

ANNEXURE A: Risk Analysis

Risk No.	Description of Risks	Pre-Mitigation Risk Level	Mitigating Actions for Risks	Post Mitigation Risk Level
1	Time Risk			
A	Contract not in place at the expected time.	Med	Expedite process by having a time schedule in place for tracking and monitoring progress.	Low
2	Cost Risks			
A	Supplier does not submit a financially viable tender.	Med	During negotiations a strategic and systematic approach must be followed to reach a financially acceptable agreement between both parties.	Low
B	Task orders and assessments not done in time.	Med	<i>Supply Manager and Supplier</i> to follow conditions of contract	Low
C	Cost increase / rapid plant failure	Med	Provide plan for unforeseen conditions	Low
D	Failing to perform duties	Low	Supply Manager to monitor goods supplied by the Supplier	Low
3	Scope Risks			
A	Contract Quality plan not submitted.	Medium	Contract Quality plan to be approved at delivery stages.	Low
B	Supplier not familiar with Tutuka plant.	Low	<i>Supplier</i> to visit site before acceptance of contract.	Low
C	Supplier not delivering batch orders as per plan	Medium	Enforcing NEC3 <i>Supply</i> Contract clauses.	Low
4	Safety, Health, Environmental and Quality Risks			

A	Non-compliance to Eskom Life Saving Rules and Safety requirements and regulations.	High	Induction of <i>Contractors/Suppliers</i> and issuing of the Eskom policies and procedures.	Low
B	Non-compliance to Eskom environmental standards, requirements and RSA legislation.	High	Ensure compliance to Eskom & Legislative Environmental requirements.	Low
C	<i>Contractor/Supplier</i> not familiar with SHEQ Policy.	Med	Training and awareness by SHEQ Department to ensure compliance.	Low
D	Poor quality of work done	Med	Check for correct use of procedures and use check sheets	Low
E	Disposing of old materials, scrap and spares	Low	Use correct material bin for wastages and disposed material.	Low
5	Supplier Risk			
A	Not meeting mandatory requirements	Medium	<i>Contractor/Supplier</i> to submit all requirements with Tender returnables.	Low
6	Other Risks			
A	Non-compliance to Eskom NEC3 Conditions.	Medium	Exercise the NEC3 clauses.	Low