



MEMORANDUM OF UNDERSTANDING

Between the

SASRIA SOC Ltd

and

INSTITUTE FOR SECURITY STUDIES

INTRODUCTION

This Memorandum of Understanding (hereinafter referred to as “MoU”) is concluded between and **SASRIA SOC Ltd** (hereinafter referred to as “SASRIA”), a South African state-owned company that provides special risk insurance cover against politically motivated acts, civil commotion, public disorder, strikes, riots and terrorism;

AND

the **Institute for Security Studies** (hereinafter referred to as “ISS”), an African non-profit organization with offices in South Africa, Ethiopia, Kenya and Senegal, conducting independent research, analysis and capacity-building in support of human security across the continent.

HEREINAFTER jointly referred to as a “Partner” or collectively the “Partners” to this MoU.

WHEREAS, SASRIA operates with a dual mandate to provide insurance cover for special risks and to contribute to socio-economic development and risk research in alignment with the National Development Plan;

WHEREAS, ISS has extensive expertise in crime, justice, governance and foresight analysis through its Crime and Justice Information and Analysis Hub (Crime Hub) and the African Futures and Innovation (AFI) programme;

WHEREAS cooperation between the Partners will advance shared goals to strengthen South Africa’s capacity to anticipate, understand and respond to systemic risks through data-driven insight and evidence.

PARAGRAPH 1: PURPOSE AND OBJECTIVE OF THE MOU

- 1.1 The purpose of this MoU is to formalise collaboration between SASRIA and ISS in pursuit of a shared objective to strengthen national resilience by generating and applying real-time data, risk analysis and long-term foresight to inform decision-making and public policy.
- 1.2 This MoU aims to regulate and facilitate cooperation and collaboration between

the Partners in pursuit of their common objective as set out above.

- 1.3 To that end, the Partners have agreed to cooperate on providing real-time protest and violence monitoring through the Protest and Public Violence Monitor (PPVM), data-driven insights to inform SASRIA's risk modelling, claims forecasting and Corporate Social Investment (CSI) work and, strategic foresight seminar through the African Futures and Innovation (AFI) programme.
- 1.4 The indicative annual work plan is annexed to this MoU and may be amended as required by the Partners.

PARAGRAPH 2: SCOPE

- 2.1 The Partners agree to maintain close collaboration to achieve their shared objectives. The scope of the partnership covers; (a) Data collaboration and analysis through enhancing access to and application of ISS's protest, violence, and crime data for SASRIA's internal use; (b) Stakeholder engagement and capacity-building through convening policy dialogues, foresight seminars, and knowledge-sharing events to promote evidence-based risk governance; (c) Strategic research through jointly producing briefs and risk assessments related to South Africa's stability.
- 2.2 The MoU will guide a two-year collaborative programme (November 2025 – December 2027), governed by an annual joint work plan.

PARAGRAPH 3: KEY AREAS OF COOPERATION

- 3.1 The Partners hereby intend to collaborate in the following areas:
 - (i) Data and Trends Analysis: Provide SASRIA with structured access to ISS's PPVM and Crime Hub datasets; Develop quarterly trend briefs and annual reports; Generate early-warning alerts and hotspot analysis based on real-time data.
 - (ii) Scenario Analysis: Produce joint briefs on South Africa's risk landscape.
 - (iii) Joint Engagement and Learning: Co-host an annual Strategic Foresight Seminar and quarterly stakeholder dialogues on emerging risks; Engage

policymakers, academia, and private sector stakeholders on systemic risk management.

PARAGRAPH 4: IMPLEMENTATION MECHANISM

- 4.1 The annual work plan will outline deliverables, responsibilities, and timelines.
- 4.2 In case of any inconsistency between the terms of this MoU and the terms of the annual work plan, the terms of this MoU shall prevail.
- 4.3 The Partners may invite each other to meetings, workshops, and events of mutual interest.

PARAGRAPH 5: EXCHANGE OF INFORMATION

- 5.1. The Partners will exchange relevant data and information for agreed activities, respecting confidentiality, data protection, and intellectual property provisions.
- 5.2. The Partners shall retain all rights, title and interest in and to their pre-existing intellectual property. Nothing in this MoU shall be construed as granting, by implication or otherwise, any license or rights to use any intellectual property of the other Partner, except expressly provided in writing.
- 5.3. Any intellectual property developed jointly by the Partners during collaboration under this MoU shall be jointly owned, unless agreed in writing. The Partners shall negotiate in good faith to determine the terms of ownership, use, and commercialisation of such jointly developed intellectual property.
- 5.4. The Partners shall not disclose, distribute, publish or reproduce to any third-party materials, documents, data or shared information without the prior written consent of the other Partner.

PARAGRAPH 6: CONFIDENTIALITY

- 6.1. Each Party will treat as confidential and maintain in confidence all information of a confidential or proprietary nature which may be disclosed or revealed to it during collaboration under this MoU. The obligation to maintain the confidentiality of information will continue after the expiry or termination of this MoU.

PARAGRAPH 7: FINANCIAL ARRANGEMENTS

7.1. This MoU establishes a non-financial partnership framework. Specific financial commitments, including but not limited to data costs, procurement, or remuneration for services, will be agreed upon in separate project-specific agreements or contracts aligned with SASRIA's and ISS's policies.

PARAGRAPH 8: RELATIONSHIP BETWEEN THE PARTNERS

8.1. This MoU will be regarded as an institutional arrangement between the Partners, and the Partners shall always remain independent entities. Nothing herein contained, and no course of dealing between the Partners is intended to create or be deemed to create a legal partnership, an agency or a joint venture between the Partners permanently.

Therefore, either Partner will not:

- (i) Hold itself out as the agent or partner of the other Partner or as being in a joint venture with the other Partner in any manner whatsoever.
- (ii) Enter any arrangement or transaction with third-parties on behalf of the other Partner; and
- (iii) In any way, pledge or bind the credit of the other Partner.

8.2. While each Partner share recognition that they prefer to work with the other Partner in fields of work where mutual cooperation is possible and desirable, it is, nevertheless, understood by both Partners that this MoU is non-exclusive and will not in any way hinder the liberty of either Partner to work with any other person or organization if such Partner decides to do so.

PARAGRAPH 9: COMMUNICATION CHANNEL

9.1. Any communication required to be given or made under this MoU will be in writing. Such communication will be deemed to have been duly given or made when it is delivered by hand, certified electronic mail, or overnight courier to the

Partner's representative at the address specified below or such other address as may be hereafter communicated.

For ISS:

Dr Fonteh Akum
Executive Director
Institute for Security Studies
Address: Brooklyn Court, 361 Veale Street, Pretoria
Email: fakum@issafrica.org

For SASRIA:

Mpumi Tyikwe
Chief Executive Officer
SASRIA SOC Ltd
Address: 36 Ficker Rd, Illovo, Sandton
Email: mpumit@sasria.co.za

- 9.2 Notice of change of address must be given in writing by the Partner concerned and delivered to the other Partner.

PARAGRAPH 10: GOOD FAITH AND FAIRNESS

- 10.1. Both parties shall act in good faith and mutual respect in implementing this MoU and will address any challenges cooperatively and transparently.

PARAGRAPH 11: AMENDMENTS

- 11.1. This MoU may be modified by the written mutual consent of the Partners.

PARAGRAPH 12: ASSIGNMENT OR TRANSFER TO THIRD PARTNERS

- 12.1. This MOU is not assignable or transferable. Any attempt to assign or transfer is void unless there is prior written approval of the Partners.

PARAGRAPH 13: ENTRY IN FORCE, DURATION AND TERMINATION

13.1. This MOU will come into effect on the last date of signature and will remain valid until 17 December 2027 unless it is renewed or terminated earlier by either Partner in accordance with Paragraphs 13.2 and 13.3 below.

13.2. Three (3) months before the expiration date of this MOU, the Partners will meet to evaluate the tangible results of their cooperation. If the results of the cooperation meet their mutual objectives laid down in the MoU and any addendums, then this MOU may be extended through exchanges of letters.

13.3. Either Partner may terminate this MOU by giving six (6) months' advance notice to the other Partner. Such termination shall take effect as of the date specified in the termination notice, provided that the provision herein contained shall remain in effect to the extent necessary to permit an orderly settlement of all arrangements made with respect to ongoing cooperation activities.

PARAGRAPH 14: NO LIABILITY

14.1. This MoU is a non-binding expression of the current intention of the Partners to collaborate. Nothing specified or referred to in this MOU is intended to be legally binding, nor create, evidence, or imply any contract, obligation to enter into any agreement, or obligation to negotiate.

14.2. For avoidance of doubt, the non-performance of the activities under this MOU will not give rise to monetary liability by one Partner to another.

PARAGRAPH 15: AMICABLE SETTLEMENT

15.1. The Partners undertake to exercise good faith in their efforts to resolve amicably any disagreement arising from or in connection with this MOU.

PARAGRAPH 16: MISCELLANEOUS

- 16.1. This MoU comprises the complete understanding of the Partners in respect of the subject matter in this MoU.
- 16.2. This MoU, including the annexure to the MoU, constitutes the whole of the agreement between the Partners in relation to the subject matter hereof and the sole record of their understanding.
- 16.3. There are no other conditions representations, whether oral or written and whether expressed or implied, applicable to this MoU, save for those contained in this MoU.

IN WITNESS WHEREOF, the duly authorised representatives of the Partners affix their signatures below.



Mpumi Tyikwe

**Chief Executive Officer
SASRIA SOC Ltd**

Dr Fonteh Akum

**Executive Director
Institute for Security Studies**

Date:

Signed at:

Date: ..20 November, 2025.....

Signed at: ..Pretoria.....