails the update of the Vhembe District Municipality Master Plan through the development of an infrastructure asset management model.
- Emalahleni LM - Responsible for evaluating billing information received and updating the water and sanitation tariff rates using the SALGA Tariff model.

Key competencies:

- Water and wastewater engineering
- Physical asset lifecycle management
- Non-revenue water and water conservation & water demand management (WCWDM)
- Pipeline design
- Project management



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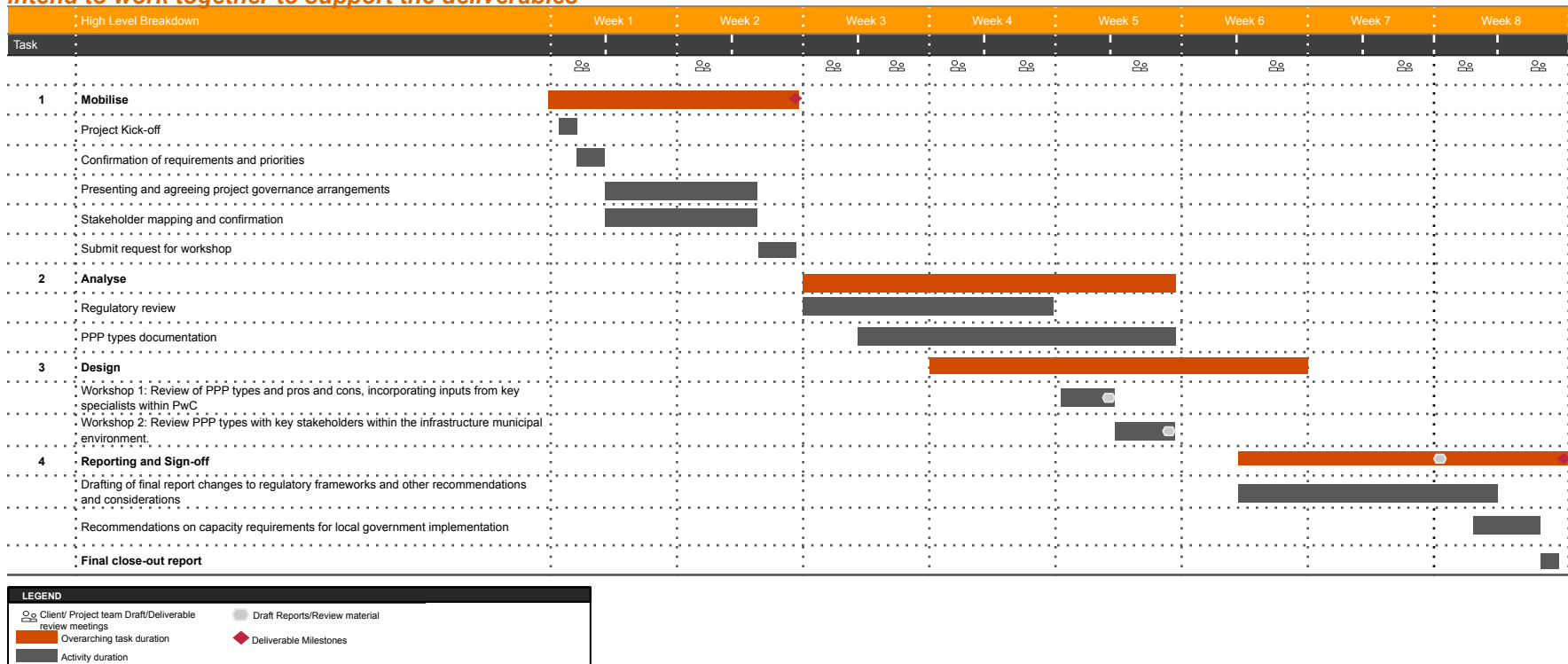
Financial Overview



Project Schedule



The schedule has been developed to align with the expected deliverables as given in the RFP document. Specific activities within each project component will be determined during the development of the Inception Report. The project resources involved in the engagement intend to work together to support the deliverables



Project Budget Breakdown



We propose to conduct the project in four main phases as detailed in our approach and methodology section. Below is the budget breakdown per project phase in line with the expected deliverables from SALGA

No.	Project Phase	Output	Total man hours	Total cost per section (Incl. VAT)	Blended Charge-out Rate (per Hr Incl. VAT.)
1	Mobilise	Project Inception Report	124	R338,509.86	R2,729.92
2	Analyse	Status Quo report	88	R221,007.00	R2,511.44
3	Design	An overview of different types of partnerships	188	R560,071.62	R2,979.10
4	Report and sign-off	Final report with recommendations	52	R146,284.14	R2,813.16
			452	R1,265,872.62	

**Our blended rate represents the multi-faceted team that we have put forward, that have the requisite skills and experience to deliver on SALGA's intended outcomes*

***Our fees are based on our current understanding of the RFP, the complexity thereof, the scope of the services, the time required to complete the engagement and the level of staff engaged. If there is a fundamental change in this position during the course of the engagement, we will review the situation and discuss and agree any changes in fees with you at the relevant time. All fees quoted below are inclusive of Value Added Tax ("VAT").*

****A output based billing schedule will be followed, therefore an invoice will be submitted at completion of each deliverable. Invoices are payable within 30 days unless otherwise agreed*

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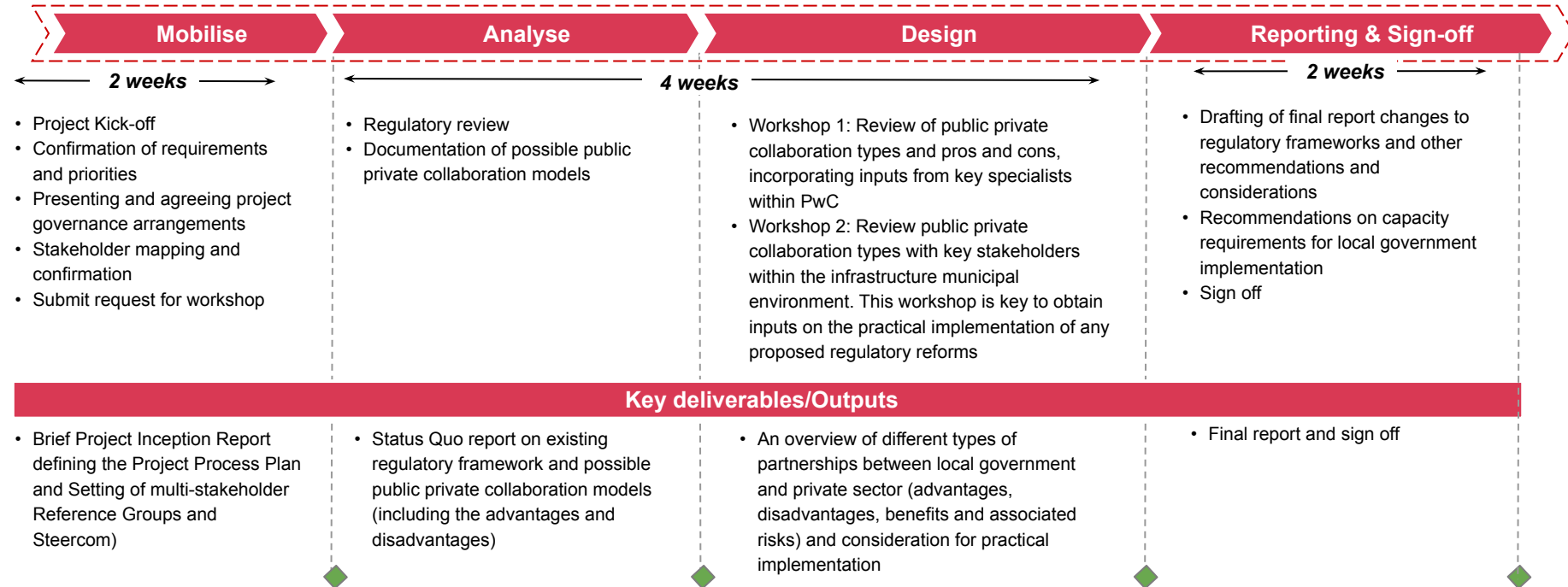
Method and Approach



Our overall approach will be delivered in 4 steps



Overall Delivery Approach Activities and Deliverables



Step 1: Mobilise



Key Activities

The mobilise phase includes:

1. Hold project kick-off meeting
2. Development of an Inception Report. The purpose of an inception report is to propose and obtain formal approval on the general parameters and structure of the proposed project, including the following:
 - a. Scope, priorities and the project plan
 - b. project governance and key roles and responsibilities
 - c. escalation protocol and processes
 - d. confirm skills transfer requirements and core resource(s) that will be involved with the skills transfer process
3. Mapping stakeholders
4. Submitting a request for workshop

Assumptions/Dependencies

Considering the short timeline, it is assumed that the relevant stakeholders from SALGA are available for the kick off meeting and the review of the inception report and stakeholder mapping

Outcomes

1. Project mobilised
2. Stakeholders and governance processes confirmed

Deliverables

Brief Project Inception Report defining the Project Process Plan and Setting of multi-stakeholder Reference Groups and Steercom)

Duration

2 Weeks

Step 2: Analyse



Key Activities

Assess the regulatory Framework governing Public Private Partnerships within local government in South Africa and identify possible public private collaboration models, this includes;

1. Assessing the existing regulatory framework for South Africa.
2. Document pros and cons to existing regulatory framework
3. Test governance frameworks to enable public private collaboration and partnerships
4. Identify and assess any international laws in relation to partnership principles
5. Assess and identify possible best practice regulatory models in other jurisdiction (limited to 1 jurisdiction)
6. Test foreign best practice methods against South Africa's regulatory regime (reference 1 country)
7. Identifying possible public private collaboration models

Assumptions/Dependencies

- The review foreign best practice models will be limited to one (1) other country
- The selected country will be agreed upon with SALGA.

Outcomes

Review of existing regulatory framework which will include:

- Overview of SA regulatory environment
- Overview of selected foreign best practice models
- Recommendations of partnerships structures based on foreign best practice model identified.

Deliverables

Status Quo report on existing regulatory framework (including the advantages and disadvantages)

Duration

4 weeks

Step 3: Design



Key Activities	Provide an overview of the different types of partnerships between local government, the associated advantages, disadvantages, benefits and risks. This will be completed through 2 structure workshops: • Workshop 1: Gain inputs and insights from key subject matter experts in the field of public private collaboration, regulatory frameworks, supply chain, local government and project processes • Workshop 2: Present insights to key stakeholders within the local government environment and obtain inputs. Stakeholders to be confirmed during the mobilise phase of the project Document insights and recommendations	Assumptions/Dependencies • Availability of key stakeholders for workshop 2. The assumption is made that the invite to workshop 2 will be sent through SALGA • Availability of the SALGA for skills transfer Deliverables Workshop notes: an overview of different types of partnerships between local government and private sector (advantages, disadvantages, benefits and associated risks) and consideration for practical implementation
Outcomes	Practical overview of different types of public private partnerships relevant for local government including views on the public private collaboration model for local government	
Duration	4 weeks (runs in parallel to step 2)	

Step 4: Reporting and Sign-off



Key Activities

1. Draft final report on proposed changes to regulatory frameworks relevant to local government
2. Document recommendations on capacity requirements for local government implementation
3. Document any other relevant recommendations to be considered
4. Sign off of final report

Assumptions/Dependencies

Considering the short timeline, it is assumed that the relevant stakeholders from SALGA are available for the review of the final report

Outcomes

Final view of the proposed changes to the existing regulatory framework

Deliverables

Final report

Duration

2 weeks

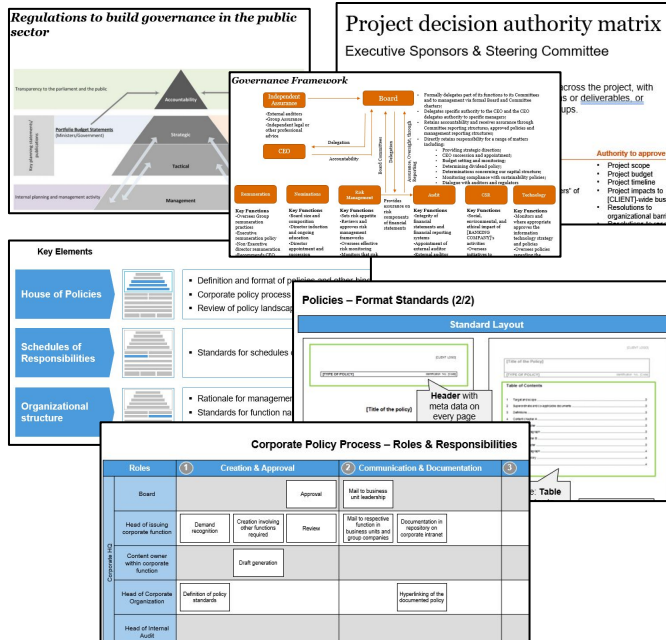
Our Project Governance Model (1/2)



We have numerous tools, methodologies and templates to assist SALGA with governance

Governance frameworks are generally designed to ensure that individuals within an organisation and the organisation as a whole operates within the strategic direction set out by the Board and does so in a (financially) sustainable manner and ensure accountability for actions and decisions made by individuals.

Our tools and Methodologies



The key enablers for creating a strong governance environment are:

Effective Decision Making

- A documented Governance policy and committee structure
- Committee authority / approval rights defined and communicated
- Reporting lines and escalation criteria are clearly defined

Accountability

- Clearly defined roles & responsibilities in Terms of Reference
- Action logs with clear ownership & timeframe for completion
- Periodic committee self-assessment

Effective Challenge

- Membership aligned to the mandate of each committee
- Effective environment to voice challenges, questions and issues
- Balanced representation among members of 1st vs. 2nd lines of defence

Comprehensiveness & Consistency

- Documented Terms of Reference for all committees and working groups
- Aggregate/portfolio view of all risk sub-categories across Divisions and functions

Transparency

- Membership, minimum attendance and frequency of meeting is agreed for all committees and working group
- Minutes materials of key meetings evidencing execution of governance responsibilities are produced and stored

Our Project Governance Model (2/2)



Our goal is to assist SALGA define a governance model that allows decisions to be made in a timely and effective manner throughout the duration of the project¹



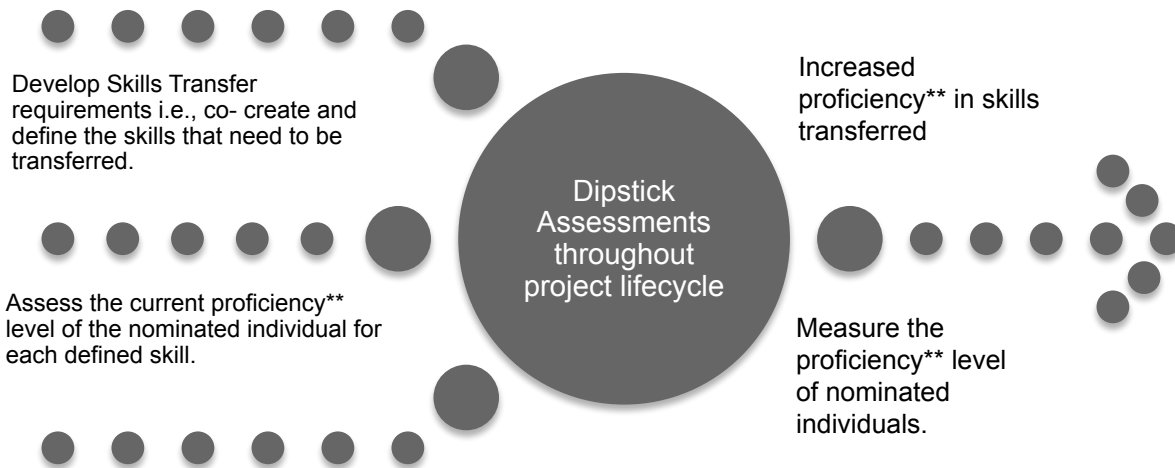
1. Developing a governance framework for SALGA is understood to not be part of the scope for this project. We will assist in as much as is detailed in the TOR including providing governance framework examples for the benefit of SALGA

Our Approach To Skills Transfer (1/2)



Throughout the project the skills transfer activities will be conducted, tracked and measured to ensure continuous growth and development of the individuals who were nominated to participate in the skills transfer process. Upon project closure the benefits of the Skills Transfer activities will be recorded and documented to demonstrate the increase in proficiency levels for skills that were identified to be transferred in the project mobilisation phase. The diagram that follows serves to illustrate this process.

Nominate individuals from SALGA to whom skills will be transferred.



Benefits of Project Skills Transfer activities:

1. Sustainability
2. Financial savings
3. Learning and development
4. Creates a culture of sharing and collaboration
5. Development of “in-house” skills

****Proficiency Scale = 1 (Expert), 2 (Advanced), 3 (Competent), 4 (basic)**

Our Approach To Skills Transfer (2/2)



Our Skills Transfer Approach takes place from project mobilisation to project end. In the mobilisation phase skills transfer activities i.e. defining skills and competencies that need to be transferred during the project; selecting SALGA team members to whom skills will be transferred; governance and the development of a skills transfer matrix will be developed and agreed upon.

Our four (4) step approach to Skills Transfer for SALGA



Technical Clinics

Technical clinics include a series of 2 hour “drop in” sessions that usually follow the workshops to provide further instruction and clarity on elements of the training that participants are still finding tricky.



Coaching

PwC team members will work individually with SALGA cohorts on creating goals, setting targets and reflecting on progress, ideally one (1) hour sessions, depending on requirements of specific skill.



Once, twice, thrice

Once: we perform the tasks, SALGA observes

Twice: we and SALGA jointly perform the task, and we provide feedback

Thrice: SALGA performs the role and we observe and provide feedback.



Workshops

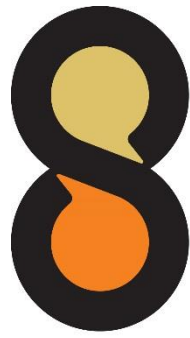
Setting up ‘free’ events when on site – teams select the subject matter of the workshop from one of the project requirements / deliverables. The purpose of the workshop is to encourage SALGA staff to take on the role with confidence once the PwC team leaves and the project ends.

Thank you

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SOUTH AFRICAN LOCAL
GOVERNMENT ASSOCIATION

SALGA

Inspiring service delivery

**Request for Proposals:
Appointment of a service provider to investigate different
types of partnerships between local government and
private sector that could enhance private sector
investment in infrastructure and service delivery**

Closing date and time: 06 October 2022 at 11:00

Submit to: lmhlongo@salga.org.za

1. INTRODUCTION

The South African Local Government Association (SALGA) is a public entity established by the Organised Local Government Act (Act 52 of 1997) to assist in the comprehensive transformation of local government in South Africa. SALGA is managed within the framework of the Public Finance Management Act (Act 1 of 1999) and is listed as a schedule 3A public entity. Its main objectives are to:

- Represent, promote and protect the interests of local government;
- Transform local government to enable it to fulfil its developmental role;
- Enhance the role and status of its members as provincial representatives and consultative bodies of local government;
- Enhance the role and status of municipalities;
- Be recognised by national and provincial governments to be the representative and consultative body in respect of all matters concerning local government and to make representations to both provincial and national governments in respect of any matter concerning local government;
- Ensure the full participation of women in organised local government;
- Be the National Employers' Association representing all municipal members and, by agreement, associate members.

2. SALGA MANDATE

Developmental Local Government is an essential component of the machinery of government. In accordance with its constitutional mandate, SALGA is obliged to transform the local government sector to one that has the required capacity to make a meaningful contribution to poverty alleviation, economic development and all socio-economic opportunities that the state has geared itself to provide for its people. SALGA also serves as the representative voice of all 257 municipalities in the country. For the past 20 years, since its establishment, SALGA has endeavoured to bring focus to its mandate of supporting local government transformation in a complex environment, characterised by a highly diverse and diffuse membership-base of municipalities. In terms of its amended Constitution, SALGA is a unitary body that consists of a national association and nine provincial offices. Its mandate rests on six primary pillars:

- ✓ **Representation, Advocacy and Lobbying** refers to representing the interests of members in legislatures and other policy making and oversight structures. It also refers to engaging with various stakeholders, public debates etc. in the interest of Local Government.
- ✓ **Employer Body** refers to being an effective employer representative for members. Employer representation is carried out through collective bargaining (in terms of the Labour Relations Act) in various structures including but not limited to those established in the South African Local Government Bargaining Council.
- ✓ **Capacity Building** refers to facilitating capacity building initiatives through among others; representing member interests in the Local Government Sector Education Authority (LGSETA). SALGA strives to facilitate a coherent, well-co-ordinated capacity building programme for municipal councillors and officials.
- ✓ **Support and Advice** refers to the provision of tools and services that enable municipalities to understand and interpret trends, policies and legislation affecting Local Government and to implement the said policies and plans
- ✓ **Strategic Profiling** of Local Government refers to enhancing the profile and image of local government as an important and credible agent for the delivery of services. Profiling focuses within South Africa, the African continent and the rest of the world.
- ✓ **Knowledge and Information Sharing** refers to building and sharing a comprehensive hub of Local Government knowledge and intelligence that will enable informed delivery of other SALGA mandates. The knowledge hub is also a useful reference point for all who seek Local Government information.

3. PURPOSE OF THIS REQUEST

The purpose of this document is to call for proposals from suitably qualified service providers to assist the South African Local Government Association (SALGA) to investigate different partnerships between local government and private sector for private sector investment in infrastructure service delivery including the necessary institutional capacity and regulatory reform.

4. BACKGROUND AND CONTEXT

Local government has been designated by the Constitution to be in the forefront of service delivery on key utilities such as water, energy, transport, electricity, health, solid waste management and related matters. This is an enormous responsibility and enjoins local government to look at different mechanisms of service delivery including finding partners to assist with this task.

Traditionally, government, inclusive of all spheres of government, has engaged the private sector and other non-governmental institutions on narrow process of procurement of goods and services on a commercial contract basis. It buys goods and services from the private sector with no scope for expansion into other forms of engagement that might assist the value chain of delivery of services. Even such mechanism such as Public Private Partnerships (PPPs) as defined by National Treasury are fundamentally on the same commercial principle with the government ensuring the commercial viability for involvement of the private sector. Projects that do not provide the commercial value with manageable risks for the private sector are not approved by the PPP Unit of National Treasury.

However, some members of the private sector have been willing to engage local government in other forms of engagement that could assist with delivery of services. These forms including equal contribution on upgrade of key utilities that the private sector is interested to ensure continued services. Some have demonstrated willingness to contribute bigger contributions or even entirely in maintenance of key infrastructure such as roads. However, the current regulatory framework and local government capacity in general does not seem to allow such engagements without unnecessarily encumbering the private sector contributors. As a result, some have withdrawn their willingness to contribute.

In other instances, municipalities could empower local communities through simple maintenance of local social infrastructure and providing a stipend for those that live in the vicinity of infrastructure. Again, the regulatory framework forces municipalities to engage traditional methods of procurement which might not favour the local community in the vicinity of the infrastructure.

SALGA is seeking a service provider who understands the current regulatory environment on procurement and other partnerships who also has innovation to evaluate the current regulatory framework with an intention to propose new types of partnerships with the private sector. The service provider must also investigate how such new partnerships can be effected and what capacity is necessary within local government to effect such partnerships.

5. SCOPE OF WORK

SALGA intends to appoint a suitable service provider to evaluate the current regulatory framework on engagement of private sector. Develop new types of partnerships with the private sector and how does the regulatory framework accommodate such new partnerships. Also determine the type of capacity local government needs to develop to implement such partnerships.

The scope of work is as follows:

- Provide understanding of the current regulatory framework on how the private sector participates in local government service delivery including the advantages and disadvantages;
- Propose new types and levels of partnerships that local government can have with the private sector including how these partnerships can assist local government in service delivery with emphasis on infrastructure although other services are not excluded;
- Propose on how these new partnerships can be accommodated into the regulatory framework;
- Determine any capacity requirements for local government to implement such partnerships. For example National Treasury has GTAC to implement PPPs;

5.1 KEY DELIVERABLES

1. Project Inception (Project Process Plan & Setting of multi-stakeholder reference group and Steercom)
2. Status Quo report on existing regulatory framework including advantages and disadvantages;
3. Overview of different types of partnerships between local government and private sector to assist with service delivery including the expected benefits of these partnerships and associated risks;
4. Proposed changes to the regulatory framework to accommodate such new partnerships;
5. Any capacity requirements for local government to implement such partnerships;
6. Final Report

5.2 PREFERRED SERVICE PROVIDER COMPETENCIES

A suitable service provider must produce and submit a proposal that:

- ❖ Demonstrates appropriate skills/expertise in conducting research, understanding of the procurement regulatory framework;
- ❖ Experience in innovative supply chain mechanisms and partnerships between government and private sector;
- ❖ Understanding of local government responsibilities and service delivery challenges;
- ❖ Demonstrates proven ability to deliver on similar assignments (provide traceable references).
- ❖ Reflect and demonstrable capacity and express willingness to deliver the assignment within the set constraints (time, funds and scope)
- ❖ Assigns a team with appropriate qualifications and demonstrable diversity of experience linked to the subject matter (eg. SCM, Regulatory Framework analysis or policy analysis including impact, PPPs,)

5.3 CONTENT OF PROPOSAL

The proposal should include

- 5.3.1. all relevant perceived strengths and weaknesses of the firm bidding for the service, e.g. similar previous experience, in-house skills, etc; providing information which will assist SALGA to assess its capabilities, competitive advantages, etc.;
- 5.3.2. the summary of the bidder's mission statement, the vision statement, values and long term strategies and objectives as comprehensively as possible;
- 5.3.3. a list of references of previous and current appointments relevant to the required services; examples of such services capabilities and experience and more specifically the number and size of organisations where service rendered in specific sectors in government and areas of expertise.
- 5.3.4. an organogram or list of partners, managers, specialists, together with the *curriculum vitae* of the staff who will be available for the duration of the work; any staff changes regarding staff allocated to SALGA must be done in consultation with the Project Manager representing the organisation. The successful bidder should provide experienced specialists relevant to the required services.
- 5.3.5. A breakdown of the tariff, VAT inclusive, per category as required for services rendered. Expenditure incurred without the prior approval of SALGA will not be reimbursed. An analysis of costs must be given to cover the full amount, and where possible, costs should be linked with specific tasks to be undertaken. All other incidental costs should be included in the budget breakdown.
- 5.3.6. In so far as is possible, a comprehensive budget, showing the service of activities proposed, with charge-out rates and budgeted hours per activity, detailing all assumptions made in arriving at a proposed budget, including all cost factors such as traveling.
- 5.3.7. The rate of remuneration of consultants will be subject to negotiation, not exceeding the applicable rates as contained in the DPSA Guide on Hourly Fee Rates for Consultants.
- 5.3.8. The remuneration framework of consultants shall take the following into consideration:
 - a) The "Guidelines on Fees for Audits done on behalf of the Auditor-General of South Africa (AGSA)" as issued by the South African Institute of Chartered Accountants (SAICA);
 - b) The "Guide on Hourly Fee Rates for Consultants" as issued by the department of Public Service and Administration (DPSA); and/or
 - c) Remuneration guidelines issued by professional service organisation or regulatory bodies, as may be relevant.
- 5.3.9. How the bidder proposes to provide governance assistance to SALGA; and
- 5.3.10. In so far as is possible, provide an overview of the methodology to be applied.
- 5.3.11. How the bidder will ensure that there is transfer of skills to the SALGA team.

5.4 APPOINTMENT, COMMENCEMENT AND DURATION

The appointed service provider is anticipated to commence the work within a week of being issued with an appointment letter and thereafter for a duration of the project as may be stated in the agreement. The final product should be delivered by the **31st December 2022**, depending on when the appointment is finalised.

The service provider will enter and sign an agreement with SALGA

6. INSTRUCTION TO BIDDERS

6.1 General Instructions

This document constitutes a Request for Quotation (RFQ), which specifies SALGA's requirements for a service provider to investigate different types of partnerships between local government and the private sector to assist with service delivery. The information contained herein provides a format to facilitate bidder's responses to this RFQ. It is important that the format be followed closely to help maintain the decision-making timetable. Responses must be presented in the same order as the requirements appear, section by section, and numbered accordingly, with acknowledgement of all clauses. All pricing information should be fully disclosed with all charges clearly defined, i.e. a per unit fee based on activity. Please feel free to address any other potential services not specifically mentioned in this RFQ that may be of benefit to the National Executive Committee (NEC) of SALGA which is the organisation's accounting authority.

6.2 Objectives

SALGA's objective in the call for quotations is to select a service provider suitable to investigate different types of partnerships between local government and the private sector to assist with service delivery.

6.3 Terms of Contract

The term of the contract shall be regulated by the Service Level Agreement (SLA) to be concluded with the winning bidder. It is anticipated that the term of the contract shall be for the duration of the assignment and shall expire upon fulfilment of the scope of work. The contract may be extended by mutual agreement. Thirty (30) days written notice must be given if either party wishes to terminate the agreement prior to the contract's expiry date.

6.4 Questions during Quotation Process

Any enquiries regarding this RFQ should be directed to **Lindiwe Mhlongo**, SCM at lmhlongo@salga.org.za, located at the SALGA National Office – 012 369 8000.

Bidders finding apparent discrepancies or omissions in the RFQ should notify SCM at nneti@salga.org.za at once. Bidders may during the bidding period, be advised by Addenda, of any additions, clarifications, deletions or alterations to these specifications. All such changes should be covered by the bidder's proposal. Information used in the preparation of a proposal from other than this RFQ and any written addenda (considered as the proposal documents) will not be considered as valid or official.

No further addendum will be issued by SALGA after stated closing time of the bid or indicated last date of enquiries whichever is the latter. The bid document will specify the applicable timeframes.

6.4 Submission of Proposal

Submissions must be made via email to Lindiwe Mhlongo at:

lmhlongo@salga.org.za

ONLY EMAIL SUBMISSIONS WILL BE ACCEPTED FOR THIS REQUEST.

SALGA will not be responsible for any costs incurred by the bidders associated with the preparation of responses to the RFP.

Proposals shall be stipulated sums without escalator clauses or other qualifications.

6.5 Contract Award

SALGA reserves the right to accept any proposal submitted or reject all proposals.

Any proposal submitted, that is not in complete compliance with the requirements of the proposal documents may be accepted or disqualified, at the option of SALGA.

Please outline in your proposal the assistance your institution is prepared to provide in order to meet the estimated contract duration period for the full implementation of the scope of work.

6.6 Termination of Contract

SALGA reserves the right to terminate the agreement with 30 days written notice to the winning bidder subject to the following:

- 6.6.1** the winning bidder fails to perform in accordance with the specified service requirements as set out in the RFP;
- 6.6.2** the winning bidder otherwise violates the provisions of the RFP or agreement to a substantial degree.

6.7 Liability

SALGA will not be held liable for any actions of the winning bidder and/or its employees.

6.8 Important Dates

06 October 2022 – Last day for submission (11:00)

Please note that some of the dates are based on estimated project timeframes.

7. CONDITIONS OF BID (FAILURE TO MEET ANY OF THE REQUIREMENTS BELOW MAY RENDER YOUR BID PROPOSAL NON-RESPONSIVE)

- 7.1** The requirement for content of the project proposal section below outlines the information that must be included in bid offers. **Failure to provide all or part of the information may result in your bid being excluded from the evaluation process.**
- 7.2.** A contract will be signed with the appointed Service Provider.
- 7.3.** **The** Service Provider will be required to sign confidentiality and indemnity agreements with SALGA.
- 7.4.** SALGA may at its own discretion vary an instruction to include more work.
- 7.5.** Failure to comply with any condition of this request for a proposal will invalidate respective tender proposal

- 7.6. In the event that any conflict of interest is discovered during the assignment, SALGA reserves the right to summarily cancel the agreement and demand that all the information, documents and property of SALGA be returned forthwith.
- 7.7. SALGA reserves the right to request new or additional information regarding each bidder and any individual or other persons associated with its project proposal.
- 7.8. Bidders shall not make available or disclose details pertaining to their project proposal with anyone not specifically involved, unless authorized to do so by SALGA.
- 7.9. Bidders shall not issue any press release, social media or other public announcement pertaining to the details of their project without the prior written approval of SALGA.
- 7.10. Bidders are required to declare any conflict of interest they may have in the transaction for which the bid is submitted or any potential conflict of interest. SALGA reserves the right not to consider further any bid where such a conflict of interest exists or where such potential conflict of interest may arise.
- 7.11. The bid offers and proposals should be valid and open for acceptance by SALGA for a period of 120 days from the date of submission.
- 7.12. Bidders are advised that submission of a project proposal gives rise to no contractual obligations on the part of SALGA.
- 7.12. Disputes that may arise between SALGA and a bidder must be settled by means of mutual consultation, mediation (with or without legal representation) or, when unsuccessful, in a South African court of law.
- 7.13. In addition to adherence to the specific terms and conditions of proposals, provided in this document, the bidder shall be bound by the provisions of the General Conditions of Contract attached hereto, an originally signed copy of which must be submitted together with all other bid documentation.
- 7.14. All returnable bid documents must be completed in full and submitted together with the bidder's proposal.
- 7.15. SALGA will not be liable for costs incurred during the site visits or any other cost related to the submission of the bid.
- 7.16. Completion of the Standard Bidding Documents stated herein below is **mandatory**, failure to do so **may** render your bid offer invalid.

7.17. Standard Bidding Forms

7.17.1 Preference Points Claim form

Form SBD 6.1 - Bidders must complete this document in full, special attention must be given to section 8 and 9. **DO NOT RETYPE THESE FORMS.** They must be completed on the original and signed, all in black ink.

7.17.2 Declaration of Interest

Form SBD 4 - Bidders must complete this document in full. **DO NOT RETYPE THESE FORMS.** They must be completed on the original and signed, all in black ink.

8. EVALUATION

The following evaluation method will be used:

- After the closing date of the bid invitation, an appointed evaluation committee of SALGA officials and possibly other external parties will evaluate the proposals of the bidders.
- The committee will individually evaluate each of the bid proposals received against the appointed criteria as provided for in Preferential Procurement Regulations, 2017

All proposals submitted will be evaluated on three categories:

- Functionality (technical content)

- Price
- B-BBEE status level of contribution

Bids will be evaluated in accordance with the Preferential Procurement Regulations, 2017, using the 80/20 split. The 80/20 preference points system applies for acquisition of goods or services for Rand value equal or above R30 000 and up to R50 million.

Firstly, the assessment of functionality will be done in terms of the evaluation criteria and the minimum threshold value of 70 points. A bid will be disqualified if it fails to meet the minimum threshold value for functionality as per the bid invitation.

A Bid Evaluation Committee will review and evaluate the proposals. Bidders may be invited to present their proposal for the purpose of providing clarification and answers to questions by the committee. If presentations are necessary, they will be made on the date, time and location to be confirmed.

Thereafter, only the qualifying bids after the presentation will be evaluated in terms of the 80/20 preference points systems, 80 points will be used for price only and the 20 points will be used for B-BBEE Status Level of Contribution. The price points will be calculated in accordance with the formula prescribed in Regulation 6. (1) of the Preferential Procurement Regulations, 2017.

A recommendation for the awarding of the contract will be made at the meeting of the Bid Adjudication Committee to be confirmed, where applicable.

For functionality, the following criteria will be applicable and the maximum value of points breakdown for each criterion using these scale level descriptors:

SCALE LEVEL DESCRIPTIONS	RATING
No relevant response or information given to enable evaluation	0
Very poor response based on expected standard	1
Poor response based on expected standard	2
Average response based on expected standard	3
Good response based on expected standard	4
Excellent response based on expected standard	5

Points Breakdown:

CRITERIA FOR FUNCTIONALITY	WEIGHT
Understanding of the Terms of Reference regarding the different parts of the expected deliverables. The understanding of the Terms of Reference determines alignment with the expectations of SALGA.	20
References: Provide three or more references from organisations in which the service was rendered clearly stating the project undertaken relating to supply chain management, PPPs, and research and innovation on other forms of partnerships between government and the private sector. References must show the following in order to be considered: • Name of the Organisation in which the service was rendered • Contactable Details: Telephone and/or Mobile Number and email • Period and length of project delivered 3 References = 3	10

CRITERIA FOR FUNCTIONALITY	WEIGHT
2 References = 2 1 References = 1	
Proposed methodology and the project plan including but not limited to: - Proposed team with demonstrable capability relevant to research - Proposed practicality and innovation - Demonstrable understanding of local government service delivery needs, current procurement regulatory framework, policy analysis, PPPs, - Clear deliverables and timelines - Clear project institutional, management and reporting arrangements	40
CVs of the relevant project team leaders indicating specific expertise and experience in supply chain management, research and innovation on government and private sector partnerships, understanding of local government service delivery needs.	30
Total for functionality	100
Minimum Threshold Score	70

Bidders who score 70 (average) points and above will be considered in phase 2 of the evaluation. The 80/20 points system will be used when evaluating this Request for Proposal.

The remaining 20 points will be allocated in terms of Regulation 6(2) and 6(3) of the Preferential Procurement Regulations, 2017, preference points must be awarded to a bidder for attaining the B-BBEE status level of contribution in accordance with the table below:

B-BBEE Status Level of Contributor	Number of points (80/20 system)
1	20
2	18
3	14
4	12
5	8
6	6
7	4
8	2
Non-compliant contributor	0

Phase 2 of evaluation will include the sum of the two criterions below:

CRITERIA	WEIGHT
Price	80
B-BBEE status level of contribution	20
TOTAL	100

Bidders must submit proof of their B-BBEE status level of contributor.
A bidder failing to submit proof of B-BBEE status level of contribution or is a non-compliant contributor to B-BBEE may not be disqualified but may only score points out of 80 for price, and score 0 points out of 20 for B-BBEE.

9. GENERAL CONDITIONS

The following should be noted by interested parties:

- Intellectual property and ownership of all materials and products developed in the execution of the contract will be vested in SALGA.
- Materials and products may not be made available to any unauthorized person or institution or sold for profit without prior written consent from SALGA.
- On completion or termination of the agreement, all materials and products must be handed over to SALGA.
- No information concerning the tender or award of the tender may be made available by the bidder to other parties without prior consultation and written approval from SALGA.
- SALGA may at its own discretion vary this instruction to include more scope / work or to exclude work/service areas. In the case of the latter, the bidder shall not be entitled to claim for any work not required and may engage SALGA on the pricing of the additional work/ service proposed.
- All copyright and intellectual property rights that may result as a consequence of the work to be performed shall reside with SALGA and the service provider shall be required to sign an agreement of confidentiality.
- SALGA may dictate the framework in which documents (policies, plans, report etc.) shall be submitted; however, the service provider should be able to submit a proposal on the lay-out of his/her choice for consideration by SALGA.
- SALGAs (general conditions of bid, contract and order) shall be applicable to this bid.
- The service provider shall be required to conclude and sign a Service Level Agreement (SLA) after the appointment.
- SALGA reserves the right not to award the bid to any bidder at its own discretion.

BIDDER'S DISCLOSURE

1. PURPOSE OF THE FORM

Any person (natural or juristic) may make an offer or offers in terms of this invitation to bid. In line with the principles of transparency, accountability, impartiality, and ethics as enshrined in the Constitution of the Republic of South Africa and further expressed in various pieces of legislation, it is required for the bidder to make this declaration in respect of the details required hereunder.

Where a person/s are listed in the Register for Tender Defaulters and / or the List of Restricted Suppliers, that person will automatically be disqualified from the bid process.

2. Bidder's declaration

- 2.1 Is the bidder, or any of its directors / trustees / shareholders / members / partners or any person having a controlling interest¹ in the enterprise employed by the state?

YES **NO**

- 2.1.1 If so, furnish particulars of the names, individual identity numbers, and, if applicable, state employee numbers of sole proprietor/ directors / trustees / shareholders / members/ partners or any person having a controlling interest in the enterprise, in table below.

Full Name	Identity Number	Name of State institution
Not applicable.		

- 2.2 Do you, or any person connected with the bidder, have a relationship

¹ the power, by one person or a group of persons holding the majority of the equity of an enterprise, alternatively, the person/s having the deciding vote or power to influence or to direct the course and decisions of the enterprise.

with any person who is employed by the procuring institution? **YES** **NO**

2.2.1 If so, furnish particulars:

Not applicable.....

.....

2.3 Does the bidder or any of its directors / trustees / shareholders / members / partners or any person having a controlling interest in the enterprise have any interest in any other related enterprise whether or not they are bidding for this contract? **YES** **NO**

2.3.1 If so, furnish particulars:

Please find our 'Declaration of Interest' letter attached.....

.....

3 DECLARATION

I, _____ the _____ undersigned,
(name). Craig Kesson..... in
submitting the accompanying bid, do hereby make the following
statements that I certify to be true and complete in every respect:

- 3.1 I have read and I understand the contents of this disclosure;
- 3.2 I understand that the accompanying bid will be disqualified if this disclosure is found not to be true and complete in every respect;
- 3.3 The bidder has arrived at the accompanying bid independently from, and without consultation, communication, agreement or arrangement with any competitor. However, communication between partners in a joint venture or consortium² will not be construed as collusive bidding.
- 3.4 In addition, there have been no consultations, communications, agreements or arrangements with any competitor regarding the quality, quantity, specifications, prices, including methods, factors or formulas used to calculate prices, market allocation, the intention or decision to submit or not to submit the bid, bidding with the intention not to win the bid and conditions or delivery particulars of the products or services to which this bid invitation relates.
- 3.4 The terms of the accompanying bid have not been, and will not be, disclosed by the bidder, directly or indirectly, to any competitor, prior to the date and time of the official bid opening or of the awarding of the contract.
- 3.5 There have been no consultations, communications, agreements or arrangements made by the bidder with any official of the procuring

² Joint venture or Consortium means an association of persons for the purpose of combining their expertise, property, capital, efforts, skill and knowledge in an activity for the execution of a contract.

institution in relation to this procurement process prior to and during the bidding process except to provide clarification on the bid submitted where so required by the institution; and the bidder was not involved in the drafting of the specifications or terms of reference for this bid.

- 3.6 I am aware that, in addition and without prejudice to any other remedy provided to combat any restrictive practices related to bids and contracts, bids that are suspicious will be reported to the Competition Commission for investigation and possible imposition of administrative penalties in terms of section 59 of the Competition Act No 89 of 1998 and or may be reported to the National Prosecuting Authority (NPA) for criminal investigation and or may be restricted from conducting business with the public sector for a period not exceeding ten (10) years in terms of the Prevention and Combating of Corrupt Activities Act No 12 of 2004 or any other applicable legislation.

I CERTIFY THAT THE INFORMATION FURNISHED IN PARAGRAPHS 1, 2 and 3 ABOVE IS CORRECT.

I ACCEPT THAT THE STATE MAY REJECT THE BID OR ACT AGAINST ME IN TERMS OF PARAGRAPH 6 OF PFMA SCM INSTRUCTION 03 OF 2021/22 ON PREVENTING AND COMBATING ABUSE IN THE SUPPLY CHAIN MANAGEMENT SYSTEM SHOULD THIS DECLARATION PROVE TO BE FALSE.



.....
Signature

06 October 2022

.....
Date

Engagement Leader

.....
Position

PricewaterhouseCoopers Inc.

.....
Name of bidder



South African Local Government Association
PO Box 32161
Braamfontein
2017

04 October 2022

Request for proposal

Dear Sir / Madam

Bidder declaration of interest

The bidder is a large professional services firm (being part of a global network of professional services firms with a presence in more than 150 countries around the world). In Southern Africa alone, the bidder has more than 300 partners and employs more than 6 000 staff. The bidder is very active in the public sector in rendering services to all spheres of government (national, provincial and local, as well as State Owned Enterprises and Agencies). Due to client confidentiality, the details of the services cannot be divulged in all instances. Furthermore, some of the bidder's directors and employees, would (from time to time) have interests in other companies and may serve on boards of companies, including those of Public Entities as defined in the Public Finance Management Act, 1 of 1999.

For instance, some of the bidder's directors serve on the board of the Independent Regulatory Board for Auditors from time to time. In as far as the query regarding the spouses of the bidder's directors goes the bidder's processes cater for the detection of conflicts of interest between the client and that of the spouses of the bidder's directors. In instances where this is picked up by our internal processes, it will be brought to your attention. Needless to say, not all such instances are detected by the bidder's internal processes.

A representative of ours has previously met with representatives of the Chief Procurement Office within the National Treasury. We were informed that our responses to questions in the Declaration of Interest form, SBD 4, ("SBD 4") should be limited to the specific government department for which the tender is prepared and it should be limited to the 12 month period prior to the bid. We have therefore completed the SBD 4 on that basis.

As part of its internal processes in preparation for a bid, the bidder assesses and vets independence (on a personal level as well as a firm level) in order to comply with the applicable professional standards. We hereby confirm that no matters have come to our attention which might create a conflict of interest for the bidder. Should any potential conflict of interest come to our attention before the award of the bid, we undertake to communicate it to you promptly.

Yours faithfully

A handwritten signature in black ink, appearing to read 'Shirley Machaba', written over a horizontal line.

Shirley Machaba
Chief Executive Officer
shirley.machaba@pwc.com
T: +27 (11) 797 5851
F: +27 (11) 209 8037

PricewaterhouseCoopers Inc., 4 Lisbon Lane, Waterfall City, Jukskei View, 2090
Private Bag X36, Sunninghill, 2157, South Africa
T: +27 (0) 11 797 4000, F: +27 (0) 11 209 5800, www.pwc.co.za

PREFERENCE POINTS CLAIM FORM IN TERMS OF THE PREFERENTIAL PROCUREMENT REGULATIONS 2017

This preference form must form part of all bids invited. It contains general information and serves as a claim form for preference points for Broad-Based Black Economic Empowerment (B-BBEE) Status Level of Contribution

NB: BEFORE COMPLETING THIS FORM, BIDDERS MUST STUDY THE GENERAL CONDITIONS, DEFINITIONS AND DIRECTIVES APPLICABLE IN RESPECT OF B-BBEE, AS PRESCRIBED IN THE PREFERENTIAL PROCUREMENT REGULATIONS, 2017.

1. GENERAL CONDITIONS

1.1 The following preference point systems are applicable to all bids:

- the 80/20 system for requirements with a Rand value of up to R50 000 000 (all applicable taxes included); and
- the 90/10 system for requirements with a Rand value above R50 000 000 (all applicable taxes included).

1.2

a) The value of this bid is estimated to not exceed R50 000 000 (all applicable taxes included) and therefore the 80/20 preference point system shall be applicable; or

1.3 Points for this bid shall be awarded for:

- (a) Price; and
- (b) B-BBEE Status Level of Contributor.

1.4 The maximum points for this bid are allocated as follows:

	POINTS
PRICE	80
B-BBEE STATUS LEVEL OF CONTRIBUTOR	20
Total points for Price and B-BBEE must not exceed	100

1.5 Failure on the part of a bidder to submit proof of B-BBEE Status level of contributor together with the bid, will be interpreted to mean that preference points for B-BBEE status level of contribution are not claimed.

1.6 The purchaser reserves the right to require of a bidder, either before a bid is adjudicated or at any time subsequently, to substantiate any claim in regard to preferences, in any manner required by the purchaser.

2. DEFINITIONS

- (a) “**B-BBEE**” means broad-based black economic empowerment as defined in section 1 of the Broad-Based Black Economic Empowerment Act;
- (b) “**B-BBEE status level of contributor**” means the B-BBEE status of an entity in terms of a code of good practice on black economic empowerment, issued in terms of section 9(1) of the Broad-Based Black Economic Empowerment Act;

- (c) **“bid”** means a written offer in a prescribed or stipulated form in response to an invitation by an organ of state for the provision of goods or services, through price quotations, advertised competitive bidding processes or proposals;
- (d) **“Broad-Based Black Economic Empowerment Act”** means the Broad-Based Black Economic Empowerment Act, 2003 (Act No. 53 of 2003);
- (e) **“EME”** means an Exempted Micro Enterprise in terms of a code of good practice on black economic empowerment issued in terms of section 9 (1) of the Broad-Based Black Economic Empowerment Act;
- (f) **“functionality”** means the ability of a tenderer to provide goods or services in accordance with specifications as set out in the tender documents.
- (g) **“prices”** includes all applicable taxes less all unconditional discounts;
- (h) **“proof of B-BBEE status level of contributor”** means:
 - 1) B-BBEE Status level certificate issued by an authorized body or person;
 - 2) A sworn affidavit as prescribed by the B-BBEE Codes of Good Practice;
 - 3) Any other requirement prescribed in terms of the B-BBEE Act;
- (i) **“QSE”** means a qualifying small business enterprise in terms of a code of good practice on black economic empowerment issued in terms of section 9 (1) of the Broad-Based Black Economic Empowerment Act;
- (j) **“rand value”** means the total estimated value of a contract in Rand, calculated at the time of bid invitation, and includes all applicable taxes;

3. POINTS AWARDED FOR PRICE

3.1 THE 80/20 PREFERENCE POINT SYSTEMS

A maximum of 80 points is allocated for price on the following basis:

80/20

$$P_s = 80 \left(1 - \frac{P_t - P_{\min}}{P_{\min}} \right)$$

Where

- P_s = Points scored for price of bid under consideration
- P_t = Price of bid under consideration
- $P_{\min}$ = Price of lowest acceptable bid

4. POINTS AWARDED FOR B-BBEE STATUS LEVEL OF CONTRIBUTOR

- 4.1 In terms of Regulation 6 (2) and 7 (2) of the Preferential Procurement Regulations, preference points must be awarded to a bidder for attaining the B-BBEE status level of contribution in accordance with the table below:

B-BBEE Status Level of Contributor	Number of points (90/10 system)	Number of points (80/20 system)
1	10	20
2	9	18
3	6	14

4	5	12
5	4	8
6	3	6
7	2	4
8	1	2
Non-compliant contributor	0	0

5. BID DECLARATION

5.1 Bidders who claim points in respect of B-BBEE Status Level of Contribution must complete the following:

6. B-BBEE STATUS LEVEL OF CONTRIBUTOR CLAIMED IN TERMS OF PARAGRAPHS 1.4 AND 4.1

6.1 B-BBEE Status Level of Contributor: 1 = 20.....(maximum of 10 or 20 points)
(Points claimed in respect of paragraph 7.1 must be in accordance with the table reflected in paragraph 4.1 and must be substantiated by relevant proof of B-BBEE status level of contributor.

7. SUB-CONTRACTING

7.1 Will any portion of the contract be sub-contracted?

(Tick applicable box)

YES	☐	NO	☒
-----	--------------------------	----	-------------------------------------

7.1.1 If yes, indicate:

- What percentage of the contract will be subcontracted. Not applicable.....%
- The name of the sub-contractor. Not applicable.....
- The B-BBEE status level of the sub-contractor. Not applicable.....
- Whether the sub-contractor is an EME or QSE

(Tick applicable box)

YES	☐	NO	☒
-----	--------------------------	----	-------------------------------------

- Specify, by ticking the appropriate box, if subcontracting with an enterprise in terms of Preferential Procurement Regulations, 2017:

Designated Group: An EME or QSE which is at least 51% owned by:	EME √	QSE √
Black people	Section not applicable.	
Black people who are youth		
Black people who are women		
Black people with disabilities		
Black people living in rural or underdeveloped areas or townships		
Cooperative owned by black people		
Black people who are military veterans		
OR		
Any EME		
Any QSE		

8. **DECLARATION WITH REGARD TO COMPANY/FIRM**

8.1 Name _____ of
company/firm: PricewaterhouseCoopers Inc.

8.2 VAT _____ registration
number: 4950174682

8.3 Company _____ registration
number: 1998/012055/21

8.4 **TYPE OF COMPANY/ FIRM**

- ☐ Partnership/Joint Venture / Consortium
☐ One person business/sole propriety
☐ Close corporation
☐ Company
☒ (Pty) Limited
[TICK APPLICABLE BOX]

8.5 **DESCRIBE PRINCIPAL BUSINESS ACTIVITIES**

PwC provides industry-focused assurance, advisory and tax services.
.....
.....
.....

8.6 **COMPANY CLASSIFICATION**

- ☐ Manufacturer
☐ Supplier
☒ Professional service provider
☐ Other service providers, e.g. transporter, etc.
[TICK APPLICABLE BOX]

8.7 Total number of years the company/firm has been in business: PwC Inc.: 24 years. As separate
entities before merger: 99 years.

8.8 I/we, the undersigned, who is / are duly authorised to do so on behalf of the
company/firm, certify that the points claimed, based on the B-BBE status level of
contributor indicated in paragraphs 1.4 and 6.1 of the foregoing certificate, qualifies the
company/ firm for the preference(s) shown and I / we acknowledge that:

- i) The information furnished is true and correct;
- ii) The preference points claimed are in accordance with the General Conditions as indicated in paragraph 1 of this form;
- iii) In the event of a contract being awarded as a result of points claimed as shown in paragraphs 1.4 and 6.1, the contractor may be required to furnish documentary proof to the satisfaction of the purchaser that the claims are correct;
- iv) If the B-BBE status level of contributor has been claimed or obtained on a fraudulent basis or any of the conditions of contract have not been fulfilled, the purchaser may, in addition to any other remedy it may have –

- (a) disqualify the person from the bidding process;
- (b) recover costs, losses or damages it has incurred or suffered as a

result of that person's conduct;

- (c) cancel the contract and claim any damages which it has suffered as a result of having to make less favourable arrangements due to such cancellation;
- (d) recommend that the bidder or contractor, its shareholders and directors, or only the shareholders and directors who acted on a fraudulent basis, be restricted by the National Treasury from obtaining business from any organ of state for a period not exceeding 10 years, after the *audi alteram partem* (hear the other side) rule has been applied; and
- (e) forward the matter for criminal prosecution.

WITNESSES

- 1. LA Brooks
- 2. T.M. [Signature]


SIGNATURE(S) OF BIDDERS(S)

DATE: 06 October 2022
ADDRESS 5 Silo Square, V&A
Waterfront,
Cape Town, 8002



TAX COMPLIANCE STATUS

PIN Issued

PRICEWATERHOUSECOOPERS
4 LISBON LANE
WATERFALL CITY
JUKSKEI VIEW
2090

Enquiries should be addressed to SARS:

Contact Detail

SARS
Alberton
1528

Contact Centre Tel: 0800 00 SARS (7277)
SARS online: www.sars.gov.za

Details

Taxpayer Reference Number: 9317339845

Always quote this reference
number when contacting SARS

Issue Date: 2022/05/13

Dear Taxpayer

TAX COMPLIANCE STATUS PIN ISSUED

The South African Revenue Service (SARS) has issued your tax compliance status (TCS) PIN as indicated below:

TCS Details:	
Taxpayer Name	Pricewaterhousecoopers Incorporated
Trading Name	PRICEWATERHOUSECOOPERS INCORPORATED
Tax Reference Number(s)	IT - 9317339845 Vat - 4950174682 PAYE - 7740732674
Purpose of Request	Tender
Request Reference Number	0017028389TS1305220926439
PIN	G24746E92D
PIN Expiry Date	13/05/2023

You may authorise a third party to view your TCS by providing them the PIN. The PIN only allows the third party access to your TCS. All other tax information remains secure.

Your TCS displayed is based on your compliance as at the date and time the PIN is used.

You may cancel this PIN at any time before the expiry date reflected above. Once cancelled, a third party will not be able to verify your TCS.

SARS reserves the right to cancel this PIN in the event that it was fraudulently issued or obtained.

Should you have any other queries please call the SARS Contact Centre on 0800 00 SARS (7277). Remember to have your taxpayer reference number at hand when you call to enable us to assist you promptly.

Sincerely

ISSUED ON BEHALF OF THE SOUTH AFRICAN REVENUE SERVICE



Ensuring Change through Empowerment

Generic DTI Code B-BBEE Verification Certificate

Gazette No: 36928 & 42496

Pricewaterhousecoopers South Africa

Consolidated Rating Certificate Incorporating:

Pricewaterhousecoopers Incorporated: 1998/012055/21, Pricewaterhousecoopers Services (Pty) Ltd: 2013/139493/07, Pricewaterhousecoopers Services South Africa (Pty) Ltd: 2013/180319/07, Pricewaterhousecoopers South Africa Firm, Pricewaterhousecoopers Assurance Services (Pty) Ltd: 1996/017738/07, Pricewaterhousecoopers Advisory Services (Pty) Ltd: 1999/024417/07, Pricewaterhousecoopers Tax Services (Pty) Ltd: 1983/008289/07, Pricewaterhousecoopers Corporate Finance (Pty) Ltd: 1970/003711/07, Pricewaterhousecoopers Legal (Pty) Ltd: 2011/009722/07

Registration Number: 1998/012055/21

Address: 4 Lisbon Lane, Waterfall City, Jukskei View, 2090

LEVEL ONE CONTRIBUTOR

Element	Target Score	Actual Score	Analysis	Results
Ownership	25.00	25.00	Black Ownership Percentage	31.11%
Management Control	19.00	10.95	Black Women Ownership Percentage	10.84%
Skills Development	20.00	20.49	Modified Flow through Principle Applied	No
Enterprise and Supplier Development	42.00	42.21	Black Designated Group Percentage	5.43%
Socio-Economic Development	5.00	5.00	Black Youth Percentage	5.43%
Total Score	111.00	103.66	Black Disabled Percentage	0.00%
Procurement Recognition Level	135.00%		Black People Living in Rural areas Percentage	0.00%
Discounting Principle Applied	No		Black Military Veterans Percentage	0.00%
Empowering Supplier	Yes		Black New Entrant Percentage	31.11%
Financial Year End	30 June 2021		Exclusion Principle used	No
Vat Number	4950174682		Participated in Y.E.S Initiative	No
Issue Date	11 October 2021		Achieve Y.E.S Target and 2.5% Absorption	No
Expiry Date:	10 October 2022		Achieve 1.5 x Y.E.S Target and 5% Absorption	No
			Achieve Double Y.E.S Target and 5% Absorption	No

Technical Signatory: Jeanet Phahlane

PRI007445/10/2021

Certificate Number

The information on this certificate and in the verification report represent an independent opinion based on verification procedures and analysis carried out by mPowerRatings in terms of the principles contained in the Department of Trade and Industry's Code of Good Practice on Broad Based Black Economic Empowerment as gazette October 2013



99 Jan Smuts avenue, Saxonwold, 2196
PO Box 87471, Houghton, 2041
Tel: +27 11 880 0060 Fax: +27 86 666 4615
www.mpowerratings.co.za



C E R T I F I C A T E



CSD REGISTRATION REPORT

SUPPLIER IDENTIFICATION

Supplier number	MAAA0023490	South African company/CC registration number	1998/012055/21
Is supplier active?	Yes	Have Bank Account	Yes
Supplier type	CIPC Company	Registration date	24 Jun 1998 00:00:00:000
Supplier sub-type	Personal Liability Company (Inc)	Created by	ilse-mari.bosch@za.pwc.com
Legal name	PRICEWATERHOUSECOOPERS	Created date	27 Jan 2016 11:05:54:000
Identification type	South African Company/Close Corporation Registration Number	Edit by	ilse-mari.bosch@za.pwc.com
Government breakdown	Personal Liability Companies (Inc)	Edit date	19 Sep 2022 12:06:26:217
Business status	In Business	Restricted Supplier	No
Country of origin	South Africa		

SUPPLIER CONTACT INFORMATION

CONTACT 1

Contact type	Administration	Cellphone number	0824082345
Is this your preferred Contact?	Yes	Do you want this contact to also be a CSD user ?	Yes
Name(s)	Ilse-Mari	Created by	ilse-mari.bosch@za.pwc.com
Surname	Bosch	Created date	21 Jan 2016 12:52:34:000
Identification type	South African Identification Number	Edit by	ilse-mari.bosch@za.pwc.com
Prefer communication via email	Yes	Edit date	21 Jan 2016 12:52:34:000
Email address	ilse-mari.bosch@za.pwc.com		

CONTACT 2

Contact type	Sales	Email address	shirley.machaba@za.pwc.com
Is this your preferred Contact?	No	Cellphone number	0824971077
Name(s)	Livhuwani Shirley	Do you want this contact to also be a CSD user ?	No





CSD REGISTRATION REPORT

Surname	Machaba	Created by	ilse-mari.bosch@za.pwc.com
Identification type	South African Identification Number	Created date	27 Jan 2016 10:51:09:000
Prefer communication via email	Yes	Edit by	ilse-mari.bosch@za.pwc.com
		Edit date	27 Jan 2016 10:51:09:000

SUPPLIER ADDRESS INFORMATION

ADDRESS 1			
Is this a preferred address?	Yes	Country	South Africa
Address line 1	32 Ida Road Street	This address S/A postal	Yes
Address line 2	Menlo Park	This address S/A delivery	Yes
Suburb	Menlyn	This address S/A payment	Yes
Province	Gauteng	Created by	ilse-mari.bosch@za.pwc.com
Municipality	City of Tshwane	Created date	27 Jan 2016 11:05:54:443
City	Pretoria	Edit by	ilse-mari.bosch@za.pwc.com
Postal code	0081	Edit date	27 Jan 2016 11:05:54:443
Ward Number	44		

SUPPLIER BANK ACCOUNT

BANK ACCOUNT 1			
Is this a preferred account?	Yes	Response date	22 Apr 2016 17:54:03:887
Edit date	12 Apr 2018 10:21:17:830	Business days since last update	1675
Bank Verification Status	Verification Failed	Is the identifier linked at the bank	Yes
Foreign Bank Account	No	Is this a Shared Funding Account	No
Bank Verification Response	Incorrect ID Number or Company Registration Number		





CSD REGISTRATION REPORT

TAX INFORMATION

Income tax number	9317339845	Overall Tax Status	Tax Compliant
VAT number	4950174682	Created by	ilse-mari.bosch@za.pwc.com
Is this supplier a VAT vendor?	Yes	Created date	27 Jan 2016 11:05:54:000
Are you Registered with SARS?	Yes	Edit by	csd.reverifybatch@treasury.gov.za
Last validation date	23 Sep 2022 12:35:00:000	Edit date	25 Apr 2022 14:58:00:000

DIRECTORS/MEMBERS/OWNERS INFORMATION

DIRECTOR/MEMBER 1

Director type	Director	Created date	06 Jun 2018 02:16:33:000
Director status	Active	Edit by	csd.reverifybatch@treasury.gov.za
Name(s)	JOHANNES JESAIAS	Edit date	19 Sep 2022 12:04:49:000
Surname	GROVE	Restricted Supplier	No
Country	South Africa	Restriction Last Verification Date	23 Sep 2022 12:35:31:717
Identification type	South African Identification Number	Government Employee	No
South African identification number	7407285003083	Government Employee Last Verification Date	23 Sep 2022 12:35:18:720
Work permit	0000000	SA identification number Verified	Yes
Appointment date	01 Jul 2010 00:00:00:000	SA identification number verification date	23 Sep 2022 12:35:20:747
Owner	No	Companies involved in	MAAA0007775; MAAA0028214; MAAA0033183; MAAA0036936; MAAA0073484; MAAA0078098...
Created by	csd.reverifybatch@treasury.gov.za		





CSD REGISTRATION REPORT

DIRECTOR/MEMBER 2

Director type	Director	Created date	06 Jun 2018 02:16:33:000
Director status	Active	Edit by	csd.reverifybatch@treasury.gov.za
Name(s)	CHANTAL	Edit date	19 Sep 2022 12:05:16:000
Surname	MARAIS ROUX	Restricted Supplier	No
Country	South Africa	Restriction Last Verification Date	23 Sep 2022 12:35:31:717
Identification type	South African Identification Number	Government Employee	No
South African identification number	7610150141082	Government Employee Last Verification Date	23 Sep 2022 12:35:18:720
Work permit	0000000	SA identification number Verified	Yes
Appointment date	01 Jul 2010 00:00:00:000	SA identification number verification date	23 Sep 2022 12:35:20:887
Owner	No	Companies involved in	MAAA0007775; MAAA0028214; MAAA0033183; MAAA0036936; MAAA0073484; MAAA0078098...
Created by	csd.reverifybatch@treasury.gov.za		

DIRECTOR/MEMBER 3

Director type	Director	Created date	06 Jun 2018 02:16:34:000
Director status	Active	Edit by	csd.reverifybatch@treasury.gov.za
Name(s)	CHUMANI SIZWE	Edit date	19 Sep 2022 12:04:49:000
Surname	MASONDO	Restricted Supplier	No
Country	South Africa	Restriction Last Verification Date	23 Sep 2022 12:35:31:730
Identification type	South African Identification Number	Government Employee	No
South African identification number	8012315355088	Government Employee Last Verification Date	23 Sep 2022 12:35:18:737
Work permit	0000000	SA identification number Verified	Yes
Appointment date	01 Jul 2010 00:00:00:000	SA identification number verification date	23 Sep 2022 12:35:20:963
Owner	No	Companies involved in	MAAA0007775; MAAA0028214; MAAA0033183; MAAA0036936; MAAA0073484; MAAA0078098...
Created by	csd.reverifybatch@treasury.gov.za		





CSD REGISTRATION REPORT

DIRECTOR/MEMBER 4

Director type	Director	Created date	06 Jun 2018 02:16:34:000
Director status	Active	Edit by	csd.reverifybatch@treasury.gov.za
Name(s)	DEON	Edit date	19 Sep 2022 12:05:38:000
Surname	STORM	Restricted Supplier	No
Country	South Africa	Restriction Last Verification Date	23 Sep 2022 12:35:31:730
Identification type	South African Identification Number	Government Employee	No
South African identification number	7507155002089	Government Employee Last Verification Date	23 Sep 2022 12:35:18:767
Work permit	0000000	SA identification number Verified	Yes
Appointment date	01 Jul 2010 00:00:00:000	SA identification number verification date	23 Sep 2022 12:35:21:027
Owner	No	Companies involved in	MAAA0007775; MAAA0028214; MAAA0033183; MAAA0036936; MAAA0073484; MAAA0078098...
Created by	csd.reverifybatch@treasury.gov.za		

DIRECTOR/MEMBER 5

Director type	Director	Created date	06 Jun 2018 02:16:34:000
Director status	Active	Edit by	csd.reverifybatch@treasury.gov.za
Name(s)	CORNELIS TERTIUS	Edit date	19 Sep 2022 12:04:50:000
Surname	VAN DIJK	Restricted Supplier	No
Country	South Africa	Restriction Last Verification Date	23 Sep 2022 12:35:31:730
Identification type	South African Identification Number	Government Employee	No
South African identification number	7209185214087	Government Employee Last Verification Date	23 Sep 2022 12:35:18:783
Work permit	0000000	SA identification number Verified	Yes
Appointment date	01 Nov 2008 00:00:00:000	SA identification number verification date	23 Sep 2022 12:35:21:057
Owner	No	Companies involved in	MAAA0007775; MAAA0028214; MAAA0033183; MAAA0036936; MAAA0073484; MAAA0078098...
Created by	csd.reverifybatch@treasury.gov.za		





CSD REGISTRATION REPORT

DIRECTOR/MEMBER 6

Director type	Director	Created date	06 Jun 2018 02:16:35:000
Director status	Active	Edit by	csd.reverifybatch@treasury.gov.za
Name(s)	LORKA KAY	Edit date	19 Sep 2022 12:04:50:000
Surname	HAYMAN	Restricted Supplier	No
Country	South Africa	Restriction Last Verification Date	23 Sep 2022 12:35:31:747
Identification type	South African Identification Number	Government Employee	No
South African identification number	7209240092080	Government Employee Last Verification Date	23 Sep 2022 12:35:18:830
Work permit	0000000	SA identification number Verified	Yes
Appointment date	01 Jul 2009 00:00:00:000	SA identification number verification date	23 Sep 2022 12:35:21:103
Owner	No	Companies involved in	MAAA0007775; MAAA0028214; MAAA0033183; MAAA0036936; MAAA0073484; MAAA0078098...
Created by	csd.reverifybatch@treasury.gov.za		

DIRECTOR/MEMBER 7

Director type	Director	Created date	06 Jun 2018 02:16:36:000
Director status	Active	Edit by	csd.reverifybatch@treasury.gov.za
Name(s)	BRETT STEPHEN	Edit date	19 Sep 2022 12:05:16:000
Surname	HUMPHREYS	Restricted Supplier	No
Country	South Africa	Restriction Last Verification Date	23 Sep 2022 12:35:31:747
Identification type	South African Identification Number	Government Employee	No
South African identification number	7012175937182	Government Employee Last Verification Date	23 Sep 2022 12:35:18:860
Work permit	0000000	SA identification number Verified	Yes
Appointment date	01 Jul 2009 00:00:00:000	SA identification number verification date	23 Sep 2022 12:35:21:167
Owner	No	Companies involved in	MAAA0007775; MAAA0028214; MAAA0033183; MAAA0036936; MAAA0073484; MAAA0078098...
Created by	csd.reverifybatch@treasury.gov.za		





CSD REGISTRATION REPORT

DIRECTOR/MEMBER 8

Director type	Director	Created date	06 Jun 2018 02:16:36:000
Director status	Active	Edit by	csd.reverifybatch@treasury.gov.za
Name(s)	HENDRIK JACOBUS	Edit date	19 Sep 2022 12:05:39:000
Surname	JANSEN VAN RENSBURG	Restricted Supplier	No
Country	South Africa	Restriction Last Verification Date	23 Sep 2022 12:35:31:763
Identification type	South African Identification Number	Government Employee	No
South African identification number	7012205072083	Government Employee Last Verification Date	23 Sep 2022 12:35:18:877
Work permit	0000000	SA identification number Verified	Yes
Appointment date	01 Jul 2009 00:00:00:000	SA identification number verification date	23 Sep 2022 12:35:21:370
Owner	No	Companies involved in	MAAA0007775; MAAA0028214; MAAA0033183; MAAA0036936; MAAA0073484; MAAA0078098...
Created by	csd.reverifybatch@treasury.gov.za		

DIRECTOR/MEMBER 9

Director type	Director	Created date	06 Jun 2018 02:16:36:000
Director status	Active	Edit by	csd.reverifybatch@treasury.gov.za
Name(s)	ANDREW GRAHAM	Edit date	19 Sep 2022 12:05:17:000
Surname	TAYLOR	Restricted Supplier	No
Country	South Africa	Restriction Last Verification Date	23 Sep 2022 12:35:31:763
Identification type	South African Identification Number	Government Employee	No
South African identification number	7602195172081	Government Employee Last Verification Date	23 Sep 2022 12:35:18:893
Work permit	0000000	SA identification number Verified	Yes
Appointment date	01 Jul 2009 00:00:00:000	SA identification number verification date	23 Sep 2022 12:35:21:637
Owner	No	Companies involved in	MAAA0007775; MAAA0028214; MAAA0033183; MAAA0036936; MAAA0073484; MAAA0078098...
Created by	csd.reverifybatch@treasury.gov.za		





CSD REGISTRATION REPORT

DIRECTOR/MEMBER 10

Director type	Director	Created date	06 Jun 2018 02:16:36:000
Director status	Active	Edit by	csd.reverifybatch@treasury.gov.za
Name(s)	CONSTANTINOS	Edit date	19 Sep 2022 12:05:39:000
Surname	NATSAS	Restricted Supplier	No
Country	South Africa	Restriction Last Verification Date	23 Sep 2022 12:35:31:780
Identification type	South African Identification Number	Government Employee	No
South African identification number	7502125276087	Government Employee Last Verification Date	23 Sep 2022 12:35:18:907
Work permit	0000000	SA identification number Verified	Yes
Appointment date	01 Jul 2009 00:00:00:000	SA identification number verification date	23 Sep 2022 12:35:21:667
Owner	No	Companies involved in	MAAA0007775; MAAA0028214; MAAA0033183; MAAA0036936; MAAA0073484; MAAA0078098...
Created by	csd.reverifybatch@treasury.gov.za		

DIRECTOR/MEMBER 11

Director type	Director	Created date	06 Jun 2018 02:16:37:000
Director status	Active	Edit by	csd.reverifybatch@treasury.gov.za
Name(s)	JOHN PAUL	Edit date	19 Sep 2022 12:05:39:000
Surname	BENNETT	Restricted Supplier	No
Country	South Africa	Restriction Last Verification Date	23 Sep 2022 12:35:31:780
Identification type	South African Identification Number	Government Employee	No
South African identification number	6412105027081	Government Employee Last Verification Date	23 Sep 2022 12:35:18:923
Work permit	0000000	SA identification number Verified	Yes
Appointment date	01 Jul 1999 00:00:00:000	SA identification number verification date	23 Sep 2022 12:35:21:760
Owner	No	Companies involved in	MAAA0007775; MAAA0028214; MAAA0033183; MAAA0036936; MAAA0073484; MAAA0078098...





CSD REGISTRATION REPORT

Created by csd.reverifybatch@treasury.gov.za

DIRECTOR/MEMBER 12

Director type	Director
Director status	Active
Name(s)	CHANTEL
Surname	VAN DEN HEEVER
Country	South Africa
Identification type	South African Identification Number
South African identification number	7507060100085
Work permit	0000000
Appointment date	01 Nov 2004 00:00:00:000
Owner	No
Created by	csd.reverifybatch@treasury.gov.za

Created date	06 Jun 2018 02:16:41:000
Edit by	csd.reverifybatch@treasury.gov.za
Edit date	19 Sep 2022 12:05:39:000
Restricted Supplier	No
Restriction Last Verification Date	23 Sep 2022 12:35:31:793
Government Employee	No
Government Employee Last Verification Date	23 Sep 2022 12:35:18:953
SA identification number Verified	Yes
SA identification number verification date	23 Sep 2022 12:35:21:823
Companies involved in	MAAA0007775; MAAA0028214; MAAA0033183; MAAA0036936; MAAA0073484; MAAA0078098...

DIRECTOR/MEMBER 13

Director type	Director
Director status	Active
Name(s)	ANTON
Surname	ESTERHUIZEN
Country	South Africa
Identification type	South African Identification Number
South African identification number	6807305094080
Work permit	0000000
Appointment date	01 Jul 2002 00:00:00:000
Owner	No

Created date	06 Jun 2018 02:16:42:000
Edit by	csd.reverifybatch@treasury.gov.za
Edit date	19 Sep 2022 12:04:50:000
Restricted Supplier	No
Restriction Last Verification Date	23 Sep 2022 12:35:31:810
Government Employee	No
Government Employee Last Verification Date	23 Sep 2022 12:35:18:970
SA identification number Verified	Yes
SA identification number verification date	23 Sep 2022 12:35:21:870
Companies involved in	MAAA0007775; MAAA0028214; MAAA0033183; MAAA0036936; MAAA0073484; MAAA0078098...





CSD REGISTRATION REPORT

Created by csd.reverifybatch@treasury.gov.za

DIRECTOR/MEMBER 14

Director type	Director
Director status	Active
Name(s)	JACQUES
Surname	EYBERS
Country	South Africa
Identification type	South African Identification Number
South African identification number	6801315158084
Work permit	0000000
Appointment date	01 Feb 2005 00:00:00:000
Owner	No
Created by	csd.reverifybatch@treasury.gov.za

Created date	06 Jun 2018 02:16:43:000
Edit by	csd.reverifybatch@treasury.gov.za
Edit date	19 Sep 2022 12:05:17:000
Restricted Supplier	No
Restriction Last Verification Date	23 Sep 2022 12:35:31:810
Government Employee	No
Government Employee Last Verification Date	23 Sep 2022 12:35:19:000
SA identification number Verified	Yes
SA identification number verification date	23 Sep 2022 12:35:21:917
Companies involved in	MAAA0007775; MAAA0028214; MAAA0033183; MAAA0036936; MAAA0073484; MAAA0078098...

DIRECTOR/MEMBER 15

Director type	Director
Director status	Active
Name(s)	MARTHA MARIA
Surname	CRAFFORD
Country	South Africa
Identification type	South African Identification Number
South African identification number	6811050008089
Work permit	0000000
Appointment date	01 Jul 2003 00:00:00:000
Owner	No

Created date	06 Jun 2018 02:16:43:000
Edit by	csd.reverifybatch@treasury.gov.za
Edit date	19 Sep 2022 12:04:50:000
Restricted Supplier	No
Restriction Last Verification Date	23 Sep 2022 12:35:31:810
Government Employee	No
Government Employee Last Verification Date	23 Sep 2022 12:35:19:033
SA identification number Verified	Yes
SA identification number verification date	23 Sep 2022 12:35:22:103
Companies involved in	MAAA0007775; MAAA0028214; MAAA0033183; MAAA0036936; MAAA0073484; MAAA0078098...





CSD REGISTRATION REPORT

Created by	csd.reverifybatch@treasury.gov.za		
DIRECTOR/MEMBER 16			
Director type	Director	Created date	06 Jun 2018 02:16:43:000
Director status	Active	Edit by	csd.reverifybatch@treasury.gov.za
Name(s)	EBENEZER JOHANNES	Edit date	19 Sep 2022 12:05:40:000
Surname	GERRYTS	Restricted Supplier	No
Country	South Africa	Restriction Last Verification Date	23 Sep 2022 12:35:31:827
Identification type	South African Identification Number	Government Employee	No
South African identification number	6804255065087	Government Employee Last Verification Date	23 Sep 2022 12:35:19:080
Work permit	0000000	SA identification number Verified	Yes
Appointment date	03 Jul 1998 00:00:00:000	SA identification number verification date	23 Sep 2022 12:35:22:230
Owner	No	Companies involved in	MAAA0007775; MAAA0028214; MAAA0033183; MAAA0036936; MAAA0073484; MAAA0078098...
Created by	csd.reverifybatch@treasury.gov.za		
DIRECTOR/MEMBER 17			
Director type	Director	Created date	06 Jun 2018 02:16:44:000
Director status	Active	Edit by	csd.reverifybatch@treasury.gov.za
Name(s)	HEMANT NARSAI	Edit date	19 Sep 2022 12:05:18:000
Surname	GOVIND	Restricted Supplier	No
Country	South Africa	Restriction Last Verification Date	23 Sep 2022 12:35:31:827
Identification type	South African Identification Number	Government Employee	No
South African identification number	6506045122082	Government Employee Last Verification Date	23 Sep 2022 12:35:19:097
Work permit	0000000	SA identification number Verified	Yes
Appointment date	01 Jul 1999 00:00:00:000	SA identification number verification date	23 Sep 2022 12:35:22:307
Owner	No	Companies involved in	MAAA0007775; MAAA0028214; MAAA0033183; MAAA0036936; MAAA0073484; MAAA0078098...





CSD REGISTRATION REPORT

Created by	csd.reverifybatch@treasury.gov.za		
DIRECTOR/MEMBER 18			
Director type	Director	Created date	06 Jun 2018 02:16:44:000
Director status	Active	Edit by	csd.reverifybatch@treasury.gov.za
Name(s)	JOHANNES FRIEDRICH WILHELM	Edit date	19 Sep 2022 12:05:18:000
Surname	GROSSKOPF	Restricted Supplier	No
Country	South Africa	Restriction Last Verification Date	23 Sep 2022 12:35:31:840
Identification type	South African Identification Number	Government Employee	No
South African identification number	7102045230080	Government Employee Last Verification Date	23 Sep 2022 12:35:19:127
Work permit	0000000	SA identification number Verified	Yes
Appointment date	01 Oct 2003 00:00:00:000	SA identification number verification date	23 Sep 2022 12:35:22:510
Owner	No	Companies involved in	MAAA0007775; MAAA0028214; MAAA0033183; MAAA0036936; MAAA0061271; MAAA0073484...
Created by	csd.reverifybatch@treasury.gov.za		
DIRECTOR/MEMBER 19			
Director type	Director	Created date	06 Jun 2018 02:16:45:000
Director status	Active	Edit by	csd.reverifybatch@treasury.gov.za
Name(s)	CORNELIUS JACOBUS	Edit date	19 Sep 2022 12:04:50:000
Surname	HERTZOG	Restricted Supplier	No
Country	South Africa	Restriction Last Verification Date	23 Sep 2022 12:35:31:840
Identification type	South African Identification Number	Government Employee	No
South African identification number	7102115083088	Government Employee Last Verification Date	23 Sep 2022 12:35:19:143
Work permit	0000000	SA identification number Verified	Yes
Appointment date	01 Jul 2002 00:00:00:000	SA identification number verification date	23 Sep 2022 12:35:22:557
Owner	No	Companies involved in	MAAA0007775; MAAA0028214; MAAA0033183; MAAA0036936; MAAA0073484; MAAA0078098...





CSD REGISTRATION REPORT

Created by	csd.reverifybatch@treasury.gov.za		
DIRECTOR/MEMBER 20			
Director type	Director	Created date	06 Jun 2018 02:16:45:000
Director status	Active	Edit by	csd.reverifybatch@treasury.gov.za
Name(s)	PIETER CONSTANT	Edit date	19 Sep 2022 12:05:40:000
Surname	HOUGH	Restricted Supplier	No
Country	South Africa	Restriction Last Verification Date	23 Sep 2022 12:35:31:840
Identification type	South African Identification Number	Government Employee	No
South African identification number	7011085005080	Government Employee Last Verification Date	23 Sep 2022 12:35:19:173
Work permit	0000000	SA identification number Verified	Yes
Appointment date	01 Jul 2000 00:00:00:000	SA identification number verification date	23 Sep 2022 12:35:22:603
Owner	No	Companies involved in	MAAA0007775; MAAA0028214; MAAA0033183; MAAA0036936; MAAA0073484; MAAA0078098...
Created by	csd.reverifybatch@treasury.gov.za		
DIRECTOR/MEMBER 21			
Director type	Director	Created date	06 Jun 2018 02:16:45:000
Director status	Active	Edit by	csd.reverifybatch@treasury.gov.za
Name(s)	CHARLOTTE FAY	Edit date	19 Sep 2022 12:05:18:000
Surname	LANE	Restricted Supplier	No
Country	South Africa	Restriction Last Verification Date	23 Sep 2022 12:35:31:857
Identification type	South African Identification Number	Government Employee	No
South African identification number	6212300214082	Government Employee Last Verification Date	23 Sep 2022 12:35:19:190
Work permit	0000000	SA identification number Verified	Yes
Appointment date	03 Jul 1998 00:00:00:000	SA identification number verification date	23 Sep 2022 12:35:22:653
Owner	No	Companies involved in	MAAA0007775; MAAA0028214; MAAA0033183; MAAA0036936; MAAA0073484; MAAA0078098...





CSD REGISTRATION REPORT

Created by	csd.reverifybatch@treasury.gov.za		
DIRECTOR/MEMBER 22			
Director type	Director	Created date	06 Jun 2018 02:16:47:000
Director status	Active	Edit by	csd.reverifybatch@treasury.gov.za
Name(s)	PETER GRAEME	Edit date	19 Sep 2022 12:05:41:000
Surname	MCCRISTAL	Restricted Supplier	No
Country	South Africa	Restriction Last Verification Date	23 Sep 2022 12:35:31:857
Identification type	South African Identification Number	Government Employee	No
South African identification number	6403225079086	Government Employee Last Verification Date	23 Sep 2022 12:35:19:203
Work permit	0000000	SA identification number Verified	Yes
Appointment date	03 Jul 1998 00:00:00:000	SA identification number verification date	23 Sep 2022 12:35:22:980
Owner	No	Companies involved in	MAAA0007775; MAAA0028214; MAAA0033183; MAAA0036936; MAAA0073484; MAAA0078098...
Created by	csd.reverifybatch@treasury.gov.za		
DIRECTOR/MEMBER 23			
Director type	Director	Created date	06 Jun 2018 02:16:47:000
Director status	Active	Edit by	csd.reverifybatch@treasury.gov.za
Name(s)	PULE JOSEPH	Edit date	19 Sep 2022 12:04:50:000
Surname	MOTHIBE	Restricted Supplier	No
Country	South Africa	Restriction Last Verification Date	23 Sep 2022 12:35:31:887
Identification type	South African Identification Number	Government Employee	No
South African identification number	6902245731089	Government Employee Last Verification Date	23 Sep 2022 12:35:19:203
Work permit	0000000	SA identification number Verified	Yes
Appointment date	01 Jul 2003 00:00:00:000	SA identification number verification date	23 Sep 2022 12:35:23:010
Owner	No	Companies involved in	MAAA0007775; MAAA0028214; MAAA0033183; MAAA0036936; MAAA0073484; MAAA0078098...





CSD REGISTRATION REPORT

Created by csd.reverifybatch@treasury.gov.za

DIRECTOR/MEMBER 24

Director type	Director
Director status	Active
Name(s)	VASILIKI SPIROU
Surname	MYBURGH
Country	South Africa
Identification type	South African Identification Number
South African identification number	7009160202085
Work permit	0000000
Appointment date	01 Jul 2002 00:00:00:000
Owner	No
Created by	csd.reverifybatch@treasury.gov.za

Created date	06 Jun 2018 02:16:48:000
Edit by	csd.reverifybatch@treasury.gov.za
Edit date	19 Sep 2022 12:05:41:000
Restricted Supplier	No
Restriction Last Verification Date	23 Sep 2022 12:35:31:887
Government Employee	No
Government Employee Last Verification Date	23 Sep 2022 12:35:19:220
SA identification number Verified	Yes
SA identification number verification date	23 Sep 2022 12:35:23:027
Companies involved in	MAAA0007775; MAAA0028214; MAAA0033183; MAAA0036936; MAAA0073484; MAAA0078098...

DIRECTOR/MEMBER 25

Director type	Director
Director status	Active
Name(s)	BERNO WALDEMAR
Surname	NIEBUHR
Country	South Africa
Identification type	South African Identification Number
South African identification number	6208275016080
Work permit	0000000
Appointment date	03 Jul 1998 00:00:00:000
Owner	No

Created date	06 Jun 2018 02:16:48:000
Edit by	csd.reverifybatch@treasury.gov.za
Edit date	19 Sep 2022 12:05:42:000
Restricted Supplier	No
Restriction Last Verification Date	23 Sep 2022 12:35:31:887
Government Employee	No
Government Employee Last Verification Date	23 Sep 2022 12:35:19:237
SA identification number Verified	Yes
SA identification number verification date	23 Sep 2022 12:35:23:057
Companies involved in	MAAA0007775; MAAA0028214; MAAA0033183; MAAA0036936; MAAA0073484; MAAA0078098...





CSD REGISTRATION REPORT

Created by csd.reverifybatch@treasury.gov.za

DIRECTOR/MEMBER 26

Director type	Director
Director status	Active
Name(s)	HENDRIK PETRUS
Surname	ODENDAAL
Country	South Africa
Identification type	South African Identification Number
South African identification number	6403135089084
Work permit	0000000
Appointment date	01 Jul 2002 00:00:00:000
Owner	No
Created by	csd.reverifybatch@treasury.gov.za

Created date	06 Jun 2018 02:16:48:000
Edit by	csd.reverifybatch@treasury.gov.za
Edit date	19 Sep 2022 12:04:51:000
Restricted Supplier	No
Restriction Last Verification Date	23 Sep 2022 12:35:31:903
Government Employee	No
Government Employee Last Verification Date	23 Sep 2022 12:35:19:267
SA identification number Verified	Yes
SA identification number verification date	23 Sep 2022 12:35:23:090
Companies involved in	MAAA0007775; MAAA0028214; MAAA0033183; MAAA0036936; MAAA0073484; MAAA0078098...

DIRECTOR/MEMBER 27

Director type	Director
Director status	Active
Name(s)	RAJAINLALL
Surname	DHANLALL
Country	South Africa
Identification type	South African Identification Number
South African identification number	7004115205085
Work permit	0000000
Appointment date	01 Oct 2009 00:00:00:000
Owner	No

Created date	06 Jun 2018 02:16:49:000
Edit by	csd.reverifybatch@treasury.gov.za
Edit date	19 Sep 2022 12:05:42:000
Restricted Supplier	No
Restriction Last Verification Date	23 Sep 2022 12:35:31:903
Government Employee	No
Government Employee Last Verification Date	23 Sep 2022 12:35:19:267
SA identification number Verified	Yes
SA identification number verification date	23 Sep 2022 12:35:23:120
Companies involved in	MAAA0007775; MAAA0028214; MAAA0033183; MAAA0036936; MAAA0038124; MAAA0073484...





CSD REGISTRATION REPORT

Created by csd.reverifybatch@treasury.gov.za

DIRECTOR/MEMBER 28

Director type	Director
Director status	Active
Name(s)	JAN FREDERIK DANIEL
Surname	LABUSCHAGNE
Country	South Africa
Identification type	South African Identification Number
South African identification number	7511065050089
Work permit	0000000
Appointment date	01 Oct 2009 00:00:00:000
Owner	No
Created by	csd.reverifybatch@treasury.gov.za

Created date	06 Jun 2018 02:16:49:000
Edit by	csd.reverifybatch@treasury.gov.za
Edit date	19 Sep 2022 12:05:42:000
Restricted Supplier	No
Restriction Last Verification Date	23 Sep 2022 12:35:31:920
Government Employee	No
Government Employee Last Verification Date	23 Sep 2022 12:35:19:283
SA identification number Verified	Yes
SA identification number verification date	23 Sep 2022 12:35:23:213
Companies involved in	MAAA0007775; MAAA0028214; MAAA0033183; MAAA0036936; MAAA0073484; MAAA0078098...

DIRECTOR/MEMBER 29

Director type	Director
Director status	Active
Name(s)	ANDREA FRANCO
Surname	PUGGIA
Country	South Africa
Identification type	South African Identification Number
South African identification number	6301155174085
Work permit	0000000
Appointment date	03 Jul 1998 00:00:00:000
Owner	No

Created date	06 Jun 2018 02:16:50:000
Edit by	csd.reverifybatch@treasury.gov.za
Edit date	19 Sep 2022 12:04:51:000
Restricted Supplier	No
Restriction Last Verification Date	23 Sep 2022 12:35:31:933
Government Employee	No
Government Employee Last Verification Date	23 Sep 2022 12:35:19:297
SA identification number Verified	Yes
SA identification number verification date	23 Sep 2022 12:35:23:230
Companies involved in	MAAA0007775; MAAA0028214; MAAA0033183; MAAA0036936; MAAA0073484; MAAA0078098...





CSD REGISTRATION REPORT

Created by csd.reverifybatch@treasury.gov.za

DIRECTOR/MEMBER 30

Director type	Director
Director status	Active
Name(s)	BINESH KUMAR
Surname	RAJKARAN
Country	South Africa
Identification type	South African Identification Number
South African identification number	7301155041085
Work permit	0000000
Appointment date	01 Jul 2003 00:00:00:000
Owner	No
Created by	csd.reverifybatch@treasury.gov.za

Created date	06 Jun 2018 02:16:50:000
Edit by	csd.reverifybatch@treasury.gov.za
Edit date	19 Sep 2022 12:05:43:000
Restricted Supplier	No
Restriction Last Verification Date	23 Sep 2022 12:35:31:933
Government Employee	No
Government Employee Last Verification Date	23 Sep 2022 12:35:19:297
SA identification number Verified	Yes
SA identification number verification date	23 Sep 2022 12:35:23:277
Companies involved in	MAAA0007775; MAAA0028214; MAAA0033183; MAAA0036936; MAAA0073484; MAAA0078098...

DIRECTOR/MEMBER 31

Director type	Director
Director status	Active
Name(s)	LOUIS
Surname	ROSSOUW
Country	South Africa
Identification type	South African Identification Number
South African identification number	7403195254080
Work permit	0000000
Appointment date	01 Nov 2004 00:00:00:000
Owner	No

Created date	06 Jun 2018 02:16:51:000
Edit by	csd.reverifybatch@treasury.gov.za
Edit date	19 Sep 2022 12:05:43:000
Restricted Supplier	No
Restriction Last Verification Date	23 Sep 2022 12:35:31:950
Government Employee	No
Government Employee Last Verification Date	23 Sep 2022 12:35:19:347
SA identification number Verified	Yes
SA identification number verification date	23 Sep 2022 12:35:23:403
Companies involved in	MAAA0007775; MAAA0028214; MAAA0033183; MAAA0036936; MAAA0073484; MAAA0078098...





CSD REGISTRATION REPORT

Created by csd.reverifibatch@treasury.gov.za

DIRECTOR/MEMBER 32

Director type	Director
Director status	Active
Name(s)	JOHANNES NICOLAAS
Surname	BOSHOFF
Country	South Africa
Identification type	South African Identification Number
South African identification number	6909305250082
Work permit	0000000
Appointment date	01 Oct 2010 00:00:00:000
Owner	No
Created by	csd.reverifibatch@treasury.gov.za

Created date	06 Jun 2018 02:16:53:000
Edit by	csd.reverifibatch@treasury.gov.za
Edit date	19 Sep 2022 12:05:44:000
Restricted Supplier	No
Restriction Last Verification Date	23 Sep 2022 12:35:31:950
Government Employee	No
Government Employee Last Verification Date	23 Sep 2022 12:35:19:347
SA identification number Verified	Yes
SA identification number verification date	23 Sep 2022 12:35:23:463
Companies involved in	MAAA0007775; MAAA0028214; MAAA0033183; MAAA0036936; MAAA0073484; MAAA0078098...

DIRECTOR/MEMBER 33

Director type	Director
Director status	Active
Name(s)	PHILIP JOHAN
Surname	MULLER
Country	South Africa
Identification type	South African Identification Number
South African identification number	7002155138083
Work permit	0000000
Appointment date	01 Oct 2010 00:00:00:000
Owner	No

Created date	06 Jun 2018 02:16:53:000
Edit by	csd.reverifibatch@treasury.gov.za
Edit date	19 Sep 2022 12:04:52:000
Restricted Supplier	No
Restriction Last Verification Date	23 Sep 2022 12:35:31:950
Government Employee	No
Government Employee Last Verification Date	23 Sep 2022 12:35:19:377
SA identification number Verified	Yes
SA identification number verification date	23 Sep 2022 12:35:23:637
Companies involved in	MAAA0007775; MAAA0028214; MAAA0033183; MAAA0036936; MAAA0073484; MAAA0078098...





CSD REGISTRATION REPORT

Created by	csd.reverifybatch@treasury.gov.za		
DIRECTOR/MEMBER 34			
Director type	Director	Created date	06 Jun 2018 02:16:54:000
Director status	Active	Edit by	csd.reverifybatch@treasury.gov.za
Name(s)	SIMON LAWRENCE	Edit date	19 Sep 2022 12:05:19:000
Surname	VENABLES	Restricted Supplier	No
Country	South Africa	Restriction Last Verification Date	23 Sep 2022 12:35:31:967
Identification type	South African Identification Number	Government Employee	No
South African identification number	6207285120080	Government Employee Last Verification Date	23 Sep 2022 12:35:19:377
Work permit	0000000	SA identification number Verified	Yes
Appointment date	03 Jul 1998 00:00:00:000	SA identification number verification date	23 Sep 2022 12:35:23:667
Owner	No	Companies involved in	MAAA0007775; MAAA0028214; MAAA0033183; MAAA0036936; MAAA0073484; MAAA0078098...
Created by	csd.reverifybatch@treasury.gov.za		
DIRECTOR/MEMBER 35			
Director type	Director	Created date	06 Jun 2018 02:16:55:000
Director status	Active	Edit by	csd.reverifybatch@treasury.gov.za
Name(s)	CORLIA	Edit date	19 Sep 2022 12:04:52:000
Surname	VOLSCHENK	Restricted Supplier	No
Country	South Africa	Restriction Last Verification Date	23 Sep 2022 12:35:31:967
Identification type	South African Identification Number	Government Employee	No
South African identification number	6901310250082	Government Employee Last Verification Date	23 Sep 2022 12:35:19:393
Work permit	0000000	SA identification number Verified	Yes
Appointment date	01 Jul 2002 00:00:00:000	SA identification number verification date	23 Sep 2022 12:35:23:760
Owner	No	Companies involved in	MAAA0007775; MAAA0028214; MAAA0033183; MAAA0036936; MAAA0073484; MAAA0078098...





CSD REGISTRATION REPORT

Created by	csd.reverifybatch@treasury.gov.za		
DIRECTOR/MEMBER 36			
Director type	Director	Created date	06 Jun 2018 02:16:55:000
Director status	Active	Edit by	csd.reverifybatch@treasury.gov.za
Name(s)	FRANS HERMANUS STEPHANUS	Edit date	19 Sep 2022 12:05:19:000
Surname	WEILBACH	Restricted Supplier	No
Country	South Africa	Restriction Last Verification Date	23 Sep 2022 12:35:31:980
Identification type	South African Identification Number	Government Employee	No
South African identification number	6506165143082	Government Employee Last Verification Date	23 Sep 2022 12:35:19:407
Work permit	0000000	SA identification number Verified	Yes
Appointment date	01 Jul 2000 00:00:00:000	SA identification number verification date	23 Sep 2022 12:35:24:090
Owner	No	Companies involved in	MAAA0007775; MAAA0028214; MAAA0033183; MAAA0036936; MAAA0073484; MAAA0078098...
Created by	csd.reverifybatch@treasury.gov.za		
DIRECTOR/MEMBER 37			
Director type	Director	Created date	06 Jun 2018 02:16:55:000
Director status	Active	Edit by	csd.reverifybatch@treasury.gov.za
Name(s)	ANTON	Edit date	19 Sep 2022 12:04:52:000
Surname	WENTZEL	Restricted Supplier	No
Country	South Africa	Restriction Last Verification Date	23 Sep 2022 12:35:31:980
Identification type	South African Identification Number	Government Employee	No
South African identification number	6403085073088	Government Employee Last Verification Date	23 Sep 2022 12:35:19:423
Work permit	0000000	SA identification number Verified	Yes
Appointment date	03 Jul 1998 00:00:00:000	SA identification number verification date	23 Sep 2022 12:35:24:167
Owner	No	Companies involved in	MAAA0007775; MAAA0028214; MAAA0033183; MAAA0036936; MAAA0073484; MAAA0078098...





CSD REGISTRATION REPORT

Created by csd.reverifybatch@treasury.gov.za

DIRECTOR/MEMBER 38

Director type	Director
Director status	Active
Name(s)	CRAIG RICHARD
Surname	WEST
Country	South Africa
Identification type	South African Identification Number
South African identification number	6406095165083
Work permit	0000000
Appointment date	03 Jul 1998 00:00:00:000
Owner	No
Created by	csd.reverifybatch@treasury.gov.za

Created date	06 Jun 2018 02:16:56:000
Edit by	csd.reverifybatch@treasury.gov.za
Edit date	19 Sep 2022 12:05:19:000
Restricted Supplier	No
Restriction Last Verification Date	23 Sep 2022 12:35:31:997
Government Employee	No
Government Employee Last Verification Date	23 Sep 2022 12:35:19:423
SA identification number Verified	Yes
SA identification number verification date	23 Sep 2022 12:35:24:230
Companies involved in	MAAA0007775; MAAA0028214; MAAA0033183; MAAA0036936; MAAA0073484; MAAA0078098...

DIRECTOR/MEMBER 39

Director type	Director
Director status	Active
Name(s)	TREVOR SEAN
Surname	WHITE
Country	South Africa
Identification type	South African Identification Number
South African identification number	6611245014087
Work permit	0000000
Appointment date	03 Jul 1998 00:00:00:000
Owner	No

Created date	06 Jun 2018 02:16:56:000
Edit by	csd.reverifybatch@treasury.gov.za
Edit date	19 Sep 2022 12:05:44:000
Restricted Supplier	No
Restriction Last Verification Date	23 Sep 2022 12:35:31:997
Government Employee	No
Government Employee Last Verification Date	23 Sep 2022 12:35:19:440
SA identification number Verified	Yes
SA identification number verification date	23 Sep 2022 12:35:24:277
Companies involved in	MAAA0007775; MAAA0028214; MAAA0033183; MAAA0036936; MAAA0073484; MAAA0078098...





CSD REGISTRATION REPORT

Created by	csd.reverifybatch@treasury.gov.za		
DIRECTOR/MEMBER 40			
Director type	Director	Created date	06 Jun 2018 02:16:56:000
Director status	Active	Edit by	csd.reverifybatch@treasury.gov.za
Name(s)	VERWEY	Edit date	19 Sep 2022 12:05:19:000
Surname	WIESE	Restricted Supplier	No
Country	South Africa	Restriction Last Verification Date	23 Sep 2022 12:35:32:013
Identification type	South African Identification Number	Government Employee	No
South African identification number	6905135244089	Government Employee Last Verification Date	23 Sep 2022 12:35:19:440
Work permit	0000000	SA identification number Verified	Yes
Appointment date	01 Jul 2004 00:00:00:000	SA identification number verification date	23 Sep 2022 12:35:24:403
Owner	No	Companies involved in	MAAA0007775; MAAA0028214; MAAA0033183; MAAA0036936; MAAA0073484; MAAA0078098...
Created by	csd.reverifybatch@treasury.gov.za		
DIRECTOR/MEMBER 41			
Director type	Director	Created date	06 Jun 2018 02:16:57:000
Director status	Active	Edit by	csd.reverifybatch@treasury.gov.za
Name(s)	HUGO	Edit date	19 Sep 2022 12:05:20:000
Surname	ZEELIE	Restricted Supplier	No
Country	South Africa	Restriction Last Verification Date	23 Sep 2022 12:35:32:013
Identification type	South African Identification Number	Government Employee	No
South African identification number	7302165096085	Government Employee Last Verification Date	23 Sep 2022 12:35:19:440
Work permit	0000000	SA identification number Verified	Yes
Appointment date	01 Jul 2003 00:00:00:000	SA identification number verification date	23 Sep 2022 12:35:24:463
Owner	No	Companies involved in	MAAA0007775; MAAA0028214; MAAA0033183; MAAA0036936; MAAA0073484; MAAA0078098...





CSD REGISTRATION REPORT

Created by	csd.reverifybatch@treasury.gov.za		
DIRECTOR/MEMBER 42			
Director type	Director	Created date	06 Jun 2018 02:16:58:000
Director status	Active	Edit by	csd.reverifybatch@treasury.gov.za
Name(s)	AHMED EBRAHIM	Edit date	19 Sep 2022 12:04:52:000
Surname	CHOHAN	Restricted Supplier	No
Country	South Africa	Restriction Last Verification Date	23 Sep 2022 12:35:32:030
Identification type	South African Identification Number	Government Employee	No
South African identification number	7308205118086	Government Employee Last Verification Date	23 Sep 2022 12:35:19:453
Work permit	0000000	SA identification number Verified	Yes
Appointment date	01 Jul 2005 00:00:00:000	SA identification number verification date	23 Sep 2022 12:35:24:480
Owner	No	Companies involved in	MAAA0007775; MAAA0028214; MAAA0033183; MAAA0036936; MAAA0073484; MAAA0078098...
Created by	csd.reverifybatch@treasury.gov.za		
DIRECTOR/MEMBER 43			
Director type	Director	Created date	06 Jun 2018 02:16:58:000
Director status	Active	Edit by	csd.reverifybatch@treasury.gov.za
Name(s)	LEON	Edit date	19 Sep 2022 12:05:20:000
Surname	DE WET	Restricted Supplier	No
Country	South Africa	Restriction Last Verification Date	23 Sep 2022 12:35:32:043
Identification type	South African Identification Number	Government Employee	No
South African identification number	7311135066086	Government Employee Last Verification Date	23 Sep 2022 12:35:19:470
Work permit	0000000	SA identification number Verified	Yes
Appointment date	01 Jul 2005 00:00:00:000	SA identification number verification date	23 Sep 2022 12:35:24:510
Owner	No	Companies involved in	MAAA0007775; MAAA0028214; MAAA0033183; MAAA0036936; MAAA0073484; MAAA0078098...





CSD REGISTRATION REPORT

Created by csd.reverifybatch@treasury.gov.za

DIRECTOR/MEMBER 44

Director type	Director
Director status	Active
Name(s)	ALSUE
Surname	DU PREEZ
Country	South Africa
Identification type	South African Identification Number
South African identification number	7401090103089
Work permit	0000000
Appointment date	01 Jul 2006 00:00:00:000
Owner	No
Created by	csd.reverifybatch@treasury.gov.za

Created date	06 Jun 2018 02:16:59:000
Edit by	csd.reverifybatch@treasury.gov.za
Edit date	19 Sep 2022 12:05:44:000
Restricted Supplier	No
Restriction Last Verification Date	23 Sep 2022 12:35:32:043
Government Employee	No
Government Employee Last Verification Date	23 Sep 2022 12:35:19:480
SA identification number Verified	Yes
SA identification number verification date	23 Sep 2022 12:35:24:527
Companies involved in	MAAA0007775; MAAA0028214; MAAA0033183; MAAA0036936; MAAA0073484; MAAA0078098...

DIRECTOR/MEMBER 45

Director type	Director
Director status	Active
Name(s)	PETRUS JOHANNES
Surname	EKSTEEN
Country	South Africa
Identification type	South African Identification Number
South African identification number	7101065255084
Work permit	0000000
Appointment date	01 Jul 2005 00:00:00:000
Owner	No

Created date	06 Jun 2018 02:16:59:000
Edit by	csd.reverifybatch@treasury.gov.za
Edit date	19 Sep 2022 12:04:53:000
Restricted Supplier	No
Restriction Last Verification Date	23 Sep 2022 12:35:32:060
Government Employee	No
Government Employee Last Verification Date	23 Sep 2022 12:35:19:487
SA identification number Verified	Yes
SA identification number verification date	23 Sep 2022 12:35:24:557
Companies involved in	MAAA0007775; MAAA0028214; MAAA0033183; MAAA0036936; MAAA0073484; MAAA0078098...





CSD REGISTRATION REPORT

Created by	csd.reverifybatch@treasury.gov.za		
DIRECTOR/MEMBER 46			
Director type	Director	Created date	06 Jun 2018 02:16:59:000
Director status	Active	Edit by	csd.reverifybatch@treasury.gov.za
Name(s)	NICHOLAS JOHANNES	Edit date	19 Sep 2022 12:05:21:000
Surname	GANZ	Restricted Supplier	No
Country	South Africa	Restriction Last Verification Date	23 Sep 2022 12:35:32:060
Identification type	South African Identification Number	Government Employee	No
South African identification number	7212055252088	Government Employee Last Verification Date	23 Sep 2022 12:35:19:497
Work permit	0000000	SA identification number Verified	Yes
Appointment date	01 Jul 2006 00:00:00:000	SA identification number verification date	23 Sep 2022 12:35:24:573
Owner	No	Companies involved in	MAAA0007775; MAAA0028214; MAAA0033183; MAAA0036936; MAAA0073484; MAAA0078098...
Created by	csd.reverifybatch@treasury.gov.za		
DIRECTOR/MEMBER 47			
Director type	Director	Created date	06 Jun 2018 02:17:00:000
Director status	Active	Edit by	csd.reverifybatch@treasury.gov.za
Name(s)	THOMAS JACOBUS	Edit date	19 Sep 2022 12:05:45:000
Surname	HOWATT	Restricted Supplier	No
Country	South Africa	Restriction Last Verification Date	23 Sep 2022 12:35:32:077
Identification type	South African Identification Number	Government Employee	No
South African identification number	7304115166083	Government Employee Last Verification Date	23 Sep 2022 12:35:19:503
Work permit	0000000	SA identification number Verified	Yes
Appointment date	01 Jul 2005 00:00:00:000	SA identification number verification date	23 Sep 2022 12:35:24:590
Owner	No	Companies involved in	MAAA0007775; MAAA0028214; MAAA0033183; MAAA0036936; MAAA0073484; MAAA0078098...





CSD REGISTRATION REPORT

Created by	csd.reverifybatch@treasury.gov.za		
DIRECTOR/MEMBER 48			
Director type	Director	Created date	06 Jun 2018 02:17:00:000
Director status	Active	Edit by	csd.reverifybatch@treasury.gov.za
Name(s)	JEAN ANTON	Edit date	19 Sep 2022 12:04:53:000
Surname	HUGO	Restricted Supplier	No
Country	South Africa	Restriction Last Verification Date	23 Sep 2022 12:35:32:077
Identification type	South African Identification Number	Government Employee	No
South African identification number	7311025131081	Government Employee Last Verification Date	23 Sep 2022 12:35:19:510
Work permit	0000000	SA identification number Verified	Yes
Appointment date	01 Jan 2007 00:00:00:000	SA identification number verification date	23 Sep 2022 12:35:24:603
Owner	No	Companies involved in	MAAA0007775; MAAA0028214; MAAA0033183; MAAA0036936; MAAA0073484; MAAA0078098...
Created by	csd.reverifybatch@treasury.gov.za		
DIRECTOR/MEMBER 49			
Director type	Director	Created date	06 Jun 2018 02:17:01:000
Director status	Active	Edit by	csd.reverifybatch@treasury.gov.za
Name(s)	RODNEY DUANE	Edit date	19 Sep 2022 12:05:45:000
Surname	KLUTE	Restricted Supplier	No
Country	South Africa	Restriction Last Verification Date	23 Sep 2022 12:35:32:090
Identification type	South African Identification Number	Government Employee	No
South African identification number	7602035113089	Government Employee Last Verification Date	23 Sep 2022 12:35:19:530
Work permit	0000000	SA identification number Verified	Yes
Appointment date	01 Jan 2007 00:00:00:000	SA identification number verification date	23 Sep 2022 12:35:24:637
Owner	No	Companies involved in	MAAA0007775; MAAA0028214; MAAA0033183; MAAA0036936; MAAA0073484; MAAA0078098...





CSD REGISTRATION REPORT

Created by	csd.reverifybatch@treasury.gov.za		
DIRECTOR/MEMBER 50			
Director type	Director	Created date	06 Jun 2018 02:17:01:000
Director status	Active	Edit by	csd.reverifybatch@treasury.gov.za
Name(s)	JAKOBUS FREDERICK MICHAL	Edit date	19 Sep 2022 12:04:54:000
Surname	KOTZE	Restricted Supplier	No
Country	South Africa	Restriction Last Verification Date	23 Sep 2022 12:35:32:090
Identification type	South African Identification Number	Government Employee	No
South African identification number	7404185169080	Government Employee Last Verification Date	23 Sep 2022 12:35:19:533
Work permit	0000000	SA identification number Verified	Yes
Appointment date	01 Jul 2006 00:00:00:000	SA identification number verification date	23 Sep 2022 12:35:24:667
Owner	No	Companies involved in	MAAA0007775; MAAA0028214; MAAA0033183; MAAA0036936; MAAA0073484; MAAA0078098...
Created by	csd.reverifybatch@treasury.gov.za		
DIRECTOR/MEMBER 51			
Director type	Director	Created date	06 Jun 2018 02:17:01:000
Director status	Active	Edit by	csd.reverifybatch@treasury.gov.za
Name(s)	SHIRLEY LIVHUWANI	Edit date	19 Sep 2022 12:05:21:000
Surname	MACHABA	Restricted Supplier	No
Country	South Africa	Restriction Last Verification Date	23 Sep 2022 12:35:32:107
Identification type	South African Identification Number	Government Employee	No
South African identification number	6511111219085	Government Employee Last Verification Date	23 Sep 2022 12:35:19:537
Work permit	0000000	SA identification number Verified	Yes
Appointment date	01 Jul 2005 00:00:00:000	SA identification number verification date	23 Sep 2022 12:35:24:683
Owner	No	Companies involved in	MAAA0007775; MAAA0028214; MAAA0033183; MAAA0036936; MAAA0073484; MAAA0078098...





CSD REGISTRATION REPORT

Created by	csd.reverifybatch@treasury.gov.za		
DIRECTOR/MEMBER 52			
Director type	Director	Created date	06 Jun 2018 02:17:03:000
Director status	Active	Edit by	csd.reverifybatch@treasury.gov.za
Name(s)	MICHAEL	Edit date	19 Sep 2022 12:05:45:000
Surname	MEYER	Restricted Supplier	No
Country	South Africa	Restriction Last Verification Date	23 Sep 2022 12:35:32:107
Identification type	South African Identification Number	Government Employee	No
South African identification number	7207215134085	Government Employee Last Verification Date	23 Sep 2022 12:35:19:540
Work permit	0000000	SA identification number Verified	Yes
Appointment date	01 Jul 2006 00:00:00:000	SA identification number verification date	23 Sep 2022 12:35:24:730
Owner	No	Companies involved in	MAAA0007775; MAAA0028214; MAAA0033183; MAAA0036936; MAAA0073484; MAAA0078098...
Created by	csd.reverifybatch@treasury.gov.za		
DIRECTOR/MEMBER 53			
Director type	Director	Created date	06 Jun 2018 02:17:03:000
Director status	Active	Edit by	csd.reverifybatch@treasury.gov.za
Name(s)	JOHAN	Edit date	19 Sep 2022 12:05:22:000
Surname	POTGIETER	Restricted Supplier	No
Country	South Africa	Restriction Last Verification Date	23 Sep 2022 12:35:32:123
Identification type	South African Identification Number	Government Employee	No
South African identification number	7308205076086	Government Employee Last Verification Date	23 Sep 2022 12:35:19:543
Work permit	0000000	SA identification number Verified	Yes
Appointment date	01 Jul 2006 00:00:00:000	SA identification number verification date	23 Sep 2022 12:35:24:870
Owner	No	Companies involved in	MAAA0007775; MAAA0028214; MAAA0033183; MAAA0036936; MAAA0073484; MAAA0078098...





CSD REGISTRATION REPORT

Created by	csd.reverifybatch@treasury.gov.za		
DIRECTOR/MEMBER 54			
Director type	Director	Created date	06 Jun 2018 02:17:04:000
Director status	Active	Edit by	csd.reverifybatch@treasury.gov.za
Name(s)	FRANS FREDERIK	Edit date	19 Sep 2022 12:05:45:000
Surname	PRINSLOO	Restricted Supplier	No
Country	South Africa	Restriction Last Verification Date	23 Sep 2022 12:35:32:123
Identification type	South African Identification Number	Government Employee	No
South African identification number	7110255246084	Government Employee Last Verification Date	23 Sep 2022 12:35:19:547
Work permit	0000000	SA identification number Verified	Yes
Appointment date	01 Apr 2006 00:00:00:000	SA identification number verification date	23 Sep 2022 12:35:24:997
Owner	No	Companies involved in	MAAA0007775; MAAA0028214; MAAA0033183; MAAA0036936; MAAA0073484; MAAA0078098...
Created by	csd.reverifybatch@treasury.gov.za		
DIRECTOR/MEMBER 55			
Director type	Director	Created date	06 Jun 2018 02:17:04:000
Director status	Active	Edit by	csd.reverifybatch@treasury.gov.za
Name(s)	PAUL PHILLIP	Edit date	19 Sep 2022 12:05:22:000
Surname	PRINSLOO	Restricted Supplier	No
Country	South Africa	Restriction Last Verification Date	23 Sep 2022 12:35:32:137
Identification type	South African Identification Number	Government Employee	No
South African identification number	6608175018088	Government Employee Last Verification Date	23 Sep 2022 12:35:19:550
Work permit	0000000	SA identification number Verified	Yes
Appointment date	01 Jul 2006 00:00:00:000	SA identification number verification date	23 Sep 2022 12:35:25:107
Owner	No	Companies involved in	MAAA0007775; MAAA0028214; MAAA0033183; MAAA0036936; MAAA0073484; MAAA0078098...





CSD REGISTRATION REPORT

Created by	csd.reverifybatch@treasury.gov.za		
DIRECTOR/MEMBER 56			
Director type	Director	Created date	06 Jun 2018 02:17:04:000
Director status	Active	Edit by	csd.reverifybatch@treasury.gov.za
Name(s)	SHARALENE FRANCINE	Edit date	19 Sep 2022 12:05:46:000
Surname	RANDELHOFF	Restricted Supplier	No
Country	South Africa	Restriction Last Verification Date	23 Sep 2022 12:35:32:137
Identification type	South African Identification Number	Government Employee	No
South African identification number	7108110100082	Government Employee Last Verification Date	23 Sep 2022 12:35:19:557
Work permit	0000000	SA identification number Verified	Yes
Appointment date	01 Jul 2005 00:00:00:000	SA identification number verification date	23 Sep 2022 12:35:25:120
Owner	No	Companies involved in	MAAA0007775; MAAA0028214; MAAA0033183; MAAA0036936; MAAA0073484; MAAA0078098...
Created by	csd.reverifybatch@treasury.gov.za		
DIRECTOR/MEMBER 57			
Director type	Director	Created date	06 Jun 2018 02:17:04:000
Director status	Active	Edit by	csd.reverifybatch@treasury.gov.za
Name(s)	JOHAN RUDOLPH	Edit date	19 Sep 2022 12:05:46:000
Surname	VAN HUYSSTEEN	Restricted Supplier	No
Country	South Africa	Restriction Last Verification Date	23 Sep 2022 12:35:32:137
Identification type	South African Identification Number	Government Employee	No
South African identification number	7304275115086	Government Employee Last Verification Date	23 Sep 2022 12:35:19:560
Work permit	0000000	SA identification number Verified	Yes
Appointment date	01 Jul 2005 00:00:00:000	SA identification number verification date	23 Sep 2022 12:35:25:153
Owner	No	Companies involved in	MAAA0007775; MAAA0028214; MAAA0033183; MAAA0036936; MAAA0073484; MAAA0078098...





CSD REGISTRATION REPORT

Created by csd.reverifybatch@treasury.gov.za

DIRECTOR/MEMBER 58

Director type	Director
Director status	Active
Name(s)	TERTIUS SCHOLTZ
Surname	BRUWER
Country	South Africa
Identification type	South African Identification Number
South African identification number	7611255114081
Work permit	0000000
Appointment date	01 Jul 2007 00:00:00:000
Owner	No
Created by	csd.reverifybatch@treasury.gov.za

Created date	06 Jun 2018 02:17:05:000
Edit by	csd.reverifybatch@treasury.gov.za
Edit date	19 Sep 2022 12:05:46:000
Restricted Supplier	No
Restriction Last Verification Date	23 Sep 2022 12:35:32:153
Government Employee	No
Government Employee Last Verification Date	23 Sep 2022 12:35:19:563
SA identification number Verified	Yes
SA identification number verification date	23 Sep 2022 12:35:25:247
Companies involved in	MAAA0007775; MAAA0028214; MAAA0033183; MAAA0036936; MAAA0073484; MAAA0078098...

DIRECTOR/MEMBER 59

Director type	Director
Director status	Active
Name(s)	KALI JOSEPH
Surname	DIKANA
Country	South Africa
Identification type	South African Identification Number
South African identification number	7002175567089
Work permit	0000000
Appointment date	01 Jul 2007 00:00:00:000
Owner	No

Created date	06 Jun 2018 02:17:05:000
Edit by	csd.reverifybatch@treasury.gov.za
Edit date	19 Sep 2022 12:04:54:000
Restricted Supplier	No
Restriction Last Verification Date	23 Sep 2022 12:35:32:153
Government Employee	No
Government Employee Last Verification Date	23 Sep 2022 12:35:19:567
SA identification number Verified	Yes
SA identification number verification date	23 Sep 2022 12:35:25:277
Companies involved in	MAAA0007775; MAAA0028214; MAAA0033183; MAAA0036936; MAAA0073484; MAAA0078098...





CSD REGISTRATION REPORT

Created by csd.reverifybatch@treasury.gov.za

DIRECTOR/MEMBER 60

Director type	Director
Director status	Active
Name(s)	JAN MARTHINUS
Surname	GROENEWALD
Country	South Africa
Identification type	South African Identification Number
South African identification number	7110285225082
Work permit	0000000
Appointment date	01 Jul 2007 00:00:00:000
Owner	No

Created by csd.reverifybatch@treasury.gov.za

DIRECTOR/MEMBER 61

Director type	Director
Director status	Active
Name(s)	MARTHINUS CHRISTOF
Surname	HAMMAN
Country	South Africa
Identification type	South African Identification Number
South African identification number	7205205050089
Work permit	0000000
Appointment date	01 Jul 2007 00:00:00:000
Owner	No

Created date	06 Jun 2018 02:17:05:000
Edit by	csd.reverifybatch@treasury.gov.za
Edit date	19 Sep 2022 12:05:22:000
Restricted Supplier	No
Restriction Last Verification Date	23 Sep 2022 12:35:32:170
Government Employee	No
Government Employee Last Verification Date	23 Sep 2022 12:35:19:570
SA identification number Verified	Yes
SA identification number verification date	23 Sep 2022 12:35:25:307
Companies involved in	MAAA0007775; MAAA0028214; MAAA0033183; MAAA0036936; MAAA0073484; MAAA0078098...

Created date	06 Jun 2018 02:17:06:000
Edit by	csd.reverifybatch@treasury.gov.za
Edit date	19 Sep 2022 12:05:46:000
Restricted Supplier	No
Restriction Last Verification Date	23 Sep 2022 12:35:32:183
Government Employee	No
Government Employee Last Verification Date	23 Sep 2022 12:35:19:577
SA identification number Verified	Yes
SA identification number verification date	23 Sep 2022 12:35:25:417
Companies involved in	MAAA0007775; MAAA0028214; MAAA0033183; MAAA0036936; MAAA0073484; MAAA0078098...





CSD REGISTRATION REPORT

Created by	csd.reverifybatch@treasury.gov.za		
DIRECTOR/MEMBER 62			
Director type	Director	Created date	06 Jun 2018 02:17:06:000
Director status	Active	Edit by	csd.reverifybatch@treasury.gov.za
Name(s)	JACQUELINE MARY	Edit date	19 Sep 2022 12:05:47:000
Surname	MAUER	Restricted Supplier	No
Country	South Africa	Restriction Last Verification Date	23 Sep 2022 12:35:32:183
Identification type	South African Identification Number	Government Employee	No
South African identification number	7312240015083	Government Employee Last Verification Date	23 Sep 2022 12:35:19:577
Work permit	0000000	SA identification number Verified	Yes
Appointment date	01 Jul 2007 00:00:00:000	SA identification number verification date	23 Sep 2022 12:35:25:450
Owner	No	Companies involved in	MAAA0007775; MAAA0028214; MAAA0033183; MAAA0036936; MAAA0073484; MAAA0078098...
Created by	csd.reverifybatch@treasury.gov.za		
DIRECTOR/MEMBER 63			
Director type	Director	Created date	06 Jun 2018 02:17:06:000
Director status	Active	Edit by	csd.reverifybatch@treasury.gov.za
Name(s)	KEVAN	Edit date	19 Sep 2022 12:05:23:000
Surname	MOODLEY	Restricted Supplier	No
Country	South Africa	Restriction Last Verification Date	23 Sep 2022 12:35:32:200
Identification type	South African Identification Number	Government Employee	No
South African identification number	7309205076084	Government Employee Last Verification Date	23 Sep 2022 12:35:19:583
Work permit	0000000	SA identification number Verified	Yes
Appointment date	01 Jul 2007 00:00:00:000	SA identification number verification date	23 Sep 2022 12:35:25:527
Owner	No	Companies involved in	MAAA0007775; MAAA0028214; MAAA0033183; MAAA0036936; MAAA0073484; MAAA0078098...





CSD REGISTRATION REPORT

Created by	csd.reverifybatch@treasury.gov.za		
DIRECTOR/MEMBER 64			
Director type	Director	Created date	06 Jun 2018 02:17:07:000
Director status	Active	Edit by	csd.reverifybatch@treasury.gov.za
Name(s)	IAN	Edit date	19 Sep 2022 12:05:48:000
Surname	OLLS	Restricted Supplier	No
Country	South Africa	Restriction Last Verification Date	23 Sep 2022 12:35:32:200
Identification type	South African Identification Number	Government Employee	No
South African identification number	6510295003083	Government Employee Last Verification Date	23 Sep 2022 12:35:19:587
Work permit	0000000	SA identification number Verified	Yes
Appointment date	01 Jul 2007 00:00:00:000	SA identification number verification date	23 Sep 2022 12:35:25:557
Owner	No	Companies involved in	MAAA0007775; MAAA0028214; MAAA0033183; MAAA0036936; MAAA0073484; MAAA0078098...
Created by	csd.reverifybatch@treasury.gov.za		
DIRECTOR/MEMBER 65			
Director type	Director	Created date	06 Jun 2018 02:17:07:000
Director status	Active	Edit by	csd.reverifybatch@treasury.gov.za
Name(s)	KEERAN	Edit date	19 Sep 2022 12:05:23:000
Surname	RAMNARIAN	Restricted Supplier	No
Country	South Africa	Restriction Last Verification Date	23 Sep 2022 12:35:32:200
Identification type	South African Identification Number	Government Employee	No
South African identification number	7502145120083	Government Employee Last Verification Date	23 Sep 2022 12:35:19:590
Work permit	0000000	SA identification number Verified	Yes
Appointment date	01 Jul 2007 00:00:00:000	SA identification number verification date	23 Sep 2022 12:35:25:590
Owner	No	Companies involved in	MAAA0007775; MAAA0028214; MAAA0033183; MAAA0036936; MAAA0073484; MAAA0078098...





CSD REGISTRATION REPORT

Created by csd.reverifybatch@treasury.gov.za

DIRECTOR/MEMBER 66

Director type	Director
Director status	Active
Name(s)	ANDRIES JACOBUS
Surname	ROSSOUW
Country	South Africa
Identification type	South African Identification Number
South African identification number	7310135026082
Work permit	0000000
Appointment date	01 Jul 2007 00:00:00:000
Owner	No
Created by	csd.reverifybatch@treasury.gov.za

Created date	06 Jun 2018 02:17:08:000
Edit by	csd.reverifybatch@treasury.gov.za
Edit date	19 Sep 2022 12:05:23:000
Restricted Supplier	No
Restriction Last Verification Date	23 Sep 2022 12:35:32:200
Government Employee	No
Government Employee Last Verification Date	23 Sep 2022 12:35:19:593
SA identification number Verified	Yes
SA identification number verification date	23 Sep 2022 12:35:25:620
Companies involved in	MAAA0007775; MAAA0028214; MAAA0033183; MAAA0036936; MAAA0073484; MAAA0078098...

DIRECTOR/MEMBER 67

Director type	Director
Director status	Active
Name(s)	GERT
Surname	ODENDAAL
Country	South Africa
Identification type	South African Identification Number
South African identification number	7301135003080
Work permit	0000000
Appointment date	01 Jul 2006 00:00:00:000
Owner	No

Created date	06 Jun 2018 02:17:08:000
Edit by	csd.reverifybatch@treasury.gov.za
Edit date	19 Sep 2022 12:05:23:000
Restricted Supplier	No
Restriction Last Verification Date	23 Sep 2022 12:35:32:217
Government Employee	No
Government Employee Last Verification Date	23 Sep 2022 12:35:19:597
SA identification number Verified	Yes
SA identification number verification date	23 Sep 2022 12:35:25:700
Companies involved in	MAAA0007775; MAAA0028214; MAAA0033183; MAAA0036936; MAAA0073484; MAAA0078098...





CSD REGISTRATION REPORT

Created by csd.reverifybatch@treasury.gov.za

DIRECTOR/MEMBER 68

Director type	Director
Director status	Active
Name(s)	KEITH DAVID
Surname	ACKERMAN
Country	South Africa
Identification type	South African Identification Number
South African identification number	7808085148087
Work permit	0000000
Appointment date	01 Jul 2008 00:00:00:000
Owner	No
Created by	csd.reverifybatch@treasury.gov.za

Created date	06 Jun 2018 02:17:08:000
Edit by	csd.reverifybatch@treasury.gov.za
Edit date	19 Sep 2022 12:04:54:000
Restricted Supplier	No
Restriction Last Verification Date	23 Sep 2022 12:35:32:217
Government Employee	No
Government Employee Last Verification Date	23 Sep 2022 12:35:19:603
SA identification number Verified	Yes
SA identification number verification date	23 Sep 2022 12:35:25:713
Companies involved in	MAAA0007775; MAAA0028214; MAAA0033183; MAAA0036936; MAAA0073484; MAAA0078098...

DIRECTOR/MEMBER 69

Director type	Director
Director status	Active
Name(s)	DUNCAN
Surname	ADRIAANS
Country	South Africa
Identification type	South African Identification Number
South African identification number	7701185090087
Work permit	0000000
Appointment date	01 Jul 2008 00:00:00:000
Owner	No

Created date	06 Jun 2018 02:17:09:000
Edit by	csd.reverifybatch@treasury.gov.za
Edit date	19 Sep 2022 12:05:23:000
Restricted Supplier	No
Restriction Last Verification Date	23 Sep 2022 12:35:32:217
Government Employee	No
Government Employee Last Verification Date	23 Sep 2022 12:35:19:607
SA identification number Verified	Yes
SA identification number verification date	23 Sep 2022 12:35:26:260
Companies involved in	MAAA0007775; MAAA0028214; MAAA0033183; MAAA0036936; MAAA0073484; MAAA0078098...





CSD REGISTRATION REPORT

Created by csd.reverifybatch@treasury.gov.za

DIRECTOR/MEMBER 70

Director type	Director
Director status	Active
Name(s)	JORGE MANUEL
Surname	GONCALVES
Country	South Africa
Identification type	South African Identification Number
South African identification number	7701235057086
Work permit	0000000
Appointment date	01 Jul 2008 00:00:00:000
Owner	No
Created by	csd.reverifybatch@treasury.gov.za

Created date	06 Jun 2018 02:17:09:000
Edit by	csd.reverifybatch@treasury.gov.za
Edit date	19 Sep 2022 12:05:49:000
Restricted Supplier	No
Restriction Last Verification Date	23 Sep 2022 12:35:32:230
Government Employee	No
Government Employee Last Verification Date	23 Sep 2022 12:35:19:610
SA identification number Verified	Yes
SA identification number verification date	23 Sep 2022 12:35:26:340
Companies involved in	MAAA0007775; MAAA0028214; MAAA0033183; MAAA0036936; MAAA0073484; MAAA0078098...

DIRECTOR/MEMBER 71

Director type	Director
Director status	Active
Name(s)	NICOLETTE ALGENE
Surname	JACOBS
Country	South Africa
Identification type	South African Identification Number
South African identification number	7710260153082
Work permit	0000000
Appointment date	01 Jul 2008 00:00:00:000
Owner	No

Created date	06 Jun 2018 02:17:09:000
Edit by	csd.reverifybatch@treasury.gov.za
Edit date	19 Sep 2022 12:05:24:000
Restricted Supplier	No
Restriction Last Verification Date	23 Sep 2022 12:35:32:230
Government Employee	No
Government Employee Last Verification Date	23 Sep 2022 12:35:19:617
SA identification number Verified	Yes
SA identification number verification date	23 Sep 2022 12:35:26:403
Companies involved in	MAAA0007775; MAAA0028214; MAAA0033183; MAAA0036936; MAAA0073484; MAAA0078098...





CSD REGISTRATION REPORT

Created by csd.reverifybatch@treasury.gov.za

DIRECTOR/MEMBER 72

Director type	Director
Director status	Active
Name(s)	FRANCOIS JOHANNES
Surname	KRUGER
Country	South Africa
Identification type	South African Identification Number
South African identification number	7207315056089
Work permit	0000000
Appointment date	01 Jul 2008 00:00:00:000
Owner	No
Created by	csd.reverifybatch@treasury.gov.za

Created date	06 Jun 2018 02:17:09:000
Edit by	csd.reverifybatch@treasury.gov.za
Edit date	19 Sep 2022 12:04:55:000
Restricted Supplier	No
Restriction Last Verification Date	23 Sep 2022 12:35:32:247
Government Employee	No
Government Employee Last Verification Date	23 Sep 2022 12:35:19:620
SA identification number Verified	Yes
SA identification number verification date	23 Sep 2022 12:35:26:450
Companies involved in	MAAA0007775; MAAA0028214; MAAA0033183; MAAA0036936; MAAA0073484; MAAA0078098...

DIRECTOR/MEMBER 73

Director type	Director
Director status	Active
Name(s)	MOGAMAT TAPE
Surname	MARLIE
Country	South Africa
Identification type	South African Identification Number
South African identification number	6810245271081
Work permit	0000000
Appointment date	01 Jul 2008 00:00:00:000
Owner	No

Created date	06 Jun 2018 02:17:10:000
Edit by	csd.reverifybatch@treasury.gov.za
Edit date	19 Sep 2022 12:05:49:000
Restricted Supplier	No
Restriction Last Verification Date	23 Sep 2022 12:35:32:247
Government Employee	No
Government Employee Last Verification Date	23 Sep 2022 12:35:19:623
SA identification number Verified	Yes
SA identification number verification date	23 Sep 2022 12:35:26:480
Companies involved in	MAAA0007775; MAAA0028214; MAAA0033183; MAAA0036936; MAAA0073484; MAAA0078098...





CSD REGISTRATION REPORT

Created by csd.reverifybatch@treasury.gov.za

DIRECTOR/MEMBER 74

Director type	Director
Director status	Active
Name(s)	COENRAAD
Surname	RICHARDSON
Country	South Africa
Identification type	South African Identification Number
South African identification number	7604275055087
Work permit	0000000
Appointment date	01 Jul 2008 00:00:00:000
Owner	No
Created by	csd.reverifybatch@treasury.gov.za

Created date	06 Jun 2018 02:17:10:000
Edit by	csd.reverifybatch@treasury.gov.za
Edit date	19 Sep 2022 12:05:24:000
Restricted Supplier	No
Restriction Last Verification Date	23 Sep 2022 12:35:32:263
Government Employee	No
Government Employee Last Verification Date	23 Sep 2022 12:35:19:627
SA identification number Verified	Yes
SA identification number verification date	23 Sep 2022 12:35:26:527
Companies involved in	MAAA0007775; MAAA0028214; MAAA0033183; MAAA0036936; MAAA0073484; MAAA0078098...

DIRECTOR/MEMBER 75

Director type	Director
Director status	Active
Name(s)	TEBOGO DION
Surname	SHANGO
Country	South Africa
Identification type	South African Identification Number
South African identification number	7603055276087
Work permit	0000000
Appointment date	01 Jul 2008 00:00:00:000
Owner	No

Created date	06 Jun 2018 02:17:10:000
Edit by	csd.reverifybatch@treasury.gov.za
Edit date	19 Sep 2022 12:05:49:000
Restricted Supplier	No
Restriction Last Verification Date	23 Sep 2022 12:35:32:263
Government Employee	No
Government Employee Last Verification Date	23 Sep 2022 12:35:19:630
SA identification number Verified	Yes
SA identification number verification date	23 Sep 2022 12:35:26:607
Companies involved in	MAAA0007775; MAAA0028214; MAAA0033183; MAAA0036936; MAAA0073484; MAAA0078098...





CSD REGISTRATION REPORT

Created by	csd.reverifybatch@treasury.gov.za		
DIRECTOR/MEMBER 76			
Director type	Director	Created date	06 Jun 2018 02:17:11:000
Director status	Active	Edit by	csd.reverifybatch@treasury.gov.za
Name(s)	PIETER JACOBUS	Edit date	19 Sep 2022 12:04:55:000
Surname	CRAFFORD	Restricted Supplier	No
Country	South Africa	Restriction Last Verification Date	23 Sep 2022 12:35:32:263
Identification type	South African Identification Number	Government Employee	No
South African identification number	6903265245083	Government Employee Last Verification Date	23 Sep 2022 12:35:19:637
Work permit	0000000	SA identification number Verified	Yes
Appointment date	01 Sep 2011 00:00:00:000	SA identification number verification date	23 Sep 2022 12:35:26:637
Owner	No	Companies involved in	MAAA0007775; MAAA0028214; MAAA0033183; MAAA0036936; MAAA0073484; MAAA0078098...
Created by	csd.reverifybatch@treasury.gov.za		
DIRECTOR/MEMBER 77			
Director type	Director	Created date	06 Jun 2018 02:17:11:000
Director status	Active	Edit by	csd.reverifybatch@treasury.gov.za
Name(s)	ANGUS VIRGILL	Edit date	19 Sep 2022 12:05:24:000
Surname	DU PREEZ	Restricted Supplier	No
Country	South Africa	Restriction Last Verification Date	23 Sep 2022 12:35:32:280
Identification type	South African Identification Number	Government Employee	No
South African identification number	7902165096082	Government Employee Last Verification Date	23 Sep 2022 12:35:19:640
Work permit	0000000	SA identification number Verified	Yes
Appointment date	01 Sep 2011 00:00:00:000	SA identification number verification date	23 Sep 2022 12:35:26:667
Owner	No	Companies involved in	MAAA0007775; MAAA0028214; MAAA0033183; MAAA0036936; MAAA0073484; MAAA0078098...





CSD REGISTRATION REPORT

Created by	csd.reverifybatch@treasury.gov.za		
DIRECTOR/MEMBER 78			
Director type	Director	Created date	06 Jun 2018 02:17:11:000
Director status	Active	Edit by	csd.reverifybatch@treasury.gov.za
Name(s)	VIRESH PARSHOTAM	Edit date	19 Sep 2022 12:04:55:000
Surname	HARRI	Restricted Supplier	No
Country	South Africa	Restriction Last Verification Date	23 Sep 2022 12:35:32:293
Identification type	South African Identification Number	Government Employee	No
South African identification number	7706145184086	Government Employee Last Verification Date	23 Sep 2022 12:35:19:647
Work permit	0000000	SA identification number Verified	Yes
Appointment date	01 Sep 2011 00:00:00:000	SA identification number verification date	23 Sep 2022 12:35:26:700
Owner	No	Companies involved in	MAAA0007775; MAAA0028214; MAAA0033183; MAAA0036936; MAAA0073484; MAAA0078098...
Created by	csd.reverifybatch@treasury.gov.za		
DIRECTOR/MEMBER 79			
Director type	Director	Created date	06 Jun 2018 02:17:12:000
Director status	Active	Edit by	csd.reverifybatch@treasury.gov.za
Name(s)	MATTHEW DAVID GEORGE	Edit date	19 Sep 2022 12:05:24:000
Surname	HUMAN	Restricted Supplier	No
Country	South Africa	Restriction Last Verification Date	23 Sep 2022 12:35:32:310
Identification type	South African Identification Number	Government Employee	No
South African identification number	7511115948084	Government Employee Last Verification Date	23 Sep 2022 12:35:19:650
Work permit	0000000	SA identification number Verified	Yes
Appointment date	01 Sep 2011 00:00:00:000	SA identification number verification date	23 Sep 2022 12:35:26:793
Owner	No	Companies involved in	MAAA0007775; MAAA0028214; MAAA0033183; MAAA0036936; MAAA0073484; MAAA0078098...





CSD REGISTRATION REPORT

Created by	csd.reverifybatch@treasury.gov.za		
DIRECTOR/MEMBER 80			
Director type	Director	Created date	06 Jun 2018 02:17:12:000
Director status	Active	Edit by	csd.reverifybatch@treasury.gov.za
Name(s)	SULEMAN HAROON	Edit date	19 Sep 2022 12:04:56:000
Surname	JHAVARY	Restricted Supplier	No
Country	South Africa	Restriction Last Verification Date	23 Sep 2022 12:35:32:310
Identification type	South African Identification Number	Government Employee	No
South African identification number	7211115011088	Government Employee Last Verification Date	23 Sep 2022 12:35:19:653
Work permit	0000000	SA identification number Verified	Yes
Appointment date	01 Sep 2011 00:00:00:000	SA identification number verification date	23 Sep 2022 12:35:26:807
Owner	No	Companies involved in	MAAA0007775; MAAA0028214; MAAA0033183; MAAA0036936; MAAA0073484; MAAA0078098...
Created by	csd.reverifybatch@treasury.gov.za		
DIRECTOR/MEMBER 81			
Director type	Director	Created date	06 Jun 2018 02:17:12:000
Director status	Active	Edit by	csd.reverifybatch@treasury.gov.za
Name(s)	DILSHAD	Edit date	19 Sep 2022 12:05:25:000
Surname	KHALFEY	Restricted Supplier	No
Country	South Africa	Restriction Last Verification Date	23 Sep 2022 12:35:32:310
Identification type	South African Identification Number	Government Employee	No
South African identification number	7708010242080	Government Employee Last Verification Date	23 Sep 2022 12:35:19:657
Work permit	0000000	SA identification number Verified	Yes
Appointment date	01 Sep 2011 00:00:00:000	SA identification number verification date	23 Sep 2022 12:35:26:823
Owner	No	Companies involved in	MAAA0007775; MAAA0028214; MAAA0033183; MAAA0036936; MAAA0073484; MAAA0078098...





CSD REGISTRATION REPORT

Created by csd.reverifybatch@treasury.gov.za

DIRECTOR/MEMBER 82

Director type	Director
Director status	Active
Name(s)	PAUL JOHN
Surname	LIEDEMAN
Country	South Africa
Identification type	South African Identification Number
South African identification number	7811015121083
Work permit	0000000
Appointment date	01 Sep 2011 00:00:00:000
Owner	No
Created by	csd.reverifybatch@treasury.gov.za

Created date	06 Jun 2018 02:17:12:000
Edit by	csd.reverifybatch@treasury.gov.za
Edit date	19 Sep 2022 12:05:50:000
Restricted Supplier	No
Restriction Last Verification Date	23 Sep 2022 12:35:32:327
Government Employee	No
Government Employee Last Verification Date	23 Sep 2022 12:35:19:660
SA identification number Verified	Yes
SA identification number verification date	23 Sep 2022 12:35:26:857
Companies involved in	MAAA0007775; MAAA0028214; MAAA0033183; MAAA0036936; MAAA0073484; MAAA0078098...

DIRECTOR/MEMBER 83

Director type	Director
Director status	Active
Name(s)	KYLE ERIC
Surname	MANDY
Country	South Africa
Identification type	South African Identification Number
South African identification number	7207305164083
Work permit	0000000
Appointment date	01 Sep 2011 00:00:00:000
Owner	No

Created date	06 Jun 2018 02:17:12:000
Edit by	csd.reverifybatch@treasury.gov.za
Edit date	19 Sep 2022 12:04:56:000
Restricted Supplier	No
Restriction Last Verification Date	23 Sep 2022 12:35:32:340
Government Employee	No
Government Employee Last Verification Date	23 Sep 2022 12:35:19:667
SA identification number Verified	Yes
SA identification number verification date	23 Sep 2022 12:35:26:870
Companies involved in	MAAA0007775; MAAA0028214; MAAA0033183; MAAA0036936; MAAA0073484; MAAA0078098...





CSD REGISTRATION REPORT

Created by	csd.reverifybatch@treasury.gov.za		
DIRECTOR/MEMBER 84			
Director type	Director	Created date	06 Jun 2018 02:17:12:000
Director status	Active	Edit by	csd.reverifybatch@treasury.gov.za
Name(s)	JAYSHILA RAMANLAL	Edit date	19 Sep 2022 12:05:25:000
Surname	MISTRI	Restricted Supplier	No
Country	South Africa	Restriction Last Verification Date	23 Sep 2022 12:35:32:340
Identification type	South African Identification Number	Government Employee	No
South African identification number	7802060217082	Government Employee Last Verification Date	23 Sep 2022 12:35:19:667
Work permit	0000000	SA identification number Verified	Yes
Appointment date	01 Sep 2011 00:00:00:000	SA identification number verification date	23 Sep 2022 12:35:26:950
Owner	No	Companies involved in	MAAA0007775; MAAA0028214; MAAA0033183; MAAA0036936; MAAA0073484; MAAA0078098...
Created by	csd.reverifybatch@treasury.gov.za		
DIRECTOR/MEMBER 85			
Director type	Director	Created date	06 Jun 2018 02:17:13:000
Director status	Active	Edit by	csd.reverifybatch@treasury.gov.za
Name(s)	NQABA	Edit date	19 Sep 2022 12:04:56:000
Surname	NDIWENI	Restricted Supplier	No
Country	South Africa	Restriction Last Verification Date	23 Sep 2022 12:35:32:357
Identification type	South African Identification Number	Government Employee	No
South African identification number	7808286592083	Government Employee Last Verification Date	23 Sep 2022 12:35:19:673
Work permit	0000000	SA identification number Verified	Yes
Appointment date	01 Sep 2011 00:00:00:000	SA identification number verification date	23 Sep 2022 12:35:26:963
Owner	No	Companies involved in	MAAA0007775; MAAA0028214; MAAA0033183; MAAA0036936; MAAA0073484; MAAA0078098...





CSD REGISTRATION REPORT

Created by	csd.reverifybatch@treasury.gov.za		
DIRECTOR/MEMBER 86			
Director type	Director	Created date	06 Jun 2018 02:17:13:000
Director status	Active	Edit by	csd.reverifybatch@treasury.gov.za
Name(s)	SIBABALWE NANGAMSO	Edit date	19 Sep 2022 12:05:25:000
Surname	MADIKANE	Restricted Supplier	No
Country	South Africa	Restriction Last Verification Date	23 Sep 2022 12:35:32:373
Identification type	South African Identification Number	Government Employee	No
South African identification number	7706070404087	Government Employee Last Verification Date	23 Sep 2022 12:35:19:677
Work permit	0000000	SA identification number Verified	Yes
Appointment date	01 Sep 2011 00:00:00:000	SA identification number verification date	23 Sep 2022 12:35:26:997
Owner	No	Companies involved in	MAAA0007775; MAAA0028214; MAAA0033183; MAAA0036936; MAAA0073484; MAAA0078098...
Created by	csd.reverifybatch@treasury.gov.za		
DIRECTOR/MEMBER 87			
Director type	Director	Created date	06 Jun 2018 02:17:13:000
Director status	Active	Edit by	csd.reverifybatch@treasury.gov.za
Name(s)	BHIMCHAND	Edit date	19 Sep 2022 12:05:51:000
Surname	SOORAJDIN	Restricted Supplier	No
Country	South Africa	Restriction Last Verification Date	23 Sep 2022 12:35:32:373
Identification type	South African Identification Number	Government Employee	No
South African identification number	7704095132080	Government Employee Last Verification Date	23 Sep 2022 12:35:19:680
Work permit	0000000	SA identification number Verified	Yes
Appointment date	01 Sep 2011 00:00:00:000	SA identification number verification date	23 Sep 2022 12:35:27:010
Owner	No	Companies involved in	MAAA0007775; MAAA0028214; MAAA0033183; MAAA0036936; MAAA0073484; MAAA0078098...





CSD REGISTRATION REPORT

Created by	csd.reverifybatch@treasury.gov.za		
DIRECTOR/MEMBER 88			
Director type	Director	Created date	06 Jun 2018 02:17:13:000
Director status	Active	Edit by	csd.reverifybatch@treasury.gov.za
Name(s)	NDIVHUWO VINCENT	Edit date	19 Sep 2022 12:04:56:000
Surname	TSHIKHOVHOKHOVHO	Restricted Supplier	No
Country	South Africa	Restriction Last Verification Date	23 Sep 2022 12:35:32:387
Identification type	South African Identification Number	Government Employee	No
South African identification number	7909095829086	Government Employee Last Verification Date	23 Sep 2022 12:35:19:683
Work permit	0000000	SA identification number Verified	Yes
Appointment date	01 Sep 2011 00:00:00:000	SA identification number verification date	23 Sep 2022 12:35:27:057
Owner	No	Companies involved in	MAAA0007775; MAAA0028214; MAAA0033183; MAAA0036936; MAAA0073484; MAAA0078098...
Created by	csd.reverifybatch@treasury.gov.za		
DIRECTOR/MEMBER 89			
Director type	Director	Created date	06 Jun 2018 02:17:14:000
Director status	Active	Edit by	csd.reverifybatch@treasury.gov.za
Name(s)	MARTHINUS JACOBUS	Edit date	19 Sep 2022 12:05:26:000
Surname	VAN TONDER	Restricted Supplier	No
Country	South Africa	Restriction Last Verification Date	23 Sep 2022 12:35:32:387
Identification type	South African Identification Number	Government Employee	No
South African identification number	7806095012087	Government Employee Last Verification Date	23 Sep 2022 12:35:19:690
Work permit	0000000	SA identification number Verified	Yes
Appointment date	01 Sep 2011 00:00:00:000	SA identification number verification date	23 Sep 2022 12:35:27:137
Owner	No	Companies involved in	MAAA0007775; MAAA0028214; MAAA0033183; MAAA0036936; MAAA0073484; MAAA0078098...





CSD REGISTRATION REPORT

Created by	csd.reverifybatch@treasury.gov.za		
DIRECTOR/MEMBER 90			
Director type	Director	Created date	06 Jun 2018 02:17:14:000
Director status	Active	Edit by	csd.reverifybatch@treasury.gov.za
Name(s)	SUNETTE	Edit date	19 Sep 2022 12:05:51:000
Surname	WILLIAMS	Restricted Supplier	No
Country	South Africa	Restriction Last Verification Date	23 Sep 2022 12:35:32:403
Identification type	South African Identification Number	Government Employee	No
South African identification number	7209250009081	Government Employee Last Verification Date	23 Sep 2022 12:35:19:697
Work permit	0000000	SA identification number Verified	Yes
Appointment date	01 Sep 2011 00:00:00:000	SA identification number verification date	23 Sep 2022 12:35:27:153
Owner	No	Companies involved in	MAAA0007775; MAAA0028214; MAAA0033183; MAAA0036936; MAAA0073484; MAAA0078098...
Created by	csd.reverifybatch@treasury.gov.za		
DIRECTOR/MEMBER 91			
Director type	Director	Created date	06 Jun 2018 02:17:14:000
Director status	Active	Edit by	csd.reverifybatch@treasury.gov.za
Name(s)	PIETRO	Edit date	19 Sep 2022 12:05:52:000
Surname	CALICCHIO	Restricted Supplier	No
Country	South Africa	Restriction Last Verification Date	23 Sep 2022 12:35:32:403
Identification type	South African Identification Number	Government Employee	No
South African identification number	7406295054086	Government Employee Last Verification Date	23 Sep 2022 12:35:19:700
Work permit	0000000	SA identification number Verified	Yes
Appointment date	01 Jul 2012 00:00:00:000	SA identification number verification date	23 Sep 2022 12:35:27:183
Owner	No	Companies involved in	MAAA0007775; MAAA0028214; MAAA0033183; MAAA0036936; MAAA0073484; MAAA0078098...





CSD REGISTRATION REPORT

Created by csd.reverifybatch@treasury.gov.za

DIRECTOR/MEMBER 92

Director type	Director
Director status	Active
Name(s)	GERT PETRUS
Surname	COETZEE
Country	South Africa
Identification type	South African Identification Number
South African identification number	7401205110086
Work permit	0000000
Appointment date	01 Jul 2012 00:00:00:000
Owner	No
Created by	csd.reverifybatch@treasury.gov.za

Created date	06 Jun 2018 02:17:14:000
Edit by	csd.reverifybatch@treasury.gov.za
Edit date	19 Sep 2022 12:04:57:000
Restricted Supplier	No
Restriction Last Verification Date	23 Sep 2022 12:35:32:420
Government Employee	No
Government Employee Last Verification Date	23 Sep 2022 12:35:19:707
SA identification number Verified	Yes
SA identification number verification date	23 Sep 2022 12:35:27:200
Companies involved in	MAAA0007775; MAAA0028214; MAAA0033183; MAAA0036936; MAAA0073484; MAAA0078098...

DIRECTOR/MEMBER 93

Director type	Director
Director status	Active
Name(s)	IRWIN TECH SHIN
Surname	LIM AH TOCK
Country	South Africa
Identification type	South African Identification Number
South African identification number	7107065982080
Work permit	0000000
Appointment date	01 Jul 2012 00:00:00:000
Owner	No

Created date	06 Jun 2018 02:17:14:000
Edit by	csd.reverifybatch@treasury.gov.za
Edit date	19 Sep 2022 12:04:57:000
Restricted Supplier	No
Restriction Last Verification Date	23 Sep 2022 12:35:32:437
Government Employee	No
Government Employee Last Verification Date	23 Sep 2022 12:35:19:710
SA identification number Verified	Yes
SA identification number verification date	23 Sep 2022 12:35:27:213
Companies involved in	MAAA0007775; MAAA0028214; MAAA0033183; MAAA0036936; MAAA0073484; MAAA0078098...





CSD REGISTRATION REPORT

Created by csd.reverifybatch@treasury.gov.za

DIRECTOR/MEMBER 94

Director type	Director
Director status	Active
Name(s)	CLINTON JOSEPH
Surname	MITCHELSON
Country	South Africa
Identification type	South African Identification Number
South African identification number	7612175053086
Work permit	0000000
Appointment date	01 Jul 2012 00:00:00:000
Owner	No
Created by	csd.reverifybatch@treasury.gov.za

Created date	06 Jun 2018 02:17:15:000
Edit by	csd.reverifybatch@treasury.gov.za
Edit date	19 Sep 2022 12:05:27:000
Restricted Supplier	No
Restriction Last Verification Date	23 Sep 2022 12:35:32:437
Government Employee	No
Government Employee Last Verification Date	23 Sep 2022 12:35:19:713
SA identification number Verified	Yes
SA identification number verification date	23 Sep 2022 12:35:27:277
Companies involved in	MAAA0007775; MAAA0028214; MAAA0033183; MAAA0036936; MAAA0073484; MAAA0078098...

DIRECTOR/MEMBER 95

Director type	Director
Director status	Active
Name(s)	ASHWANTH
Surname	RATHAN
Country	South Africa
Identification type	South African Identification Number
South African identification number	7601075229086
Work permit	0000000
Appointment date	01 Jul 2012 00:00:00:000
Owner	No

Created date	06 Jun 2018 02:17:15:000
Edit by	csd.reverifybatch@treasury.gov.za
Edit date	19 Sep 2022 12:05:52:000
Restricted Supplier	No
Restriction Last Verification Date	23 Sep 2022 12:35:32:437
Government Employee	No
Government Employee Last Verification Date	23 Sep 2022 12:35:19:717
SA identification number Verified	Yes
SA identification number verification date	23 Sep 2022 12:35:27:323
Companies involved in	MAAA0007775; MAAA0028214; MAAA0033183; MAAA0036936; MAAA0073484; MAAA0078098...





CSD REGISTRATION REPORT

Created by csd.reverifybatch@treasury.gov.za

DIRECTOR/MEMBER 96

Director type	Director
Director status	Active
Name(s)	JACQUELINE
Surname	ROSSOUW
Country	South Africa
Identification type	South African Identification Number
South African identification number	7411100013087
Work permit	0000000
Appointment date	01 Jul 2012 00:00:00:000
Owner	No
Created by	csd.reverifybatch@treasury.gov.za

Created date	06 Jun 2018 02:17:15:000
Edit by	csd.reverifybatch@treasury.gov.za
Edit date	19 Sep 2022 12:04:58:000
Restricted Supplier	No
Restriction Last Verification Date	23 Sep 2022 12:35:32:437
Government Employee	No
Government Employee Last Verification Date	23 Sep 2022 12:35:19:720
SA identification number Verified	Yes
SA identification number verification date	23 Sep 2022 12:35:27:357
Companies involved in	MAAA0007775; MAAA0028214; MAAA0033183; MAAA0036936; MAAA0073484; MAAA0078098...

DIRECTOR/MEMBER 97

Director type	Director
Director status	Active
Name(s)	RYAN DAVID
Surname	STANHAM
Country	South Africa
Identification type	South African Identification Number
South African identification number	7806095023084
Work permit	0000000
Appointment date	01 Jul 2012 00:00:00:000
Owner	No

Created date	06 Jun 2018 02:17:15:000
Edit by	csd.reverifybatch@treasury.gov.za
Edit date	19 Sep 2022 12:05:28:000
Restricted Supplier	No
Restriction Last Verification Date	23 Sep 2022 12:35:32:450
Government Employee	No
Government Employee Last Verification Date	23 Sep 2022 12:35:19:723
SA identification number Verified	Yes
SA identification number verification date	23 Sep 2022 12:35:27:370
Companies involved in	MAAA0007775; MAAA0028214; MAAA0033183; MAAA0036936; MAAA0073484; MAAA0078098...





CSD REGISTRATION REPORT

Created by csd.reverifybatch@treasury.gov.za

DIRECTOR/MEMBER 98

Director type	Director
Director status	Active
Name(s)	DEWALD THEO
Surname	VAN DEN BERG
Country	South Africa
Identification type	South African Identification Number
South African identification number	7410145039081
Work permit	0000000
Appointment date	01 Jul 2012 00:00:00:000
Owner	No

Created date	06 Jun 2018 02:17:15:000
Edit by	csd.reverifybatch@treasury.gov.za
Edit date	19 Sep 2022 12:04:59:000
Restricted Supplier	No
Restriction Last Verification Date	23 Sep 2022 12:35:32:450
Government Employee	No
Government Employee Last Verification Date	23 Sep 2022 12:35:19:727
SA identification number Verified	Yes
SA identification number verification date	23 Sep 2022 12:35:27:403
Companies involved in	MAAA0007775; MAAA0028214; MAAA0033183; MAAA0036936; MAAA0073484; MAAA0078098...

Created by csd.reverifybatch@treasury.gov.za

DIRECTOR/MEMBER 99

Director type	Director
Director status	Active
Name(s)	PIETER DU PREEZ
Surname	VERMEULEN
Country	South Africa
Identification type	South African Identification Number
South African identification number	7407095084083
Work permit	0000000
Appointment date	01 Jul 2012 00:00:00:000
Owner	No

Created date	06 Jun 2018 02:17:16:000
Edit by	csd.reverifybatch@treasury.gov.za
Edit date	19 Sep 2022 12:05:28:000
Restricted Supplier	No
Restriction Last Verification Date	23 Sep 2022 12:35:32:467
Government Employee	No
Government Employee Last Verification Date	23 Sep 2022 12:35:19:733
SA identification number Verified	Yes
SA identification number verification date	23 Sep 2022 12:35:27:417
Companies involved in	MAAA0007775; MAAA0028214; MAAA0033183; MAAA0036936; MAAA0073484; MAAA0078098...





CSD REGISTRATION REPORT

Created by csd.reverifybatch@treasury.gov.za

DIRECTOR/MEMBER 100

Director type	Director
Director status	Active
Name(s)	IRENE DULCIE
Surname	ALLEN
Country	South Africa
Identification type	South African Identification Number
South African identification number	7612120067082
Work permit	0000000
Appointment date	01 Sep 2011 00:00:00:000
Owner	No

Created by	csd.reverifybatch@treasury.gov.za
Created date	06 Jun 2018 02:17:16:000
Edit by	csd.reverifybatch@treasury.gov.za
Edit date	19 Sep 2022 12:05:52:000
Restricted Supplier	No
Restriction Last Verification Date	23 Sep 2022 12:35:32:467
Government Employee	No
Government Employee Last Verification Date	23 Sep 2022 12:35:19:737
SA identification number Verified	Yes
SA identification number verification date	23 Sep 2022 12:35:27:450
Companies involved in	MAAA0007775; MAAA0028214; MAAA0033183; MAAA0036936; MAAA0073484; MAAA0078098...

DIRECTOR/MEMBER 101

Director type	Director
Director status	Active
Name(s)	BRENDAN STUART
Surname	CARSHAGEN
Country	South Africa
Identification type	South African Identification Number
South African identification number	7701145093080
Work permit	0000000
Appointment date	01 Jul 2013 00:00:00:000
Owner	No

Created by	csd.reverifybatch@treasury.gov.za
Created date	06 Jun 2018 02:17:16:000
Edit by	csd.reverifybatch@treasury.gov.za
Edit date	19 Sep 2022 12:04:59:000
Restricted Supplier	No
Restriction Last Verification Date	23 Sep 2022 12:35:32:467
Government Employee	No
Government Employee Last Verification Date	23 Sep 2022 12:35:19:740
SA identification number Verified	Yes
SA identification number verification date	23 Sep 2022 12:35:27:620





CSD REGISTRATION REPORT

DIRECTOR/MEMBER 102

Director type	Director
Director status	Active
Name(s)	BAREND STEPHANUS
Surname	EICKER
Country	South Africa
Identification type	South African Identification Number
South African identification number	6804205012080
Work permit	0000000
Appointment date	01 Mar 2013 00:00:00:000
Owner	No

Companies involved in

MAAA0007775; MAAA0028214;
MAAA0033183; MAAA0036936;
MAAA0073484; MAAA0078098...

Created by

csd.reverifybatch@treasury.gov.za

Created date

06 Jun 2018 02:17:16:000

Edit by

csd.reverifybatch@treasury.gov.za

Edit date

19 Sep 2022 12:05:29:000

Restricted Supplier

No

Restriction Last Verification Date

23 Sep 2022 12:35:32:480

Government Employee

No

Government Employee Last Verification Date

23 Sep 2022 12:35:19:743

SA identification number Verified

Yes

SA identification number verification date

23 Sep 2022 12:35:27:683

Companies involved in

MAAA0007775; MAAA0028214;
MAAA0033183; MAAA0036936;
MAAA0073484; MAAA0078098...

DIRECTOR/MEMBER 103

Director type	Director
Director status	Active
Name(s)	RYAN JETHRO
Surname	RODKIN
Country	South Africa
Identification type	South African Identification Number
South African identification number	7904155172089
Work permit	0000000
Appointment date	01 Jul 2013 00:00:00:000

Created by

csd.reverifybatch@treasury.gov.za

Created date

06 Jun 2018 02:17:16:000

Edit by

csd.reverifybatch@treasury.gov.za

Edit date

19 Sep 2022 12:05:53:000

Restricted Supplier

No

Restriction Last Verification Date

23 Sep 2022 12:35:32:480

Government Employee

No

Government Employee Last Verification Date

23 Sep 2022 12:35:19:747

SA identification number Verified

Yes





CSD REGISTRATION REPORT

Owner	No	SA identification number verification date	23 Sep 2022 12:35:27:700
		Companies involved in	MAAA0007775; MAAA0028214; MAAA0033183; MAAA0036936; MAAA0073484; MAAA0078098...
DIRECTOR/MEMBER 104			
Director type	Director	Created by	csd.reverifybatch@treasury.gov.za
Director status	Active	Created date	06 Jun 2018 02:17:17:000
Name(s)	ANDREW JOHN CALDERWOOD	Edit by	csd.reverifybatch@treasury.gov.za
Surname	DALE	Edit date	19 Sep 2022 12:05:53:000
Country	South Africa	Restricted Supplier	No
Identification type	South African Identification Number	Restriction Last Verification Date	23 Sep 2022 12:35:32:497
South African identification number	7907175085082	Government Employee	No
Work permit	0000000	Government Employee Last Verification Date	23 Sep 2022 12:35:19:753
Appointment date	01 Sep 2013 00:00:00:000	SA identification number Verified	Yes
Owner	No	SA identification number verification date	23 Sep 2022 12:35:27:760
		Companies involved in	MAAA0007775; MAAA0028214; MAAA0033183; MAAA0036936; MAAA0073484; MAAA0078098...
DIRECTOR/MEMBER 105			
Director type	Director	Created by	csd.reverifybatch@treasury.gov.za
Director status	Active	Created date	06 Jun 2018 02:17:17:000
Name(s)	GARY	Edit by	csd.reverifybatch@treasury.gov.za
Surname	BERCHOWITZ	Edit date	19 Sep 2022 12:04:59:000
Country	South Africa	Restricted Supplier	No
Identification type	South African Identification Number	Restriction Last Verification Date	23 Sep 2022 12:35:32:497
South African identification number	7809085055082	Government Employee	No
Work permit	0000000	Government Employee Last Verification Date	23 Sep 2022 12:35:19:757





CSD REGISTRATION REPORT

Appointment date	01 Jul 2014 00:00:00:000	SA identification number Verified	Yes
Owner	No	SA identification number verification date	23 Sep 2022 12:35:27:857
		Companies involved in	MAAA0007775; MAAA0028214; MAAA0033183; MAAA0036936; MAAA0073484; MAAA0078098...
DIRECTOR/MEMBER 106			
Director type	Director	Created by	csd.reverifybatch@treasury.gov.za
Director status	Active	Created date	06 Jun 2018 02:17:18:000
Name(s)	DAWID	Edit by	csd.reverifybatch@treasury.gov.za
Surname	DE JAGER	Edit date	19 Sep 2022 12:04:59:000
Country	South Africa	Restricted Supplier	No
Identification type	South African Identification Number	Restriction Last Verification Date	23 Sep 2022 12:35:32:513
South African identification number	7810235030082	Government Employee	No
Work permit	0000000	Government Employee Last Verification Date	23 Sep 2022 12:35:19:760
Appointment date	01 Jul 2014 00:00:00:000	SA identification number Verified	Yes
Owner	No	SA identification number verification date	23 Sep 2022 12:35:27:903
		Companies involved in	MAAA0007775; MAAA0028214; MAAA0033183; MAAA0036936; MAAA0073484; MAAA0078098...
DIRECTOR/MEMBER 107			
Director type	Director	Created by	csd.reverifybatch@treasury.gov.za
Director status	Active	Created date	06 Jun 2018 02:17:18:000
Name(s)	SHANE	Edit by	csd.reverifybatch@treasury.gov.za
Surname	MURUGEN	Edit date	19 Sep 2022 12:05:29:000
Country	South Africa	Restricted Supplier	No
Identification type	South African Identification Number	Restriction Last Verification Date	23 Sep 2022 12:35:32:513
South African identification number	8103215202080	Government Employee	No





CSD REGISTRATION REPORT

Work permit	0000000	Government Employee Last Verification Date	23 Sep 2022 12:35:19:763
Appointment date	01 Jul 2014 00:00:00:000	SA identification number Verified	Yes
Owner	No	SA identification number verification date	23 Sep 2022 12:35:27:980
		Companies involved in	MAAA0007775; MAAA0028214; MAAA0033183; MAAA0036936; MAAA0073484; MAAA0078098...
DIRECTOR/MEMBER 108			
Director type	Director	Created by	csd.reverifybatch@treasury.gov.za
Director status	Active	Created date	06 Jun 2018 02:17:18:000
Name(s)	TARUNA	Edit by	csd.reverifybatch@treasury.gov.za
Surname	NAIDOO	Edit date	19 Sep 2022 12:05:29:000
Country	South Africa	Restricted Supplier	No
Identification type	South African Identification Number	Restriction Last Verification Date	23 Sep 2022 12:35:32:513
South African identification number	8105220041080	Government Employee	No
Work permit	0000000	Government Employee Last Verification Date	23 Sep 2022 12:35:19:770
Appointment date	01 Jul 2014 00:00:00:000	SA identification number Verified	Yes
Owner	No	SA identification number verification date	23 Sep 2022 12:35:28:010
		Companies involved in	MAAA0007775; MAAA0028214; MAAA0033183; MAAA0036936; MAAA0073484; MAAA0078098...
DIRECTOR/MEMBER 109			
Director type	Director	Created by	csd.reverifybatch@treasury.gov.za
Director status	Active	Created date	06 Jun 2018 02:17:18:000
Name(s)	CHARL	Edit by	csd.reverifybatch@treasury.gov.za
Surname	DU TOIT	Edit date	19 Sep 2022 12:05:53:000
Country	South Africa	Restricted Supplier	No
Identification type	South African Identification Number	Restriction Last Verification Date	23 Sep 2022 12:35:32:530





CSD REGISTRATION REPORT

South African identification number	7305295008086	Government Employee	No
Work permit	0000000	Government Employee Last Verification Date	23 Sep 2022 12:35:19:773
Appointment date	01 Jul 2014 00:00:00:000	SA identification number Verified	Yes
Owner	No	SA identification number verification date	23 Sep 2022 12:35:28:043
		Companies involved in	MAAA0007775; MAAA0028214; MAAA0033183; MAAA0036936; MAAA0073484; MAAA0078098...
DIRECTOR/MEMBER 110			
Director type	Director	Created by	csd.reverifybatch@treasury.gov.za
Director status	Active	Created date	06 Jun 2018 02:17:19:000
Name(s)	ROSHAN	Edit by	csd.reverifybatch@treasury.gov.za
Surname	RAMDHANY	Edit date	19 Sep 2022 12:05:29:000
Country	South Africa	Restricted Supplier	No
Identification type	South African Identification Number	Restriction Last Verification Date	23 Sep 2022 12:35:32:530
South African identification number	8302105239083	Government Employee	No
Work permit	0000000	Government Employee Last Verification Date	23 Sep 2022 12:35:19:780
Appointment date	01 Jul 2014 00:00:00:000	SA identification number Verified	Yes
Owner	No	SA identification number verification date	23 Sep 2022 12:35:28:073
		Companies involved in	MAAA0007775; MAAA0028214; MAAA0033183; MAAA0036936; MAAA0073484; MAAA0078098...
DIRECTOR/MEMBER 111			
Director type	Director	Created by	csd.reverifybatch@treasury.gov.za
Director status	Active	Created date	06 Jun 2018 02:17:19:000
Name(s)	NCEDISIZWE BABA THABANG	Edit by	csd.reverifybatch@treasury.gov.za
Surname	MTETWA	Edit date	19 Sep 2022 12:05:30:000
Country	South Africa	Restricted Supplier	No





CSD REGISTRATION REPORT

Identification type	South African Identification Number	Restriction Last Verification Date	23 Sep 2022 12:35:32:530
South African identification number	8012045431084	Government Employee	No
Work permit	0000000	Government Employee Last Verification Date	23 Sep 2022 12:35:19:783
Appointment date	01 Jul 2014 00:00:00:000	SA identification number Verified	Yes
Owner	No	SA identification number verification date	23 Sep 2022 12:35:28:107
		Companies involved in	MAAA0007775; MAAA0028214; MAAA0033183; MAAA0036936; MAAA0073484; MAAA0078098...

DIRECTOR/MEMBER 112			
Director type	Director	Created by	csd.reverifybatch@treasury.gov.za
Director status	Active	Created date	06 Jun 2018 02:17:19:000
Name(s)	EBRAHIM AHMED SAEED	Edit by	csd.reverifybatch@treasury.gov.za
Surname	MULLA	Edit date	19 Sep 2022 12:05:54:000
Country	South Africa	Restricted Supplier	No
Identification type	South African Identification Number	Restriction Last Verification Date	23 Sep 2022 12:35:32:543
South African identification number	7806035024085	Government Employee	No
Work permit	0000000	Government Employee Last Verification Date	23 Sep 2022 12:35:19:787
Appointment date	01 Jan 2015 00:00:00:000	SA identification number Verified	Yes
Owner	No	SA identification number verification date	23 Sep 2022 12:35:28:137
		Companies involved in	MAAA0007775; MAAA0028214; MAAA0033183; MAAA0036936; MAAA0073484; MAAA0078098...

DIRECTOR/MEMBER 113			
Director type	Director	Created by	csd.reverifybatch@treasury.gov.za
Director status	Active	Created date	06 Jun 2018 02:17:19:000
Name(s)	JULANIE	Edit by	csd.reverifybatch@treasury.gov.za
Surname	BASSON	Edit date	19 Sep 2022 12:05:30:000





CSD REGISTRATION REPORT

Country	South Africa	Restricted Supplier	No
Identification type	South African Identification Number	Restriction Last Verification Date	23 Sep 2022 12:35:32:577
South African identification number	7412080019086	Government Employee	No
Work permit	0000000	Government Employee Last Verification Date	23 Sep 2022 12:35:19:793
Appointment date	01 Jul 2015 00:00:00:000	SA identification number Verified	Yes
Owner	No	SA identification number verification date	23 Sep 2022 12:35:28:167
		Companies involved in	MAAA0007775; MAAA0028214; MAAA0033183; MAAA0036936; MAAA0073484; MAAA0078098...
DIRECTOR/MEMBER 114			
Director type	Director	Created by	csd.reverifybatch@treasury.gov.za
Director status	Active	Created date	06 Jun 2018 02:17:20:000
Name(s)	YUSUF	Edit by	csd.reverifybatch@treasury.gov.za
Surname	BISMILLA	Edit date	19 Sep 2022 12:05:54:000
Country	South Africa	Restricted Supplier	No
Identification type	South African Identification Number	Restriction Last Verification Date	23 Sep 2022 12:35:32:577
South African identification number	8011145196084	Government Employee	No
Work permit	0000000	Government Employee Last Verification Date	23 Sep 2022 12:35:19:797
Appointment date	01 Jul 2015 00:00:00:000	SA identification number Verified	Yes
Owner	No	SA identification number verification date	23 Sep 2022 12:35:28:183
		Companies involved in	MAAA0007775; MAAA0028214; MAAA0033183; MAAA0036936; MAAA0073484; MAAA0078098...
DIRECTOR/MEMBER 115			
Director type	Director	Created by	csd.reverifybatch@treasury.gov.za
Director status	Active	Created date	06 Jun 2018 02:17:20:000
Name(s)	MELANIE	Edit by	csd.reverifybatch@treasury.gov.za





CSD REGISTRATION REPORT

Surname	FIVAZ	Edit date	19 Sep 2022 12:05:00:000
Country	South Africa	Restricted Supplier	No
Identification type	South African Identification Number	Restriction Last Verification Date	23 Sep 2022 12:35:32:590
South African identification number	8007030063082	Government Employee	No
Work permit	0000000	Government Employee Last Verification Date	23 Sep 2022 12:35:19:807
Appointment date	01 Jul 2015 00:00:00:000	SA identification number Verified	Yes
Owner	No	SA identification number verification date	23 Sep 2022 12:35:28:293
		Companies involved in	MAAA0007775; MAAA0028214; MAAA0033183; MAAA0036936; MAAA0073484; MAAA0078098...

DIRECTOR/MEMBER 116			
Director type	Director	Created by	csd.reverifybatch@treasury.gov.za
Director status	Active	Created date	06 Jun 2018 02:17:20:000
Name(s)	DIRK HENDRIK	Edit by	csd.reverifybatch@treasury.gov.za
Surname	HOLL	Edit date	19 Sep 2022 12:05:30:000
Country	South Africa	Restricted Supplier	No
Identification type	South African Identification Number	Restriction Last Verification Date	23 Sep 2022 12:35:32:590
South African identification number	7402025018087	Government Employee	No
Work permit	0000000	Government Employee Last Verification Date	23 Sep 2022 12:35:19:810
Appointment date	01 Jul 2015 00:00:00:000	SA identification number Verified	Yes
Owner	No	SA identification number verification date	23 Sep 2022 12:35:28:323
		Companies involved in	MAAA0007775; MAAA0028214; MAAA0033183; MAAA0036936; MAAA0073484; MAAA0078098...

DIRECTOR/MEMBER 117			
Director type	Director	Created by	csd.reverifybatch@treasury.gov.za
Director status	Active	Created date	06 Jun 2018 02:17:20:000





CSD REGISTRATION REPORT

Name(s)	ZULFAH	Edit by	csd.reverifybatch@treasury.gov.za
Surname	SOLOMONS	Edit date	19 Sep 2022 12:05:55:000
Country	South Africa	Restricted Supplier	No
Identification type	South African Identification Number	Restriction Last Verification Date	23 Sep 2022 12:35:32:590
South African identification number	8501310044085	Government Employee	No
Work permit	0000000	Government Employee Last Verification Date	23 Sep 2022 12:35:19:813
Appointment date	01 Jul 2015 00:00:00:000	SA identification number Verified	Yes
Owner	No	SA identification number verification date	23 Sep 2022 12:35:28:340
		Companies involved in	MAAA0007775; MAAA0028214; MAAA0033183; MAAA0036936; MAAA0073484; MAAA0078098...
DIRECTOR/MEMBER 118			
Director type	Director	Created by	csd.reverifybatch@treasury.gov.za
Director status	Active	Created date	06 Jun 2018 02:17:21:000
Name(s)	SHENAAZ	Edit by	csd.reverifybatch@treasury.gov.za
Surname	PEER	Edit date	19 Sep 2022 12:05:00:000
Country	South Africa	Restricted Supplier	No
Identification type	South African Identification Number	Restriction Last Verification Date	23 Sep 2022 12:35:32:607
South African identification number	8005140029084	Government Employee	No
Work permit	0000000	Government Employee Last Verification Date	23 Sep 2022 12:35:19:820
Appointment date	01 Jul 2015 00:00:00:000	SA identification number Verified	Yes
Owner	No	SA identification number verification date	23 Sep 2022 12:35:28:417
		Companies involved in	MAAA0007775; MAAA0028214; MAAA0033183; MAAA0036936; MAAA0073484; MAAA0078098...
DIRECTOR/MEMBER 119			
Director type	Director	Created by	csd.reverifybatch@treasury.gov.za





CSD REGISTRATION REPORT

Director status	Active	Created date	06 Jun 2018 02:17:21:000
Name(s)	PHILANI JETRO	Edit by	csd.reverifybatch@treasury.gov.za
Surname	MAPHANGA	Edit date	19 Sep 2022 12:05:31:000
Country	South Africa	Restricted Supplier	No
Identification type	South African Identification Number	Restriction Last Verification Date	23 Sep 2022 12:35:32:607
South African identification number	7710035314084	Government Employee	No
Work permit	0000000	Government Employee Last Verification Date	23 Sep 2022 12:35:19:823
Appointment date	01 Feb 2016 00:00:00:000	SA identification number Verified	Yes
Owner	No	SA identification number verification date	23 Sep 2022 12:35:28:480
		Companies involved in	MAAA0007775; MAAA0028214; MAAA0033183; MAAA0036936; MAAA0073484; MAAA0078098...

DIRECTOR/MEMBER 120

Director type	Director	Created by	csd.reverifybatch@treasury.gov.za
Director status	Active	Created date	06 Jun 2018 02:17:22:000
Name(s)	MUHAMMAD EBRAHIM	Edit by	csd.reverifybatch@treasury.gov.za
Surname	CHOHAN	Edit date	19 Sep 2022 12:05:55:000
Country	South Africa	Restricted Supplier	No
Identification type	South African Identification Number	Restriction Last Verification Date	23 Sep 2022 12:35:32:607
South African identification number	8205155031088	Government Employee	No
Work permit	0000000	Government Employee Last Verification Date	23 Sep 2022 12:35:19:827
Appointment date	01 Jul 2016 00:00:00:000	SA identification number Verified	Yes
Owner	No	SA identification number verification date	23 Sep 2022 12:35:28:510
		Companies involved in	MAAA0007775; MAAA0028214; MAAA0033183; MAAA0036936; MAAA0073484; MAAA0078098...

DIRECTOR/MEMBER 121





CSD REGISTRATION REPORT

Director type	Director	Created by	csd.reverifybatch@treasury.gov.za
Director status	Active	Created date	06 Jun 2018 02:17:22:000
Name(s)	WERNER	Edit by	csd.reverifybatch@treasury.gov.za
Surname	DE BRUIN	Edit date	19 Sep 2022 12:05:01:000
Country	South Africa	Restricted Supplier	No
Identification type	South African Identification Number	Restriction Last Verification Date	23 Sep 2022 12:35:32:623
South African identification number	7008025256088	Government Employee	No
Work permit	0000000	Government Employee Last Verification Date	23 Sep 2022 12:35:19:830
Appointment date	01 Jul 2016 00:00:00:000	SA identification number Verified	Yes
Owner	No	SA identification number verification date	23 Sep 2022 12:35:28:527
		Companies involved in	MAAA0007775; MAAA0028214; MAAA0033183; MAAA0036936; MAAA0073484; MAAA0078098...

DIRECTOR/MEMBER 122

Director type	Director	Created by	csd.reverifybatch@treasury.gov.za
Director status	Active	Created date	06 Jun 2018 02:17:22:000
Name(s)	CRAIG	Edit by	csd.reverifybatch@treasury.gov.za
Surname	DU PLESSIS	Edit date	19 Sep 2022 12:05:31:000
Country	South Africa	Restricted Supplier	No
Identification type	South African Identification Number	Restriction Last Verification Date	23 Sep 2022 12:35:32:623
South African identification number	7503155082080	Government Employee	No
Work permit	0000000	Government Employee Last Verification Date	23 Sep 2022 12:35:19:837
Appointment date	01 Jul 2016 00:00:00:000	SA identification number Verified	Yes
Owner	No	SA identification number verification date	23 Sep 2022 12:35:28:620
		Companies involved in	MAAA0007775; MAAA0028214; MAAA0033183; MAAA0036936; MAAA0073484; MAAA0078098...





CSD REGISTRATION REPORT

DIRECTOR/MEMBER 123

Director type	Director	Created by	csd.reverifybatch@treasury.gov.za
Director status	Active	Created date	06 Jun 2018 02:17:22:000
Name(s)	SHIRAZ	Edit by	csd.reverifybatch@treasury.gov.za
Surname	HASSIM	Edit date	19 Sep 2022 12:05:55:000
Country	South Africa	Restricted Supplier	No
Identification type	South African Identification Number	Restriction Last Verification Date	23 Sep 2022 12:35:32:623
South African identification number	8011095010087	Government Employee	No
Work permit	0000000	Government Employee Last Verification Date	23 Sep 2022 12:35:19:843
Appointment date	01 Jul 2016 00:00:00:000	SA identification number Verified	Yes
Owner	No	SA identification number verification date	23 Sep 2022 12:35:28:637
		Companies involved in	MAAA0007775; MAAA0028214; MAAA0033183; MAAA0036936; MAAA0073484; MAAA0078098...

DIRECTOR/MEMBER 124

Director type	Director	Created by	csd.reverifybatch@treasury.gov.za
Director status	Active	Created date	06 Jun 2018 02:17:22:000
Name(s)	NTHATO	Edit by	csd.reverifybatch@treasury.gov.za
Surname	MAKHETHA	Edit date	19 Sep 2022 12:05:01:000
Country	South Africa	Restricted Supplier	No
Identification type	South African Identification Number	Restriction Last Verification Date	23 Sep 2022 12:35:32:637
South African identification number	8205185354088	Government Employee	No
Work permit	0000000	Government Employee Last Verification Date	23 Sep 2022 12:35:19:847
Appointment date	01 Jul 2016 00:00:00:000	SA identification number Verified	Yes
Owner	No	SA identification number verification date	23 Sep 2022 12:35:28:667
		Companies involved in	MAAA0007775; MAAA0028214; MAAA0033183; MAAA0036936; MAAA0073484; MAAA0078098...





CSD REGISTRATION REPORT

DIRECTOR/MEMBER 125

Director type	Director	Created by	csd.reverifybatch@treasury.gov.za
Director status	Active	Created date	06 Jun 2018 02:17:23:000
Name(s)	ALINAH MAQUEEN	Edit by	csd.reverifybatch@treasury.gov.za
Surname	MOTAUNG	Edit date	19 Sep 2022 12:05:32:000
Country	South Africa	Restricted Supplier	No
Identification type	South African Identification Number	Restriction Last Verification Date	23 Sep 2022 12:35:32:637
South African identification number	7912240636083	Government Employee	No
Work permit	0000000	Government Employee Last Verification Date	23 Sep 2022 12:35:19:850
Appointment date	01 Jul 2016 00:00:00:000	SA identification number Verified	Yes
Owner	No	SA identification number verification date	23 Sep 2022 12:35:28:683
		Companies involved in	MAAA0007775; MAAA0028214; MAAA0033183; MAAA0036936; MAAA0073484; MAAA0078098...

DIRECTOR/MEMBER 126

Director type	Director	Created by	csd.reverifybatch@treasury.gov.za
Director status	Active	Created date	06 Jun 2018 02:17:23:000
Name(s)	MARTIN DONALD	Edit by	csd.reverifybatch@treasury.gov.za
Surname	SIEMERS	Edit date	19 Sep 2022 12:05:55:000
Country	South Africa	Restricted Supplier	No
Identification type	South African Identification Number	Restriction Last Verification Date	23 Sep 2022 12:35:32:637
South African identification number	7211145019085	Government Employee	No
Work permit	0000000	Government Employee Last Verification Date	23 Sep 2022 12:35:19:853
Appointment date	01 Jul 2016 00:00:00:000	SA identification number Verified	Yes
Owner	No	SA identification number verification date	23 Sep 2022 12:35:28:713





CSD REGISTRATION REPORT

DIRECTOR/MEMBER 127

Director type	Director
Director status	Active
Name(s)	MATOME ANASTACIA
Surname	TSHESANE
Country	South Africa
Identification type	South African Identification Number
South African identification number	8108210675081
Work permit	0000000
Appointment date	01 Oct 2016 00:00:00:000
Owner	No

Companies involved in

MAAA0007775; MAAA0028214;
MAAA0033183; MAAA0036936;
MAAA0073484; MAAA0078098...

Created by

csd.reverifybatch@treasury.gov.za

Created date

06 Jun 2018 02:17:23:000

Edit by

csd.reverifybatch@treasury.gov.za

Edit date

19 Sep 2022 12:05:02:000

Restricted Supplier

No

Restriction Last Verification Date

23 Sep 2022 12:35:32:653

Government Employee

No

Government Employee Last Verification Date

23 Sep 2022 12:35:19:883

SA identification number Verified

Yes

SA identification number verification date

23 Sep 2022 12:35:28:730

Companies involved in

MAAA0007775; MAAA0028214;
MAAA0033183; MAAA0036936;
MAAA0073484; MAAA0078098...

DIRECTOR/MEMBER 128

Director type	Director
Director status	Active
Name(s)	HERMAN BADENHORST
Surname	EKSTEEN
Country	South Africa
Identification type	South African Identification Number
South African identification number	8002015127085
Work permit	0000000
Appointment date	01 Jul 2017 00:00:00:000

Created by

csd.reverifybatch@treasury.gov.za

Created date

06 Jun 2018 02:17:26:000

Edit by

csd.reverifybatch@treasury.gov.za

Edit date

19 Sep 2022 12:05:33:000

Restricted Supplier

No

Restriction Last Verification Date

23 Sep 2022 12:35:32:653

Government Employee

No

Government Employee Last Verification Date

23 Sep 2022 12:35:19:907

SA identification number Verified

Yes





CSD REGISTRATION REPORT

Owner	No	SA identification number verification date	23 Sep 2022 12:35:28:760
		Companies involved in	MAAA0007775; MAAA0028214; MAAA0033183; MAAA0036936; MAAA0073484; MAAA0078098...
DIRECTOR/MEMBER 129			
Director type	Director	Created by	csd.reverifybatch@treasury.gov.za
Director status	Active	Created date	06 Jun 2018 02:17:25:000
Name(s)	MASERAME MARCIA	Edit by	csd.reverifybatch@treasury.gov.za
Surname	MOKONE	Edit date	19 Sep 2022 12:05:56:000
Country	South Africa	Restricted Supplier	No
Identification type	South African Identification Number	Restriction Last Verification Date	23 Sep 2022 12:35:32:653
South African identification number	8606070980087	Government Employee	No
Work permit	0000000	Government Employee Last Verification Date	23 Sep 2022 12:35:19:913
Appointment date	01 Jul 2017 00:00:00:000	SA identification number Verified	Yes
Owner	No	SA identification number verification date	23 Sep 2022 12:35:28:777
		Companies involved in	MAAA0007775; MAAA0028214; MAAA0033183; MAAA0036936; MAAA0073484; MAAA0078098...
DIRECTOR/MEMBER 130			
Director type	Director	Created by	csd.reverifybatch@treasury.gov.za
Director status	Active	Created date	06 Jun 2018 02:17:25:000
Name(s)	JACQUES ETTIENNE	Edit by	csd.reverifybatch@treasury.gov.za
Surname	MULLER	Edit date	19 Sep 2022 12:05:33:000
Country	South Africa	Restricted Supplier	No
Identification type	South African Identification Number	Restriction Last Verification Date	23 Sep 2022 12:35:32:670
South African identification number	8508025186085	Government Employee	No
Work permit	0000000	Government Employee Last Verification Date	23 Sep 2022 12:35:19:927





CSD REGISTRATION REPORT

Appointment date	01 Jul 2017 00:00:00:000	SA identification number Verified	Yes
Owner	No	SA identification number verification date	23 Sep 2022 12:35:28:810
		Companies involved in	MAAA0007775; MAAA0028214; MAAA0033183; MAAA0036936; MAAA0073484; MAAA0078098...
DIRECTOR/MEMBER 131			
Director type	Director	Created by	csd.reverifybatch@treasury.gov.za
Director status	Active	Created date	06 Jun 2018 02:17:24:000
Name(s)	FATIMA	Edit by	csd.reverifybatch@treasury.gov.za
Surname	RAJAH	Edit date	19 Sep 2022 12:05:03:000
Country	South Africa	Restricted Supplier	No
Identification type	South African Identification Number	Restriction Last Verification Date	23 Sep 2022 12:35:32:683
South African identification number	7512110099089	Government Employee	No
Work permit	0000000	Government Employee Last Verification Date	23 Sep 2022 12:35:19:937
Appointment date	01 Jul 2017 00:00:00:000	SA identification number Verified	Yes
Owner	No	SA identification number verification date	23 Sep 2022 12:35:28:840
		Companies involved in	MAAA0007775; MAAA0028214; MAAA0033183; MAAA0036936; MAAA0073484; MAAA0078098...
DIRECTOR/MEMBER 132			
Director type	Director	Created by	csd.reverifybatch@treasury.gov.za
Director status	Active	Created date	06 Jun 2018 02:17:24:000
Name(s)	DEON SAREL	Edit by	csd.reverifybatch@treasury.gov.za
Surname	HEYDENRYCH	Edit date	19 Sep 2022 12:05:32:000
Country	South Africa	Restricted Supplier	No
Identification type	South African Identification Number	Restriction Last Verification Date	23 Sep 2022 12:35:32:683
South African identification number	7511285239082	Government Employee	No





CSD REGISTRATION REPORT

Work permit	0000000	Government Employee Last Verification Date	23 Sep 2022 12:35:19:947
Appointment date	01 Aug 2017 00:00:00:000	SA identification number Verified	Yes
Owner	No	SA identification number verification date	23 Sep 2022 12:35:28:903
		Companies involved in	MAAA0007775; MAAA0028214; MAAA0033183; MAAA0036936; MAAA0073484; MAAA0078098...
DIRECTOR/MEMBER 133			
Director type	Director	Created by	csd.reverifybatch@treasury.gov.za
Director status	Active	Created date	06 Jun 2018 02:17:24:000
Name(s)	GINO EARL	Edit by	csd.reverifybatch@treasury.gov.za
Surname	FRASER	Edit date	19 Sep 2022 12:05:02:000
Country	South Africa	Restricted Supplier	No
Identification type	South African Identification Number	Restriction Last Verification Date	23 Sep 2022 12:35:32:700
South African identification number	7906275172089	Government Employee	No
Work permit	0000000	Government Employee Last Verification Date	23 Sep 2022 12:35:19:957
Appointment date	01 Jan 2017 00:00:00:000	SA identification number Verified	Yes
Owner	No	SA identification number verification date	23 Sep 2022 12:35:28:917
		Companies involved in	MAAA0007775; MAAA0028214; MAAA0033183; MAAA0036936; MAAA0073484; MAAA0078098...
DIRECTOR/MEMBER 134			
Director type	Director	Created by	csd.reverifybatch@treasury.gov.za
Director status	Active	Created date	06 Jun 2018 02:17:24:000
Name(s)	PRAVITHA	Edit by	csd.reverifybatch@treasury.gov.za
Surname	DEONARAIN	Edit date	19 Sep 2022 12:05:56:000
Country	South Africa	Restricted Supplier	No
Identification type	South African Identification Number	Restriction Last Verification Date	23 Sep 2022 12:35:32:700





CSD REGISTRATION REPORT

South African identification number	7401150163080	Government Employee	No
Work permit	0000000	Government Employee Last Verification Date	23 Sep 2022 12:35:19:967
Appointment date	01 Sep 2011 00:00:00:000	SA identification number Verified	Yes
Owner	No	SA identification number verification date	23 Sep 2022 12:35:28:950
		Companies involved in	MAAA0007775; MAAA0028214; MAAA0033183; MAAA0036936; MAAA0073484; MAAA0078098...
DIRECTOR/MEMBER 135			
Director type	Director	Created by	csd.reverifybatch@treasury.gov.za
Director status	Active	Created date	06 Jun 2018 02:17:26:000
Name(s)	FRANS JACOBUS	Edit by	csd.reverifybatch@treasury.gov.za
Surname	MURRAY	Edit date	19 Sep 2022 12:05:03:000
Country	South Africa	Restricted Supplier	No
Identification type	South African Identification Number	Restriction Last Verification Date	23 Sep 2022 12:35:32:717
South African identification number	7603085082083	Government Employee	No
Work permit	0000000	Government Employee Last Verification Date	23 Sep 2022 12:35:19:973
Appointment date	01 Jan 2018 00:00:00:000	SA identification number Verified	Yes
Owner	No	SA identification number verification date	23 Sep 2022 12:35:28:963
		Companies involved in	MAAA0007775; MAAA0028214; MAAA0033183; MAAA0036936; MAAA0073484; MAAA0078098...
DIRECTOR/MEMBER 136			
Director type	Director	Created by	csd.reverifybatch@treasury.gov.za
Director status	Active	Created date	06 Jun 2018 02:17:26:000
Name(s)	WAYNE ERROL	Edit by	csd.reverifybatch@treasury.gov.za
Surname	JANSEN	Edit date	19 Sep 2022 12:05:33:000
Country	South Africa	Restricted Supplier	No





CSD REGISTRATION REPORT

Identification type	South African Identification Number	Restriction Last Verification Date	23 Sep 2022 12:35:32:717
South African identification number	6303255168082	Government Employee	No
Work permit	0000000	Government Employee Last Verification Date	23 Sep 2022 12:35:19:983
Appointment date	01 May 2018 00:00:00:000	SA identification number Verified	Yes
Owner	No	SA identification number verification date	23 Sep 2022 12:35:28:980
		Companies involved in	MAAA0007775; MAAA0028214; MAAA0033183; MAAA0036936; MAAA0073484; MAAA0078098...

DIRECTOR/MEMBER 137			
Director type	Director	Created by	csd.reverifybatch@treasury.gov.za
Director status	Active	Created date	23 Aug 2018 02:10:11:000
Name(s)	WEAN	Edit by	csd.reverifybatch@treasury.gov.za
Surname	STRYDOM	Edit date	19 Sep 2022 12:05:04:000
Country	South Africa	Restricted Supplier	No
Identification type	South African Identification Number	Restriction Last Verification Date	23 Sep 2022 12:35:32:717
South African identification number	7004255165081	Government Employee	No
Work permit	0000000	Government Employee Last Verification Date	23 Sep 2022 12:35:19:997
Appointment date	01 May 2018 00:00:00:000	SA identification number Verified	Yes
Owner	No	SA identification number verification date	23 Sep 2022 12:35:29:013
		Companies involved in	MAAA0007775; MAAA0028214; MAAA0033183; MAAA0036936; MAAA0073484; MAAA0078098...

DIRECTOR/MEMBER 138			
Director type	Director	Created by	csd.reverifybatch@treasury.gov.za
Director status	Active	Created date	23 Aug 2018 02:10:11:000
Name(s)	RYAN THEOPHILUS	Edit by	csd.reverifybatch@treasury.gov.za
Surname	ANDREW	Edit date	19 Sep 2022 12:05:33:000





CSD REGISTRATION REPORT

Country	South Africa	Restricted Supplier	No
Identification type	South African Identification Number	Restriction Last Verification Date	23 Sep 2022 12:35:32:730
South African identification number	8603135264086	Government Employee	No
Work permit	0000000	Government Employee Last Verification Date	23 Sep 2022 12:35:20:007
Appointment date	01 Jul 2018 00:00:00:000	SA identification number Verified	Yes
Owner	No	SA identification number verification date	23 Sep 2022 12:35:29:027
		Companies involved in	MAAA0007775; MAAA0028214; MAAA0033183; MAAA0036936; MAAA0073484; MAAA0078098...
DIRECTOR/MEMBER 139			
Director type	Director	Created by	csd.reverifybatch@treasury.gov.za
Director status	Active	Created date	23 Aug 2018 02:10:11:000
Name(s)	ERASMUS PETRUS VERMAAK	Edit by	csd.reverifybatch@treasury.gov.za
Surname	BERGH	Edit date	19 Sep 2022 12:05:05:000
Country	South Africa	Restricted Supplier	No
Identification type	South African Identification Number	Restriction Last Verification Date	23 Sep 2022 12:35:32:747
South African identification number	8306245049088	Government Employee	No
Work permit	0000000	Government Employee Last Verification Date	23 Sep 2022 12:35:20:013
Appointment date	01 Jul 2018 00:00:00:000	SA identification number Verified	Yes
Owner	No	SA identification number verification date	23 Sep 2022 12:35:29:123
		Companies involved in	MAAA0007775; MAAA0028214; MAAA0033183; MAAA0036936; MAAA0073484; MAAA0078098...
DIRECTOR/MEMBER 140			
Director type	Director	Created by	csd.reverifybatch@treasury.gov.za
Director status	Active	Created date	23 Aug 2018 02:10:11:000
Name(s)	JAKOBUS RENIER	Edit by	csd.reverifybatch@treasury.gov.za





CSD REGISTRATION REPORT

Surname	DE VILLIERS	Edit date	19 Sep 2022 12:05:56:000
Country	South Africa	Restricted Supplier	No
Identification type	South African Identification Number	Restriction Last Verification Date	23 Sep 2022 12:35:32:747
South African identification number	8201225171087	Government Employee	No
Work permit	0000000	Government Employee Last Verification Date	23 Sep 2022 12:35:20:030
Appointment date	01 Jul 2018 00:00:00:000	SA identification number Verified	Yes
Owner	No	SA identification number verification date	23 Sep 2022 12:35:29:183
		Companies involved in	MAAA0007775; MAAA0028214; MAAA0033183; MAAA0036936; MAAA0073484; MAAA0078098...

DIRECTOR/MEMBER 141			
Director type	Director	Created by	csd.reverifybatch@treasury.gov.za
Director status	Active	Created date	23 Aug 2018 02:10:11:000
Name(s)	RENITHA	Edit by	csd.reverifybatch@treasury.gov.za
Surname	KOOSIALEE	Edit date	19 Sep 2022 12:05:06:000
Country	South Africa	Restricted Supplier	No
Identification type	South African Identification Number	Restriction Last Verification Date	23 Sep 2022 12:35:32:747
South African identification number	8404100051081	Government Employee	No
Work permit	0000000	Government Employee Last Verification Date	23 Sep 2022 12:35:20:040
Appointment date	01 Jul 2018 00:00:00:000	SA identification number Verified	Yes
Owner	No	SA identification number verification date	23 Sep 2022 12:35:29:200
		Companies involved in	MAAA0007775; MAAA0028214; MAAA0033183; MAAA0036936; MAAA0073484; MAAA0078098...

DIRECTOR/MEMBER 142			
Director type	Director	Created by	csd.reverifybatch@treasury.gov.za
Director status	Active	Created date	23 Aug 2018 02:10:12:000





CSD REGISTRATION REPORT

Name(s)	MOGAMAT RASHAAD	Edit by	csd.reverifybatch@treasury.gov.za
Surname	FORTUNE	Edit date	19 Sep 2022 12:05:34:000
Country	South Africa	Restricted Supplier	No
Identification type	South African Identification Number	Restriction Last Verification Date	23 Sep 2022 12:35:32:763
South African identification number	8308275161080	Government Employee	No
Work permit	0000000	Government Employee Last Verification Date	23 Sep 2022 12:35:20:050
Appointment date	01 Jul 2018 00:00:00:000	SA identification number Verified	Yes
Owner	No	SA identification number verification date	23 Sep 2022 12:35:29:230
		Companies involved in	MAAA0007775; MAAA0028214; MAAA0033183; MAAA0036936; MAAA0073484; MAAA0078098...
DIRECTOR/MEMBER 143			
Director type	Director	Created by	csd.reverifybatch@treasury.gov.za
Director status	Active	Created date	23 Aug 2018 02:10:12:000
Name(s)	RICHARD JAMES	Edit by	csd.reverifybatch@treasury.gov.za
Surname	JACOBS	Edit date	19 Sep 2022 12:05:56:000
Country	South Africa	Restricted Supplier	No
Identification type	South African Identification Number	Restriction Last Verification Date	23 Sep 2022 12:35:32:763
South African identification number	7703305138085	Government Employee	No
Work permit	0000000	Government Employee Last Verification Date	23 Sep 2022 12:35:20:057
Appointment date	01 Jul 2018 00:00:00:000	SA identification number Verified	Yes
Owner	No	SA identification number verification date	23 Sep 2022 12:35:29:247
		Companies involved in	MAAA0007775; MAAA0028214; MAAA0033183; MAAA0036936; MAAA0073484; MAAA0078098...
DIRECTOR/MEMBER 144			
Director type	Director	Created by	csd.reverifybatch@treasury.gov.za





CSD REGISTRATION REPORT

Director status	Active	Created date	23 Aug 2018 02:10:12:000
Name(s)	MARIA SOPHIA	Edit by	csd.reverifybatch@treasury.gov.za
Surname	LABUSCHAGNE	Edit date	19 Sep 2022 12:05:06:000
Country	South Africa	Restricted Supplier	No
Identification type	South African Identification Number	Restriction Last Verification Date	23 Sep 2022 12:35:32:780
South African identification number	8102230029080	Government Employee	No
Work permit	0000000	Government Employee Last Verification Date	23 Sep 2022 12:35:20:070
Appointment date	01 Jul 2018 00:00:00:000	SA identification number Verified	Yes
Owner	No	SA identification number verification date	23 Sep 2022 12:35:29:293
		Companies involved in	MAAA0007775; MAAA0028214; MAAA0033183; MAAA0036936; MAAA0073484; MAAA0078098...

DIRECTOR/MEMBER 145

Director type	Director	Created by	csd.reverifybatch@treasury.gov.za
Director status	Active	Created date	23 Aug 2018 02:10:13:000
Name(s)	RIKA MARE	Edit by	csd.reverifybatch@treasury.gov.za
Surname	LABUSCHAIGNE	Edit date	19 Sep 2022 12:05:34:000
Country	South Africa	Restricted Supplier	No
Identification type	South African Identification Number	Restriction Last Verification Date	23 Sep 2022 12:35:32:793
South African identification number	8009270120085	Government Employee	No
Work permit	0000000	Government Employee Last Verification Date	23 Sep 2022 12:35:20:080
Appointment date	01 Jul 2018 00:00:00:000	SA identification number Verified	Yes
Owner	No	SA identification number verification date	23 Sep 2022 12:35:29:340
		Companies involved in	MAAA0007775; MAAA0028214; MAAA0033183; MAAA0036936; MAAA0073484; MAAA0078098...

DIRECTOR/MEMBER 146





CSD REGISTRATION REPORT

Director type	Director	Created by	csd.reverifybatch@treasury.gov.za
Director status	Active	Created date	23 Aug 2018 02:10:13:000
Name(s)	LAETITIA HOUGH	Edit by	csd.reverifybatch@treasury.gov.za
Surname	LE ROUX	Edit date	19 Sep 2022 12:05:57:000
Country	South Africa	Restricted Supplier	No
Identification type	South African Identification Number	Restriction Last Verification Date	23 Sep 2022 12:35:32:810
South African identification number	7808210025085	Government Employee	No
Work permit	0000000	Government Employee Last Verification Date	23 Sep 2022 12:35:20:090
Appointment date	01 Jul 2018 00:00:00:000	SA identification number Verified	Yes
Owner	No	SA identification number verification date	23 Sep 2022 12:35:29:357
		Companies involved in	MAAA0007775; MAAA0028214; MAAA0033183; MAAA0036936; MAAA0073484; MAAA0078098...

DIRECTOR/MEMBER 147

Director type	Director	Created by	csd.reverifybatch@treasury.gov.za
Director status	Active	Created date	23 Aug 2018 02:10:13:000
Name(s)	LINDA	Edit by	csd.reverifybatch@treasury.gov.za
Surname	PIETERSE	Edit date	19 Sep 2022 12:05:07:000
Country	South Africa	Restricted Supplier	No
Identification type	South African Identification Number	Restriction Last Verification Date	23 Sep 2022 12:35:32:810
South African identification number	8101220085086	Government Employee	No
Work permit	0000000	Government Employee Last Verification Date	23 Sep 2022 12:35:20:100
Appointment date	01 Jul 2018 00:00:00:000	SA identification number Verified	Yes
Owner	No	SA identification number verification date	23 Sep 2022 12:35:29:387
		Companies involved in	MAAA0007775; MAAA0028214; MAAA0033183; MAAA0036936; MAAA0073484; MAAA0078098...





CSD REGISTRATION REPORT

DIRECTOR/MEMBER 148

Director type	Director	Created by	csd.reverifybatch@treasury.gov.za
Director status	Active	Created date	23 Aug 2018 02:10:13:000
Name(s)	LANGANANI MMBAISENI	Edit by	csd.reverifybatch@treasury.gov.za
Surname	RASHAMUSE	Edit date	19 Sep 2022 12:05:34:000
Country	South Africa	Restricted Supplier	No
Identification type	South African Identification Number	Restriction Last Verification Date	23 Sep 2022 12:35:32:827
South African identification number	8302150544080	Government Employee	No
Work permit	0000000	Government Employee Last Verification Date	23 Sep 2022 12:35:20:117
Appointment date	01 Jul 2018 00:00:00:000	SA identification number Verified	Yes
Owner	No	SA identification number verification date	23 Sep 2022 12:35:29:403
		Companies involved in	MAAA0007775; MAAA0028214; MAAA0033183; MAAA0036936; MAAA0073484; MAAA0078098...

DIRECTOR/MEMBER 149

Director type	Director	Created by	csd.reverifybatch@treasury.gov.za
Director status	Active	Created date	23 Aug 2018 02:10:13:000
Name(s)	CHARLES ALISTAIR	Edit by	csd.reverifybatch@treasury.gov.za
Surname	STUART	Edit date	19 Sep 2022 12:05:57:000
Country	South Africa	Restricted Supplier	No
Identification type	South African Identification Number	Restriction Last Verification Date	23 Sep 2022 12:35:32:840
South African identification number	7812235013084	Government Employee	No
Work permit	0000000	Government Employee Last Verification Date	23 Sep 2022 12:35:20:127
Appointment date	01 Jul 2018 00:00:00:000	SA identification number Verified	Yes
Owner	No	SA identification number verification date	23 Sep 2022 12:35:29:433
		Companies involved in	MAAA0007775; MAAA0028214; MAAA0033183; MAAA0036936; MAAA0073484; MAAA0078098...





CSD REGISTRATION REPORT

DIRECTOR/MEMBER 150

Director type	Director	Created by	csd.reverifybatch@treasury.gov.za
Director status	Active	Created date	23 Aug 2018 02:10:14:000
Name(s)	NATALIE	Edit by	csd.reverifybatch@treasury.gov.za
Surname	TERBLANCHE	Edit date	19 Sep 2022 12:05:35:000
Country	South Africa	Restricted Supplier	No
Identification type	South African Identification Number	Restriction Last Verification Date	23 Sep 2022 12:35:32:840
South African identification number	7905180173083	Government Employee	No
Work permit	0000000	Government Employee Last Verification Date	23 Sep 2022 12:35:20:137
Appointment date	01 Jul 2018 00:00:00:000	SA identification number Verified	Yes
Owner	No	SA identification number verification date	23 Sep 2022 12:35:29:480
		Companies involved in	MAAA0007775; MAAA0028214; MAAA0033183; MAAA0036936; MAAA0073484; MAAA0078098...

DIRECTOR/MEMBER 151

Director type	Director	Created by	csd.reverifybatch@treasury.gov.za
Director status	Active	Created date	12 Apr 2019 02:12:39:000
Name(s)	LOUWRENS WILLEM	Edit by	csd.reverifybatch@treasury.gov.za
Surname	VAN VELDEN	Edit date	19 Sep 2022 12:05:57:000
Country	South Africa	Restricted Supplier	No
Identification type	South African Identification Number	Restriction Last Verification Date	23 Sep 2022 12:35:32:857
South African identification number	8106135035084	Government Employee	No
Work permit	0000000	Government Employee Last Verification Date	23 Sep 2022 12:35:20:147
Appointment date	01 Jan 2019 00:00:00:000	SA identification number Verified	Yes
Owner	No	SA identification number verification date	23 Sep 2022 12:35:29:497





CSD REGISTRATION REPORT

DIRECTOR/MEMBER 152

Director type	Director
Director status	Active
Name(s)	PIETER SCHALK
Surname	BARNARD
Country	South Africa
Identification type	South African Identification Number
South African identification number	7411125059081
Work permit	0000000
Appointment date	01 May 2019 00:00:00:000
Owner	No

Companies involved in

MAAA0007775; MAAA0028214;
MAAA0033183; MAAA0036936;
MAAA0073484; MAAA0078098...

Created by

csd.reverifybatch@treasury.gov.za

Created date

17 Jun 2019 02:13:53:000

Edit by

csd.reverifybatch@treasury.gov.za

Edit date

19 Sep 2022 12:05:57:000

Restricted Supplier

No

Restriction Last Verification Date

23 Sep 2022 12:35:32:857

Government Employee

No

Government Employee Last Verification Date

23 Sep 2022 12:35:20:160

SA identification number Verified

Yes

SA identification number verification date

23 Sep 2022 12:35:29:513

Companies involved in

MAAA0004782; MAAA0007775;
MAAA0028214; MAAA0033183;
MAAA0036936; MAAA0073484...

DIRECTOR/MEMBER 153

Director type	Director
Director status	Active
Name(s)	ELENOR
Surname	JENSEN
Country	South Africa
Identification type	South African Identification Number
South African identification number	8410120100089
Work permit	0000000
Appointment date	01 Jul 2019 00:00:00:000

Created by

csd.reverifybatch@treasury.gov.za

Created date

05 Nov 2019 02:47:10:000

Edit by

csd.reverifybatch@treasury.gov.za

Edit date

19 Sep 2022 12:05:10:000

Restricted Supplier

No

Restriction Last Verification Date

23 Sep 2022 12:35:32:857

Government Employee

No

Government Employee Last Verification Date

23 Sep 2022 12:35:20:170

SA identification number Verified

Yes





CSD REGISTRATION REPORT

Owner	No	SA identification number verification date	23 Sep 2022 12:35:29:527
		Companies involved in	MAAA0007775; MAAA0028214; MAAA0033183; MAAA0036936; MAAA0073484; MAAA0078098...
DIRECTOR/MEMBER 154			
Director type	Director	Created by	csd.reverifybatch@treasury.gov.za
Director status	Active	Created date	05 Nov 2019 02:47:10:000
Name(s)	YUSUF SALEEM	Edit by	csd.reverifybatch@treasury.gov.za
Surname	KHARWA	Edit date	19 Sep 2022 12:05:37:000
Country	South Africa	Restricted Supplier	No
Identification type	South African Identification Number	Restriction Last Verification Date	23 Sep 2022 12:35:32:873
South African identification number	8507195016080	Government Employee	No
Work permit	0000000	Government Employee Last Verification Date	23 Sep 2022 12:35:20:183
Appointment date	01 Jul 2019 00:00:00:000	SA identification number Verified	Yes
Owner	No	SA identification number verification date	23 Sep 2022 12:35:29:560
		Companies involved in	MAAA0007775; MAAA0028214; MAAA0033183; MAAA0036936; MAAA0073484; MAAA0078098...
DIRECTOR/MEMBER 155			
Director type	Director	Created by	csd.reverifybatch@treasury.gov.za
Director status	Active	Created date	05 Nov 2019 02:47:10:000
Name(s)	SAALEHA	Edit by	csd.reverifybatch@treasury.gov.za
Surname	AKOOJEE	Edit date	19 Sep 2022 12:06:00:000
Country	South Africa	Restricted Supplier	No
Identification type	South African Identification Number	Restriction Last Verification Date	23 Sep 2022 12:35:32:887
South African identification number	8611040034080	Government Employee	No
Work permit	0000000	Government Employee Last Verification Date	23 Sep 2022 12:35:20:193





CSD REGISTRATION REPORT

Appointment date	01 Jul 2019 00:00:00:000	SA identification number Verified	Yes
Owner	No	SA identification number verification date	23 Sep 2022 12:35:29:623
		Companies involved in	MAAA0007775; MAAA0028214; MAAA0033183; MAAA0036936; MAAA0073484; MAAA0078098...
DIRECTOR/MEMBER 156			
Director type	Director	Created by	csd.reverifbybatch@treasury.gov.za
Director status	Active	Created date	05 Nov 2019 02:47:10:000
Name(s)	GREGORY MICHAEL	Edit by	csd.reverifbybatch@treasury.gov.za
Surname	TRUTER	Edit date	19 Sep 2022 12:05:10:000
Country	South Africa	Restricted Supplier	No
Identification type	South African Identification Number	Restriction Last Verification Date	23 Sep 2022 12:35:32:903
South African identification number	7712285089085	Government Employee	No
Work permit	0000000	Government Employee Last Verification Date	23 Sep 2022 12:35:20:207
Appointment date	01 Jul 2019 00:00:00:000	SA identification number Verified	Yes
Owner	No	SA identification number verification date	23 Sep 2022 12:35:30:170
		Companies involved in	MAAA0007775; MAAA0028214; MAAA0033183; MAAA0036936; MAAA0073484; MAAA0078098...
DIRECTOR/MEMBER 157			
Director type	Director	Created by	csd.reverifbybatch@treasury.gov.za
Director status	Active	Created date	05 Nov 2019 02:47:10:000
Name(s)	ESMARIE	Edit by	csd.reverifbybatch@treasury.gov.za
Surname	VILJOEN	Edit date	19 Sep 2022 12:05:37:000
Country	South Africa	Restricted Supplier	No
Identification type	South African Identification Number	Restriction Last Verification Date	23 Sep 2022 12:35:32:903
South African identification number	7410260002088	Government Employee	No





CSD REGISTRATION REPORT

Work permit	0000000	Government Employee Last Verification Date	23 Sep 2022 12:35:20:217
Appointment date	01 Aug 2019 00:00:00:000	SA identification number Verified	Yes
Owner	No	SA identification number verification date	23 Sep 2022 12:35:30:183
		Companies involved in	MAAA0007775; MAAA0028214; MAAA0033183; MAAA0036936; MAAA0073484; MAAA0078098...
DIRECTOR/MEMBER 158			
Director type	Director	Created by	csd.reverifybatch@treasury.gov.za
Director status	Active	Created date	05 Nov 2019 02:47:11:000
Name(s)	ONALENNA	Edit by	csd.reverifybatch@treasury.gov.za
Surname	HALENYANE	Edit date	19 Sep 2022 12:05:09:000
Country	South Africa	Restricted Supplier	No
Identification type	South African Identification Number	Restriction Last Verification Date	23 Sep 2022 12:35:32:903
South African identification number	8408210492085	Government Employee	No
Work permit	0000000	Government Employee Last Verification Date	23 Sep 2022 12:35:20:227
Appointment date	01 Jul 2019 00:00:00:000	SA identification number Verified	Yes
Owner	No	SA identification number verification date	23 Sep 2022 12:35:30:200
		Companies involved in	MAAA0007775; MAAA0028214; MAAA0033183; MAAA0036936; MAAA0073484; MAAA0078098...
DIRECTOR/MEMBER 159			
Director type	Director	Created by	csd.reverifybatch@treasury.gov.za
Director status	Active	Created date	05 Nov 2019 02:47:11:000
Name(s)	SAFFIYAH	Edit by	csd.reverifybatch@treasury.gov.za
Surname	BOOTHA	Edit date	19 Sep 2022 12:05:36:000
Country	South Africa	Restricted Supplier	No
Identification type	South African Identification Number	Restriction Last Verification Date	23 Sep 2022 12:35:32:920





CSD REGISTRATION REPORT

South African identification number	8702260247088	Government Employee	No
Work permit	0000000	Government Employee Last Verification Date	23 Sep 2022 12:35:20:233
Appointment date	01 Jul 2019 00:00:00:000	SA identification number Verified	Yes
Owner	No	SA identification number verification date	23 Sep 2022 12:35:30:247
		Companies involved in	MAAA0007775; MAAA0028214; MAAA0033183; MAAA0036936; MAAA0073484; MAAA0078098...
DIRECTOR/MEMBER 160			
Director type	Director	Created by	csd.reverifybatch@treasury.gov.za
Director status	Active	Created date	05 Nov 2019 02:47:12:000
Name(s)	RENSHIA	Edit by	csd.reverifybatch@treasury.gov.za
Surname	VAN NOORDWYK	Edit date	19 Sep 2022 12:05:59:000
Country	South Africa	Restricted Supplier	No
Identification type	South African Identification Number	Restriction Last Verification Date	23 Sep 2022 12:35:32:920
South African identification number	7907300197083	Government Employee	No
Work permit	0000000	Government Employee Last Verification Date	23 Sep 2022 12:35:20:243
Appointment date	01 Jul 2019 00:00:00:000	SA identification number Verified	Yes
Owner	No	SA identification number verification date	23 Sep 2022 12:35:30:310
		Companies involved in	MAAA0007775; MAAA0028214; MAAA0033183; MAAA0036936; MAAA0073484; MAAA0078098...
DIRECTOR/MEMBER 161			
Director type	Director	Created by	csd.reverifybatch@treasury.gov.za
Director status	Active	Created date	05 Nov 2019 02:47:12:000
Name(s)	CRYSTELLE	Edit by	csd.reverifybatch@treasury.gov.za
Surname	STEYN	Edit date	19 Sep 2022 12:05:08:000
Country	South Africa	Restricted Supplier	No





CSD REGISTRATION REPORT

Identification type	South African Identification Number	Restriction Last Verification Date	23 Sep 2022 12:35:32:933
South African identification number	7610130011082	Government Employee	No
Work permit	0000000	Government Employee Last Verification Date	23 Sep 2022 12:35:20:247
Appointment date	01 Jul 2019 00:00:00:000	SA identification number Verified	Yes
Owner	No	SA identification number verification date	23 Sep 2022 12:35:30:327
		Companies involved in	MAAA0007775; MAAA0028214; MAAA0033183; MAAA0036936; MAAA0073484; MAAA0078098...

DIRECTOR/MEMBER 162			
Director type	Director	Created by	csd.reverifybatch@treasury.gov.za
Director status	Active	Created date	05 Nov 2019 02:47:12:000
Name(s)	RIVAAN	Edit by	csd.reverifybatch@treasury.gov.za
Surname	ROOPNARAIN	Edit date	19 Sep 2022 12:05:36:000
Country	South Africa	Restricted Supplier	No
Identification type	South African Identification Number	Restriction Last Verification Date	23 Sep 2022 12:35:32:950
South African identification number	8703295155080	Government Employee	No
Work permit	0000000	Government Employee Last Verification Date	23 Sep 2022 12:35:20:260
Appointment date	01 Jul 2019 00:00:00:000	SA identification number Verified	Yes
Owner	No	SA identification number verification date	23 Sep 2022 12:35:30:340
		Companies involved in	MAAA0007775; MAAA0028214; MAAA0033183; MAAA0036936; MAAA0073484; MAAA0078098...

DIRECTOR/MEMBER 163			
Director type	Director	Created by	csd.reverifybatch@treasury.gov.za
Director status	Active	Created date	05 Nov 2019 02:47:12:000
Name(s)	JOHAN ANDRIES	Edit by	csd.reverifybatch@treasury.gov.za
Surname	PRETORIUS	Edit date	19 Sep 2022 12:05:59:000





CSD REGISTRATION REPORT

Country	South Africa	Restricted Supplier	No
Identification type	South African Identification Number	Restriction Last Verification Date	23 Sep 2022 12:35:32:950
South African identification number	8307045125086	Government Employee	No
Work permit	0000000	Government Employee Last Verification Date	23 Sep 2022 12:35:20:260
Appointment date	01 Jul 2019 00:00:00:000	SA identification number Verified	Yes
Owner	No	SA identification number verification date	23 Sep 2022 12:35:30:357
		Companies involved in	MAAA0007775; MAAA0028214; MAAA0033183; MAAA0036936; MAAA0073484; MAAA0078098...

DIRECTOR/MEMBER 164			
Director type	Director	Created by	csd.reverifybatch@treasury.gov.za
Director status	Active	Created date	05 Nov 2019 02:47:12:000
Name(s)	ANANDHREN MOONSAMY	Edit by	csd.reverifybatch@treasury.gov.za
Surname	PILLAY	Edit date	19 Sep 2022 12:05:08:000
Country	South Africa	Restricted Supplier	No
Identification type	South African Identification Number	Restriction Last Verification Date	23 Sep 2022 12:35:32:967
South African identification number	8110165074088	Government Employee	No
Work permit	0000000	Government Employee Last Verification Date	23 Sep 2022 12:35:20:277
Appointment date	01 Jul 2019 00:00:00:000	SA identification number Verified	Yes
Owner	No	SA identification number verification date	23 Sep 2022 12:35:30:387
		Companies involved in	MAAA0007775; MAAA0028214; MAAA0033183; MAAA0036936; MAAA0073484; MAAA0078098...

DIRECTOR/MEMBER 165			
Director type	Director	Created by	csd.reverifybatch@treasury.gov.za
Director status	Active	Created date	05 Nov 2019 02:47:12:000
Name(s)	PIETER	Edit by	csd.reverifybatch@treasury.gov.za





CSD REGISTRATION REPORT

Surname	PELCHER	Edit date	19 Sep 2022 12:05:36:000
Country	South Africa	Restricted Supplier	No
Identification type	South African Identification Number	Restriction Last Verification Date	23 Sep 2022 12:35:32:967
South African identification number	8508035099088	Government Employee	No
Work permit	0000000	Government Employee Last Verification Date	23 Sep 2022 12:35:20:277
Appointment date	01 Jul 2019 00:00:00:000	SA identification number Verified	Yes
Owner	No	SA identification number verification date	23 Sep 2022 12:35:30:433
		Companies involved in	MAAA0007775; MAAA0028214; MAAA0033183; MAAA0036936; MAAA0073484; MAAA0078098...

DIRECTOR/MEMBER 166

Director type	Director	Created by	csd.reverifybatch@treasury.gov.za
Director status	Active	Created date	05 Nov 2019 02:47:12:000
Name(s)	VUYISWA	Edit by	csd.reverifybatch@treasury.gov.za
Surname	KHUTLANG	Edit date	19 Sep 2022 12:05:58:000
Country	South Africa	Restricted Supplier	No
Identification type	South African Identification Number	Restriction Last Verification Date	23 Sep 2022 12:35:32:967
South African identification number	8411050775080	Government Employee	No
Work permit	0000000	Government Employee Last Verification Date	23 Sep 2022 12:35:20:277
Appointment date	01 Jul 2019 00:00:00:000	SA identification number Verified	Yes
Owner	No	SA identification number verification date	23 Sep 2022 12:35:30:530
		Companies involved in	MAAA0007775; MAAA0028214; MAAA0033183; MAAA0036936; MAAA0073484; MAAA0078098...

DIRECTOR/MEMBER 167

Director type	Director	Created by	csd.reverifybatch@treasury.gov.za
Director status	Active	Created date	17 Mar 2020 10:23:05:000





CSD REGISTRATION REPORT

Name(s)	JACOBUS GIDEON	Edit by	csd.reverifybatch@treasury.gov.za
Surname	SMIT	Edit date	19 Sep 2022 12:05:07:000
Country	South Africa	Restricted Supplier	No
Identification type	South African Identification Number	Restriction Last Verification Date	23 Sep 2022 12:35:32:980
South African identification number	7612315146089	Government Employee	No
Work permit	0000000	Government Employee Last Verification Date	23 Sep 2022 12:35:20:293
Appointment date	01 Jan 2020 00:00:00:000	SA identification number Verified	Yes
Owner	No	SA identification number verification date	23 Sep 2022 12:35:30:560
		Companies involved in	MAAA0007775; MAAA0028214; MAAA0033183; MAAA0036936; MAAA0073484; MAAA0078098...
DIRECTOR/MEMBER 168			
Director type	Director	Created by	csd.reverifybatch@treasury.gov.za
Director status	Active	Created date	17 Mar 2020 10:23:06:000
Name(s)	MARISKA	Edit by	csd.reverifybatch@treasury.gov.za
Surname	KUKARD	Edit date	19 Sep 2022 12:05:36:000
Country	South Africa	Restricted Supplier	No
Identification type	South African Identification Number	Restriction Last Verification Date	23 Sep 2022 12:35:32:980
South African identification number	8302230057087	Government Employee	No
Work permit	0000000	Government Employee Last Verification Date	23 Sep 2022 12:35:20:293
Appointment date	01 Jan 2020 00:00:00:000	SA identification number Verified	Yes
Owner	No	SA identification number verification date	23 Sep 2022 12:35:30:577
		Companies involved in	MAAA0007775; MAAA0028214; MAAA0033183; MAAA0036936; MAAA0073484; MAAA0078098...
DIRECTOR/MEMBER 169			
Director type	Director	Created by	csd.reverifybatch@treasury.gov.za





CSD REGISTRATION REPORT

Director status	Active	Created date	21 Jul 2020 12:22:10:000
Name(s)	OSWALD THEODORE	Edit by	csd.reverifybatch@treasury.gov.za
Surname	WENTWORTH	Edit date	19 Sep 2022 12:05:07:000
Country	South Africa	Restricted Supplier	No
Identification type	South African Identification Number	Restriction Last Verification Date	23 Sep 2022 12:35:32:980
South African identification number	7412185028081	Government Employee	No
Work permit	0000000	Government Employee Last Verification Date	23 Sep 2022 12:35:20:293
Appointment date	01 Apr 2020 00:00:00:000	SA identification number Verified	Yes
Owner	No	SA identification number verification date	23 Sep 2022 12:35:30:607
		Companies involved in	MAAA0007775; MAAA0020805; MAAA0028214; MAAA0033183; MAAA0036936; MAAA0073484...

DIRECTOR/MEMBER 170			
Director type	Director	Created by	csd.reverifybatch@treasury.gov.za
Director status	Active	Created date	21 Aug 2020 02:13:32:000
Name(s)	DAVID NICOLAS	Edit by	csd.reverifybatch@treasury.gov.za
Surname	HILL	Edit date	19 Sep 2022 12:05:36:000
Country	South Africa	Restricted Supplier	No
Identification type	South African Identification Number	Restriction Last Verification Date	23 Sep 2022 12:35:32:997
South African identification number	8410015082087	Government Employee	No
Work permit	0000000	Government Employee Last Verification Date	23 Sep 2022 12:35:20:307
Appointment date	01 Jul 2020 00:00:00:000	SA identification number Verified	Yes
Owner	No	SA identification number verification date	23 Sep 2022 12:35:30:637
		Companies involved in	MAAA0007775; MAAA0028214; MAAA0033183; MAAA0036936; MAAA0073484; MAAA0078098...

DIRECTOR/MEMBER 171





CSD REGISTRATION REPORT

Director type	Director	Created by	csd.reverifybatch@treasury.gov.za
Director status	Active	Created date	21 Aug 2020 02:13:32:000
Name(s)	LUMKO	Edit by	csd.reverifybatch@treasury.gov.za
Surname	SIHIYA	Edit date	19 Sep 2022 12:05:35:000
Country	South Africa	Restricted Supplier	No
Identification type	South African Identification Number	Restriction Last Verification Date	23 Sep 2022 12:35:32:997
South African identification number	8812045507084	Government Employee	No
Work permit	0000000	Government Employee Last Verification Date	23 Sep 2022 12:35:20:307
Appointment date	01 Jul 2020 00:00:00:000	SA identification number Verified	Yes
Owner	No	SA identification number verification date	23 Sep 2022 12:35:30:717
		Companies involved in	MAAA0007775; MAAA0028214; MAAA0033183; MAAA0036936; MAAA0073484; MAAA0078098...

DIRECTOR/MEMBER 172

Director type	Director	Created by	csd.reverifybatch@treasury.gov.za
Director status	Active	Created date	21 Aug 2020 02:13:32:000
Name(s)	DALE COLIN	Edit by	csd.reverifybatch@treasury.gov.za
Surname	STONEBRIDGE	Edit date	19 Sep 2022 12:05:58:000
Country	South Africa	Restricted Supplier	No
Identification type	South African Identification Number	Restriction Last Verification Date	23 Sep 2022 12:35:33:013
South African identification number	8804306135184	Government Employee	No
Work permit	0000000	Government Employee Last Verification Date	23 Sep 2022 12:35:20:307
Appointment date	01 Jul 2020 00:00:00:000	SA identification number Verified	Yes
Owner	No	SA identification number verification date	23 Sep 2022 12:35:30:747
		Companies involved in	MAAA0007775; MAAA0028214; MAAA0033183; MAAA0036936; MAAA0073484; MAAA0078098...





CSD REGISTRATION REPORT

DIRECTOR/MEMBER 173

Director type	Director	Created by	csd.reverifibatch@treasury.gov.za
Director status	Active	Created date	05 Nov 2020 02:19:09:000
Name(s)	NITASSHA	Edit by	csd.reverifibatch@treasury.gov.za
Surname	SOMAI	Edit date	19 Sep 2022 12:05:35:000
Country	South Africa	Restricted Supplier	No
Identification type	South African Identification Number	Restriction Last Verification Date	23 Sep 2022 12:35:33:013
South African identification number	8403120161086	Government Employee	No
Work permit	0000000	Government Employee Last Verification Date	23 Sep 2022 12:35:20:307
Appointment date	01 Jul 2020 00:00:00:000	SA identification number Verified	Yes
Owner	No	SA identification number verification date	23 Sep 2022 12:35:30:763
		Companies involved in	MAAA0007775; MAAA0028214; MAAA0033183; MAAA0036936; MAAA0073484; MAAA0078098...

DIRECTOR/MEMBER 174

Director type	Director	Created by	csd.reverifibatch@treasury.gov.za
Director status	Active	Created date	04 Aug 2021 11:19:08:000
Name(s)	BASHEENA	Edit by	csd.reverifibatch@treasury.gov.za
Surname	BHOOLA	Edit date	19 Sep 2022 12:05:11:000
Country	South Africa	Restricted Supplier	No
Identification type	South African Identification Number	Restriction Last Verification Date	23 Sep 2022 12:35:33:030
South African identification number	8305030126085	Government Employee	No
Work permit	0000000	Government Employee Last Verification Date	23 Sep 2022 12:35:20:307
Appointment date	12 Jul 2021 00:00:00:000	SA identification number Verified	Yes
Owner	No	SA identification number verification date	23 Sep 2022 12:35:30:793
		Companies involved in	MAAA0007775; MAAA0028214; MAAA0033183; MAAA0036936; MAAA0073484; MAAA0078098...





CSD REGISTRATION REPORT

DIRECTOR/MEMBER 175

Director type	Director	Created by	csd.reverifybatch@treasury.gov.za
Director status	Active	Created date	04 Aug 2021 11:19:22:000
Name(s)	FREDERIK WILHELM CHRISTIAAN	Edit by	csd.reverifybatch@treasury.gov.za
Surname	COETZER	Edit date	19 Sep 2022 12:05:37:000
Country	South Africa	Restricted Supplier	No
Identification type	South African Identification Number	Restriction Last Verification Date	23 Sep 2022 12:35:33:030
South African identification number	7501135001089	Government Employee	No
Work permit	0000000	Government Employee Last Verification Date	23 Sep 2022 12:35:20:323
Appointment date	01 Jul 2021 00:00:00:000	SA identification number Verified	Yes
Owner	No	SA identification number verification date	23 Sep 2022 12:35:30:827
		Companies involved in	MAAA0007775; MAAA0028214; MAAA0033183; MAAA0036936; MAAA0073484; MAAA0078098...

DIRECTOR/MEMBER 176

Director type	Director	Created by	csd.reverifybatch@treasury.gov.za
Director status	Active	Created date	04 Aug 2021 11:19:37:000
Name(s)	JAN PETRUS	Edit by	csd.reverifybatch@treasury.gov.za
Surname	ALLEN	Edit date	19 Sep 2022 12:06:00:000
Country	South Africa	Restricted Supplier	No
Identification type	South African Identification Number	Restriction Last Verification Date	23 Sep 2022 12:35:33:043
South African identification number	8807075213082	Government Employee	No
Work permit	0000000	Government Employee Last Verification Date	23 Sep 2022 12:35:20:323
Appointment date	01 Jul 2021 00:00:00:000	SA identification number Verified	Yes
Owner	No	SA identification number verification date	23 Sep 2022 12:35:30:873





CSD REGISTRATION REPORT

DIRECTOR/MEMBER 177

Director type	Director
Director status	Active
Name(s)	LISA GRAZIA MARIA
Surname	VIDULICH
Country	South Africa
Identification type	South African Identification Number
South African identification number	8112180142080
Work permit	0000000
Appointment date	01 Jul 2021 00:00:00:000
Owner	No

Companies involved in

MAAA0007775; MAAA0028214;
MAAA0033183; MAAA0036936;
MAAA0073484; MAAA0078098...

Created by

csd.reverifybatch@treasury.gov.za

Created date

01 Sep 2021 09:52:24:000

Edit by

csd.reverifybatch@treasury.gov.za

Edit date

19 Sep 2022 12:05:11:000

Restricted Supplier

No

Restriction Last Verification Date

23 Sep 2022 12:35:33:043

Government Employee

No

Government Employee Last Verification Date

23 Sep 2022 12:35:20:323

SA identification number Verified

Yes

SA identification number verification date

23 Sep 2022 12:35:30:903

Companies involved in

MAAA0007775; MAAA0028214;
MAAA0033183; MAAA0036936;
MAAA0073484; MAAA0078098...

DIRECTOR/MEMBER 178

Director type	Director
Director status	Active
Name(s)	SURAYA
Surname	GIERDIEN
Country	South Africa
Identification type	South African Identification Number
South African identification number	7907070083083
Work permit	0000000
Appointment date	01 Jul 2021 00:00:00:000

Created by

csd.reverifybatch@treasury.gov.za

Created date

01 Sep 2021 09:52:51:000

Edit by

csd.reverifybatch@treasury.gov.za

Edit date

19 Sep 2022 12:06:00:000

Restricted Supplier

No

Restriction Last Verification Date

23 Sep 2022 12:35:33:060

Government Employee

No

Government Employee Last Verification Date

23 Sep 2022 12:35:20:323

SA identification number Verified

Yes





CSD REGISTRATION REPORT

Owner	No	SA identification number verification date	23 Sep 2022 12:35:30:920
		Companies involved in	MAAA0007775; MAAA0028214; MAAA0033183; MAAA0036936; MAAA0073484; MAAA0078098...
DIRECTOR/MEMBER 179			
Director type	Director	Created by	csd.reverifybatch@treasury.gov.za
Director status	Active	Created date	01 Sep 2021 09:52:51:000
Name(s)	JOHANNES GERHARDUS	Edit by	csd.reverifybatch@treasury.gov.za
Surname	ROSSOUW	Edit date	19 Sep 2022 12:06:01:000
Country	South Africa	Restricted Supplier	No
Identification type	South African Identification Number	Restriction Last Verification Date	23 Sep 2022 12:35:33:060
South African identification number	8510185058088	Government Employee	No
Work permit	0000000	Government Employee Last Verification Date	23 Sep 2022 12:35:20:340
Appointment date	01 Jul 2021 00:00:00:000	SA identification number Verified	Yes
Owner	No	SA identification number verification date	23 Sep 2022 12:35:30:950
		Companies involved in	MAAA0007775; MAAA0028214; MAAA0033183; MAAA0036936; MAAA0073484; MAAA0078098...
DIRECTOR/MEMBER 180			
Director type	Director	Created by	csd.reverifybatch@treasury.gov.za
Director status	Active	Created date	01 Sep 2021 09:52:52:000
Name(s)	FARZEEN	Edit by	csd.reverifybatch@treasury.gov.za
Surname	BOOTHA	Edit date	19 Sep 2022 12:06:02:000
Country	South Africa	Restricted Supplier	No
Identification type	South African Identification Number	Restriction Last Verification Date	23 Sep 2022 12:35:33:077
South African identification number	8812120421086	Government Employee	No
Work permit	0000000	Government Employee Last Verification Date	23 Sep 2022 12:35:20:340





CSD REGISTRATION REPORT

Appointment date	01 Jul 2021 00:00:00:000	SA identification number Verified	Yes
Owner	No	SA identification number verification date	23 Sep 2022 12:35:30:997
		Companies involved in	MAAA0007775; MAAA0028214; MAAA0033183; MAAA0036936; MAAA0073484; MAAA0078098...
DIRECTOR/MEMBER 181			
Director type	Director	Created by	csd.reverifybatch@treasury.gov.za
Director status	Active	Created date	01 Sep 2021 09:52:53:000
Name(s)	ASIF	Edit by	csd.reverifybatch@treasury.gov.za
Surname	JOOSUB	Edit date	19 Sep 2022 12:06:02:000
Country	South Africa	Restricted Supplier	No
Identification type	South African Identification Number	Restriction Last Verification Date	23 Sep 2022 12:35:33:090
South African identification number	8702285184084	Government Employee	No
Work permit	0000000	Government Employee Last Verification Date	23 Sep 2022 12:35:20:340
Appointment date	01 Jul 2021 00:00:00:000	SA identification number Verified	Yes
Owner	No	SA identification number verification date	23 Sep 2022 12:35:31:043
		Companies involved in	MAAA0007775; MAAA0028214; MAAA0033183; MAAA0036936; MAAA0073484; MAAA0078098...
DIRECTOR/MEMBER 182			
Director type	Director	Created by	csd.reverifybatch@treasury.gov.za
Director status	Active	Created date	01 Sep 2021 09:52:54:000
Name(s)	FAEEZA	Edit by	csd.reverifybatch@treasury.gov.za
Surname	LORGAT	Edit date	19 Sep 2022 12:06:02:000
Country	South Africa	Restricted Supplier	No
Identification type	South African Identification Number	Restriction Last Verification Date	23 Sep 2022 12:35:33:107
South African identification number	8810120112085	Government Employee	No





CSD REGISTRATION REPORT

Work permit	0000000	Government Employee Last Verification Date	23 Sep 2022 12:35:20:370
Appointment date	01 Jul 2021 00:00:00:000	SA identification number Verified	Yes
Owner	No	SA identification number verification date	23 Sep 2022 12:35:31:090
		Companies involved in	MAAA0007775; MAAA0028214; MAAA0033183; MAAA0036936; MAAA0073484; MAAA0078098...
DIRECTOR/MEMBER 183			
Director type	Director	Created by	csd.reverifybatch@treasury.gov.za
Director status	Active	Created date	01 Sep 2021 09:52:55:000
Name(s)	EMMA MUNRO	Edit by	csd.reverifybatch@treasury.gov.za
Surname	NEISIUS	Edit date	19 Sep 2022 12:06:03:000
Country	South Africa	Restricted Supplier	No
Identification type	South African Identification Number	Restriction Last Verification Date	23 Sep 2022 12:35:33:107
South African identification number	7105230864183	Government Employee	No
Work permit	0000000	Government Employee Last Verification Date	23 Sep 2022 12:35:20:370
Appointment date	01 Jul 2021 00:00:00:000	SA identification number Verified	Yes
Owner	No	SA identification number verification date	23 Sep 2022 12:35:31:107
		Companies involved in	MAAA0007775; MAAA0028214; MAAA0033183; MAAA0036936; MAAA0073484; MAAA0078098...
DIRECTOR/MEMBER 184			
Director type	Director	Created by	csd.reverifybatch@treasury.gov.za
Director status	Active	Created date	16 Feb 2022 10:28:46:000
Name(s)	THAANIYA	Edit by	csd.reverifybatch@treasury.gov.za
Surname	ISAACS	Edit date	19 Sep 2022 12:05:12:000
Country	South Africa	Restricted Supplier	No
Identification type	South African Identification Number	Restriction Last Verification Date	23 Sep 2022 12:35:33:137





CSD REGISTRATION REPORT

South African identification number	7208200246082	Government Employee	No
Work permit	0000000	Government Employee Last Verification Date	23 Sep 2022 12:35:20:400
Appointment date	01 Feb 2022 00:00:00:000	SA identification number Verified	Yes
Owner	No	SA identification number verification date	23 Sep 2022 12:35:31:123
		Companies involved in	MAAA0004779; MAAA0004782; MAAA0007775; MAAA0028214; MAAA0033183; MAAA0036936...
DIRECTOR/MEMBER 185			
Director type	Director	Created by	csd.reverifybatch@treasury.gov.za
Director status	Active	Created date	31 Mar 2022 09:17:46:000
Name(s)	MOKGETHOA	Edit by	csd.reverifybatch@treasury.gov.za
Surname	MAKOLA	Edit date	19 Sep 2022 12:06:03:000
Country	South Africa	Restricted Supplier	No
Identification type	South African Identification Number	Restriction Last Verification Date	23 Sep 2022 12:35:33:153
South African identification number	8707170324083	Government Employee	No
Work permit	0000000	Government Employee Last Verification Date	23 Sep 2022 12:35:20:400
Appointment date	01 Jul 2021 00:00:00:000	SA identification number Verified	Yes
Owner	No	SA identification number verification date	23 Sep 2022 12:35:31:170
		Companies involved in	MAAA0007775; MAAA0028214; MAAA0033183; MAAA0036936; MAAA0078098; MAAA0083491...
DIRECTOR/MEMBER 186			
Director type	Director	Created by	csd.reverifybatch@treasury.gov.za
Director status	Active	Created date	11 Aug 2022 10:38:22:000
Name(s)	KESHIA CAMILLE	Edit by	csd.reverifybatch@treasury.gov.za
Surname	AUGUST	Edit date	19 Sep 2022 12:05:12:000
Country	South Africa	Restricted Supplier	No





CSD REGISTRATION REPORT

Identification type	South African Identification Number	Restriction Last Verification Date	23 Sep 2022 12:35:33:170
South African identification number	8706120100080	Government Employee	No
Work permit	0000000	Government Employee Last Verification Date	23 Sep 2022 12:35:20:417
Appointment date	26 Jul 2022 00:00:00:000	SA identification number Verified	Yes
Owner	No	SA identification number verification date	23 Sep 2022 12:35:31:217
		Companies involved in	MAAA0007775; MAAA0028214; MAAA0033183; MAAA0036936; MAAA0078098; MAAA0083491...

DIRECTOR/MEMBER 187

Director type	Director	Created by	csd.reverifybatch@treasury.gov.za
Director status	Active	Created date	11 Aug 2022 10:38:23:000
Name(s)	BILAL	Edit by	csd.reverifybatch@treasury.gov.za
Surname	LAHER	Edit date	19 Sep 2022 12:05:13:000
Country	South Africa	Restricted Supplier	No
Identification type	South African Identification Number	Restriction Last Verification Date	23 Sep 2022 12:35:33:170
South African identification number	8712065068084	Government Employee	No
Work permit	0000000	Government Employee Last Verification Date	23 Sep 2022 12:35:20:417
Appointment date	26 Jul 2022 00:00:00:000	SA identification number Verified	Yes
Owner	No	SA identification number verification date	23 Sep 2022 12:35:31:247
		Companies involved in	MAAA0007775; MAAA0028214; MAAA0033183; MAAA0036936; MAAA0078098; MAAA0083491...

DIRECTOR/MEMBER 188

Director type	Director	Created by	csd.reverifybatch@treasury.gov.za
Director status	Active	Created date	11 Aug 2022 10:38:24:000
Name(s)	YUSHAVIA	Edit by	csd.reverifybatch@treasury.gov.za
Surname	RAMLALL	Edit date	19 Sep 2022 12:05:13:000





CSD REGISTRATION REPORT

Country	South Africa	Restricted Supplier	No
Identification type	South African Identification Number	Restriction Last Verification Date	23 Sep 2022 12:35:33:183
South African identification number	8908190143087	Government Employee	No
Work permit	0000000	Government Employee Last Verification Date	23 Sep 2022 12:35:20:433
Appointment date	26 Jul 2022 00:00:00:000	SA identification number Verified	Yes
Owner	No	SA identification number verification date	23 Sep 2022 12:35:31:263
		Companies involved in	MAAA0007775; MAAA0028214; MAAA0033183; MAAA0036936; MAAA0078098; MAAA0083491...
DIRECTOR/MEMBER 189			
Director type	Director	Created by	csd.reverifybatch@treasury.gov.za
Director status	Active	Created date	11 Aug 2022 10:38:25:000
Name(s)	PHUTI SYNOVIA	Edit by	csd.reverifybatch@treasury.gov.za
Surname	TSIPA	Edit date	19 Sep 2022 12:05:14:000
Country	South Africa	Restricted Supplier	No
Identification type	South African Identification Number	Restriction Last Verification Date	23 Sep 2022 12:35:33:200
South African identification number	8805110377086	Government Employee	No
Work permit	0000000	Government Employee Last Verification Date	23 Sep 2022 12:35:20:450
Appointment date	07 Jul 2022 00:00:00:000	SA identification number Verified	Yes
Owner	No	SA identification number verification date	23 Sep 2022 12:35:31:280
		Companies involved in	MAAA0007775; MAAA0028214; MAAA0033183; MAAA0036936; MAAA0078098; MAAA0083491...
DIRECTOR/MEMBER 190			
Director type	Director	Created by	csd.reverifybatch@treasury.gov.za
Director status	Active	Created date	11 Aug 2022 10:39:14:000
Name(s)	TARRYN LYNNE	Edit by	csd.reverifybatch@treasury.gov.za





CSD REGISTRATION REPORT

Surname	NEWTON	Edit date	19 Sep 2022 12:05:38:000
Country	South Africa	Restricted Supplier	No
Identification type	South African Identification Number	Restriction Last Verification Date	23 Sep 2022 12:35:33:230
South African identification number	8503120026088	Government Employee	No
Work permit	0000000	Government Employee Last Verification Date	23 Sep 2022 12:35:20:450
Appointment date	07 Jul 2022 00:00:00:000	SA identification number Verified	Yes
Owner	No	SA identification number verification date	23 Sep 2022 12:35:31:310
		Companies involved in	MAAA0007775; MAAA0028214; MAAA0033183; MAAA0036936; MAAA0078098; MAAA0083491...

DIRECTOR/MEMBER 191

Director type	Director	Created by	csd.reverifybatch@treasury.gov.za
Director status	Active	Created date	11 Aug 2022 10:39:14:000
Name(s)	JOHAN EPKO	Edit by	csd.reverifybatch@treasury.gov.za
Surname	VAN TIDDENS	Edit date	19 Sep 2022 12:05:38:000
Country	South Africa	Restricted Supplier	No
Identification type	South African Identification Number	Restriction Last Verification Date	23 Sep 2022 12:35:33:247
South African identification number	8009155087086	Government Employee	No
Work permit	0000000	Government Employee Last Verification Date	23 Sep 2022 12:35:20:463
Appointment date	14 Jul 2022 00:00:00:000	SA identification number Verified	Yes
Owner	No	SA identification number verification date	23 Sep 2022 12:35:31:403
		Companies involved in	MAAA0007775; MAAA0028214; MAAA0033183; MAAA0036936; MAAA0078098; MAAA0083491...

DIRECTOR/MEMBER 192

Director type	Director	Created by	csd.reverifybatch@treasury.gov.za
Director status	Active	Created date	11 Aug 2022 10:39:34:000





CSD REGISTRATION REPORT

Name(s)	ADILLE	Edit by	csd.reverifybatch@treasury.gov.za
Surname	MARTIN	Edit date	19 Sep 2022 12:06:03:000
Country	South Africa	Restricted Supplier	No
Identification type	South African Identification Number	Restriction Last Verification Date	23 Sep 2022 12:35:33:263
South African identification number	8507250234081	Government Employee	No
Work permit	0000000	Government Employee Last Verification Date	23 Sep 2022 12:35:20:463
Appointment date	07 Jul 2022 00:00:00:000	SA identification number Verified	Yes
Owner	No	SA identification number verification date	23 Sep 2022 12:35:31:433
		Companies involved in	MAAA0007775; MAAA0028214; MAAA0033183; MAAA0036936; MAAA0078098; MAAA0083491...
DIRECTOR/MEMBER 193			
Director type	Director	Created by	csd.reverifybatch@treasury.gov.za
Director status	Active	Created date	11 Aug 2022 10:39:34:000
Name(s)	DEVESHNEE	Edit by	csd.reverifybatch@treasury.gov.za
Surname	RAMAN	Edit date	19 Sep 2022 12:06:04:000
Country	South Africa	Restricted Supplier	No
Identification type	South African Identification Number	Restriction Last Verification Date	23 Sep 2022 12:35:33:280
South African identification number	8604210110087	Government Employee	No
Work permit	0000000	Government Employee Last Verification Date	23 Sep 2022 12:35:20:480
Appointment date	07 Jul 2022 00:00:00:000	SA identification number Verified	Yes
Owner	No	SA identification number verification date	23 Sep 2022 12:35:31:450
		Companies involved in	MAAA0007775; MAAA0028214; MAAA0033183; MAAA0036936; MAAA0078098; MAAA0083491...
DIRECTOR/MEMBER 194			
Director type	Director	Created by	csd.reverifybatch@treasury.gov.za





CSD REGISTRATION REPORT

Director status	Active	Created date	18 Aug 2022 11:26:07:000
Name(s)	LOUIS KRUGER	Edit by	csd.reverifybatch@treasury.gov.za
Surname	DE JAGER	Edit date	19 Sep 2022 12:05:15:000
Country	South Africa	Restricted Supplier	No
Identification type	South African Identification Number	Restriction Last Verification Date	23 Sep 2022 12:35:33:280
South African identification number	8404275216089	Government Employee	No
Work permit	0000000	Government Employee Last Verification Date	23 Sep 2022 12:35:20:497
Appointment date	02 Aug 2022 00:00:00:000	SA identification number Verified	Yes
Owner	No	SA identification number verification date	23 Sep 2022 12:35:31:480
		Companies involved in	MAAA0007775; MAAA0028214; MAAA0033183; MAAA0036936; MAAA0078098; MAAA0083491...

DIRECTOR/MEMBER 195			
Director type	Director	Created by	csd.reverifybatch@treasury.gov.za
Director status	Active	Created date	18 Aug 2022 11:26:09:000
Name(s)	RIANTHA	Edit by	csd.reverifybatch@treasury.gov.za
Surname	MOODLEY	Edit date	19 Sep 2022 12:05:16:000
Country	South Africa	Restricted Supplier	No
Identification type	South African Identification Number	Restriction Last Verification Date	23 Sep 2022 12:35:33:310
South African identification number	8810120175082	Government Employee	No
Work permit	0000000	Government Employee Last Verification Date	23 Sep 2022 12:35:20:510
Appointment date	14 Jul 2022 00:00:00:000	SA identification number Verified	Yes
Owner	No	SA identification number verification date	23 Sep 2022 12:35:31:497
		Companies involved in	MAAA0007775; MAAA0028214; MAAA0033183; MAAA0036936; MAAA0078098; MAAA0083491...

DIRECTOR/MEMBER 196	
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CSD REGISTRATION REPORT

Director type	Director	Created by	csd.reverifybatch@treasury.gov.za
Director status	Active	Created date	19 Sep 2022 12:05:16:000
Name(s)	ASANDA KHULULEKANI PORTIA	Edit by	csd.reverifybatch@treasury.gov.za
Surname	MAJOLA	Edit date	19 Sep 2022 12:05:16:000
Country	South Africa	Restricted Supplier	No
Identification type	South African Identification Number	Restriction Last Verification Date	23 Sep 2022 12:35:33:327
South African identification number	8909300168089	Government Employee	No
Work permit	0000000	Government Employee Last Verification Date	23 Sep 2022 12:35:20:510
Appointment date	25 Aug 2022 00:00:00:000	SA identification number Verified	Yes
Owner	No	SA identification number verification date	23 Sep 2022 12:35:31:530
		Companies involved in	MAAA0007775; MAAA0028214; MAAA0033183; MAAA0036936; MAAA0078098; MAAA0083491...

DIRECTOR/MEMBER 197

Director type	Director	Created by	csd.reverifybatch@treasury.gov.za
Director status	Active	Created date	19 Sep 2022 12:05:38:000
Name(s)	OSMAN	Edit by	csd.reverifybatch@treasury.gov.za
Surname	MOLLAGEE	Edit date	19 Sep 2022 12:05:38:000
Country	South Africa	Restricted Supplier	No
Identification type	South African Identification Number	Restriction Last Verification Date	23 Sep 2022 12:35:33:340
South African identification number	7001215246084	Government Employee	No
Work permit	0000000	Government Employee Last Verification Date	23 Sep 2022 12:35:20:527
Appointment date	01 Aug 2022 00:00:00:000	SA identification number Verified	Yes
Owner	No	SA identification number verification date	23 Sep 2022 12:35:31:577
		Companies involved in	MAAA0004782; MAAA0007775; MAAA0021315; MAAA0028214; MAAA0033183; MAAA0036936...





CSD REGISTRATION REPORT

DIRECTOR/MEMBER 198

Director type	Director	Created by	csd.reverifbybatch@treasury.gov.za
Director status	Active	Created date	19 Sep 2022 12:05:38:000
Name(s)	RAZIA	Edit by	csd.reverifbybatch@treasury.gov.za
Surname	SIRKHOT	Edit date	19 Sep 2022 12:05:38:000
Country	South Africa	Restricted Supplier	No
Identification type	South African Identification Number	Restriction Last Verification Date	23 Sep 2022 12:35:33:357
South African identification number	7808160156088	Government Employee	No
Work permit	0000000	Government Employee Last Verification Date	23 Sep 2022 12:35:20:527
Appointment date	11 Jul 2022 00:00:00:000	SA identification number Verified	Yes
Owner	No	SA identification number verification date	23 Sep 2022 12:35:31:670
		Companies involved in	MAAA0007775; MAAA0028214; MAAA0033183; MAAA0036936; MAAA0078098; MAAA0083491...

The CSD does not automatically verify foreign company registration number, international securities identification number, foreign identification numbers, foreign passport numbers, work permit numbers, foreign bank accounts, B-BBEE, demographic and accreditation information. Organs of State are required to manually verify this information with the applicable verification institutions as per their current policies and procedures.





CSD REGISTRATION REPORT

Tips and Frequently Asked Questions (FAQ)

Identifier

CSD cannot electronically verify the identity of a supplier other than a South African Individual / Sole Proprietor (through Home Affairs) or a company registered at the Companies and Intellectual Property Commission (CIPC). For this reason, a disclaimer is displayed for supply chain practitioners to obtain supporting documentation to verify the identity and legitimacy of a supplier in these cases.

Bank

For help on how to resolve bank failures click here: [I received an email stating the bank information I captured on the CSD was sent for bank account validation and could not be validated. The response received from the bank contains an error message.](#)

The various possible error messages received from the bank are highSemiBolded in red. Search for the applicable message and follow the detailed steps associated with that error message.

Tax

Tax Compliance Status

For help on how to deal with tax status differences between CSD and the tax clearance certificate click here: [What should a supplier do if the tax status on CSD difference from the tax clearance certificate?](#)

Tax Compliance Expiry Date

For help on how to deal with tax status differences between CSD and the tax clearance certificate click here: [How does CSD determine the tax compliance expiry date?](#)

CIPC

Should the director/member information reflected on the CIPC registration report differs to that reflected on CSD for help click here: [The active Directors/Members are not being populated on the CSD Directors/Members screen as they appear at CIPC. how can I rectify this?](#)

State Employee

For more information pertaining to government employment status click here: [Will there be verification done to identify if a supplier is a government employee?](#)

BBBEE

CSD does not automatically verify all certificate information with the various accreditation bodies. Organs of State are required, where not automatically verified by CSD, to manually verify this information with the applicable accreditation body as per current policies and procedures. Expired certificate information do not reflect on the report.

