home affairs

Department:
Home Affairs
REPUBLIC OF SOUTH AFRICA

Enquiries: Valencia Ndhlovu **Tel:** (012) 406 2771 **E-mail:** Valencia.Ndhlovu@dha.gov.za

The Director
YOLANDE VAN BILJON
107 Solidatus
144 Ria Street
Murrayfield
0184

yolande.vanbiljon@dha.gov.za

Dear Ms. van Biljon

APPOINTMENT TO ACT AS CHIEF DIRECTOR: SUPPLY CHAIN & ASSET MANAGEMENT AND HEAD OF THE PPP UNIT, TO ASSIST WITH THE IMPLEMENTING THE 2025/26 AUDIT ACTION PLAN AND WITH THE PREPARATION OF THE 2025/26 INTERIM AND ANNUAL FINANCIAL STATEMENTS.

1. This letter serves to appoint you to act as Chief Director: SCM & Asset Management and Head of the PPP unit, to assist with the implementing the 2025/26 audit action plan and with the preparation of the 2025/26 interim and annual financial statements on the following conditions that:
   1.1. The Department and Ms. Y van Biljon sign a contract form (SBD 7.2) attached hereto.

2. Please note that if either of the conditions above is not met due to the parties' inability to reach an agreement the Department reserves the right not to appoint you in line with the Department's supply chain processes.

3. Please acknowledge receipt of this letter and confirm your acceptance of the contents thereof in writing, within one (1) working day to any of the above-mentioned contact details.

4. The project manager is Mr Gordon Hollamby, Chief Financial Officer, and may be contacted at: Tel: (012) 406 4377 | E-mail: Gordon.Hollamby@dha.gov.za.

Yours sincerely

MR GORDON HOLLAMBY
CHIEF FINANCIAL OFFICER
DATE: 20/11/2025

home affairs

Department:
Home Affairs
REPUBLIC OF SOUTH AFRICA

CONTRACT FORM - RENDERING OF SERVICES

THIS FORM MUST BE FILLED IN DUPLICATE BY BOTH THE SERVICE PROVIDER (PART 1) AND THE PURCHASER (PART 2). BOTH FORMS MUST BE SIGNED IN THE ORIGINAL SO THAT THE SERVICE PROVIDER AND THE PURCHASER WOULD BE IN POSSESSION OF ORIGINALLY SIGNED CONTRACTS FOR THEIR RESPECTIVE RECORDS.

PART 1 (TO BE FILLED IN BY THE SERVICE PROVIDER)

1. I hereby undertake to render services described in the attached bidding documents to the **Department of Home Affairs (DHA)** in accordance with the requirements and task directives / proposals specifications stipulated in at the price/s quoted. My offer/s remain binding upon me and open for acceptance by the Purchaser during the validity period indicated and calculated from the closing date of the bid.

2. The following documents shall be deemed to form and be read and construed as part of this agreement:

   (i) Bidding documents, *viz*
   - Invitation to bid
   - Tax clearance certificate
   - Pricing schedule(s)
   - Filled in task directive/proposal
   - Preference Certificates in terms of the Preferential Procurement Regulations 2022
   - Declaration of interest
   - Special Conditions of Contract;

   (ii) General Conditions of Contract; and
   (iii) Other (specify)

3. I confirm that I have satisfied myself as to the correctness and validity of my bid; that the price(s) and rate(s) quoted cover all the services specified in the proposal; that the price(s) and rate(s) cover all my obligations and I accept that any mistakes regarding price(s) and rate(s) and calculations will be at my own risk.

4. I accept full responsibility for the proper execution and fulfilment of all obligations and conditions devolving on me under this agreement as the principal liable for the due fulfilment of this contract.

5. I declare that I have no participation in any collusive practices with any bidder or any other person regarding this or any other bid.

6. I confirm that I am duly authorised to sign this contract.

NAME (PRINT)	Yolande van Biljon
CAPACITY	Service Provider
SIGNATURE	
NAME OF FIRM	**YOLANDE VAN BILJON**
DATE	21 November 2025

WITNESSES

1 .....

2 .....

DATE: .....

I was approached by the CFO to submit a proposal in response to an urgent and special need.
Services will be as agreed with the CFO.
Preference certificates not applicable.
I am not aware of any Special Conditions of Contract and accept the GCC as provided.

CONTRACT FORM - RENDERING OF SERVICES

PART 2 (TO BE FILLED IN BY THE PURCHASER)

1 I **Gordon Hollamby** in my capacity as **Chief Financial Officer** accept your bid under reference number for the rendering of services indicated hereunder and/or further specified in the annexure(s).

2. An official order indicating service delivery instructions is forthcoming.

3. I undertake to make payment for the services rendered in accordance with the terms and conditions of the contract, within 30 (thirty) days after receipt of an invoice.

DESCRIPTION	PRICE VAT INCLUSIVE	CONTRACT PERIOD	TOTAL PREFERENCE POINTS CLAIMED	POINTS CLAIMED FOR EACH SPECIFIC GOAL
Appointment to act as Chief-Director: SCM & Assets Management and Head of PPP unit, to assist with the implementing the 2025 interim and annual financial statements.	Total amount of R 975 000.00 for a maximum of 780 hours at R1 250.00 per hour.	Effect from 08 October 2025	N/A	N/A

4. I confirm that I am duly authorized to sign this contract between **YOLANDE VAN BILJON**

SIGNED AT Pretoria ON: 20 November 2025

NAME: **Gordon Hollamby**

SIGNATURE: .....

OFFICIAL STAMP

DEPARTMENT OF HOME AFFAIRS
PRIVATE BAG X114
2025 -11- 20
PRETORIA 0001
DEPARTMENT OF HOME AFFAIRS

WITNESSES

1 .....

2 .....

DATE: 20/11/2025

CENTRAL SUPPLIER DATABASE
FOR GOVERNMENT

Report Date:
18 Nov 2025 11:22:49.768 AM
Report Ran By:
yolandevanbiljon@gmail.com

CSD REGISTRATION REPORT

SUPPLIER IDENTIFICATION

Supplier number	MAAA1666296	Have Bank Account	Yes
Is supplier active?	Yes	Total annual turnover	R10 million or less; or
Supplier type	Individual	Financial year start date	01 Mar 2025 00:00:00:000
Supplier sub-type	Individual	Created by	yolandevanbiljon@gmail.com
Legal name	YOLANDE VAN BILJON	Created date	18 Nov 2025 10:55:27:980
Trading name	Yolande van Biljon	Edit by	yolandevanbiljon@gmail.com
Identification type	South African Identification Number	Edit date	18 Nov 2025 10:55:27:980
South African identification number	7012010007084	Restricted Supplier	No ✓
Government breakdown	Individual	Restricted Director	No ✓
Country of origin	South Africa	Government Employee	No ✓

SUPPLIER INDUSTRY CLASSIFICATION INFORMATION

INDUSTRY CLASSIFICATION 1

Main group	Professional, scientific and technical activities		
		Core industry	Activities of head offices; management consultancy activities
Division	Activities of head offices; management consultancy activities	% share of annual turnover	100.00

SUPPLIER CONTACT INFORMATION

CONTACT 1

Contact type	Bid Office	Cellphone number	083 326 9605
Is this your preferred Contact?	Yes	Do you want this contact to also be a CSD user ?	Yes
Name(s)	Yolande	Created by	yolandevanbiljon@gmail.com
Surname	van Biljon	Created date	18 Nov 2025 11:00:32:340
Identification type	South African Identification Number	Edit by	yolandevanbiljon@gmail.com
Prefer communication via email	Yes	Edit date	18 Nov 2025 11:00:32:340
Email address	yolandevanbiljon@gmail.com		

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CENTRAL SUPPLIER DATABASE FOR GOVERNMENT

Report Date:
18 Nov 2025 11:22:49.784 AM
Report Ran By:
yolandevanbiljon@gmail.com

CSD REGISTRATION REPORT

SUPPLIER ADDRESS INFORMATION

ADDRESS 1

Is this a preferred address?	Yes	Ward Number	41
Address line 1	107 Solidatus, 144 Ria Str	Country	South Africa
Address line 2	144 Ria Str	This address S/A postal	Yes
Suburb	Murrayfield	Created by	yolandevanbiljon@gmail.com
Province	Gauteng	Created date	18 Nov 2025 11:00:32:247
Municipality	City of Tshwane	Edit by	yolandevanbiljon@gmail.com
City	Pretoria	Edit date	18 Nov 2025 11:00:32:247
Postal code	0184		

SUPPLIER BANK ACCOUNT

BANK ACCOUNT 1

Is this a preferred account?	Yes	Is the identifier linked at the bank	Yes
Edit date	18 Nov 2025 11:00:32:403	Is this a Shared Funding Account	No
Bank Verification Status	Verification Required	Funding Partner(s)	
Foreign Bank Account	No		

TAX INFORMATION

Income tax number	1892847649	Overall Tax Status	Tax Compliant
Is this supplier a VAT vendor?	No	Created by	yolandevanbiljon@gmail.com
Are you Registered with SARS?	Yes	Created date	18 Nov 2025 11:00:32:433
Last validation date	18 Nov 2025 11:01:00:000	Edit by	yolandevanbiljon@gmail.com
Would you like to receive notifications?	Yes	Edit date	18 Nov 2025 11:00:32:433

CENTRAL SUPPLIER DATABASE FOR GOVERNMENT

Report Date:
18 Nov 2025 11:22:49.800 AM
Report Ran By:
yolandevanbiljon@gmail.com

CSD REGISTRATION REPORT

B-BBEE INFORMATION

Certificate type	None		
Created by	yolandevanbiljon@gmail.com	Edit by	yolandevanbiljon@gmail.com
Created date	18 Nov 2025 11:03:00:263	Edit date	18 Nov 2025 11:03:00:263

OWNERSHIP INFORMATION

CSD can only verify the youth category of persons for South African citizens. It is the responsibility of an organ of state supply chain practitioner to obtain supporting documentation to verify the ownership information of this supplier.

Owner s name and surname Legal name	Owner s Identification number	RSA Citizen	Ethnic group	Gender	Ownership %	Youth	Disabled	Military	Rural	Township
YOLANDE VAN BILJON	7012010007084	Yes	White	Female	100.00%	No	No	No	No	No
Total					100.00%					

CATEGORY OF PERSONS BASED ON OWNERSHIP

Owned by people	100.00%
Owned by people who are women	100.00%

DIRECTORS /MEMBERS / OWNERS INFORMATION

DIRECTOR/MEMBER 1

Director type	Director,Owner	Owner person with disabilities	No
Director status	Active	Owner military veteran	No
Name(s)	YOLANDE	Created by	yolandevanbiljon@gmail.com
Surname	VAN BILJON	Created date	18 Nov 2025 09:46:52:000
Country	South Africa	Edit by	yolandevanbiljon@gmail.com
Identification type	South African Identification Number	Edit date	18 Nov 2025 10:27:07:000
South African identification number	7012010007084	Restricted Director	No
Appointment date	18 Nov 2025 00:00:00:000	Restriction Last Verification Date	18 Nov 2025 11:00:42:470
Email address	yolandevanbiljon@gmail.com	Government Employee	No
Cellphone number	083 326 9605	Government Employee Last Verification Date	18 Nov 2025 11:00:42:233
Owner	Yes	SA identification number Verified	Yes
Ownership %	100.00%	SA identification number verification date	18 Nov 2025 11:00:42:247
Owner's ethnic group	White	Ownership verification status	Verified by CIPC
Owner's gender	Female	Ownership last verification date	01 Jan 1900 00:00:00:000

national treasury
Department:
National Treasury
REPUBLIC OF SOUTH AFRICA

CENTRAL SUPPLIER DATABASE FOR GOVERNMENT

Report Date:
18 Nov 2025 11:22:49.816 AM
Report Ran By:
yolandevanbiljon@gmail.com

CSD REGISTRATION REPORT

Owner youth No

Tips and Frequently Asked Questions (FAQ)

Identifier

CSD cannot electronically verify the identity of a supplier other than a South African Individual / Sole Proprietor (through Home Affairs) or a company registered at the Companies and Intellectual Property Commission (CIPC). For this reason, a disclaimer is displayed for supply chain practitioners to obtain supporting documentation to verify the identity and legitimacy of a supplier in these cases.

Bank

For help on how to resolve bank failures click here: I received an email stating the bank information I captured on the CSD was sent for bank account validation and could not be validated. The response received from the bank contains an error message.
The various possible error messages received from the bank are highSemiBolded in red. Search for the applicable message and follow the detailed steps associated with that error message.

Tax

Tax Compliance Status
For help on how to deal with tax status differences between CSD and the tax clearance certificate click here: What should a supplier do if the tax status on CSD difference from the tax clearance certificate?

Tax Compliance Expiry Date
For help on how to deal with tax status differences between CSD and the tax clearance certificate click here: How does CSD determine the tax compliance expiry date?

CIPC

Should the director/member information reflected on the CIPC registration report differs to that reflected on CSD for help click here: The active Directors/Members are not being populated on the CSD Directors/Members screen as they appear at CIPC, how can I rectify this?

State Employee

For more information pertaining to government employment status click here: Will there be verification done to identify if a supplier is a government employee?

BBBEE

CSD does not automatically verify all certificate information with the various accreditation bodies. Organs of State are required, where not automatically verified by CSD, to manually verify this information with the applicable accreditation body as per current policies and procedures. Expired certificate information do not reflect on the report.

RESTRICTION

Restricted Supplier *- A supplier is restricted by using the identification number of the entity e.g. CIPC registration -, trust -, Social Development non-profit -, South African ID -, Foreign company registration number or ID number. If there is more than one CSD Supplier profile registered on CSD with the same entity identification number, all those related supplier profiles will be restricted.*

Restricted Director *– A director/owner is an individual person and is restricted by using the South African ID or Foreign ID number. If a director belongs to different companies and has been restricted, the director will reflect as restricted in all companies where identification number is detected.*

Restricted Suppliers & Directors are listed on CSD under Help – Am I restricted?

national treasury
Department:
National Treasury
REPUBLIC OF SOUTH AFRICA

CENTRAL SUPPLIER
DATABASE
FOR GOVERNMENT

Report Date:
18 Nov 2025 11:22:49.816 AM

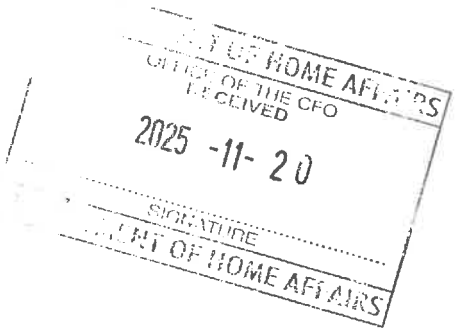
Report Ran By:
yolandevanbiljon@gmail.com

CSD REGISTRATION REPORT

The CSD does not automatically verify foreign company registration number, International securities identification number, foreign identification numbers, foreign passport numbers, work permit numbers, foreign bank accounts, B-BBEE, demographic and accreditation information. Organs of State are required to manually verify this information with the applicable verification institutions as per their current policies and procedures.

Print Date: 11/18/2025 11:22:49 AM

national treasury
Department:
National Treasury
REPUBLIC OF SOUTH AFRICA


DEPT OF HOME AFFAIRS
OFFICE OF THE CFO
RECEIVED
2025 -11- 20
SIGNATURE
DEPT OF HOME AFFAIRS

home affairs

Department:
Home Affairs
REPUBLIC OF SOUTH AFRICA

SECURITY CLASSIFICATION		PRIORITY	
None		Standard	X
Confidential	X	High	
Secret		Very High	
Top Secret			

SUBMISSION

ENQUIRIES:

Name:	**Lincoln Mathebula**
Designation:	**ASD**
Unit:	**Tenders and Contracts**
Contact Numbers: Tel: Fax:	**012 406 2783**

File Number: 3/1/1/2/1/2024/2025

APPOINTMENT OF MS Y VAN BILJON TO ACT AS CHIEF DIRECTOR: SCM & ASSETS MANAGEMENT AND HEAD OF THE PPP UNIT, TO ASSIST WITH THE IMPLEMENTING THE 2025/26 AUDIT ACTION PLAN AND WITH THE PREPARATION OF THE 2025/26 INTERIM AND ANNUAL FINANCIAL STATEMENTS.

PURPOSE

1. To request the Chief Financial Officer to sign the SBD 7.2 contract form between the Department of Home Affairs and Ms Yolande Van Biljon to act as Chief Director: SCM & Assets Management and Head of the PPP unit, to assist with the implementing the 2025/26 audit action plan and with the preparation of the 2025/26 interim and annual financial statements.

BACKGROUND

2. The Department of Home Affairs entered into agreement with Ms Yolande Van Biljon to act as Chief Director: SCM & Assets Management and Head of the PPP unit, to assist with the implementing the 2025/26 audit action plan and with the preparation of the 2025/26 interim and annual financial statements.

3. The contract forms have been prepared on the pro forma standardised tender document SBD 7.2 in terms of Treasury Regulations.

APPOINTMENT OF MS Y VAN BILJON TO ACT AS CHIEF-DIRECTOR: SCM & ASSETS MANAGEMENT AND HEAD OF THE PPP UNIT, TO ASSIST WITH THE IMPLEMENTING THE 2025/26 AUDIT ACTION PLAN AND WITH THE PREPARATION OF THE 2025/26 INTERIM AND ANNUAL FINANCIAL STATEMENTS.

FINANCIAL IMPLICATIONS

4. The contract amount is R 975 000.00 for a maximum of 780 hours at R1 250.00 per hour, with effect from 08 October 2025.

RECOMMENDATION

5. It is recommended that the Chief Financial Officer signs the attached letter of acceptance and SBD 7.2 contract form between the Department of Home Affairs and Ms Yolande Van Biljon to act as Chief Director: SCM & Assets Management and Head of the PPP unit, to assist with the implementing the 2025/26 audit action plan and with the preparation of the 2025/26 interim and annual financial statements.

MR. L. MATHEBULA
ASD: TENDERS AND CONTRACTS
DATE: 19/11/2025

Supported/~~not supported~~, comments

MS. R. PRINSLOO
DD: TENDERS AND CONTRACTS
DATE: 19/11/2025

Supported/not supported, comments

MR. L. NJWABULE
D: DEMAND AND ACQUISITION MANAGEMENT
DATE: 20/11/2025

APPOINTMENT OF MS Y VAN BILJON TO ACT AS CHIEF-DIRECTOR: SCM & ASSETS MANAGEMENT AND HEAD OF THE PPP UNIT, TO ASSIST WITH THE IMPLEMENTING THE 2025/26 AUDIT ACTION PLAN AND WITH THE PREPARATION OF THE 2025/26 INTERIM AND ANNUAL FINANCIAL STATEMENTS.

RECOMMENDATION

5. It is recommended that the Chief Financial Officer signs the attached letter of acceptance and SBD 7.2 contract form between the Department of Home Affairs and Ms Yolande Van Biljon to act as Chief Director: SCM & Assets management and Head of the PPP unit, to assist with the implementing the 2025/26 audit action plan and with the preparation of the 2025/26 interim and annual financial statements.

DECISION

Recommendation in **paragraph 5** signed or not signed:

MR. G. HOLLAMBY
CHIEF FINANCIAL OFFICER
DATE: 20/11/2025

DEPARTMENT OF HOME AFFAIRS
OFFICE OF THE CFO
RECEIVED
2025 -11- 20
SIGNATURE
DEPARTMENT OF HOME AFFAIRS

home affairs

Department:
Home Affairs
REPUBLIC OF SOUTH AFRICA

SECURITY CLASSIFICATION		PRIORITY	
None	X	Standard	
Confidential		High	X
Secret		Very High	
Top Secret			

SUBMISSION

ENQUIRIES:

Name:	**G. O. Hollamby**
Designation:	**DDG: Finance & SCM**
Unit:	**Finance & SCM**
Contact Details: Tel: Email:	**(012) 406 4377**

File Number: 3/1/1/2/1/2024/2025

SUBJECT: APPOINTMENT OF A CHARTERED ACCOUNTANT TO ACT AS CHIEF-DIRECTOR: SCM & ASSET MANAGEMENT AND HEAD: PUPLIC PRIVATE PARTNERSHIP (PPP) UNIT; TO ASSIST WITH THE IMPLEMENTATION OF THE AUDIT ACTION PLAN AND THE PREPARATION OF THE 2025/26 INTERIM AND ANNUAL FINANCIAL STATEMENTS

RECIPIENT: DIRECTOR-GENERAL

PURPOSE/AIM

1. To request the Director-General to approve the appointment of Ms Yolande van Biljon, a Chartered Accountant, to act as the Chief-Director: SCM & Asset Management and Head of the PPP Unit, to assist the Department with implementing the draft 2025/26 audit action plan, and to assist with the preparation of the 2025/26 Interim and Annual Financial Statements, on the basis of a SCM deviation from normal supply chain management processes and the National Treasury Instruction Note No. 1 of 2024/25 on cost containment measures.

APPOINTMENT OF MS YOLANDE VAN BILJON TO ACT AS CHIEF-DIRECTOR: SCM & ASSET MANAGEMENT AND HEAD OF THE PPP UNIT, TO ASSIST WITH IMPLEMENTING THE 2025/26 AUDIT ACTION PLAN AND WITH THE PREPARATION OF THE 2025/26 INTERIM AND ANNUAL FINANCIAL STATEMENTS

BACKGROUND AND DISCUSSION

2. The Department received a qualified audit opinion in 2023/24. The main qualification areas were:
    a. Cash and cash equivalents;
    b. Receivables;
    c. Immovable tangible capital assets;
    d. Related party disclosure;
    e. Transfer of function; and
    f. Contingent liabilities.

3. In respect of the 2024/25 financial year, the Department again received a qualified audit opinion. While the Department managed to clear four of the above qualification areas, qualifications remained in respect of immovable tangible capital assets and contingent liabilities. The AGSA also raised as a matter of emphasis the impairment of fines and penalties / accrued departmental revenue. The latter is linked to the material irregularity relating to the inability of the Department to collect all fines and penalties issued in terms of sections 50(3) and (4) of the Immigration Act, Act No. 13 of 2002.

4. From a departmental perspective, the regression in the audit outcome in 2023/24 is as a result of the lack of capacity / loss of some key resources (the Director: Financial Accounting and the Chief-Director: SCM & Asset Management), the transfer of functions to the Border Management Authority (BMA), changes to the Modified Cash Standard (MCS), and the late start of the regularity audit. The improvement in the audit outcome for 2024/25 measured against the number of qualification areas is attributed to the insourcing of capacity on financial accounting, better management of the audit action process, and focused interventions. The new Director: Financial Accounting assumed duty on 1 July 2025 and her presence already brought stability during the closure of the audit process.

5. The Department is committed to improving the audit outcome. This commitment was made to the Minister, the Portfolio Committee on Home Affairs, the Audit Committee and the AGSA. To this end, a draft audit action was prepared following the release of the 2024/25 AGSA management report. The draft audit action plan is being audited by Internal Audit to ensure the root causes of the findings are addressed.

6. In order to assist the Department with the development of an audit action plan focussed on addressing the root causes, Mr Theoghan Nainaar was requested to assist. Mr Nainaar has

considerable experience in auditing, both from an auditor and auditee perspective. His rate per hour is R2 400.00 (VAT inclusive). Mr Nainaar previously assisted the Department with the DG's response to the material irregularity on the inability of the Department to collect all fines and penalties issued in terms of the Immigration Act, Act No. 13 of 2002.

7. Another resource brought in to assist the Department with the preparation of the Quarter 3 2024/25 Interim Financial Statements and the 2024/25 Annual Financial Statements was Mrs Neema Govan. She is a qualified Chartered Accountant with considerable experience in auditing. Her rate per hour was R500.00 per hour. Mrs Govan contributed greatly to the improved audit outcome for 2024/25. Mrs Govan has requested an increase in her hourly rate to R700 per hour.

8. The position of Chief-Director: SCM & Asset Management was advertised, but no suitable candidate was found. The post will be re-advertised soon. To fill this gap, and to capacitate the position of Head: PPP Unit , it is recommended that Ms Yolande van Biljon be appointed. She is a qualified Chartered Accountant with considerable experience as Chief Financial Officer for entities such as the SABC, the GladAfrica Group of Companies and the Road Accident Fund. Her charge out rate is R1 250 per hour. She is available immediately. See CV attached.

GENDER IMPLICATIONS

9. Not applicable.

RISKS AND MITIGATING STRATEGIES

10. The lack of capacity in Finance & SCM was addressed to some extend with the filling of the Director: Financial Accounting. The Chief-Director: SCM and Asset Management post is still vacant and will only be filled in the new calender year. Pending such appointment, and given that recruitment does take time, the insourcing of additional capacity with audit expertise will assist the Department with the implementation of a credible audit action plan and with the preparation of a set of accurate and complete Interim and Annual Financial Statements for 2025/26.

LEGISLATIVE/REGULATORY FRAMEWORK AND IMPLICATIONS

11. Public Finance Management Act, Act No 1 of 1999, and its Regulations. In this regard, Chapter 16A of the Treasury Regulations prescribes the SCM requirements.

POLICY FRAMEWORK AND IMPLICATIONS

12. The SCM Policy applies.

FINANCIAL FRAMEWORK AND IMPLICATIONS

13. The financial implications of appointing Ms Van Biljon, for a maximum of 780 hours, with effect from 8 October 2025, is R975 000.00.

14. The financial implications of appointing Mrs Govan for a maximum of 1 200 hours, with effect from 7 October 2025, is R840 000.00.

15. Funds were reprioritised in the budget of the branch Finance & SCM for this expenditure.

SUPPLY CHAIN MANAGEMENT FRAMEWORK AND IMPLICATIONS

16. In terms of the National Treasury Instruction No. 1 of 2024/25 (Revised cost containment measures) the Accounting Officer, when appointing and managing consultants and consultancy projects, must ensure that consultants are only used if the required capacity, skills, or expertise is not available and value for money is achieved when making use of consultants. Such consultants must be appointed in accordance with the procurement processes, subject to negotiations. It was not possible in the present case to procure the services of these two consultants through a competitive bidding process, but quotations were sourced.

APPOINTMENT OF MS YOLANDE VAN BILJON TO ACT AS CHIEF-DIRECTOR: SCM & ASSET MANAGEMENT AND HEAD OF THE PPP UNIT, TO ASSIST WITH IMPLEMENTING THE 2025/26 AUDIT ACTION PLAN AND WITH THE PREPARATION OF THE 2025/26 INTERIM AND ANNUAL FINANCIAL STATEMENTS

RECOMMENDATION

17. It is recommended that the Director-General approves the appointment of Ms Van Biljon, for 780 hours at R1 250.00 per hour, with effect from 8 October 2025, to act in the vacant post of Chief-Director: SCM & Asset Management and Head: PPP Unit, to assist the Department with implementing the draft 2025/26 audit action plan, and to assist with the preparation of the 2025/26 Interim and Annual Financial Statements.

SIGNATURE:
NAME: G.O. HOLLAMBY
DESIGNATION: CHIEF FINANCIAL OFFICER
DATE: 7/10/2025

Recommendations in par 17 *supra* **approved** / ~~**not approved**~~

1. The limitation should not be on the 200 hours, the work at hand will determine the hours. 780 hours?
2. I suggest similar hours with [illegible]

SIGNATURE:
NAME: L.T. MAKHODE
DESIGNATION: DIRECTOR-GENERAL
DATE: 07 October 2025

DEPARTMENT OF HOME AFFAIRS
PRIVATE BAG X114
PRETORIA 0001
2025 -10- 07
RSA
DIRECTOR-GENERAL'S SECRETARIAT (0)

YOLANDE VAN BILJON

With over 25 years of professional experience as a Chief Financial Officer, I bring a wealth of expertise to the table, particularly in steering large PFMA Schedule 2 and 3 organisations in the media, defence/technology and insurance industries through complex financial landscapes. My tenure in executive management spans 17 years, during which I've cultivated a deep understanding of governance principles, strategic decision-making and stakeholder management.

My track record is testimony of my proficiency in integrating into new industries, navigating the intricacies of financial management and effectively balancing business operations with rigorous financial oversight, innovation and financial excellence.

I've been instrumental in spearheading successful turnarounds, both at the organisational and Finance department levels. Notably, I've led, or been part of the team that led, three turnarounds in the past 15 years, each surpassing expectations and delivering exceptional results.

My experience in large State-Owned Enterprises means I am well versed in complex financial, regulatory and stakeholder environments with dual mandates funded by commercial activities and thus requiring an exceptional business acumen.

I have been responsible for Supply Chain Management for 10 years and Real Estate and Logistics Management for 6 years.

CHIEF FINANCIAL OFFICER
South African Broadcasting Corporation SOC Ltd
June 2018 – November 2024

As the Chief Financial Officer (CFO), I held a pivotal role in overseeing and directing the financial integrity and performance of the organization. My primary mandate involved formulating and executing financial strategies in adherence to regulatory frameworks such as the Broadcasting Act, the Electronic Communications Act, and the Public Finance Management Act, alongside other pertinent corporate governance guidelines. My responsibilities extended beyond financial stewardship to encompass strategic decision-making that shaped the organization's long-term sustainability and success.

Reporting Structure:

- Reported to: Group Chief Executive Officer.
- Direct Reports: 5 Senior Managers.
- Managed Staff Complement: Approximately 350 employees.

Key Functions & Responsibilities:

- Spearheaded the strategic financial management of the South African Broadcasting Corporation SOC Ltd. (SABC), ensuring its stability and long-term sustainability within a dynamic media landscape.
- Formulated and implemented robust financial strategies aligned with regulatory mandates, including the Broadcasting Act, the Electronic Communications Act, and the Public Finance Management Act. These strategies were designed to propel the organization towards its overarching objectives and strategic imperatives.
- Exhibited dynamic leadership and profound financial expertise while collaborating with Executive Management to assess and elevate the SABC's service delivery framework.
- Took charge of devising and executing inventive funding approaches to bolster the Corporation's strategic endeavors and ensure sustainable growth.
- Provided oversight and strategic direction for Supply Chain and Corporate Real Estate management functions.

CONTACT

Pretoria, Gauteng – South Africa
083 326 9605
yolandevanbiljon@gmail.com

za.linkedin.com/in/yolande-van-biljon-788a6356

Date of birth:

1 December 1970

EDUCATION

M Com (Taxation)
University of Pretoria – 2005

B Com (Hons) Financial Management Services
University of Pretoria – 2001

B Compt (Hons) / CTA
UNISA - 1993

B Com (Accounting)
Rand Afrikaans University - 1992

Matric Certificate
Delmas High School - 1988

PROFESSIONAL REGISTRATION:

Chartered Accountant. (CA) SA
Membership Nr:00066862

IODSA
Membership Nr:28744054

Accomplishments:

- Played a pivotal role as part of the new management team in formulating the SABC's Turnaround Plan, with a focus on enhancing financial sustainability, resolving governance issues, and strengthening internal controls.
- Implemented measures to enhance governance and internal control frameworks, leading to the attainment of an Unqualified audit opinion in 2023/24 – the first in 14 years.
- Orchestrated the successful development and presentation of the inaugural Bailout funding request, marking a significant milestone for the Corporation and demonstrating adept financial stewardship.
- Secured additional banking facilities and a Debtors Financing Facility for the first time in over a decade, enhancing the organization's financial flexibility and resilience.
- Drove the escalation of infrastructure and technology initiatives over the past five years, ensuring judicious resource allocation and fostering accountability across the organization.
- Established oversight bodies and review mechanisms while cultivating relationships with Development Finance Institutions to explore additional funding opportunities.
- Effectively navigated evolving liquidity and solvency challenges, providing stakeholders with confidence and stability in financial planning and decision-making processes.

GROUP CHIEF FINANCIAL OFFICER
GladAfrica Group of Companies
July 2017 - February 2018

As CFO, I oversaw and directed all administrative, financial, and risk management functions of the Group. This involved crafting and implementing a comprehensive financial and operational strategy, instituting rigorous control mechanisms to safeguard assets, and ensuring accurate financial reporting. Additionally, I acted as an Advisor to the Board of Directors, providing strategic guidance and expertise in accounting, finance, forecasting, strategic planning, and negotiations.

Reporting Structure:

- Reporting to: Chief Executive Officer.
- Direct Reports: 4 Financial Managers.
- Managed Staff Complement: Approximately 20 employees.

Key Functions & Responsibilities:

- Crafted and executed a robust financial strategy aligned with Group objectives, fostering sustainability and facilitating growth.
- Identified, evaluated, and mitigated financial risks, establishing frameworks to safeguard organizational interests.
- Implemented control systems to protect assets and ensure regulatory compliance, fostering a culture of accountability.
- Ensured accurate, timely financial reporting to stakeholders, facilitating informed decision-making.
- Contributed financial insights to strategic planning, driving key initiatives aligned with goals.
- Provided comprehensive financial support to the Board of Directors.
- Oversaw accounting and finance functions, including budgeting and financial analysis.
- Analyzed potential business opportunities, leading negotiations and financial evaluations.

CHIEF FINANCIAL OFFICER
Road Accident Fund
June 2014 - June 2017

As the CFO of the Road Accident Fund (RAF), I played a crucial role in guiding the institution forward, ensuring financial stability, and bolstering stakeholder confidence in alignment with the mandates of the Road Accident Fund Act, 1996 (Act No. 56 of 1996). I was instrumental in shaping the institution's strategic direction while providing oversight of its day-to-day financial management and administration.

SKILLS

Financial Leadership and Operations

Budget Management and Forecasting

Working Capital Management

Cash Management

Financial Reporting and Analysis

Financial Accounting Standards and Regulations

Asset and Liability Management

Balance Sheet Restructuring

Regulatory Compliance and Governance

PFMA and Relevant National Treasury Regulations

Problem solving

Audit Management

Risk Management

Strategic Management and Direction

Strategy Development and Execution

Stakeholder Management

Change Management

Business Continuity Management

Strategic and Financial Planning

Operational Excellence

Organization and Departmental Transformation

Business Systems and Process Improvement

Decision making

Performance Management

Supply Chain Management

Project Management

Communication

Team Management

Coaching and Mentoring

Funding Framework development and execution

Real Estate and Logistics Management

Reporting Structure:

- Reporting to: Chief Executive Officer.
- Direct Reports: 5 Senior Managers.
- Managed Staff Complement: Approximately 100 employees.

Key Functions & Responsibilities:

- Provided decisive leadership as a key member of the executive team, collaborating closely with the CEO to drive the Institution forward in alignment with strategic objectives.
- Acted as a trusted advisor to the Board of Directors, offering expert counsel on all financial matters impacting the organization and contributing to informed decision-making processes.
- Effectively managed and mitigated financial risks, safeguarding liquidity and preserving stakeholder confidence, including key stakeholders such as National Treasury, SCOPA, and the FSB.
- Played a pivotal role in shaping and executing the Institution's strategic vision, balancing long-term strategic objectives with a keen focus on day-to-day financial management and administration.
- Spearheaded the development and implementation of robust financial strategies supporting the Institution's mission and overarching goals.
- Provided strategic direction and oversight for budgeting, financial forecasting, cash flow management, and financial reporting, ensuring alignment with organizational objectives.
- Ensured adherence to regulatory standards and financial best practices, fostering a culture of transparency, integrity, and accountability throughout the organization.
- Led and mentored a team of finance professionals, fostering a collaborative and high-performance work environment conducive to achieving organizational objectives.

Accomplishments:

- Implemented a holistic strategy to overhaul the Treasury Department amidst challenging external conditions, including the rollout of an extensive Cash Management Strategy to optimize financial resources.
- Played a pivotal role in the Finance team's achievement of securing an exceptional 48% increase in the RAF Levy, demonstrating strategic acumen and financial proficiency in navigating complex regulatory landscapes and fiscal challenges.

CHIEF FINANCIAL OFFICER
Denel Dynamics, Division of Denel Soc Ltd
April 2008 - May 2014

In my capacity as Chief Financial Officer, I spearheaded the development and implementation of strategies to navigate dynamic industry and economic landscapes. Additionally, I oversaw finance, accounting, facility, commercial, reporting, and governance-related functions of the business, ensuring alignment with organizational objectives and regulatory standards.

Reporting Structure:

- Reporting to: Chief Executive Officer.
- Direct Reports: 6 Senior Managers.
- Managed Staff Complement: Approximately 30 employees.

Key Functions & Responsibilities:

- Developed and executed strategies to proactively address industry and economic dynamics, ensuring alignment with the organization's overarching goals and objectives.
- Formulated and implemented Finance and Group Strategies, meticulously aligning them with the company's vision and mission to drive sustainable growth and value creation.
- Directed and supervised finance, accounting, facility, commercial, reporting, and governance-related functions, overseeing both day-to-day operations and strategic initiatives with precision and foresight.

ATTRIBUTES

Strategic Leadership

Decision-Making

Governance

Integrity

Detail and Results orientated

Collaboration

Communication

Emotional Intelligence

Conflict Resolution

Adaptability

Diplomacy

Ethical Judgment

Customer Centricity

Accountability

Innovative

KNOWLEDGE

PFMA (Public Finance Management Act)

Companies Act

King IV

POPI (Protection of Personal Information Act)

PAJA (Promotion of Administrative Justice Act)

Labour Relations Act

PRECCA (Prevention and Combating of Corrupt Activities Act)

BBBEE Act (Broad-Based Black Economic Empowerment Act)

National Strategic Intelligence Act (MISS)

Competition Act

Tax Legislation

Critical Infrastructure Protection Act

- Provided strategic financial counsel and guidance to senior management and stakeholders, actively contributing to decision-making processes and fostering a culture of financial stewardship and accountability.
- Upheld stringent compliance with regulatory mandates and internal policies, upholding the highest standards of governance and ethical conduct across all financial operations and interactions.
- Orchestrated financial planning, budgeting, forecasting, and analysis processes, delivering actionable insights and recommendations to optimize resource allocation and facilitate strategic decision-making.
- Ensured the preparation and dissemination of accurate and timely financial reports, internally and externally, facilitating informed decision-making and enhancing transparency and credibility.
- Fostered collaboration with cross-functional teams to identify opportunities for operational efficiency and cost optimization, spearheading continuous improvement initiatives to drive organizational excellence and value creation.

Accomplishments:

- Played a pivotal role in crafting and implementing a transformative turnaround strategy, culminating in the establishment of a pioneering joint venture in a key export market. This strategic move not only bolstered immediate financial performance but also positioned the organization for sustained growth and enhanced prospects for long-term sustainability.

FINANCIAL MANAGER
Denel Dynamics, Division of Denel Soc Ltd
January 2007 - March 2008

FINANCIAL MANAGER
Topmed Healthcare Distributors Pty Ltd
August 2000 – December 2006

As the Financial Manager, provided strategic leadership to a team of four professionals, guiding them in managing all core financial functions, operational duties, and diverse ad hoc projects.

FINANCIAL AND OPERATIONS MANAGER
ITI Online Pty Ltd
April 1998 – 31 July 2000

As the Financial and Operations Manager, provided strategic oversight to a team of 30 professionals, guiding them in managing core financial functions, operational duties, and a wide array of ad hoc projects.

FINANCIAL MANAGER
Smartnet CC
May 1997 – March 1998

ASSISTANT COMPLIANCE OFFICER
Global Asset Management (London)
August 1996 – April 1997

AUDIT SENIOR
BDO Spencer Steward
January 1993 - March 1996

COMMUNITY

I've devoted numerous years to volunteering, beginning with Lifeline and Hospivision at Steve Biko Hospital. Presently, I serve at Precious Blessings, a sanctuary for abandoned babies. I consider myself fortunate to contribute in this way, believing that true giving transcends mere donations.

REFERENCES

Will be provided upon request.

CENTRAL SUPPLIER DATABASE FOR GOVERNMENT

Report Date:
18 Nov 2025 11:22:49.768 AM
Report Ran By:
yolandevanbiljon@gmail.com

CSD REGISTRATION REPORT

SUPPLIER IDENTIFICATION

Supplier number	MAAA1666296	Have Bank Account	Yes
Is supplier active?	Yes	Total annual turnover	R10 million or less; or
Supplier type	Individual	Financial year start date	01 Mar 2025 00:00:00:000
Supplier sub-type	Individual	Created by	yolandevanbiljon@gmail.com
Legal name	YOLANDE VAN BILJON	Created date	18 Nov 2025 10:55:27:980
Trading name	Yolande van Biljon	Edit by	yolandevanbiljon@gmail.com
Identification type	South African Identification Number	Edit date	18 Nov 2025 10:55:27:980
South African identification number	7012010007084	Restricted Supplier	No ✓
Government breakdown	Individual	Restricted Director	No ✓
Country of origin	South Africa	Government Employee	No ✓

SUPPLIER INDUSTRY CLASSIFICATION INFORMATION

INDUSTRY CLASSIFICATION 1

Main group	Professional, scientific and technical activities		
		Core industry	Activities of head offices; management consultancy activities
Division	Activities of head offices; management consultancy activities	% share of annual turnover	100.00

SUPPLIER CONTACT INFORMATION

CONTACT 1

Contact type	Bid Office	Cellphone number	083 326 9605
Is this your preferred Contact?	Yes	Do you want this contact to also be a CSD user ?	Yes
Name(s)	Yolande	Created by	yolandevanbiljon@gmail.com
Surname	van Biljon	Created date	18 Nov 2025 11:00:32:340
Identification type	South African Identification Number	Edit by	yolandevanbiljon@gmail.com
Prefer communication via email	Yes	Edit date	18 Nov 2025 11:00:32:340
Email address	yolandevanbiljon@gmail.com		

national treasury
Department:
National Treasury
REPUBLIC OF SOUTH AFRICA

CENTRAL SUPPLIER DATABASE FOR GOVERNMENT

Report Date:
18 Nov 2025 11:22:49.800 AM
Report Ran By:
yolandevanbiljon@gmail.com

CSD REGISTRATION REPORT

B-BBEE INFORMATION

Certificate type	None		
Created by	yolandevanbiljon@gmail.com	Edit by	yolandevanbiljon@gmail.com
Created date	18 Nov 2025 11:03:00:263	Edit date	18 Nov 2025 11:03:00:263

OWNERSHIP INFORMATION

CSD can only verify the youth category of persons for South African citizens. It is the responsibility of an organ of state supply chain practitioner to obtain supporting documentation to verify the ownership information of this supplier.

Owner s name and surname Legal name	Owner s Identification number	RSA Citizen	Ethnic group	Gender	Ownership %	Youth	Disabled	Military	Rural	Township
YOLANDE VAN BILJON	7012010007084	Yes	White	Female	100.00%	No	No	No	No	No
Total					100.00%					

CATEGORY OF PERSONS BASED ON OWNERSHIP

Owned by people	100.00%
Owned by people who are women	100.00%

DIRECTORS /MEMBERS / OWNERS INFORMATION

DIRECTOR/MEMBER 1

Director type	Director,Owner	Owner person with disabilities	No
Director status	Active	Owner military veteran	No
Name(s)	YOLANDE	Created by	yolandevanbiljon@gmail.com
Surname	VAN BILJON	Created date	18 Nov 2025 09:46:52:000
Country	South Africa	Edit by	yolandevanbiljon@gmail.com
Identification type	South African Identification Number	Edit date	18 Nov 2025 10:27:07:000
South African identification number	7012010007084	Restricted Director	No
Appointment date	18 Nov 2025 00:00:00:000	Restriction Last Verification Date	18 Nov 2025 11:00:42:470
Email address	yolandevanbiljon@gmail.com	Government Employee	No
Cellphone number	083 326 9605	Government Employee Last Verification Date	18 Nov 2025 11:00:42:233
Owner	Yes	SA identification number Verified	Yes
Ownership %	100.00%	SA identification number verification date	18 Nov 2025 11:00:42:247
Owner's ethnic group	White	Ownership verification status	Verified by CIPC
Owner's gender	Female	Ownership last verification date	01 Jan 1900 00:00:00:000

national treasury
Department:
National Treasury
REPUBLIC OF SOUTH AFRICA

CENTRAL SUPPLIER DATABASE FOR GOVERNMENT

Report Date:
18 Nov 2025 11:22:49.816 AM
Report Ran By:
yolandevanbiljon@gmail.com

CSD REGISTRATION REPORT

The CSD does not automatically verify foreign company registration number, international securities identification number, foreign identification numbers, foreign passport numbers, work permit numbers, foreign bank accounts, B-BBEE, demographic and accreditation information. Organs of State are required to manually verify this information with the applicable verification institutions as per their current policies and procedures.

Print Date: 11/18/2025 11:22:49 AM

national treasury
Department:
National Treasury
REPUBLIC OF SOUTH AFRICA