

Glenwood Office Park Cnr. Oberon & Sprite Streets Faerie Glen 0043 PO Box 73000, Lynnwood Ridge 0040 Tel: (012) 845-2000 - Fax: (012) 348-1089 Website: www.idt.org.za

## **Request for Quotation**

RFQ number: IDT/HO/HR-POLICY-24102022

Description: REQUEST FOR QUOTATION – TRAINING ON IDT POLICIES

Closing date and time: 02 NOVEMBER 2022 @ 12:00pm

Submission of quotations: All quotations must be submitted on or before the closing date and time stipulated above. All quotations received after the closing date and time will not be considered.

Compulsory returnable documents that must be submitted with the response for this quotation are the following:

1.	National Treasury Central Supplier Database number MAAA
2.	Name of Company

- 3. Unique SARS Tax Compliance Pin Number (submit valid letter)
- 4. Duly completed and signed: SDB 4 (Invitation to bid) SDB 4 (Bidder's Declaration), SBD 6.1 (Preference claim form) attached in this RFQ document.

#### **Compulsory returnable document:**

1. Certified copy of a BBBEE certificate issued by a SANAS Accredited Agency or a Sworn Affidavit in the prescribed format by the National Treasury or Electronic Affidavit Issued by CIPC for EMEs and QSEs. Service Providers that fail to submit BEEE credentials shall NOT be allocated preference points in line with the PPPF-Act regulations of 2017.



#### INDEPENDENT DEVELOPMENT TRUST

#### **TERMS OF REFERENCE -**

# Training of staff on various human resource policies reviewed and approved recently by the Board of Trustees (November 2022)

#### 1. Background

- 1.1. The IDT is primarily responsible for social infrastructure development in the country, working with and on behalf of the department of public works and infrastructure and other partners.
- 1.2. Recently, the organisation embarked on a process to review all its human resource policies to ensure that they stay current and are compliant with legislation.
- 1.3. It has become necessary to familiarise our employees with the changes in these policies and ensure their general and in-depth understanding of same.
- 1.4. To this end, the organisation requires the services of a consulting agency in the fields of HR and OD to facilitate training and understanding of these policies by our employees.

#### 2 Task Directive

- 2.1 The IDT is inviting quotations to conduct training on our policies to our, circa, 220 employees in six regions/provinces as will be directed. The distribution per region will be provided to the successful bidder/s.
- 2.2 To compile a training plan
- 2.3 To compile a list of attendees per region
- 2.4 To submit a training evaluation sheet by attendees after each training
- 2.5 Compile a close-out report on the whole training, specifying, inter alia, inputs by trainees, and proposals, going forward.

Distribution of our employees per region are as reflected below:

REGION	STAFF COMPLEMENT
GAUTENG	13
KZN	34
EC	24
FS	07
NC	11
NW	10
LIMPOPO& MPUMALANGA	40

Below is a Table with a list of policies for which training is to be provided and the proposed duration of the training:

NO.	POLICY NAME/TITLE	PROPOSED	COST OR TRAINING
		DURATION	
1	Acting Appointments	½ day	R
2	Bereavement	½ day	R
3	Bursary	½ day	R
4	Catering and Hospitality	½ day	R
5	Disability Management	½ day	R
6	Employment Equity	1 day	R
7	Employee Relations	2 days	R
8	Employee Wellness	½ day	R
9	HIV and AIDS Workplace	½ day	R
10	Hours of Work and Remote Working	½ day	R
11	Individual Performance Management	3 days	R
12	Incapacity	½ day	R
13	Job Evaluation	½ day	R
14	Leave	1 day	R
15	Occupational Health in Workplace	½ day	R
16	Recruitment and Selection	1 day	R
17	Remuneration	2 days	R
18	Retrenchment	½ day	R
19	Safety, Health and Environment	½ day	R
20	Security Policy	½ day	R

	TOTAL COST		R
	Vat where applicable @ 15%		R
	TOTAL		R
	TOTAL NUMBER OF DAYS	41 days	
32	Supply Chain Management Policy	2 days	R
	Management Policy		
31	Revenue and Receivables	2 days	R
30	Petty Cash Policy	2 days	R
29	Finance Policy	2 days	R
28	Cell Phone Policy	2 days	R
27	Asset Management Policy	2 days	R
26	Debtors Management Policy	2 days	R
25	Workplace Learning Policy	½ day	R
24	Transfer and Relocation	½ day	R
23	Training & Development	2 day	R
22	Termination	½ day	R
21	Sexual Harassment	1 day	R

# Training providers are requested to provide their fees for training per policy and the pricing should include VAT.

#### 3 Deliverables

The successful bidder will be required to:

- 3.1. Submit a sound project plan with abbreviated CV's of facilitators
- 3.2. Submit attendance registers, per region or office.
- 3.3. Provide a summary of inputs by attendees for consideration by the Policy Management Committee, EXCO and, possibly, the Board.
- 3.4. Submit a close-out report with findings and recommendations for improvement.

### 4. Closing date and submission

Responses and proposals to the RFQ must be submitted into a Tender Box at:

The Independent Development Trust Cnr Oberon & Sprite Street Faerie Glen 0043

Late, emailed, faxed or posted responses to the RFQ will be NOT be accepted.

Service providers must quote the IDT a total price inclusive of VAT for the service that will be rendered, and the quoted price must be valid for at least thirty (90) days after the closing date of this Request for Quotation.

- All **SCM** queries related to this RFQ must be submitted in writing to: Melvin-EugeneM@idt,org.za
- All **Technical** related Queries must be directed in writing to: <a href="mailto:Sam.Mathikhi@idt.org.za">Sam.Mathikhi@idt.org.za</a>

<u>NB:</u> No query shall be allowed 12 hours prior to the closing date and time of this Request for quotation.

NB: The Independent Development Trust Reserve the right to withdraw or cancel this RFQ without prior notification to the respondents.

# **PART A**

# **INVITATION TO BID**

YOU ARE HEREBY	<u> </u>	TO BID FOR REQUI	<u>IREMENTS OF THI</u>	<u>E INDEPEND</u>	ENT DEVELOPM	ENT T	TRUST	
	IDT/HO/I 2410202	HR-POLICY- 2	CLOSING DATE:	02 NOVE	EMBER 2022	CLO	SING TIME:	12h00
DESCRIPTION	DESCRIPTION REQUEST FOR QUOTATION – TRAINING ON IDT POLICIES							
BID RESPONSE DO	OCUMEN	TS MAY BE DEPOSI	TED IN THE BID B	OX SITUATE	D			
Independent De	velopme	ent Trust						
Glenwood Office	e Park,							
Cnr Oberon & S	prite Str	eets,						
Faerie Glen								
Pretoria, 0043								
BIDDING PROCED	URE ENG	QUIRIES MAY BE DIR	RECTED TO	TECHNICA	AL ENQUIRIES MA	AY BE	DIRECTED TO:	
CONTACT PER	SON	Mr. Melvin-Eug	ene Moroka	CONTAC	CT PERSON	Mi	r. Sam Mathikhi	
TELEPHONE NUMBER		012 845 2065			ONE NUMBER		2 2000	
FACSIMILE NUI	MBER				ILE NUMBER			
E-MAIL ADDRE		Melvin-Eugenel	M@IDT.org.za	E-MAIL A	ADDRESS	<u>S</u>	am.Mathikhi@ID	T.org.za
SUPPLIER INFORM	MATION							
NAME OF BIDDER								
POSTAL ADDRESS	S							
STREET ADDRESS	S							
TELEPHONE NUM	BER	CODE		NUMBER				
CELLPHONE NUM	BER					ı		
FACSIMILE NUMBE	ER	CODE		NUMBER				
E-MAIL ADDRESS	DA TION!							
VAT REGISTE NUMBER								
SUPPLIER COMPL	IANCE	TAX		0.0	CENTRAL			
STATUS		COMPLIANCE SYSTEM PIN:		OR	SUPPLIER DATABASE No:	M.A	AAA	
B-BBEE STATUS L	.EVEL	TICK APPLIC	ABLE BOX]		TATUS LEVEL		[TICK APPLICA	ABLE BOX]
VERIFICATION CERTIFICATE				compulso	FFIDAVIT : Not			
CLITITIOATL		Yes	☐ No	Compaiso	ıy		☐ Yes	☐ No
		VEL VERIFICATION DDERS WILL NOT						
OOM ALOOM C	JIIVOL BII	DDENO WILL NOT	DE EVALORIED	HOOOKDII	110 10 1112 0 0		I OIIVIO O I O I EIII	
ARE YOU THE								
ACCREDITED REPRESENTA	TIVE IN			ARE YOU A FOREIGN BASED SUPPLIER FOR				
SOUTH AFRICA		□Yes	□No	THE GOODS /SERVICES			□Yes	□No
THE GOODS	10 D 1/ 0	_	_	/WORKS OFFERED?			[IF YES, ANSWER	
/SERVICES /W/ OFFERED?	UKKS	[IF YES ENCLOSE F	PROOF]				QUESTIONNAIRE	BELOW]
QUESTIONNAIRE	QUESTIONNAIRE TO BIDDING FOREIGN SUPPLIERS							

IS THE ENTITY A RESIDENT OF THE REPUBLIC OF SOUTH AFRICA (RSA)?	☐ YES ☐ NO
DOES THE ENTITY HAVE A BRANCH IN THE RSA?	☐ YES ☐ NO
DOES THE ENTITY HAVE A PERMANENT ESTABLISHMENT IN THE RSA?	☐ YES ☐ NO
DOES THE ENTITY HAVE ANY SOURCE OF INCOME IN THE RSA?	☐ YES ☐ NO
IS THE ENTITY LIABLE IN THE RSA FOR ANY FORM OF TAXATION?	☐ YES ☐ NO
IF THE ANSWER IS "NO" TO ALL OF THE ABOVE, THEN IT IS NOT A REQUIREMENT TO SYSTEM PIN CODE FROM THE SOUTH AFRICAN REVENUE SERVICE (SARS) AND IF NO	

#### PART B

#### TERMS AND CONDITIONS FOR BIDDING

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- 1.1. BIDS MUST BE DELIVERED BY THE STIPULATED TIME TO THE CORRECT ADDRESS. LATE BIDS WILL NOT BE ACCEPTED FOR CONSIDERATION.
- 1.2. ALL BIDS MUST BE SUBMITTED ON THE OFFICIAL FORMS PROVIDED— (NOT TO BE RE-TYPED) OR IN THE MANNER PRESCRIBED IN THE BID DOCUMENT.
- 1.3. THIS BID WILL NOT BE SUBJECT TO THE PREFERENTIAL PROCUREMENT POLICY FRAMEWORK ACT, 2000 AND THE PREFERENTIAL PROCUREMENT REGULATIONS, 2017,

#### 2. TAX COMPLIANCE REQUIREMENTS

- 2.1 BIDDERS MUST ENSURE COMPLIANCE WITH THEIR TAX OBLIGATIONS.
- 2.2 BIDDERS ARE REQUIRED TO SUBMIT THEIR UNIQUE PERSONAL IDENTIFICATION NUMBER (PIN) ISSUED BY SARS TO ENABLE THE ORGAN OF STATE TO VERIFY THE TAXPAYER'S PROFILE AND TAX STATUS.
- 2.3 APPLICATION FOR TAX COMPLIANCE STATUS (TCS) PIN MAY BE MADE VIA E-FILING THROUGH THE SARS WEBSITE WWW.SARS.GOV.ZA.
- 2.4 BIDDERS MAY ALSO SUBMIT A PRINTED TCS CERTIFICATE TOGETHER WITH THE BID.
- 2.5 IN BIDS WHERE CONSORTIA / JOINT VENTURES / SUB-CONTRACTORS ARE INVOLVED; EACH PARTY MUST SUBMIT A SEPARATE TCS CERTIFICATE / PIN / CSD NUMBER.
- 2.6 WHERE NO TCS PIN IS AVAILABLE BUT THE BIDDER IS REGISTERED ON THE CENTRAL SUPPLIER DATABASE (CSD), A CSD NUMBER MUST BE PROVIDED.
- 2.7 NO BIDS WILL BE CONSIDERED FROM PERSONS IN THE SERVICE OF THE STATE, COMPANIES WITH DIRECTORS WHO ARE PERSONS IN THE SERVICE OF THE STATE, OR CLOSE CORPORATIONS WITH MEMBERS PERSONS IN THE SERVICE OF THE STATE."

SIGNATURE OF BIDDER:	
CAPACITY UNDER WHICH THIS BID IS SIGNED: (Proof of authority must be submitted e.g. company resolution if there	e is more than one Director/member)
DATE:	

SBD4

#### **BIDDER'S DISCLOSURE**

1. PURPOSE OF THE FORM

Any person (natural or juristic) may make an offer or offers in terms of this invitation to bid. In line with the principles of transparency, accountability, impartiality, and ethics as enshrined in the Constitution of the Republic of South Africa and further expressed in various pieces of legislation, it is required for the bidder to make this declaration in respect of the details required hereunder.

Where a person/s are listed in the Register for Tender Defaulters and / or the List of Restricted Suppliers, that person will automatically be disqualified from the bid process.

#### 2. Bidder's declaration

2.1 Is the bidder, or any of its directors / trustees / shareholders / members / partners or any person having a controlling interest in the enterprise, employed by the state?

YES / NO

2.1.1 If so, furnish particulars of the names, individual identity numbers, and, if applicable, state employee numbers of sole proprietor/ directors / trustees / shareholders / members/ partners or any person having a controlling interest in the enterprise, in table below.

Full Name	Identity Number	Name of State institution

2.2	Do you, or any person connected with the bidder, have a re	elationship with any person who is employed
by the	procuring institution?	YES / NO
2.2.1	If so, furnish particulars:	

2.3 Does the bidder or any of its directors / trustees / shareholders / members / partners or any person having a controlling interest in the enterprise have any interest in any other related enterprise whether or not they are bidding for this contract?

YES / NO

2.3.1	ii 50, turnisii particulars.

#### 3 DECLARATION

- 3.1 I have read, and I understand the contents of this disclosure.
- 3.2 I understand that the accompanying bid will be disqualified if this disclosure is found not to be true and complete in every respect.
- 3.3 The bidder has arrived at the accompanying bid independently from, and without consultation, communication, agreement or arrangement with any competitor. However, communication between partners in a joint venture or consortium will not be construed as collusive bidding.
- 3.4 In addition, there have been no consultations, communications, agreements or arrangements with any competitor regarding the quality, quantity, specifications, prices, including methods, factors or formulas used to calculate prices, market allocation, the intention or decision to submit or not to submit the bid, bidding with the intention not to win the bid and conditions or delivery particulars of the products or services to which this bid invitation relates.
- 3.4 The terms of the accompanying bid have not been, and will not be, disclosed by the bidder, directly or indirectly, to any competitor, prior to the date and time of the official bid opening or of the awarding of the contract.
- 3.5 There have been no consultations, communications, agreements or arrangements made by the bidder with any official of the procuring institution in relation to this procurement process prior to and during the bidding process except to provide clarification on the bid submitted where so required by the institution; and the bidder was not involved in the drafting of the specifications or terms of reference for this bid.
- 3.6 I am aware that, in addition and without prejudice to any other remedy provided to combat any restrictive practices related to bids and contracts, bids that are suspicious will be reported to the Competition Commission for investigation and possible imposition of administrative penalties in terms of section 59 of the Competition Act No 89 of 1998 and or may be reported to the National Prosecuting Authority (NPA) for criminal investigation and or may be restricted from conducting business with the public sector for a period not exceeding ten (10) years in terms of the Prevention and Combating of Corrupt Activities Act No 12 of 2004 or any other applicable legislation.

I CERTIFY THAT THE INFORMATION FURNISHED IN PARAGRAPHS 1, 2 and 3 ABOVE IS CORRECT.

I ACCEPT THAT THE STATE MAY REJECT THE BID OR ACT AGAINST ME IN TERMS OF PARAGRAPH 6 OF PFMA SCM INSTRUCTION 03 OF 2021/22 ON PREVENTING AND COMBATING ABUSE IN THE SUPPLY

CHAIN MANAGEMENT SYSTEM SHOULD THIS DECLARATION PROVE TO BE FALSE. Signature Date Position Name of bidder

**SBD 6.1** 

# PREFERENCE POINTS CLAIM FORM IN TERMS OF THE PREFERENTIAL PROCUREMENT REGULATIONS 2017

This preference form must form part of all bids invited. It contains general information and serves as a claim form for preference points for Broad-Based Black Economic Empowerment (B-BBEE) Status Level of Contribution

NB: BEFORE COMPLETING THIS FORM, BIDDERS MUST STUDY THE GENERAL CONDITIONS, DEFINITIONS AND DIRECTIVES APPLICABLE IN RESPECT OF B-BBEE, AS PRESCRIBED IN THE PREFERENTIAL PROCUREMENT REGULATIONS, 2017.

#### 1. GENERAL CONDITIONS

- 1.1 The following preference point systems are applicable to all bids:
  - the 80/20 system for requirements with a Rand value of up to R50 000 000 (all applicable taxes included); and
  - the 90/10 system for requirements with a Rand value above R50 000 000 (all applicable taxes included).

1.2

- a) The value of this bid is estimated not to exceed R50 000 000 (all applicable taxes included) and therefore the 80/20 preference point system shall be applicable; or
- b) Either the 80/20 or 90/10 preference point system will be applicable to this tender (*delete whichever* is not applicable for this tender).
- 1.3 Points for this bid shall be awarded for:
  - (a) Price; and
  - (b) B-BBEE Status Level of Contributor.
- 1.4 The maximum points for this bid are allocated as follows:

	POINTS
PRICE	80
B-BBEE STATUS LEVEL OF CONTRIBUTOR	20
Total points for Price and B-BBEE must not exceed	100

- 1.5 Failure on the part of a bidder to submit proof of B-BBEE Status level of contributor together with the bid, will be interpreted to mean that preference points for B-BBEE status level of contribution are not claimed.
- 1.6 The purchaser reserves the right to require of a bidder, either before a bid is adjudicated or at any time subsequently, to substantiate any claim in regard to preferences, in any manner required by the purchaser.

#### 2. **DEFINITIONS**

- (a) **"B-BBEE"** means broad-based black economic empowerment as defined in section 1 of the Broad-Based Black Economic Empowerment Act;
- (b) "B-BBEE status level of contributor" means the B-BBEE status of an entity in terms of a code of good practice on black economic empowerment, issued in terms of section 9(1) of the Broad-Based Black Economic Empowerment Act;
- (c) "bid" means a written offer in a prescribed or stipulated form in response to an invitation by an organ of state for the provision of goods or services, through price quotations, advertised competitive bidding processes or proposals;
- (d) "Broad-Based Black Economic Empowerment Act" means the Broad-Based Black Economic Empowerment Act, 2003 (Act No. 53 of 2003);
- **(e) "EME"** means an Exempted Micro Enterprise in terms of a code of good practice on black economic empowerment issued in terms of section 9 (1) of the Broad-Based Black Economic Empowerment Act;
- (f) "functionality" means the ability of a tenderer to provide goods or services in accordance with specifications as set out in the tender documents.
- (g) "price" includes all applicable taxes less all unconditional discounts;

- "proof of B-BBEE status level of contributor" means: (h)
  - 1) B-BBEE Status level certificate issued by an authorized body or person:
  - 2) A sworn affidavit as prescribed by the B-BBEE Codes of Good Practice;
  - 3) Any other requirement prescribed in terms of the B-BBEE Act;
  - "QSE" means a qualifying small business enterprise in terms of a code of good practice on black economic empowerment issued in terms of section 9 (1) of the Broad-Based Black Economic Empowerment Act;
- (i) "rand value" means the total estimated value of a contract in Rand, calculated at the time of bid invitation, and includes all applicable taxes;

#### 3. FORMULAE FOR PROCUREMENT OF GOODS AND SERVICES

- 4. POINTS AWARDED FOR PRICE
- 4.1 THE 80/20 OR 90/10 PREFERENCE POINT SYSTEMS

A maximum of 80 or 90 points is allocated for price on the following basis: or

$$Ps = 80\left(1 - \frac{Pt - Pmin}{Pmin}\right)$$
 or  $Ps = 90\left(1 - \frac{Pt - Pmin}{Pmin}\right)$ 

Where

Ps Points scored for price of bid under consideration

Pt Price of bid under consideration Pmin Price of lowest acceptable bid

#### FORMULAE FOR DISPOSAL OR LEASING OF STATE ASSETS AND INCOME-GENERATING 4.2 **PROCUREMENT**

POINTS AWARDED FOR PRICE 4.3

> A maximum of 80 or 90 points is allocated for price on the following basis: 80/20

$$Ps = 80\left(1 + \frac{Pt - Pmax}{Pmax}\right)$$
 or  $Ps = 90\left(1 + \frac{Pt - Pmax}{Pmax}\right)$ 

Where

Ps Points scored for price of bid under consideration

Pt Price of bid under consideration = Price of highest acceptable bid Pmax =

#### POINTS AWARDED FOR B-BBEE STATUS LEVEL OF CONTRIBUTOR 5.

5.1 In terms of Regulation 6 (2) and 7 (2) of the Preferential Procurement Regulations, preference points must be awarded to a bidder for attaining the B-BBEE status level of contribution in accordance with the table below:

B-BBEE Status Level of Contributor	Number of points	Number of points
	(90/10 system)	(80/20 system)

1	10	20
2	9	18
3	6	14
4	5	12
5	4	8
6	3	6
7	2	4
8	1	2
Non-compliant contributor	0	0

#### 6. BID DECLARATION

6.1	Bidders who claim	points in respect	of B-BBEE	Status	Level of	Contribution	must com	plete the
	following:							

### 7. B-BBEE STATUS LEVEL OF CONTRIBUTOR CLAIMED IN TERMS OF PARAGRAPHS 1.4 AND 4.1

7.1 B-BBEE Status Level of Contributor: . = ......(maximum of 10 or 20 points)

(Points claimed in respect of paragraph 7.1 must be in accordance with the table reflected in paragraph 4.1 and must be substantiated by relevant proof of B-BBEE status level of contributor.

#### 8. SUB-CONTRACTING

8.1 Will any portion of the contract be sub-contracted?

(Tick applicable box)

YES	NO	

- 8.1.1 If yes, indicate:
  - i) What percentage of the contract will be subcontracted.....%
  - ii) The name of the sub-contractor.....
  - iii) The B-BBEE status level of the sub-contractor......
  - iv) Whether the sub-contractor is an EME or QSE

(1	Tick ap	plical	ble box)	
	VEC		NO	

v) Specify, by ticking the appropriate box, if subcontracting with an enterprise in terms of Preferential Procurement Regulations, 2017:

Designated Group: An EME or QSE which is at last 51% owned by:	EME	QSE
	$\sqrt{}$	$\sqrt{}$
Black people		
Black people who are youth		
Black people who are women		
Black people with disabilities		
Black people living in rural or underdeveloped areas or townships		
Cooperative owned by black people		
Black people who are military veterans		
OR	1	

Any EME	
Any QSE	

DECLADATION WITH DECARD TO COMPANY/FIDM

Э.	DECEARATION WITH REGARD TO COMPANY IRM
9.1	Name of company/firm:
9.2	VAT registration number:
9.3	Company registration number:
9.4	TYPE OF COMPANY/ FIRM
	<ul> <li>□ Partnership/Joint Venture / Consortium</li> <li>□ One-person business/sole propriety</li> <li>□ Close corporation</li> <li>□ Company</li> <li>□ (Pty) Limited</li> <li>[TICK APPLICABLE BOX]</li> </ul>
9.5	DESCRIBE PRINCIPAL BUSINESS ACTIVITIES
9.6	COMPANY CLASSIFICATION
	<ul> <li>Manufacturer</li> <li>Supplier</li> <li>Professional service provider</li> <li>Other service providers, e.g. transporter, etc.</li> <li>[TICK APPLICABLE BOX]</li> </ul>
9.7	Total number of years the company/firm has been in business:
9.8	I/we, the undersigned, who is / are duly authorised to do so on behalf of the company/firm, certify tha

acknowledge that:

The information furnished is true and correct;

ii) The preference points claimed are in accordance with the General Conditions as indicated in paragraph 1 of this form;

the points claimed, based on the B-BBE status level of contributor indicated in paragraphs 1.4 and 6.1 of the foregoing certificate, qualifies the company/ firm for the preference(s) shown and I / we

- iii) In the event of a contract being awarded as a result of points claimed as shown in paragraphs 1.4 and 6.1, the contractor may be required to furnish documentary proof to the satisfaction of the purchaser that the claims are correct;
- iv) If the B-BBEE status level of contributor has been claimed or obtained on a fraudulent basis or any of the conditions of contract have not been fulfilled, the purchaser may, in addition to any other remedy it may have
  - (a) disqualify the person from the bidding process;
  - (b) recover costs, losses or damages it has incurred or suffered as a result of that person's conduct;

- (c) cancel the contract and claim any damages which it has suffered as a result of having to make less favourable arrangements due to such cancellation;
- (d) recommend that the bidder or contractor, its shareholders and directors, or only the shareholders and directors who acted on a fraudulent basis, be restricted by the National Treasury from obtaining business from any organ of state for a period not exceeding 10 years, after the *audi alteram partem* (hear the other side) rule has been applied; and
- (e) forward the matter for criminal prosecution.

WITNESSES 1	SIGNATURE(S) OF BIDDERS(S)
2	DATE: ADDRESS