

TPL PROCUREMENT:

STRATEGIC PROCUREMENT PLAN (SPP)

DESCRIPTION: PROVISION OF PROFESSIONAL SERVICES FOR ENGINEERING CONSULTANT IN STRATEGIC PLANNING AND PROJECT SUPPORT FOR TRANSNET PIPELINES' RENEWABLE ENERGY ROLLOUT FOR A PERIOD OF 3 YEARS.

TENDER NUMBER: TPL/2026/09/0613/11281/RFP

DATE: 29 June 2026

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STRATEGIC PROCUREMENT PLAN

This Strategic Procurement Plan must be completed for procurement activities over R 2 million, with high priority risk, complex or long-term engagement which may result in a contract being entered into.

1. GENERAL INFORMATION

1.1 Tender Number: TPL/2026/09/0613/11281/RFP

1.2 Funding Details:

Source of funding: (Please tick)?

OPEX		COPEX		CAPEX	X
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If affirmative to CAPEX, kindly provide/attach the following documents.

Description	Yes / No	Detail
Approved Business Case	Yes	Annexure A - Solar PV Renewable Energy Project for Various sites Business Case
Approved CAPIC Minute	Yes	
Approved Warrant Number	Yes	
Approved Warrant Value	Yes	
Approved Procurement Value		R14,543,991.27 (Excl. VAT).

2. EXECUTIVE SUMMARY

2.1 Annual Procurement Plan (APP):

This procurement requirement is listed in the National Treasury Annual Procurement Pipeline / Plan. Refer to Annexure B - Annual Procurement Plan for confirmation in writing.

2.2 Purpose / Objective:

This document outlines the scope of engineering consultancy and management services required to support Transnet Pipelines (TPL) in delivering Solar PV Renewable Energy Projects across multiple sites. The project is a cornerstone of TPL's commitment to achieving its Net Zero Carbon Emissions strategy, which focuses on reducing greenhouse gas emissions from operations to as close to zero as possible, primarily through energy efficiency and the integration of renewable energy sources. The initiative aims to lower operational energy costs, enhance energy security, and significantly reduce TPL's carbon footprint.

2.2 Background:

Brief description of the goods or services required and the reason(s) for the proposed acquisition:

Transnet Pipelines (TPL) is a division of Transnet SOC Ltd, responsible for ensuring the reliable transportation of petroleum and gas products across South Africa. Given the increasing operational demand and rising electricity costs, TPL recognizes the need to adopt innovative solutions to maintain efficiency and sustainability in its operations.

Renewable energy, specifically solar PV systems, provides a strategic opportunity to address these challenges while aligning with global trends toward decarbonization.

In alignment with its Net Zero Carbon Emissions strategy, TPL has prioritized integrating renewable energy solutions into its operations. This initiative reflects TPL's proactive commitment to mitigating environmental impacts, reducing energy costs, and enhancing operational resilience. By investing in solar PV systems, TPL is taking a significant step toward sustainable energy practices that strengthen its position as an industry leader in the energy and pipeline sectors.

The solar PV projects outlined in this document are not only vital to reducing TPL's carbon footprint but also form part of a broader strategy to future-proof its operations against rising energy costs and supply uncertainties. These efforts reinforce TPL's dedication to operational excellence and its contribution to South Africa's renewable energy goals

2.3 Business requirement (Scope of Work):

Transnet Pipelines (TPL) is a division of Transnet SOC Ltd, responsible for ensuring the reliable transportation of petroleum and gas products across South Africa. Given the increasing operational demand and rising electricity costs, TPL recognizes the need to adopt innovative solutions to maintain efficiency and sustainability in its operations.

Renewable energy, specifically solar PV systems, provides a strategic opportunity to address these challenges while aligning with global trends toward decarbonization.

In alignment with its Net Zero Carbon Emissions strategy, TPL has prioritized integrating renewable energy solutions into its operations. This initiative reflects TPL's proactive commitment to mitigating environmental impacts, reducing energy costs, and enhancing operational resilience. By investing in solar PV systems, TPL is taking a significant step toward sustainable energy practices that strengthen its position as an industry leader in the energy and pipeline sectors.

Also refer to Annexure C – Scope of Work (SOW) for Provision of engineering consultant and management

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services.

2.4 Deliverables:

The key deliverables of this project will contain the following:

- a) **Site Assessments and Feasibility Studies:** Conducting detailed evaluations of space availability, structural integrity, and electrical integration requirements.
- b) **System Design and Optimization:** Ensuring alignment with the highest daily energy demand while maximizing energy yield from the proposed PV plant capacities.
- c) **Regulatory Compliance:** Adhering to national and industry standards for solar PV installations, ensuring grid compliance and necessary approvals.
- d) **Project Execution and Timeline Planning:** Defining critical milestones, procurement strategies, and construction schedules to ensure timely delivery
- e) **Performance Monitoring and Maintenance Strategies:** Establishing protocols for long-term monitoring, efficiency optimization, and preventive maintenance

2.5 Current (As Is) Situation:

Currently, there are no professional consultant services in place to support solar PV projects. These services will, however, be required over the next three years to provide the necessary technical, management, and execution support.

2.6 Confirm if this Procurement event is for the appointment of a consultant.

The procurement is for the appointment of consultants.

3. PROJECT RESEARCH / ANALYSIS

The Selected Procurement Strategy and Rationale

3.1 Adopted go-to-market strategy:

The go-to-market strategy to be employed is an Open Tender RFP to appoint one Service Provider for the required service(s).

3.2 Method of going to market (Sourcing Mechanism):

Open Tender RFP.

3.3 Commodity / Services Group:

Provision of engineering consultant and management services.

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3.4 Duration of Contract / Engagement:

36 months.

3.5 Specific area/s for Deployment:

Transnet Pipelines various sites.

3.6 Strategic Benefits Value-Add Activities Envisaged:

To oversee or review of engineering design, inspection, testing and certification of the equipment as required by OHS Act/ PER / SANS 347, API 650, ASME B31.4 and ASME B31.3 codes and TPL Specifications during the construction of Solar panels.

3.7 Briefing Session:

There will be a noncompulsory briefing session for this procurement event via Microsoft teams. bidders need to send their email details to Jabulani.Ngonyama2@transnet.net in order to be sent the link to the meeting:

3.8 Competition/ Commodity Market Analysis:

There are sufficient number of enterprises falling within this category for commodity market analysis refer to Annexure D -TPPP Market Analysis Document.

3.9 Rationale for Selecting the above Procurement Mechanism / Strategy:

Advertisements will be published on National Treasury e-tender portal, and the Transnet internet website to ensure fairness and provision of an opportunity for new entrants in the market, to submit bids.

3.10 Risk Management

No	Risks Identified	Potential Impact	Mitigation measure
1	Roof structure failure or unsuitability	1. Project cost increase 2. Extended Project execution time 3. Possibility of cancelling solar installation at a specific site	Drawing office to check the records of all sites buildings previous roof reports Conduct structural roof

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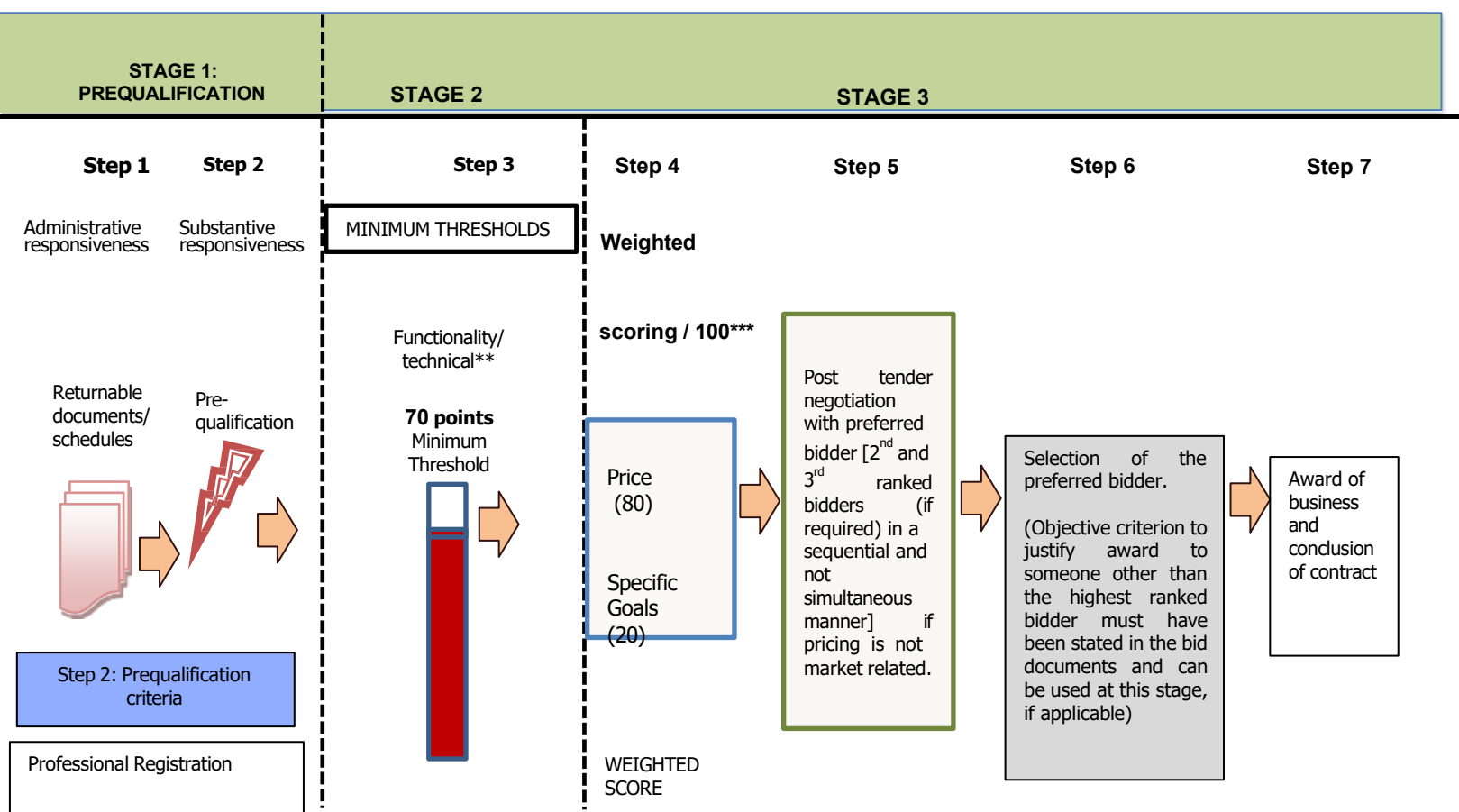
			assessment by appointed solar panel installation contractor
2	Damage or theft to panels in storage	1. Project delay due to reordering damaged materials 2. Increased costs for replacement and labour 3. Potential delays in completing the installation phase	Inspect storage facility and ensure environment is clean.
3	Lack of Site agents	1. Project delays in finding a site agent 2. Lack of oversight leading to quality or safety issues 3. Increased project costs due to inefficiencies	1. The project manager is to engage with TPL management early to assign site agents. 2. Ensure continuous communication and provide training to ensure readiness

4. PRESCRIBED EVALUATION PROCESS

The provision of the required services will be based on the Scope of Requirements as mentioned above. All bids will be evaluated according to specific criteria which will ensure that each bidder is provided with an equitable opportunity for success - in keeping with Transnet's PM.

4.1 Evaluation Methodology

Transnet will utilise the following methodology and criteria in selecting a preferred Service provider, if so required:



NB: Evaluation of the various stages will normally take place in a sequential manner. However, in order to expedite the process, Transnet reserves the right to conduct the different stages of the evaluation process in parallel. In such instances the evaluation of bidders at any given stage must not be interpreted to mean that bidders have necessarily passed any previous stage(s).

4.2 Evaluation Criteria and Scoring Scale

4.2.1 Step One: Test for Administrative Responsiveness

The test for administrative responsiveness will include the following:

Administrative responsiveness check
Whether the Bid has been lodged on time
Whether all Returnable Documents and/or schedules [where applicable] were completed and returned by the closing date and time
Verify the validity of all returnable documents
Verify if the Bid document has been duly signed by the authorised respondent

The test for administrative responsiveness [Step One] must be passed for a Respondent's Proposal to progress to Step Two for further pre-qualification

4.2.2 Step Two: Test for Substantive Responsiveness to RFP

The test for substantive responsiveness to this RFP will include the following:

Check for substantive responsiveness
Whether any general pre-qualification criteria set by Transnet, have been met
Whether the Bid contains a priced offer
Whether the Bid materially complies with the scope and/or specification given
Whether any set prequalification criteria for preferential procurement have been met:
Whether any Technical prequalification criteria have been met as follows:

The test for substantive responsiveness [Step Two] must be passed for a Respondent's Proposal to progress to Step Three for further evaluation

4.2.3 Step three: Minimum Threshold of 70 points for Technical Criteria

Failure to achieve the 70 points thresholds will lead to disqualification. The test for the Technical and Functional threshold will include the following:

Functionality Criteria	Sub-Criteria	Weightings	Points	RFP Reference
Management & CVs of Key Persons		35	35	Section 1
Key personnel experience working in similar projects	Electrical Engineer (PrEng)	10	10	
	Structural Engineer (PrEng)	10	10	
	Project Manager (PrCPM)	10	10	
	Safety Manager (CSM)	5	5	
Previous Experience on Similar Projects		20	20	Section 2
Company Experience on similar projects	Tenderer's previous experience presented has no relevance to the scope of this project and did not address any of the requirements.	0	0	
	Tenderer has experience in two (2) projects relating to the scope of services of more than 85 kWp.	20	4	
	Tenderer has experience in three (3) projects relating to the scope of services of more than 85 kWp.	40	8	
	Tenderer has experience in four (4) projects relating to the scope of services of more than 85 kWp.	60	12	
	Tenderer has experience in five (5) projects relating to the scope of services of more than 85 kWp.	80	16	
	Tenderer has experience in six (6) or more projects relating to the scope of services of more than 85 kWp.	100	20	
Programme		10	10	Section 3
Method Statement		35	35	Section 4
Total weighting		100		
Minimum qualifying score		70		

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Site Evaluation and Audits:

YES		NO	X
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Final technical scores will be rounded off to the nearest 2 (two) decimal places for the purposes of determining whether the technical threshold has been met.

The minimum threshold for technical/functionality Step Three must be met or exceeded for a Respondent's Proposal to progress to Step Four for further evaluation

4.2.4 Step Four: Evaluation and Final Weighted Scoring

a) Price Criteria [Weighted score 80 points]:

Evaluation Criteria	RFP Reference
• Commercial offer	Section 4

Transnet will utilise the following formula in its evaluation of Price:

$$PS = 80 \left(1 - \frac{Pt - P_{min}}{P_{min}} \right)$$

Where:

Ps = Score for the Bid under consideration

Pt = Price of Bid under consideration

Pmin = Price of lowest acceptable Bid

Respondents will be required to complete the table below for pricing:

Final Price scores will be rounded off to the nearest 2 (two) decimal places.

b) Specific Goals [Weighted score 20 points]

- Specific goals preference points claim form
- Preference points will be awarded to a bidder for attaining the specific goals requirements in accordance with the table indicated below of the specific goals Claim Form.

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Selected Specific Goal	Number of points allocated (80/20)
B-BBEE Level of contributor (1 or 2)	10
Majority Black Women Owned	10

4.2.5 Step Five: Post Tender Negotiations

- Respondents are to note that Transnet may not award a contract if the price offered is not market related. In this regard, Transnet reserves the right to engage in PTN with the view to achieving a market-related price or to cancel the tender. Negotiations will be done in a sequential manner i.e.:
 - first negotiate with the highest ranked bidder or cancel the bid, should such negotiations fail,
 - negotiate with the 2nd and 3rd ranked bidders (if required) in a sequential manner.
- In the event of any Respondent being notified of such short-listed/preferred bidder status, his/her bid, as well as any subsequent negotiated best and final offers (BAFO), will automatically be deemed to remain valid during the negotiation period and until the ultimate award of business.
- Should Transnet conduct post tender negotiations, Respondents will be requested to provide their best and final offers to Transnet based on such negotiations. Where a market related price has been achieved through negotiation, the contract will be awarded to the successful Respondent(s).

4.2.6 Step Six: Objective Criteria

Transnet reserves the right to award the business to the highest scoring bidder/s unless objective criteria justify the award to another bidder. The objective criteria Transnet may apply in this bid process include:

- Skills Transfer and Capacity Building for Transnet;
- Impact on Transnet's Return On Investment;
- Rotation of Suppliers to promote opportunities for other suppliers, by overlooking a supplier that has been awarded business repeatedly overtime in order to benefit other suppliers in the market;
- the tenderer:
 - is not under restrictions, or has principals who are under restrictions, preventing participating in the employer's procurement,
 - is not undergoing a process of being restricted by Transnet or other state institution that Transnet may be aware of,

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- can, as necessary and in relation to the proposed contract, demonstrate that he or she possesses the professional and technical qualifications, professional and technical competence, financial resources, equipment and other physical facilities, managerial capability, reliability, experience and reputation, expertise and the personnel, to perform the contract,
- has the legal capacity to enter into the contract.
- is not insolvent, in receivership, under Business Rescue as provided for in chapter 6 of the Companies Act, 2008, bankrupt or being wound up, has his affairs administered by a court or a judicial officer, has suspended his business activities, or is subject to legal proceedings in respect of any of the foregoing,
- complies with the legal requirements, if any, stated in the tender data and
- is able, in the option of the employer to perform the contract free of conflicts of interest.

4.2.7 Step Seven: Award of business and conclusion of contract

- Immediately after approval to award the contract has been received, the successful or preferred bidder(s) will be informed of the acceptance of his/their Bid by way of a Letter of Award. Thereafter the final contract will be concluded with the successful Respondent (s).
- A final contract will be concluded and entered into with the successful Bidder at the acceptance of a letter of award by the Respondent.

5. RISKS AND ENVIRONMENTAL

5.1. The following Technical risks has been identified by the End User and mitigated:

END USER RISK	MITIGATED	HOW
Possible Labour strikes	- Wage disputes for contractors, suppliers, public transport. - Disputes between the government and public transport owners	- HR/ER processes and strike contingency plans. - Continues communication with relevant stakeholders

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Non-compliance to Health and Safety regulations	- Ensure that Health and Safety regulations will be adhered-	- Develop training plans and continuous training
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5.2. The following Procurement risks has been identified by SCS and mitigated:

SCS RISK	MITIGATED	HOW
Late Tender Award	-Procurement Tender delays. -Non- award -Change in delegation of authority	-Timeous consultation with Procurement. -Develop and agree on the procurement plan for the project. -Track the approval process.
Small number of potential tenderers or non-responsive bid	-Market Analysis has been conducted and proves that there are a few potential service providers in the market.	-The compulsory briefing session will guide in terms of the potential bids to be received and to ensure that the issued specification is aligned with industry norm and standards.

5.3. Parceling:

All steps will be taken to ensure that parcelling of any kind is avoided.

5.4. Environmental Department and Environmental Assessments:

All bidders will be required to adhere to all requirements as stipulated by the Transnet Environmental Department.

5.5. Loss of Revenue

It will be ensured that the contract is beneficial to Transnet and that business does not suffer any losses as a result. Ensuring that professional services are delivered in the most efficient and effective manner is critical to Transnet as a whole.

5.6. Corporate Reputation

The image of Transnet will be maintained by complying with all the relevant Transnet policies and procedures throughout the entire bid. The bid process will be treated with the utmost urgency, fairness and transparency. Ensuring that service providers deliver to the agreed terms within the contract and SLA timeously, will ultimately improve Transnet and the Funds reputation and enhance service delivery.

5.7. Compliance (PFMA, Environmental & Safety regulations and other regulatory requirements):

Compliance to all applicable Transnet (and Government) policies and procedures will be adhered to in all instances.

6. PPORTUNITIES / BENEFITS / CONSIDERATIONS (MOTIVATED)

6.1. Financial

This project has no commercial value as no additional income will be generated as a result of project.

6.2. Savings Initiatives

N/A

6.3. Material Reduction in Operational Costs

N/A

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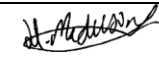
7. TARGET TIMELINES

7.1 Summary of milestones and deliverables:

No.	Events / Activities	Estimated Duration (Working Days)	Proposed Date	Actual Date
1	Received Approved Request for Service Memo			04-April-25
2	Confirm specifications with Business (including review of necessary criteria and reworking where necessary)	1		06-Aug-25
3	Draft Strategic Procurement Plan (SPP) document/Strategy	3	11 -Aug-25	
4	Review specification and provision of inputs	3	11 -Aug-25	
5	RFP Template Drafted	2	15-Aug-25	
6	RFP & SPP/Strategy reviewed by Commodity Manager	2	19-Aug-25	
7	RFP & SPP/Strategy Signoff by Commodity Manager	1	21-Aug-25	01 Jun 2026
8	RFP & SPP/Strategy signoff received from BSC	10	08 -Jun-26	20 Aug 2026
9	Go to market approval received from person with DoA	2	10-Jun-26	
10	RFP advertised on e-Tender portal and Transnet Website	1	15-Jun-26	
11	RFP in market until closed	20	10-Jul-26	
12	Proposals checked, stamped, and received from BAC secretariat	1	13-Jul-26	
13	Evaluations Administrative	3	14-Jul-26	
14	Consolidation of Administrative matters	1	17-Jul-26	
15	Evaluations Substantive	2	20-Jul-26	
16	Consolidation of Substantive matters	1	22-Jul-26	
17	Technical Evaluations	3	23-Jul-26	
18	Price and B-BBEE evaluation	2	28-Jul-26	
19	Consolidation of final scores	1	30-Jul-26	
20	Prepare Documents for BAC Submission	2	31-Jul-26	
21	BAC / Management Approval Granted	12	10-Aug-26	
22	LOA Issued	5	25-Aug-26	
23	Contract Preparation, Review and Approval	16	01-Sept-26	
24	Contract Loaded on SAP CLM	2	23-Sept-26	
	Total:	91		

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8.1 Cross Functional Sourcing Team (CFST) – Persons contributing to the SPP and go to market strategy:

CFST COMPOSITION	TICK	NAME	SIGNATURE	DATE
Ndabezinhle Ndlovu (Energy Engineering Technician)	✓	N. Ndlovu		01 June 2026
Jabulani Ngonyama (Commodity Manager)	✓	J. Ngonyama		01 June 2026
Shanil Rugbeer (Principal Engineer: Electrical)	✓	S. Rugbeer		02/06/2026
Khulekani Ngqulunga (Commodity Analyst)	✓	K. Ngqulunga		02 June 2026
Thembelani Emanuel (Contracts Lead)	✓	T. Emanuel		03 June 2026
Hlompho Mafusing (Specialist: Electrical)	✓	H. Mafusing		02 June 2026
Dhanaswar Signh (Project Manager)	✓	D, Signh		02 June 2026

8.2 Governance and BSC Approval

	NAME & SURNAME	SIGNATURE	DATE	DOA
BSC Chairperson				

8.3 The proposed procurement per the SPP is conducted in terms of the approved delegation of authority (DOA) Process Owner / CPO approvals:

NAME	SURNAME	SIGNATURE	DATE	DOA