

**ADENDUM 1 to clarification questions**

NO.	Clarification questions	Initial response	Revised response
20	If we going in with sub-consultants, will reference letters of sub-consultants be permissible?	No, Reference letters of proposed sub-consultants will not be permissible.	<p>Yes, as long as sub-consultants are part of the bidding team (ie they form part of the consortium/Joint Venture) then reference letters pertaining to their work will be required.</p> <p>If the sub-consultants do not form part of the consortium/Joint Venture, then their reference letters will not be required.</p>
28	Please confirm if the financial services institutions are required to submit details across all three scope items (i.e.: PPP transaction advisory, technical engineering advisory and financial advisory (Appendix B1, B2 and B3 respectively).	<p>No. Financial services institutions are not required to submit details across all three scope items. Bidders are required to submit information only for the scope item(s) for which they are bidding and seeking appointment. Accordingly: Financial services institutions bidding solely for financial advisory services are required to complete Appendix B3 only; Bidders seeking appointment across multiple scope items must submit the relevant information and supporting documentation for each scope item being bid for; and Experience submitted under one scope item will be evaluated only against that specific scope, unless expressly stated otherwise in the RFP. Bidders must clearly indicate the scope item(s) for which they are submitting proposals to ensure accurate and consistent evaluation.</p>	<p>Yes, bidders are required to submit a fully integrated proposal covering all three advisory areas.</p>