

REQUEST FOR BID PROFESSIONAL SERVICES

Form No: RW SCM 00049 F

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Effective Date: 31 Jan 2023

BID NUMBER: RW10403046/23

PROVISION OF EMPLOYEE WELLNESS SERVICES AT RAND WATER FOR A DURATION OF (3) THREE YEARS

ISSUE DATE:	SUE DATE: FRIDAY, 14 JULY 2)23			
NON-COMPULSORY BRIEFING SESSION DATE:		N/A					AT N/A		
BRIEFING SESSION V	ENUE:								
CLOSING DATE:		FRIDAY	, 04 AUGUST	2023			AT 12H00		
SITE VIEWING DATE/S	S								
		E	BIDDER INFO	RMATI	ON				
BIDDER NAME									
POSTAL ADDRESS									
STREET ADDRESS									
TELEPHONE NUMBER	CODE				NUMBER				
CELLPHONE NUMBER	2					l			
E-MAIL ADDRESS 1									
E-MAIL ADDRESS 2									
VAT REGISTRATION NUMBER	ı								
SUPPLIER COMPLIANCE STATUS	TAX COMPI SYSTE	LIANCE M PIN:		_	TRAL SUPPL ABASE No:		ИААА		
B-BBEE STATUS		APPLICAE	BLE BOX]	B-BB LEVE			TICK APPLICABLE BOX]		
CERTIFICATE	□Yes		□No	AFFI	DAVIT is and QSEs)		⊒Yes □No		
BIDDING PROCEDURE ENQUIRIES MAY BE DIRECTED TO:									
		PROCED	UKE ENQUIK	IES WA					
BUYER CONTACT PERSON THABO MBENDE		ADENDE		CONT	SOURCING MANAGER CONTACT PERSON NTIKANE RADEBE		IKANE RADEBE		
TELEPHONE	INABU	MIDENDE			PHONE	14 141	INANE RAVEDE		
NUMBER 011 682		0537		NUME		011	1 682 0208		
E-MAIL ADDRESS (Submissions must be made to this address)	pmbende	e@randw	ater.co.za	E-MAI	L ADDRESS	nra	adebe@randwater.co.za		



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SECTION A: BID

PART T1: BIDDING PROCEDURES

T1.1. BID NOTICE AND INVITATION TO BID

Rand Water invites bids for the Employee Wellness Service for Rand Water employees						
	and immediate dependents.					
Potentially emerging or other enterprises that satisfy criteria stated in the Bid Data						
	t may submit their bid offers.					
Procurement Procedure	Rand Water uses a single volume approach.					
Awarding Strategy	The number of suppliers to be awarded this bid is one.					
	The bid documents are downloadable on the National Treasury e- Tender Publication portal which can be accessed through the following link: http://www.etenders.treasury.gov.za .					
Access to the Bid Documents	No bid documents will be issued to Contractors at site meetings. Please ensure that bid documents have been downloaded from the National Treasury e-Tender Publication portal prior to the site meeting date.					
	Bids shall only be submitted on the bid documentation that is issued by the Employer. This bid document (as issued through the National Treasury e-Tender Publication portal) must be submitted in full together with the returnable documents.					
Bid Clarifications	Bidders can seek clarification by no later than <i>fifteen (15)</i> calendar days before the bid closing date.					
	Rand Water will provide a final response on clarifications by no later than <i>ten (10)</i> calendar days before the closing date.					
Bid Addenda	Rand Water shall issue addenda, where applicable, by no later than <i>ten</i> (10) calendar days before the closing date. Bid addenda will be published on the eTender Publication Portal.					
Bid Submission	Bids must be submitted before or on closing date and time at the following address:					
Location	Rand Water Head Office 522 Impala Road Glenvista 2058 (in the Bid Submissions Box at the Main reception), Bid must be submitted during working hours 8:00 – 16:00 Monday to Friday					
	To be valid for 180 days after closing date					
Bid Validity	Rand Water reserves the right to extend the validity period for a period reasonable for business requirements.					
Subcontracting	Bidders must utilise the National Treasury's Central Supplier Database (CSD) for identification of potential subcontractors from the pool of EMEs or QSEs to advance designated groups.					
	The responsibility to subcontract with competent and capable subcontractors rests with the main contractor/ supplier.					



	As far as possible, the bidder must consider subcontractors from the area/s where the project will be taking place.
Rotation of Suppliers	In the spirit of providing equal opportunities to potential suppliers and in view of not supporting monopolies, Rand Water shall apply rotation of suppliers to ensure equitable share in Rand Water's awarded contracts.
Site Viewing Date/s, Time and Venue	N/A



T1.2. BID DATA

The Standard Conditions for Bidding are outlined below and must be read in conjunction with the applicable procurement legislative prescripts:

CLAUSE NUMBER	BID DATA
T1.2.1	The Employer is Rand Water.
T1.2.2	The bid documents issued by the Employer are detailed on the contents page of this bid document.
T1.2.3	The Employer's Representative/s is stated on the cover page of this bid document.
T1.2.4	The Employer shall evaluate this bid in accordance with the evaluation criteria stated in this bid.
T1.2.5	The arrangement for a non-compulsory site meeting (where applicable) is as stated in the Notice and Invitation to Bid.
T1.2.6	The due date for seeking clarification is as stated in the Bid Notice and Invitation to Bid.
T1.2.7	 Bidders may propose alternative bid offer only if the main tender offer, strictly in accordance with all the requirements of this bid document, is also submitted as well as a schedule that compares the requirements of this bid document with the alternative requirements that are proposed. An alternative bid offer will only be considered if the main bid offer is the winning bid. Additionally, the following statements shall apply: Calculations, drawings and all other pertinent technical information and characteristics as well as modified or proposed Pricing Data must be submitted with the alternative bid offer to enable the Employer to evaluate the efficacy of the alternative complies with the Employer's standards and requirements and to evaluate the acceptability of the pricing proposals. Calculations must be set out in a clear and logical sequence and must clearly reflect all design assumptions. Pricing Data must reflect all assumptions in the development of the pricing proposal. The pricing of the alternative bid offer may not exceed the pricing of the main bid offer. Acceptance of an alternative bid offer will mean acceptance in principle of the offer. In the event that the alternative bid offer is accepted, it will be a contractual
	obligation for the Contractor to accept full responsibility and liability that the alternative bid offer complies in all respects with the Employer's standards and requirements.
T1.2.8	Bidders must submit one (1) copy of the bid document and returnables. AND Compact disc (CD) or USB flash drive with pdf format of the bid document and returnables



	The Employer's address for delivery of the bid offers is stated in the Bid Notice and Invitation to Bid.
	The bid submission must be sealed and endorsed with both the bid number and the
	description of the bid, as it appears on the front cover of this bid.
T1.2.9	Telephonic, telegraphic, telex, facsimile or e-mailed bid offers will not be accepted.
T1.2.10	The closing time for submission of bid offers is as stated in the Bid Notice and Invitation to Bid.
T1.2.11	The bid offer validity period is as stated in the Bid Notice and Invitation to Bid.
	No bid substitutions will be allowed after the closing date and time.
T1.2.12	See 2.1 List of Returnable Documents for a comprehensive list of certificates and additional documents required for submission with this bid.
T1.2.13	Rand Water's evaluation process comprises of the following steps. Specific criteria to
11.2.13	be utilised for this bid are contained in <u>T1.3 Evaluation Criteria</u>
	a) Test for responsiveness/Pre - qualification
	Refer to the criteria as stated in T1.3 of this bid document. All test for
	responsiveness must be met in order for the bid submission to be considered further.
	h) Functionality avaluation
	b) Functionality evaluation
	Refer to the criteria as stated in T1.3 of this bid document. A minimum score of 70 points must be obtained for the bid submission to be considered further.
	c) Preference Point System The (80/20) Preferential Point System will be used to evaluate price and specific goal on received written price quotations. Where 80 will be allocated for Price and 20 for the Specific goals.
	i. Price Analysis
	ii. Specific Goals
	Rand Water specific goal is to empower previously disadvantaged designated groups. This specific goal will be evaluated and measured
	by using the SANAS accredited B-BBEE certificate or sworn affidavit for
	QSE or EME or the dtic B-BBEE certificate.
	Points will be awarded to a bidder for attaining the B-BBEE status level
	of contribution in accordance with the table below:
	WHERE PROCUREMENT VALUE IS R0 < R50 000 000 (INCL. VAT):
	$P_S = 80 * \left(1 - \frac{P_t - P_{\min}}{P_{\min}}\right)$



The following table will be used to calculate the score out of 20 for BBBEE:

B-BBEE Status Level of Contributor	Number of Points
1	20
2	18
3	14
4	12
5	8
6	6
7	4
8	2
Non-compliant contributor	0

WHERE PROCUREMENT RAND VALUE IS >= R50 000 000 (INCL. VAT):

$$P_S = 90 * \left(1 - \frac{P_t - P_{\min}}{P_{\min}}\right)$$

The following table will be used to calculate the points out of 10 for BBBEE:

B-BBEE Status Level of Contributor	Number of Points
1	10
2	9
3	6
4	5
5	4
6	3
7	2
8	1
Non-compliant contributor	0

Where:

Ps = Points scored for comparative price of bid or offer under consideration

Pt = Comparative price of bid or offer under consideration

Pmin = Comparative price of lowest acceptable bid or offer.

Rand Water does not bind itself to accept the bid with the lowest price

BBBEE STATUS (P_P = 10/20 maximum)

Quantification of procurement contribution to B-BBEE

Points will be awarded to a bidder for attaining the B-BBEE status level of contribution in accordance with the table below:

B-BBEE Status Level of Contributor	Number of point (90/10 system)	Number of point (80/20 system)	
1	10	20	
2	9	18	



3	6	14
4	5	12
5	4	8
6	3	6
7	2	4
8	1	2
Non-compliant contributor	0	0

Bidders will not be disqualified from the bidding process for not submitting a certificate substantiating the B-BBEE status level of contribution or is a non-compliant contributor. Such a bidder will score zero (0) out of maximum of 10 for B-BBEE

d) Objective Criteria

Refer to the criteria as stated in <u>T1.3 Evaluation Criteria</u> of this bid document.

A bid must be awarded to the bidder who scored the highest total number of points in terms of the preference point systems (price and B-BBEE points), unless objective criteria in terms of section 2(1)(f) of the Act justify the award of the bid to another bidder.

SUMMARY

The total number of functionality/ quality (PF) shall be the sum total of the product of quality criteria by weight allocated.

The total number of adjudication points (PT) shall equal the sum of the bid price points (Ps) and the BBBEE status points (PP) i.e.

PT = Ps + PP

Rand Water does not bind itself to accept the bid with the highest number of adjudication points.

T1.2.14

The number of paper copies of the signed contract to be provided by the Employer is 1 (one).



T1.3. EVALUATION CRITERIA

T1.3.1. TEST FOR RESPONSIVENESS

- 1. Fully Completed and signed Form of Offer.
- 2. The use of correction fluid or any other similar substance to make corrections is not permitted.

T1.3.2. FUNCTIONALITY EVALUATION

Bid submissions will be evaluated on the criteria outlined in items (A-J) below. Each Item (A to J) has an assigned "Weight" and "Rating" scale. During the evaluation process, Bidders shall be assigned a "Rating" for each item in A to J.

The maximum "Score" that a Bidder can achieve will be equal to the "Weight" for a particular item. The Total Scores of each functionality criterion will be multiplied by its weight and then the total score summed up to a total score out of 100.

A detailed description of the "Rating" scales and associated adjudication documentation are as follows:

	CRITERION	RETURNABLE SCHEDULE REFERENCE	WEIGHTING	RATING SCALE
Α.	Experience relevant to the current scope/ work (with contactable client ref.) This is based on contractor history and managing projects of a similar nature to this bid. The contractor must have previous experience in managing/implementing Employee Wellness or Employee Assistance programmes and Sports programmes or projects. The reference must be written confirmation from current or previous clients and may include a completion certificate.	T2.2.10	15	4-point scale None – 0% Weak – 33.3% Between One (1) Reference and Two (2) Moderate – 66.7% Between Three (3) References and Five (5) Good – 100% Six (6) References and Above
B.	Overall Performance on Previous Work Overall Performance on Previous Work Overall performance score for similar work previously done. The bidder must submit a record of performance on previous work which must have a percentage rating by the client. Project Post Execution score for work previously done with Rand	N/A	10	2-point scale Unacceptable -0% - Average performance rating less than 70%; and/or - Evidence of previous experience supplied without ratings is also unacceptable under this criterion; and/or - Evidence of performance ratings is less than the number of references provided for criterion A. Acceptable -100%



	CRITERION	RETURNABLE	WEIGHTING	RATING SCALE
		SCHEDULE REFERENCE		
	Water or other organizations, is evaluated based on; quality of the service, excellence of service rendered, customer satisfaction, compliance with regulatory requirements, and performance etc. The evaluated service provider must have achieved a minimum of 80% in the Project Post Execution evaluation done by Rand Water or other organization at the end of each project. The final score for award of work is based on the average scores of any projects e.g Employee assistance services, Wellness week, World Aids day, Men's health, Critical Incident Management, sports etc. Suppliers that have not done work with Rand Water, a reference check will be done			 Average performance rating of 70% and above; and Evidence of performance ratings is equivalent to the number of references provided for criterion A.
C	with other clients. Quality Management Systems Evidence of being ISO 9001 certified (certificate issued by a certification agency) or In-house QMS in place (demonstrated by submission of an approved quality management manual, at a minimum). Report sample that shows how confidentiality is maintained, including the monitoring and evaluation of the service utilization. Employee satisfaction evaluation Proof of registration with the national professional bodies for affiliates, case managers and other relevant personnel	N/A	5	2-point scale Unacceptable – 0% Non-submission Acceptable – 100% Relevant submission is provided
D.	Human Resource Capacity Human Resource Capacity Adjudicated based on Human Resource Capacity Schedule dedicated to the project as per the provided Human Resource Capacity Schedule (including company's Project Team, Company Organogram; Accounts manager, case managers, financial advisors, wellness or life coaches and legal advisors, fitness	T2.2.11	15	4-point scale None – 0% No submission Weak – 33.3% Only company organogram provided Moderate – 66.7% Company organogram, project team including CVs, 2 accounts managers and 3 case managers, 4 fitness coaches/instructors and affiliates in 6 provinces



	CRITERION	RETURNABLE	WEIGHTING	RATING SCALE
		SCHEDULE		
	coaches/instructors including	REFERENCE		
	coaches/instructors including CV's, number of years and			Good – 100%
	experience in similar work, and			Company organogram, project team
	a list of network			including CVs, 2 accounts managers
	affiliates/database in all			and 3 case managers, fitness coaches/instructors and affiliates in 9
	provinces of South Africa			provinces for this project against any
	registered with professional			other projects currently managed by
	council bodies) – the purpose is to establish an overall picture of			the bidder.
	the company's human resource			
	capacity to undertake the work			
	as well as their years of			
	experience managing the similar			
	work/project.			
E.	Equipment Resource Capacity			3-point scale
	Adjudicated based on Equipment			None – 0%
	Resource Capacity (i.e. office			No submission
	space and requisite tools,			
	vehicles and working tools,			Moderate – 66.7%
	sporting equipment). The purpose is to establish an overall			Submission details of sub-contract of
	picture of the company's			equipment resource capacity
	equipment resource capacity and			excluding resource utilisation or
	ability to undertake the work.			certain equipment in relation to the scope of work. i.e contract of a call
	The above will be adjudicated			centre facilities
	The above will be adjudicated based on provision of proof on			
	the existence of the call centre			Good – 100%
	infrastructure, data recovery			Submission of proof of ownership
	system and backup system to			and details of the equipment
	provide the 24 hour telephonic			resource capacity in terms of office space and requisite tools, resource
	services. The contractor must also have the information			utilisation, vehicles and working tools
	technology management			or more; in relation to the scope of
	systems to provide online			work.
	wellness portal or e-care	T2.2.12	15	
	services. Ownership or leasing	12.2.12		
	agreement of sports equipment.			
	The supplier must provide			
	confirmation letter of the existence of the above. If the			
	supplier does not have an			
	existing call centre, the supplier			
	can provide proof of a sub-			
	contract with an existing			
	company with a call centre or an			
	intent to contract a company			
	with a call centre. The letter provided as proof should be on			
	the company letter head and			
	should be signed off by the			
	Managing Director or company			
	CEO or the person in authority			
	to sign correspondence of the			
	company or the proof of sub-			
	contract must clearly indicate			
	the agreement entered into with the owners of the call centre			
Ш	and Owners of the Call Cellife			<u> </u>



	CRITERION	RETURNABLE SCHEDULE REFERENCE	WEIGHTING	RATING SCALE
	Rand Water will confirm the information submitted when conducting due diligence.			
F.	Risk Introduced by Bid Qualifications (e.g. limitations, assumptions, limited liability etc.)	T2.2.5	5	2-point scale Significant – 0% Bid qualifications submitted by the bidder adversely change the bid scope. Significant qualifications may result in bid submissions being deemed non-responsive, should the bidder/s opt to retain such qualifications after consultation by Rand Water. None – 100% No bid qualification/s submitted
G	Project Risk Management As per risk register provided.	T2.2.16	10	3-point scale None – 0% No response provided to Project Risk Management section or responses provided are not relevant to the identified risks. Moderate – 66.7% Relevant responses were provided to some of the risks outlined in this bid. Good – 100% Relevant responses were provided to the risks outlined in this bid and further risks were identified, classified and a response strategy and actions were provided by the bidder.
H.	Aligned with employer's completion dates with the following specifications; Initial meeting Project implementation meeting Programme design and implementation plan Programme launch Marketing and communications design Company Communication or programme announcement Roll-out schedule/implementation Implementation of the online or e-care service	N/A	10	3-point scale None – 0% No submission Moderate – 66.7% Submission of project plan without resources and costing Good – 100% Submission of detailed project plan, with resource allocation and costing forecast



CRITERION	RETURNABLE	WEIGHTING	RATING SCALE
	SCHEDULE REFERENCE		
Road Shows or launch of the services at Rand Water site. Implementation review Continuation of Service monthly, quarterly annual reporting Evaluation of service (annual employee satisfaction Termination of contract an hand over Resource allocation Costing forecast	es ce, nd		
management; this include process flow charts for referrals and clic consultation that are drafted cognizance of EAPA-Standards or profession	of Jal ed of see es ent in SA hal he w N/A N/A tal ler he gy no ed on ch eed	10	4-point scale None – 0% No submission Weak – 33.3% Method proposal addressing up to 30% of the deliverables Moderate – 66.7% Methodology proposals detailing 70% of the deliverables Good – 100% Methodology proposals detailing all of the deliverables



	CRITERION	RETURNABLE SCHEDULE	WEIGHTING	RATING SCALE
		REFERENCE		
	 Submitted document on process flow for client consultation from telephonic contact, to face to face Counselling. This includes the opening, management and closing of the case. Submitted document on process flow for Critical Incident Service/Trauma management/Crisis intervention. Submitted document on process flow for management/supervisory referral and feedback Submitted document on process flow for Absenteeism management Submitted document on process flow for referral by Rand Water internal Wellness or Occupational Health departments Marketing and communication strategy and plan including examples of posters, brochures, wallet cards etc. E services/online wellness portal design and access Return on investment tool that will indicate the value add of the programme Submitted document on sports management solutions Proposal on Employee Wellness Reward management systems An example of monthly. Quarterly and annual reporting to include the Return on investment systems in place. 			
J.	SHERQ			2-point scale
	Adjudicated based on Contractors Health & Safety Policy, Plan and documentation submitted	N/A	5	Unacceptable – 0% Non-submission Acceptable – 100% Relevant submission is provided.
	TOTAL		100	'

Responses are required to meet a **minimum of 70 percent** to be further evaluated.

Further information can be obtained in T.1.2 Bid Data.



T1.3.4. PREFERENCE POINT SYSTEM

The 80/20 will be applied in this bid.

T1.3.5. OBJECTIVE CRITERIA

Rand Water shall apply objective criteria in accordance with the PPPFA.

Rotation of suppliers for bids will be done on the following conditions:

- a) Aggregate value of R250 million (inclusive of all taxes) awarded.
- b) Where an award to be made to the supplier results in the cumulative value exceeding the rotation threshold for bids, that award can be made which will constitute the last award to the supplier in the financial year.
- c) As its objective criteria, Rand Water shall therefore not award to a Bidder that scores the highest points, if such Bidder has already exceeded the rotation threshold for bids.

In making the determination on the aggregate value of work awarded to a supplier, Rand Water shall consider the supplier's relations and as such, where Rand Water had awarded work to entities and/or persons that are related and/or inter-related to the supplier, the value of such awards shall be used as a measure of assessing the aggregate value of the work awarded to the supplier.

Local Content

N/A



PART T2: RETURNABLE DOCUMENTS

T2.1. LIST OF RETURNABLE DOCUMENTS

- **T2.1.1** All documentation listed in table T2.1 below shall form part of the Contract. *The Bidder must utilise this list as a checklist prior to bid submission.*
- **T2.1.2** Non-submission of any item listed only under the column "Required for Bid Evaluation" may result in the bid being rejected by the Employer.
- **T2.1.3** Attach additional pages if more space is required.

Table T2.1 List of Returnable Documents

Г <u>able Т2.1 L</u>	List of Returnable Documents		
ITEM	DESCRIPTION OF DOCUMENT TO BE RETURNED	REQUIRED FOR BID EVALUATION	ONLY REQUIRED AFTER BID AWARD
T2	Returnable schedules (supplied with the bid document)		
T2.2.1	Compulsory Enterprise Questionnaire including SBD 4 and SBD 6.1	Not Applicable	
T2.2.2	Record of Addenda to Bid Documents	•	
T2.2.3	Proposed Subcontractors	Not Applicable	
T2.2.4	Alternative Bid	Not Applicable	
T2.2.5	Qualifications to Bid	•	
T2.2.6	Requirements with regard to fluctuations in the cost of labour and materials	•	
T2.2.7	FOB Prices of imported equipment/materials for which foreign exchange would be required and importing charges	Not Applicable	
T2.2.8	Declaration of Insurance	•	
T2.2.9	Socio-Economic Development Plan	Not applicable	
T2.2.10	Record of Previous Experience, Quality of Workmanship and Safety	•	
T2.2.11	Human Resource Capacity Schedule	•	
T2.2.12	Equipment Resource Capacity (Plant and Equipment)	•	
T2.2.13	Safety, Health, and Environment	•	
T2.2.14	Details of Equipment (including manufacturer's data sheets and technical publications)	Not applicable	
T2.2.15	Recommended Spares, Special tools and servicing facilities	Not applicable	
T2.2.16	Project Risk Management	•	
T2.2.17	Penalty Table	•	
C1.1	Letter of Bid (Form of Offer and Acceptance)	•	
C1.2	Contract Agreement		•
C2.2	Pricing Schedule / Bill of Quantities (BoQ)	•	
	The Bidder is required to submit the following:		



ITEM	DESCRIPTION OF DOCUMENT TO BE RETURNED	REQUIRED FOR BID EVALUATION	ONLY REQUIRED AFTER BID AWARD
	 Excel® format of the completed pricing schedule or BoQ in a compact disc (CD) or USB flash drive. Printed format and signed version of the completed pricing schedule or BoQ. 		
C3.1	Dates for Delivery and Completion NOTE: A DETAILED PROJECT PROGRAMME MUST BE INCLUDED WITH THE BID SUBMISSION	•	
R 1	Required documentation not issued with the bid document:		
R 1.1	Proof of tax compliance status and a valid SARS Tax PIN		•
R 1.2	Letter of Good Standing from the Department of Labour or an Accredited Institution	Not Applicable	
R 1.3	Performance Guarantee / Bond		•
R 1.4	Resolution Letter for the Main Contractor (a letter authorising the person completing the bid to sign on behalf of the company)	•	
R 1.5	Resolution Letter for the Subcontractor/s (a letter authorising the person completing the bid to sign on behalf of the company)	•	
R 1.6	Subcontracting Agreement	Not Applicable	
R 1.7	3 year financial statements (audited where applicable)	•	
R 1.8	Certified copy of B-BBEE Certificate or Certified copy of Sworn Affidavit for EMEs or QSEs	•	
R1.9	Main Contractor's internal Safety and Health Policy and Project Specific SHE Plan (compliance with the project specific SHE specification)	•	
R 1.10	Comprehensive SHERQ Plan (compliance with SHERQ Specification, including written agreement on Safety, Health and Environmental matters and all documents required for SHERQ compliance	Not Applicable	•
R1.11	Contractors tools and Equipment Inventory	Not Applicable	•
R1.12	Staff list	•	•
R1.13	Site Clearance Certificate	Not Applicable	•
R1.14	Job Creation Report/Statistics (To be submitted Monthly)	Not Applicable	•
R1.15	ISO 9001 Certification /proof of In-house Quality Management System (must include proof of a Document Control System and proof of a Non-conformity Management System) including Sample/template of Quality Control Plan and appointment of Quality Representative	•	
R1.16	Detailed Project Programme in the following: a) Gantt Chart Format b) Level 2 schedule activities c) Credible and Aligned to Rand Water's Programme d) Resource loaded schedule Monthly cash flows, project to completion. Method Statement	•	



T2.2. RETURNABLE SCHEDULES

T2.2.1. COMPULSORY ENTERPRISE QUESTIONNAIRE

The following particulars must be furnished. In the case of a joint venture, separate enterprise questionnaires in respect of each partner must be completed and submitted.			
Section 1: Name of enterprise:			
Section 2: VAT regist	ration number, if any:		
Section 3: CSD Numb	er:		
Section 4: Particulars	of sole proprietors and p	partners in parti	nerships:
Name *	Identity Number	*	Personal income tax number *
* Complete only if sole propr	ietor or partnership and attach sep	parato pago if more t	han 3 partnare
	s of companies and close		nan 3 partilers
Company registration	<u> </u>	Corporations	
Close Corporation nu			
Tax reference numbe			
Section 6: SBD 4 issu	ıed by National Treasury ı	must be comple	eted for this bid.
		-	
Section 7: SBD 6.1 issued by National Treasury must be completed for this bid. I the undersigned, who warrants that he/she is duly authorized to do so on behalf of the enterprise:			
 i) authorizes the employer to verify the Bidders tax clearance status from the South African Revenue Services that it is in order; ii) confirms that the neither the name of the enterprise or the name of any partner, manager, director or other person, who wholly or partly exercises or may exercise, control over the enterprise appears on the Register of Tender Defaulters established in terms of the Prevention and Combating of Corrupt Activities Act of 2004; iii) confirms that no partner, member, director or other person, who wholly or partly exercises, or may exercise, control over the enterprise appears, has within the last five years been convicted of fraud or corruption; iv) confirms that I / we are not associated, linked or involved with any other bidding entities submitting bid offers and have no other relationship with any of the Bidders or those responsible for compiling the scope of work that could cause or be interpreted as a conflict of interest; and v) confirms that the contents of this questionnaire are within my personal knowledge and are to the best of my belief both true and correct. 			
Name of Bidder:			
Signed by or on behalf of Bidder:		Official Capacity:	
Date:		- Japaony	
_			



SBD 4

BIDDER'S DISCLOSURE

1. PURPOSE OF THE FORM

Any person (natural or juristic) may make an offer or offers in terms of this invitation to bid. In line with the principles of transparency, accountability, impartiality, and ethics as enshrined in the Constitution of the Republic of South Africa and further expressed in various pieces of legislation, it is required for the bidder to make this declaration in respect of the details required hereunder.

Where a person/s are listed in the Register for Tender Defaulters and / or the List of Restricted Suppliers, that person will automatically be disqualified from the bid process.

2. Bidder's declaration

2.1 Is the bidder, or any of its directors / trustees / shareholders / members / partners or any person having a controlling interest¹ in the enterprise, employed by the state?

YES/NO

2.1.1 If so, furnish particulars of the names, individual identity numbers, and, if applicable, state employee numbers of sole proprietor/ directors / trustees / shareholders / members/ partners or any person having a controlling interest in the enterprise, in table below.

Full Name	Identity Number	Name of State institution

2.2	Do you, or any person connect is employed by the procuring ir	e a relationship with any p	erson who
2.2.1			

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¹ the power, by one person or a group of persons holding the majority of the equity of an enterprise, alternatively, the person/s having the deciding vote or power to influence or to direct the course and decisions of the enterprise.



2.3	Does the bidder or any of its directors / trustees / shareholders / members / partners or any
	person having a controlling interest in the enterprise have any interest in any other related
	enterprise whether or not they are bidding for this contract?

YES/NO

2.3.1	If so, furnish particulars:

3 DECLARATION

I, the undersigned, (name)	in
submitting the accompanying bid, do hereby make the following statements that I certify	to
be true and complete in every respect:	

- 3.1 I have read and I understand the contents of this disclosure;
- 3.2 I understand that the accompanying bid will be disqualified if this disclosure is found not to be true and complete in every respect:
- 3.3 The bidder has arrived at the accompanying bid independently from, and without consultation, communication, agreement or arrangement with any competitor. However, communication between partners in a joint venture or consortium² will not be construed as collusive bidding.
- 3.4 In addition, there have been no consultations, communications, agreements or arrangements with any competitor regarding the quality, quantity, specifications, prices, including methods, factors or formulas used to calculate prices, market allocation, the intention or decision to submit or not to submit the bid, bidding with the intention not to win the bid and conditions or delivery particulars of the products or services to which this bid invitation relates.
- 3.4 The terms of the accompanying bid have not been, and will not be, disclosed by the bidder, directly or indirectly, to any competitor, prior to the date and time of the official bid opening or of the awarding of the contract.
- 3.5 There have been no consultations, communications, agreements or arrangements made by the bidder with any official of the procuring institution in relation to this procurement process prior to and during the bidding process except to provide clarification on the bid submitted where so required by the institution; and the bidder was not involved in the drafting of the specifications or terms of reference for this bid.
- 3.6 I am aware that, in addition and without prejudice to any other remedy provided to combat any restrictive practices related to bids and contracts, bids that are suspicious will be reported to the Competition Commission for investigation and possible imposition of administrative penalties in terms of section 59 of the Competition Act No 89 of 1998 and or may be reported to the National Prosecuting Authority (NPA) for criminal investigation and or may be restricted from conducting business with the public sector for a period not exceeding ten (10) years in terms of the Prevention and Combating of Corrupt Activities Act No 12 of 2004 or any other applicable legislation.

I CERTIFY THAT THE INFORMATION FURNISHED IN PARAGRAPHS 1, 2 and 3 ABOVE IS CORRECT.

-

² Joint venture or Consortium means an association of persons for the purpose of combining their expertise, property, capital, efforts, skill and knowledge in an activity for the execution of a contract.



PARAGRAPH 6 OF PFMA SO	AY REJECT THE BID OR ACT AGAINST ME IN TERMS OF CM INSTRUCTION 03 OF 2021/22 ON PREVENTING AND SUPPLY CHAIN MANAGEMENT SYSTEM SHOULD THIS FALSE.
Signature	Date
Position	 Name



SBD 6.1

PREFERENCE POINTS CLAIM FORM IN TERMS OF THE PREFERENTIAL PROCUREMENT REGULATIONS 2022

This preference form must form part of all tenders invited. It contains general information and serves as a claim form for preference points for specific goals.

NB: BEFORE COMPLETING THIS FORM, TENDERERS MUST STUDY THE GENERAL CONDITIONS, DEFINITIONS AND DIRECTIVES APPLICABLE IN RESPECT OF THE TENDER AND PREFERENTIAL PROCUREMENT REGULATIONS, 2022

1. GENERAL CONDITIONS

- 1.1 The following preference point systems are applicable to invitations to tender:
 - the 80/20 system for requirements with a Rand value of up to R50 000 000 (all applicable taxes included); and

1.2 To be completed by the organ of state

(delete whichever is not applicable for this tender).

- a) The applicable preference point system for this tender is the 80/20 preference point system.
- b) Either the 80/20 preference point system will be applicable in this tender. The lowest/ highest acceptable tender will be used to determine the accurate system once tenders are received.
- 1.3 Points for this tender (even in the case of a tender for income-generating contracts) shall be awarded for:
 - (a) Price; and
 - (b) Specific Goals.

1.4 To be completed by the organ of state:

The maximum points for this tender are allocated as follows:

	POINTS
PRICE	80
SPECIFIC GOALS	20
Total points for Price and SPECIFIC GOALS	100

1.5 Failure on the part of a tenderer to submit proof or documentation required in terms of this tender to claim points for specific goals with the tender, will be interpreted to mean that preference points for specific goals are not claimed.



1.6 The organ of state reserves the right to require of a tenderer, either before a tender is adjudicated or at any time subsequently, to substantiate any claim in regard to preferences, in any manner required by the organ of state.

2. **DEFINITIONS**

- (a) "tender" means a written offer in the form determined by an organ of state in response to an invitation to provide goods or services through price quotations, competitive tendering process or any other method envisaged in legislation;
- (b) "price" means an amount of money tendered for goods or services, and includes all applicable taxes less all unconditional discounts;
- (c) "rand value" means the total estimated value of a contract in Rand, calculated at the time of bid invitation, and includes all applicable taxes;
- (d) "tender for income-generating contracts" means a written offer in the form determined by an organ of state in response to an invitation for the origination of income-generating contracts through any method envisaged in legislation that will result in a legal agreement between the organ of state and a third party that produces revenue for the organ of state, and includes, but is not limited to, leasing and disposal of assets and concession contracts, excluding direct sales and disposal of assets through public auctions; and
- (e) "the Act" means the Preferential Procurement Policy Framework Act, 2000 (Act No. 5 of 2000).

3. FORMULAE FOR PROCUREMENT OF GOODS AND SERVICES

3.1. POINTS AWARDED FOR PRICE

3.1.1 THE 80/20 PREFERENCE POINT SYSTEMS

A maximum of 80 or 90 points is allocated for price on the following basis:

80/20 or 90/10

$$Ps = 80\left(1 - \frac{Pt - Pmin}{Pmin}\right)$$
 or $Ps = 90\left(1 - \frac{Pt - Pmin}{Pmin}\right)$

Where

Ps = Points scored for price of tender under consideration

Pt = Price of tender under consideration

Pmin = Price of lowest acceptable tender

3.2. FORMULAE FOR DISPOSAL OR LEASING OF STATE ASSETS AND INCOME GENERATING PROCUREMENT



3.2.1. POINTS AWARDED FOR PRICE

A maximum of 80 or 90 points is allocated for price on the following basis:

$$Ps = 80\left(1 + rac{Pt-P\,max}{P\,max}
ight)$$
 or $Ps = 90\left(1 + rac{Pt-P\,max}{P\,max}
ight)$

Where

Ps = Points scored for price of tender under consideration

Pt = Price of tender under consideration

Pmax = Price of highest acceptable tender

4. POINTS AWARDED FOR SPECIFIC GOALS

- 4.1. In terms of Regulation 4(2); 5(2); 6(2) and 7(2) of the Preferential Procurement Regulations, preference points must be awarded for specific goals stated in the tender. For the purposes of this tender the tenderer will be allocated points based on the goals stated in table 1 below as may be supported by proof/ documentation stated in the conditions of this tender:
- 4.2. In cases where organs of state intend to use Regulation 3(2) of the Regulations, which states that, if it is unclear whether the 80/20 or 90/10 preference point system applies, an organ of state must, in the tender documents, stipulate in the case of—
 - (a) an invitation for tender for income-generating contracts, that either the 80/20 or 90/10 preference point system will apply and that the highest acceptable tender will be used to determine the applicable preference point system; or
 - (b) any other invitation for tender, that either the 80/20 or 90/10 preference point system will apply and that the lowest acceptable tender will be used to determine the applicable preference point system,

then the organ of state must indicate the points allocated for specific goals for both the 90/10 and 80/20 preference point system.

Table 1: Specific goals for the tender and points claimed are indicated per the table below.



(Note to organs of state: Where either the 90/10 or 80/20 preference point system is applicable, corresponding points must also be indicated as such.

Note to tenderers: The tenderer must indicate how they claim points for each preference point system.)

The specific goals allocated points in terms of this tender	Number of points allocated (90/10 system) (To be completed by the organ of state)	Number of points allocated (80/20 system) (To be completed by the organ of state)	Number of points claimed (90/10 system) (To be completed by the tenderer)	Number of points claimed (80/20 system) (To be completed by the tenderer)
1	10	20		
2	9	18		
3	6	14		
4	5	12		
5	4	8		
6	3	6		
7	2	4		
8	1	2		
Non-compliant contributor	0	0		

DECLARATION WITH REGARD TO COMPANY/FIRM

4.3.	Name of company/firm
4.4.	Company registration number:
4.5.	TYPE OF COMPANY/ FIRM
	 Partnership/Joint Venture / Consortium One-person business/sole propriety Close corporation Public Company Personal Liability Company (Pty) Limited Non-Profit Company State Owned Company [TICK APPLICABLE BOX]



- 4.6. I, the undersigned, who is duly authorised to do so on behalf of the company/firm, certify that the points claimed, based on the specific goals as advised in the tender, qualifies the company/ firm for the preference(s) shown and I acknowledge that:
 - i) The information furnished is true and correct:
 - ii) The preference points claimed are in accordance with the General Conditions as indicated in paragraph 1 of this form;
 - iii) In the event of a contract being awarded as a result of points claimed as shown in paragraphs 1.4 and 4.2, the contractor may be required to furnish documentary proof to the satisfaction of the organ of state that the claims are correct:
 - iv) If the specific goals have been claimed or obtained on a fraudulent basis or any of the conditions of contract have not been fulfilled, the organ of state may, in addition to any other remedy it may have
 - (a) disqualify the person from the tendering process;
 - (b) recover costs, losses or damages it has incurred or suffered as a result of that person's conduct;
 - (c) cancel the contract and claim any damages which it has suffered as a result of having to make less favourable arrangements due to such cancellation;
 - (d) recommend that the tenderer or contractor, its shareholders and directors, or only the shareholders and directors who acted on a fraudulent basis, be restricted from obtaining business from any organ of state for a period not exceeding 10 years, after the audi alteram partem (hear the other side) rule has been applied; and
 - (e) forward the matter for criminal prosecution, if deemed necessary.

	SIGNATURE(S) OF TENDERER(S)
SURNAME AND NAME: DATE:	
ADDRESS:	



T2.2.3. PROPOSED SUBCONTRACTORS (Not applicable)

We notify the Employer that it is our intention to employ the following Subcontractors for work in this contract.

If we are awarded a contract we agree that this notification does not change the requirement for us to submit the names of proposed Subcontractors in accordance with requirements in the contract for such appointments. If there are no such requirements in the contract, then on official award of Contract by the Employer to us, this list duly signed below shall be binding between us.

The appointment of the proposed Subcontractors shall be subject to the approval of the Employer.

Please note it is compulsory to declare the percentage of work to be completed by the Subcontractor.

Name and Address of Proposed Subcontractor	Nature Work	and	Extent	of	Previous Subcontractor	Experience	with
1)							
2)							
3)							
4)							
5)							
•							
Name of Bidder:							
Signed by or on behalf of Bidder:					Official Capacity:		
Date:							

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Date:

T2.2.4. ALTERNATIVE BID (NOT APPLICABLE)

- T2.2.4.1. Alternative bids will be accepted on the conditions described in T1.2 Bid Data (CIDB Clause C2.12)
- T2.2.4.2. Should the Bidder wish to submit an alternative bid he shall set out his proposals clearly hereunder or alternatively state them in a covering letter attached to his bid and referred to hereunder, failing which the bid will be deemed to be unqualified.

T2.2.4.3. If no departures or modifications are described, the schedule shall be marked NIL and signed by the Bidder.

Page	Item	Proposed alternative	Price saving (if any) to the Employer if proposal is accepted
Name of	Bidder	:	
Signed behalf of	y or on Bidder	Official Capacity:	



T2.2.5. QUALIFICATIONS TO BID

Should the Bidder wish to qualify any aspect of the bid (e.g. limitations, assumptions, limited liability, etc.), he shall set out his terms clearly hereunder or alternatively state them in a covering letter attached to his bid and referred to hereunder, failing which the bid will be deemed to be unqualified.

If no qualifications are made, the schedule shall be marked NIL and signed by the Bidder.				
Name of Bidder:				
Signed by or on behalf of Bidder:		Official Capacity:		
Date:				



T2.2.6. REQUIREMENTS WITH REGARD TO FLUCTUATIONS IN THE COST OF LABOUR AND MATERIALS (NOT APPLICABLE)

T2.2.6.1. The Bidder shall delete whichever of the following statements are not applicable to the bid. Where the Bidder has not indicated the applicability of fluctuations, Rand Water shall regard the fluctuations as not applicable.

FLUCTUATIONS IN - Wages and allowances: *NOT TO APPLY Price of materials: *NOT TO APPLY

FORMULAE OR BASIS FOR THE ADJUSTMENT OF THE BID PRICE

If firm prices are not quoted the Bidder shall supply the following information:

T2.2.6.2. Formu price:	la by which the bid price is to be multiplied in order to arrive at the adjusted
T2.2.6.3. Defini	tion of all symbols used in the above formula:
formu	pecial materials or equipment to be excluded from the application of the a stating the method and basis of price variation to be applied to such als or equipment:
Name of Bidde	r:
Signed by or or behalf of Bidde	
Date:	

^{*} Delete whichever is not applicable.



T2.2.7. F O B PRICES OF IMPORTED EQUIPMENT/MATERIALS FOR WHICH FOREIGN EXCHANGE WOULD BE REQUIRED AND IMPORTING CHARGES (Not Applicable)

- T2.2.7.1. The Bidder shall complete each schedule listing the F O B value of all items of equipment/materials for which foreign exchange would be required.
- T2.2.7.2. Bidders based on the supply of locally manufactured equipment and/or materials priced competitively, will be given preference by the Employer provided such equipment and/or materials, and the manufacture thereof, are of sufficiently high standard to meet the Employer's requirements.
- T2.2.7.3. If no items are to be imported or if firm prices are submitted the relevant section of the schedule shall be marked NIL. If the equipment contains imported equipment/materials then the Bidder shall complete the schedule listing the F O B value of all items of equipment/materials, which have been or are to be imported. Prices tendered for this imported equipment/material shall be quoted in **currency of origin.** It will therefore be the responsibility of the employer (Rand Water) to take out a Forward Cover for this imported equipment/material, when and if deemed prudent. All charges for the Employer's account referred to in the General Conditions of Contract and any changes in the rates of exchange will only be paid or allowed by the Employer in respect of items listed in this schedule. Bidder shall be expected to provide full documentation (i.e. Invoice, Bill of Lading, etc.) supporting foreign currency requirements for this imported equipment/material to support the Employer application to the SARB for the exchange control approval.
- T2.2.7.4. The Bidder shall sign each schedule.
- T2.2.7.5. For evaluation purposes, the prices of imported equipment/material sourced directly from outside South Africa quoted in currency of origin will be converted to Rand using the closing rate exchange rate published by SARB on the date, one week (7 day calendar days) prior to the closing date for the Bidder.

"Imported content" means that portion of the price represented by the cost of components, parts or materials which have been, or are still to be imported (whether by the Bidder or his suppliers or Subcontractors) and which cost includes the overseas cost plus direct importation costs, such as freight, all landing charges, dock dues, import duties and the like at the South African port of entry, as well as inward transportation and handling to the factory in the Republic where the equipment offered is produced, manufactured, processed, assembled, packed or otherwise prepared.

The Bidder shall state in the appropriate column the F O B values of equipment/materials, which have already been imported, and which still have to be imported.

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	Description and country of	Rate of exchange	F O B value	
Item	Description and country of origin		Already imported	To be imported
			R	R
Total F O B values				

Table T2.2.7.1: F O B Prices

The exchange rate to be used for conversion of	the foreign content to local content shall be the
closing exchange rate published by South African	n Reserve Bank (SARB) on the date, one week
(7 day calendar days) prior to the closing date of t	the Bid.

IMPORT PERMIT: The Bidder shall state what arrangements have been or are to be made obtain the necessary import permit(s).	ade to

Item	Rate	Total
PORT OF LANDING	R	R
Freight on tons at		
Insurance on R		
Customs duty on R		
Landing charges on tons at		
Wharfage on tons at		
Forwarding and agency on tons at		
Railage on kg at		
Sundry importing charges		
TOTAL:		

Table T2.2.7.2: F O B Prices

Guaranteed date of shi	ipping
Guaranteed date of de	livery to railway authority
Name of Bidder:	
Signed by or on	Official
behalf of Bidder:	Capacity:
Date:	



T2.2.8. DECLARATION OF INSURANCES

I/We hereby declare that the insurance policies enumerated below have been effected by me/us in accordance with the Contract Data.

Cover effected	Insurer	Policy	Expiry date
COID			
Unemployment Insurance			
Employer's Liability			
Motor Vehicle Liability			
Contractor's Equipment			
Manufacturing/Fabrication Premises			
Professional Indemnity	as applicable		

Table T2.2.8: Declaration of Insurance

Copies of the abovementioned policies are attached.

In respect of COID, a copy of the current receipt and letter of good standing is attached.

tractor:	
Signed by or on behalf of Contractor:	city:
_	

NOTE:

This schedule shall be completed and submitted to Rand Water within 14 days from the commencement date of the contract and will serve as a condition precedent. The Contractor shall ensure that all policies are in place for the full period under the contract, and where policies need to be renewed and/or any changes effected, Rand Water is to be provided with the renewal confirmation and/or details of changes within 14 days of such renewal or changes.



T2.2.9. SOCIO-ECONOMIC DEVELOPMENT (Not Applicable)

Rand Water intends to achieve the objective of promoting an environment that is health, safe, efficient, productive, harmonious, free from disruption and localises opportunities for communities in close proximity to the project. Such an environment will assist contractors in implementing the projects successfully. All contractors, subcontractors (including SMMEs) and site service providers within the project have a role and responsibility in achieving this objective. Accordingly, the Main Contractor is wholly responsible in ensuring the provision, implementation and maintenance of the required socio-economic deliverables, as approved by Rand Water.

The Bidder shall submit a plan with regard to SED targets set by Rand Water for each respective SED element during the Request for Bid (RFB) phase. Bidders have to submit SED plans as part of their proposals in reaction to the RFB. Bidders are required to demonstrate through their SED plans how the involvement of black persons and historically disadvantaged individuals (HDIs) will be secured, as well as their commitment to the respective SED elements.

Rand Water regards the **local-to-site area** as historically disadvantaged areas in the district municipality. In areas that are not demarcated according to district municipalities, the historically disadvantaged areas in the metropolitan municipalities shall be regarded as local-to-site areas.

Key performance areas and deliverables on SED are outlined as follows:

ITEM NO.	KEY PERFORMANCE AREAS	DELIVERABLES		
1.	Participation of Local Enterprises	The Bidder must ensure that in the project implementation plan the following target is prioritized and this must be clearly outlined in the declaration of intent: Work allocation to local enterprises A minimum of 5% of the total work will be allocated to local black owned enterprises. The Bidder must specify in the SED plan the work items to be allocated to local enterprises that are minimum 51% black owned. This plan must also indicate the Rand value and the scope of work. Rand Water's Database of Local Business for the target area/s will be availed.		
2.	Job Creation	 The Bidder's workforce in the project must consist of locals (historically disadvantaged) as follows: Unskilled Labourers: 100% (50% women, 50% youth) Semi-skilled: a minimum of 30% (50% women, 50% youth) Skilled: a minimum of 25% (50% women, 50% youth) The method of recruitment must be pre-approved by Rand Water. It is acknowledged that people will be employed on a part-time basis in many instances. It is however required that employees who were employed at the unskilled level exit with a certificate of completion of accredited training. 		



ITEM NO.	KEY PERFORMANCE AREAS	DELIVERABLES
		A recruitment plan must be submitted which will indicate how the employment of local labour will be achieved versus the Bidder's existing (permanent) and seconded labour which will be assigned to the project.
3.	Skills Development	The Bidder must submit aproposed skills development programme targeting the following levels: Unskilled to Semi-skilled (50% Youth, 50% Women) Undergraduate (50% Youth, 50% Women) Graduate (50% Youth, 50% Women) The proposed programmes must be accredited, giving credit value to the beneficiaries. The programmes must incorporate workplace learning and/or on-the-job training with the theoretical knowledge provided. Programmes can only be implemented once approval has been provided by Rand Water.
4.	Social Responsibility	 A programme must be structured to ensure effective delivery to address identified community needs in a significant and sustainable manner. The Bidder must submit proposed social responsibility initiative/s which could be rolled out across the project duration and must have impact beyond the project implementation. Examples may include Cooperative Development, NGO Support, School Support Programmes can only be implemented once approval has been provided by Rand Water.
5.	Social Facilitation	 A key component in aiding the realisation of the SED objectives is effective community liaison with all the relevant role-players, structures, civic organisations and the community at large. Provision must be made for a Community Liaison Officer (CLO) for the duration of the project. The CLO must be sourced locally.

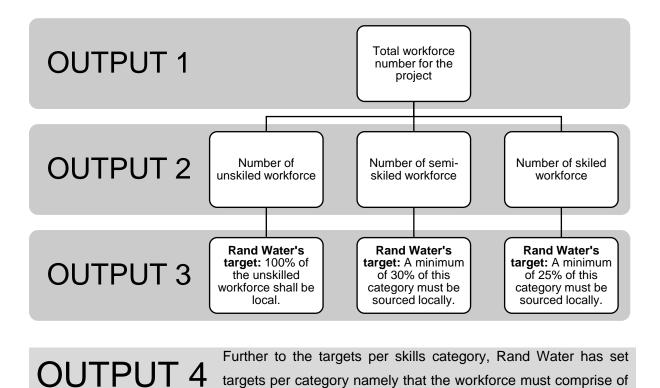
The Bidder agrees to adhere to the Rand Water's SED requirements.

Name of Bidder:	
Signed by or on behalf of Bidder:	Official Capacity:
Date:	



T2.2.9.1. JOB CREATION REQUIREMENT

The Bidder's recruitment plan must indicate the following information:



50% women and 50% youth.

The Bidder must ensure that the required recruitment plan adheres to the requirements of this

targets per category namely that the workforce must comprise of

The Bidder agrees to adhere to the Rand Water's SED requirements.

section and must also include a proposed method of recruitment.

Name of Bidder:		
Signed by or on	Official	
behalf of Bidder:	Capacity:	
Date:		



T2.2.9.2 SED MATRIX (Not applicable)

KEY PERFORMANCE	INDICATOR	MEASURE	TARGET	QUANTITY	COST		TIMELIN	E	COMMENTS
AREA		MEAGGILE	TARGET	QUANTIT	0001	START	END	DURATION	OOMMENTO
Job Creation Total workforce	Employment: Unskilled Insert Rate:	Percentage of total projected workforce in the skills category	100%						
number for the project:	Employment: Semi- skilled	Percentage of total projected	Minimum						
(insert)	Insert Rate:	workforce in the skills category	30%						
	Employment: Skilled Insert Rate:	Percentage of total projected workforce in the skills category	Minimum 25%						
Skills Development	Accredited Training Programmes: Unskilled (MANDATORY) Work Integrated Learning: Undergraduates	Rand Value Number of unskilled people trained on accredited training Rand Value Number of undergraduates trained and provided workplace	Rand value of 18.1 in the BoQ Number of unskilled indicated in the Bidder's recruitment plan Rand value of 18.1 in the BoQ Number of unskilled indicated in the Bidder's recruitment						



KEY PERFORMANCE AREA	INDICATOR	MEASURE	TARGET	QUANTITY	COST	START	TIMELIN END	IE DURATION	COMMENTS
	Professionalisation Programmes: Graduates	Rand Value Number of graduates trained and provided workplace experience	Rand value of 18.1 in the BoQ Number of unskilled indicated in the Bidder's recruitment plan						
Social Responsibility	Community development initiatives	Rand value	Rand value of 18.3 in the BoQ						
Social Facilitation	Appointment of CLOs	Rand value	Rand value of 18.4 in the BoQ						
	Work allocated to local enterprises that are 51% black owned	Rand value	Rand value in section 5 item 5.3.6.5 and 5.3.6.6						
Participation of Local Enterprises	Procurement of non- core services and materials from local enterprises that are a minimum 51% black owned	Rand value	100%						
	Т	OTALS			The Bidder must indicate the total cost				

Rand Water will commence the monitoring of SED implementation three (3) months after the acceptance of the letter of award by the successful Bidder. The Bidder agrees to adhere to the Rand Water's SED requirements.

Official Capacity:	



Date:		



T2.2.9.3. SED CHECKLIST (Not Applicable)

All items in this checklist must be completed. If any of the items are not addressed as required (i.e. indicated as "No" or no attachment where an attachment is required), the Bidder's submission will be deemed non-responsive.

	ITEM	REQUIREMENT	YES	NO
1.	Job Creation	Attach the Recruitment Plan (refer to T2.2.13.1)		
2.	Skills Development	Attach a comprehensive proposal for training programmes for unskilled, undergraduate and graduate, as applicable. The provision of accredited training for the		
3.	Social Responsibility	unskilled group is a mandatory requirement. Attach a comprehensive proposal for local community development.		
4.	Participation of Local Enterprises	 The work highlighted for Participation of Local Enterprises is work that must be issued to local enterprises that are a minimum 51% black owned. This is a minimum. The Bidder must ensure that the work to be allocated to local enterprises amounts to a minimum of 5% of the whole work. This must be indicated clearly in the Bidder's SED plan. The sourcing of local enterprise shall be be a competitive process. The method of sourcing must be pre-approved by Rand Water. Attach a procurement plan for non-core services and materials required. Rand Water's target is that the Bidder must procure 100% of these services and materials from local enterprises that are a minimum 51% black owned. 		
5.	Social Facilitation	The Bidder must provide the costing with reference to 18.4.		

The Bidder agrees to adhere to the Rand Water's SED requirements.

Name of Bidder:	
Signed by or on behalf of Bidder:	Official Capacity:
Date:	



T2.2.10. RECORD OF PREVIOUS EXPERIENCE, QUALITY OF WORKMANSHIP AND SAFETY

The Bidder shall provide details of **completed** works (similar to the work set out in this bid). Individuals listed as references must be contactable and willing to provide information relating to the performance of the Bidder (in terms of safety and health, workmanship, documentation, timeous completion, etc.). In order to verify the quality of workmanship, an inspection of the works may also be undertaken should Rand Water deem it necessary.

The Bidder must take into cognisance the functionality criteria in providing the record of previous experience. Information must be provided in the following format:

	Description of Works						
Project Title :							
High level project desc	ription:						
Client :							
Contract No. :							
Contract Value (excl. V	'AT) :						
Role ^(Note 1) :							
Award Date :							
Completion Date :							
Location of Works :							
Project Manager :							
Construction Manager							
	Contact Details of Reference at Client Company						
Name :							
Position Held :							
Tel:	Cell :						
Fax :	email :						
	Contractor's responsibility w.r.t. the claimed experience. For example Single Contractor, Main sub – contractor, Sub – contractor for civil construction etc.						
Name of Bidder:							
Signed by or on behalf of Bidder:	Official Capacity:						
Date:							



T2.2.11. HUMAN RESOURCE CAPACITY SCHEDULE

The aspects covered by T2.2.11.1, T2.2.12.2 and T2.2.12.3 will be viewed in conjunction with each other to establish an overall picture of the Bidder's capacity and ability to undertake the work specified in this document.

T2.2.11.1. Project Team Organogram vs. Company Organogram

The Bidder shall detail in the block below their company organogram and the Resources dedicated to this contract must be clearly indicated. In addition, sub-contractor and Joint-Venture arrangements must be clearly indicated:				

cont.



T2.2.11.2. Proposed Team Member List (Internal & External)

Name		Internal or	% Util	isation
(or quantity where not yet identified)	Role	External Resource	On other Contracts / Work	On this Contract/ Work
	Engagement Director/Managing Director			
	Accounts Manager			
	Case Managers			
	Marketing and Communications IT Specialist			
	Affiliates database			
	Call Centre staff			
	Wellness coaches			
	Legal advisors			
	Financial advisor			
	Engagement Director/Managing Director			

cont...



T2.2.11.3. List of Current Contracts (Work Load)

Contract or Work Title	Client	Contract Value (excl. VAT)	Role NOTE 1	Progress
				Award Date:
				Completion Date:
				% Complete:
				Stage NOTE2:
				Award Date:
				Completion Date:
				% Complete:
				Stage NOTE2:
				Award Date:
				Completion Date:
				% Complete:
				Stage NOTE2:
				Award Date:
				Completion Date:
				% Complete:
				Stage NOTE2:
				Award Date:
				Completion Date:
				% Complete:
				Stage NOTE2:
NOTES				

NOTES

- 1. Role refers to the Contractor's responsibility w.r.t. the claimed experience for example Single Contractor, Main Contractor but with Electrical subcontractor, Sub-contractor for civil construction etc.
- 2. Stage refers to the current stage of the work (example design, procurement, construction, installation, commissioning, handed over, in Defects Liability Period etc.)
- 3. Attach additional signed copies of this schedule if insufficient space is available.

Official	
Capacity:	



T2.2.12. EQUIPMENT RESOURCE CAPACITY (PLANT AND EQUIPMENT)

The following are lists of major items of relevant equipment that are presently owned / leased / hired or planned to be purchased / leased / hired and will be available for this contract if the bid is accepted:

		Currently Own /	% Utilisation		
Qty	Equipment Description (including capacity/size etc)	Currently Lease or Hire / Plan to Purchase / Plan to Lease or Hire	On other Contracts / Work	On this Contract/ Work	
	Call centre equipment				
	IT systems for E-care/Online services or Wellness App				
will be		pove listed plant and equipment e works and maintained on the			
Name	e of Bidder:				
-	d by or on f of Bidder:	Official Capacity:			
Date:					



T2.2.13. SAFETY, HEALTH, AND ENVIRONMENT

1. Safety and Health Policy

Bidders shall submit a copy of their company's internal Safety and Health Policy.

2. Safety, Health and Environment (SHE) Plan

Bidders shall submit the project specific SHE plan as per the project specific SHE Specification

3. Safety, Health and Environment (SHE) Risk assessment

Bidders shall submit the project specific SHE risk assessment.

4. DIFR Status

Bidders shall furnish their DIFR Status for 2 years in the table below, based on the following formula.

$$\textit{DIFR} \; (\text{annual}) = \frac{\left(\text{Number of Disabling Injuries}\right)\left(200000\right)}{\left(\text{Number of Hours Worked}\right)}$$

Number of Hours Worked (annual) = Total Number of Employees x Average Hours Worked per Employee per Year

	Current Year	Last Year
Number of Disabling Injuries		
Total Number of Employees		
Average Hours Worked per Employee per Year		
Number of Hours Worked per Year		
Calculated DIFR		

Table T2.2.17: Safety, Health, and Environment

Name of Bidder:	
Signed by or on behalf of Bidder:	Official Capacity:
Date:	



T2.2.14. DETAILS OF EQUIPMENT (INCLUDING MANUFACTURER'S DATA SHEETS & TECHNICAL PUBLICATIONS) (Not Applicable)

Description	Requirement	Contractor's offer (incl. make supplier and part number)
		(ilici: make supplier and part number)
Name of Bidder:		
Signed by or on		Official
behalf of Bidder:		Capacity:
Date:		
-		



T2.2.15. RECOMMENDED SPARES, SPECIAL TOOLS AND SERVICING FACILITIES (Not Applicable)

Number recommended	Description	Price each				
		R				
SERVICING FACIL	ITIES (Name and address of depot and available facilities).				
Special tools provided						

Name of Bidder:		
Signed by or on behalf of Bidder:	Official Capacity:	
Date:		
·		



T2.2.16. PROJECT RISK MANAGEMENT

PROJECT RISK MANAGEMENT REGISTER FOR CONTRACT

Please fill in the blank columns labelled Response Strategy and Response Action for each Risk Event listed in the table below:

		RISK I	DENTIFICATION	QUALITATIVE RISK ASSESSMENT		RISK RESPONSE PLAN			
#	RISK CATEGORY	RISK EVENT	CAUSE	EFFECT	THREAT OR OPPORTUNITY	PROBABILITY	IMPACT	RESPONSE STRATEGY	RESPONSE ACTIONS
1	Case management	Protection of personal Information	Non Compliance with POPIAct Non compliance with Code of Auditors professional Conduct	Dissemination of Information	Threat	Unlikely	Low		
2	Counselling	Non availability of affiliates	Affiliates may be stretched in other areas or present at work because of i.e. illness	Delay in getting information	Threat	Likely	Low		
3	Counselling	Delayed or no response at the call center	Lack of resources	No response to employee calls	Threat	Likely	Medium		

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PROJECT RISK MANAGEMENT REGISTER FOR CONTRACT

Please fill in the blank columns labelled Response Strategy and Response Action for each Risk Event listed in the table below:

		RISK I	DENTIFICATION	QUALITATIVE RISK ASSESSMENT		RISK RESPONSE PLAN			
#	RISK CATEGORY	RISK EVENT	CAUSE	EFFECT	THREAT OR OPPORTUNITY	PROBABILITY	IMPACT	RESPONSE STRATEGY	RESPONSE ACTIONS
4	Case management	Loss of information	Natural disaster or cyber attack	Inability to track clients and provide service	Threat	Unlikely	Medium		
5	Monthly reporting	Confidentiality	Reporting	Lack of trust in the service	Threat	Unlikely	Low		

Name of Bidder:		
Signed by or on behalf of Bidder:	Official Capacity:	
Date:		

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T2.2.17. PENALTY TABLE

The Bidder is required to acknowledge the penalty table by signing this schedule.

PENALTY TABLES								
DELAYS ON ITEMS ATTRACTING PENALTIES	Value of Co	ntract (Exc	l VAT.) in m	illions R				
DEEATS ON TIEMS ATTRACTING PENALTIES	<1	≥1<2	≥2<3	≥3<4	≥4			
Delay in the programme launch	2 000	10 000	20 000	20 000	20 000			
Complains about the call centre not resolved within 5 days	N/A	2 000	3000	4 000	5 000			
No handover reports	100	0% of the va	alue of the ou	ıtstanding wo	ork			
No show of the facilitators/instructor	100% of the value of the outstanding work							
Delays in monthly/quarterly/annual reports	1000	2000	3000	4000	5000			
Agreed target dates exceeding 5 working days	2% of the value of the outstanding work							

Name of Bidder:		
Signed by or on	Official	
behalf of Bidder:	Capacity:	
Date:		



SECTION B: CONTRACT

PART C1: AGREEMENT AND CONTRACT DATA

C1.1. FORM OF OFFER AND ACCEPTANCE

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*)

C1.1.	1. LET	TTER O	F BII)			
<u>LET</u>	TER C	OF BID					
DES	CRIP	TION: E	MPL	OYE	E WELLNE	ESS SERVIC	CES
BID	NO:	R\	N104	0304	6/23		
TO:	Ra	e Bid S ind Wat 2 Impal	er He	ead C			
		hannes ention:	_	ıne R	adebe		
Appe We of whice	endix a offer to h ind	and Ado execu cludes	denda te an all	a No. d con saic	's nplete the ' I docume	 Works and re	Specifications, Drawings, Schedules, the attached for the execution of the above-named Works. emedy any defects therein in conformity with this Bid the total sum of in South African Rand)
()
	ount ir		s inc	lusiv			other sum as may be determined in accordance with
from (ZAF	outsio	de Sout ng the c	h Afri Iosing	ca. T g rate	he applica	ible currency ge as publis	sum of imported equipment/material sourced directly of origin/s must be converted to South African Rand hed by SARB on the date, one week (7 day calendar
					-		etter and stipulate the sum in the currency of ency) as noted below.
for	the	sum	of	in	Euro	(€	Amount in Words inclusive of all
(es*)						Amount in Words inclusive of all
	•		n as	may	be determ	ined in acco	ordance with the Conditions of Contract.
		sum				(\$) Amount in Words inclusive of all taxes



or s	uch o	ther su	m as	s may	y be det	termined in a	acc	ordance with the Conditions of Contract.
for	the	sum	of	in	GBP	()	£)
								Amount in Words inclusive of all taxes
-						termined in a	acc	ordance with the Conditions of Contract.
for	the s	sum of	in	any	other	currency		
							_	Amount in Words inclusive of all taxes *)
or s	uch of	her sur	n as	may	be dete	rmined in ac	cor	dance with the Conditions of Contract.
*Ap	plies	to inte	rnati	onal	supplie	ers that are r	regi	stered for all taxes in South Africa
We	accep	t your s	sugg	estior	ns for th	e appointme	nt c	of the DAB, as set out in the Appendix to Bid.
it sł	nall re	main bi	ndin	g upo	n us ar	•	cce	ays from the Submission Date and Time for Bids and pted at any time before that date. We acknowledge
soo	n as	is reas	onal	oly p	racticab	ole after the	Co	ied Performance Security, commence the Works as ommencement Date, and complete the Works in hin the Time for Completion.
					•			and executed this Letter of Bid, together with your ng contract between us.
We	under	stand t	hat y	ou ar	e not bo	ound to acce	pt tl	ne lowest or any bid you may receive.
Sigı	nature					in th	ie c	apacity of
duly	autho	orized t	o sig	n bid	s for an	d on behalf o	f	
Add	lress:							
Dat	e:							
Sigı	nature	of Witr	ness:					Signature of Witness:
Nar	ne of \	Vitness	s:					
Nar	ne of \	Vitness	s:					
Dat	e:						Dat	e :



C1.1.2. CONTRACT AGREEMENT

This Agreement made on the	day of (month)	(year)
be	etween	
	<u>D WATER</u> lled "the Employer")	
	And	
(hereinafter call	ed "the Contractor").	

Whereas the Employer desires that the Works known as **Employee Wellness Services (hybrid)** should be executed by the Contractor, and has accepted a bid by the Contractor for the execution and completion of these Works and the remedying of any defects therein,

The Employer and the Contractor agree as follows:

- 1. In this Agreement words and expressions shall have the same meanings as are respectively assigned to them in the Conditions of Contract.
- 2. The following documents shall be deemed to form and be read and construed as part of this Agreement:
 - a. The Letter of Award
 - b. The Letter of Bid (incorporating the Appendix to Tender)
 - c. The Conditions of Contract
 - d. The Employer's Requirements
 - e. The Returnable Schedules
 - f. The Contractor's Proposal
 - g. The Bid Addenda (where applicable)
 - h. Additional Information Provided by Contractor (where applicable)
- 3. In consideration of the payments to be made by the Employer to the Contractor as hereinafter mentioned, the Contractor hereby covenants with the Employer to execute and complete the Works and remedy any defects therein, in conformity with the provisions of the Contract.

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4. The Employer hereby covenants to pay the Contractor, in consideration of the execution and completion of the Works and the remedying of defects therein, the Contract Price at the times and in the manner prescribed by the Contract.

Authorised sig	nature of Employer	Authorised	I signature of Contractor
for and on beh	nalf of the Employer	for and on	behalf of the Contractor
Name:		Name:	
Designation:	CHIEF EXECUTIVE	Designation:	
Date:		Date:	
In the presenc	ee of the undersigned witnesses:		
Name:		Name:	
Signature:		Signature:	
Date:		Date:	



C1.2. CONTRACT DATA

C1.2.1. GENERAL CONDITIONS

The General Conditions of Contract are based on the "Client/Consultant Model Services Agreement" as published by the Federation Internationale des Ingenieurs-Conseils (FIDIC).

Fourth Edition 2006

As published by the Federation Internationale des Ingenieurs-Conseils (FIDIC)

C1.2.2. PARTICULAR CONDITIONS OF CONTRACT

The General Conditions shall be amended by the Particular Conditions of Contract as detailed herein.

The following clauses – of the "Client/Consultant Model Services Agreement", Fourth Edition 2006, as published by the Federation Internationale des Ingenieurs-Conseils (FIDIC) shall be amended as stated below:

1 GENERAL PROVISIONS

1.1 Definitions

The following words and expressions shall have the meanings assigned to them except where the context otherwise requires:

- 1.1.1 "Accepted Contract Amount" means the amount recorded in the Letter of Acceptance unless otherwise defined in the Contract Agreement; which amount may be adjusted under the terms of the Agreement.
- 1.1.2 "Agreed Compensation" means additional sums as defined in Annexure1 [Remuneration and Payment Schedule] which are payable under the Agreement.
- 1.1.3 "Agreement" means the terms and conditions comprising the documents listed in the Letter of Acceptance, unless otherwise defined in the Contract Agreement.
- 1.1.4 "Client" means Rand Water which is a body corporate established in terms of Section 83 of the Water Services Act 107 of 1997, who employs the Consultant, and legal successors to the Client and permitted assignees, to perform the Services.
- 1.1.5 "Commencement Date" means the date recorded in the Letter of Acceptance, unless otherwise defined in the Contract Agreement.
- 1.1.6 "Consultant" means the professional firm or individual named in the Agreement, who is employed by the Client to perform the Services.
- 1.1.7 "Contract Documents" means the Contract Agreement as well as all the documents listed therein, or the documents listed in the Letter of Acceptance if there is no Contract Agreement.
- 1.1.8 "Country" means the Republic of South Africa.

- 1.1.9 "day" means a calendar day and a "year" means 365 days.
- 1.1.10 "Letter of Acceptance" means the letter of formal acceptance, signed by the Client, of the Consultant's tender.
- 1.1.11 "Party" means the Client or the Consultant and "Parties" means the Client and Consultant collectively while "third party" means any other person or entity as the context requires.
- 1.1.12 "**Project**" means the project named in the Particular Conditions for which the Services are to be required.
- 1.1.13 "Services" means the services defined in Appendix 1 [Scope of Services] to be performed by the Consultant in accordance with the Agreement and comprise Normal Services, Additional Services and Exceptional Services.
- 1.1.14 "Time for Completion" means the time period stated for this purpose in the Particular Conditions.
- 1.1.15 "Works" means the permanent works (if any) to be executed (including the goods and equipment to be supplied to the Client) for the achievement of the Project.
- 1.1.16 "written" or "in-writing" mean hand-written, type-written, printed or electronically made, and resulting in a permanent un-editable record.

1.2 Interpretation

- 1.2.1 The headings herein shall not be taken into consideration in the interpretation of these Conditions.
- 1.2.2 The singular includes the plural and vice-versa where the context requires.
- 1.2.3 The documents forming this Agreement are to be taken as being mutually explanatory of one another, if thereis a conflict between any



of the provisions contained in the contract documentation the precedence of such documents shall be in the order prescribed in the Contract Agreement.

- 1.2.4 Words indicating one gender include all genders.
- 1.2.5 Provisions including the word "agree", "agreed" or "agreement" require the agreement to be recorded in writing, and signed by both Parties.

1.3 Communications

Whenever provision is made for the giving or issue of any notice, instruction or other communication by any person, such communication shall be in writing in the language of the Agreement, which notice, instruction or other communication shall not be unreasonably withheld or delayed.

1.4 Governing Language and Law

- 1.4.1 The language of the Agreement is English.
- 1.4.2 The Agreement shall be governed, construed and interpreted in accordance with the law of the Republic of South Africa.

1.5 Changes in Legislation

If after the date of the Agreement the cost or duration of the Services is altered as a result of changes in or additions to the laws or regulations in any country in which the Services are required by the Client to be performed the agreed remuneration and time for completion shall be adjusted accordingly.

1.6 Whole Agreement

The Contract Documents constitute the whole agreement between the Parties and no prior representation, and/or previous agreement, and/or representation, and/or previous agreement, and/or negotiations whether oral or written, which is not incorporated in the Agreement shall be of any force or effect. In addition no representation or agreement or addendum varying, adding to, deleting or cancelling this Agreement shall be of any force or effect unless reduced to writing and signed non-electronically by both Parties.

1.7 Waiver

No grant by either Party to the other of any indulgences, condonation, waiver or allowance shall, in respect of any specific event or circumstance other than in respect of which the grant was made, constitute a waiver of the rights of the grantor in terms of the Agreement or an estoppel of the grantor's right to enforce the provisions of the Agreement.

1.8 Assignment

Neither the Client nor the Consultant shall, without the written consent of the other, assign the Contract or any part thereof or any obligation under the Contract.

1.9 Subcontracting

The Consultant shall not without the written consent of the Client initiate or terminate any sub-contract for performance of all or part of the Services.

1.10 Intellectual Property Rights

For the purposes of this Sub-Clause, Intellectual Property means statutory and common law proprietary rights in respect of patents, designs, copyright, know how, confidential information, domain names, drawings, data and all other rights in respect of Intellectual Property compiled, created or prepared in execution of the Services to be performed in terms of the Agreement.

As between the Parties, all rights, title and interest and copyright in and to any Intellectual Property, and other intellectual property rights in the

Consultant's documents and other design documents made by (or on behalf of) the Consultant and in and to any and all documents prepared in connection with the Agreement shall vest in the Client.

1.11 Notices

Notices to be served under the Agreement shall be in writing and will take effect from receipt at the addresses stated in the Particular Conditions. Delivery can be by email and/or registered post.

1.12 Publications

The Consultant, either alone or jointly with others, shall not publish any material relating to the Services or the Project without the prior written approval of the Client.

1.13 Conflict of Interest Corruption and Fraud

Notwithstanding any penalties that may be enforced against the Consultant under the Law, the Client will be entitled to terminate the Agreement in accordance Sub-Clause 4.6.2 and the Consultant shall be deemed to have breached Sub-Clause 3.3.1 if it is shown that the Consultant is guilty of:

- a) offering, giving, receiving or soliciting anything of value with a view to influencing the behaviour or action of anyone, whether a public official or otherwise, directly or indirectly in the selection process or in the conduct of the Agreement; or
- b) misrepresentation of facts in order to influence a selection process or the execution of a contract to the detriment of the Client, including the use of collusive practices intended to stifle or reduce the benefits of free and open competition.

1.14 Confidentiality

Unless otherwise provided for in the Agreement, and with the exception of those matters set out hereinbelow, the Parties warrant that each shall keep confidential all matters relating to the Project, and that the Parties, their employees, agents and servants shall not divulge or disclose to any organisation or any person any information, data, documents, secrets, dealings, transactions or affairs relating to or incidental to the Works and/or the Project.

The obligation of confidentiality shall not apply to the following:-

- (a) any matter generally available in the public domain otherwise than as a result of a breach of this Sub-Clause;
- (b) any disclosure which may reasonably be required for the performance of that Party's obligations under the Agreement;
- (c) disclosure of information which is required by statute, regulation or any other law;
- (d) the provision of information to contractors, consultants, sub-contractors or suppliers for purposes of executing the Works and/or the Project, provided that the obligations of confidentiality herein shall be imposed mutatis mutandis upon such contractors, consultants, sub-contractors or suppliers in their respective contracts; or
- the provision of information to any third person with the express written permission of the other Party.

2. THE CLIENT

2.1 Information

The Client shall timeously provide to the Consultant, free of cost, all information that may be reasonably required for the provision of the Services. The Consultant shall be entitled to rely on the accuracy and completeness of such information furnished by or on behalf of the Client.

2.2 Decisions

The Client shall give his decision on all matters properly referred to him in writing by the Consultant within a reasonable time so as not to delay the Services to be provided.



2.3 Equipment and Facilities

The Client shall make available, free of cost, to the Consultant for the purpose of the Services the equipment and facilities described in Annexure 2 [Schedule of Personnel, Equipment, Facilities and Services of Others to be Provided by the Client].

2.4 Client's Personnel

- 2.4.1 In consultation with the Consultant, the Client shall at his own cost arrange for the selection and provision of personnel in his employment to the Consultant in accordance with Annexure 2 [Schedule of Personnel, Equipment, Facilities and Services of Others to be Provided by the Client]. In connection with the provision of the Services such personnel shall take instructions only from the Consultant.
- 2.4.2 If the Client cannot supply Client's personnel for which he is responsible and it is agreed to be necessary for the satisfactory performance of the Services, the Consultant shall arrange for such supply as an Additional Service.

2.5 Client's Representative

- 2.5.1 The Client shall appoint a Client's Representative to carry out those duties delegated to him in terms of the Agreement and in addition shall monitor and report to the Client on conformance by the Consultant with the provisions of the Agreement. In addition the Client's Representative shall be authorised to receive, on behalf of the Client, all notices, correspondence and other communications issued pursuant to the Agreement.
- 2.5.2 The Client's Representative shall have no authority to relieve the Consultant of any of its duties, obligation or responsibilities under the Agreement or to amend any of the terms thereof.
- 2.5.3 All services to be provided by the Consultant shall be to the reasonable satisfaction of the Client's Representative. In addition the Client's Representative may instruct the Consultant to:-
- appoint additional personnel at no cost to the Client where the Client's Representative considers that the Consultant is not complying with the provisions of the Contract and/or to
- (b) terminate the involvement of any person on the Contract where the Client's Representative considers the presence of such person to be contrary to the interests of the Agreement and/or the Project.
- 2.5.4 No approval given by the Client's Representative shall relieve the Consultant of its obligations under the Contract.
- 2.5.5 Where the Client's Representative is required to determine value, quantities, cost or extensions of time he shall consult and endeavour to reach agreement with the Consultant and in all cases shall determine such matters fairly, reasonably and in accordance with the Agreement.
- 2.5.6 The Client's Representative may from time to time delegate any of his duties to an assistant, and may at any time revoke any such delegation. Such delegation or revocation shall be in writing and shall not take effect until a copy of same has been delivered to both Parties.
- 2.5.7 Any determination, instruction, inspection, examination, test, consent, approval or other similar act by an assistant delegated in terms of Sub-Clause 2.5.6 shall have the same effect as if it had been given by the Client's Representative itself. However, in the event of the Consultant questioning or disputing any determination or instruction, given by the said assistant, the Consultant may refer such matter to the Client's Representative, who shall confirm, reverse or vary such determination or instruction.

2.6 Services of Others

The Client shall at its cost arrange for the provision of services from others as described in Annexure 2 [Schedule of Personnel, Equipment, Facilities and Services of Others to be Provided by the Client] and the Consultant shall co-operate with the suppliers of such services but shall not be responsible for them or their performance.

2.7 Payment of Services

The Client shall pay the Consultant for the Services in accordance with Clause 5 [PAYMENT] hereof.

3. THE CONSULTANT

3.1 Scope of Services

The Consultant shall perform Services relating to the Project. The Scope of Services to be provided are as stated in Appendix 1 [Scope of Services].

3.2 Normal, Additional and Exceptional Services

- 3.2.1 Normal Services are those described as such in Appendix 1 [Scope of Services].
- 3.2.2 Additional Services are those described as such in Appendix 1 [Scope of Services] or which by written agreement of the Parties are otherwise additional to Normal Services.
- 3.2.3 Exceptional Services are those which are not Normal or Additional Services but which are necessarily performed by the Consultant in accordance with Sub-Clause 4.7 [Exceptional Services].

3.3 Duty of Care and Exercise of Authority

- 3.3.1 The Consultant shall exercise reasonable skill, care and diligence in the performance of its obligations under the Agreement.
- 3.3.2 Where the Services include the exercise of powers to certify or exercise discretion in terms of a contract between the Client and any third party the Consultant shall act in accordance with that contract, but as an independent professional acting with reasonable skill, care and diligence.

3.4 Client's Property

Anything supplied by or paid for by the Client for the use of the Consultant shall be the property of the Client and where practical shall be so marked.

3.5 Supply of Personnel

- 3.5.1 The personnel who are proposed by the Consultant to work in the Country shall be subject to acceptance by the Client with regard to their qualifications and experience; such acceptance shall not be unreasonably withheld.
- 3.5.2 Where the Client requires the Consultant to nominate key Personnel in Annexure 6[Schedule of Consultant's Key Personnel] hereto, such Personnel shall not be removed from the Project without the Client's express permission. Substituted Personnel shall have equivalent qualifications and experience.
- 3.5.3 The Consultant shall furnish the Client and the Client's Representative with a list of addresses and telephone numbers of personnel in the Consultant's organisation who may be contacted in any emergency both during and outside normal working hours.

3.6 Consultant's Representative



- 3.6.1 The Consultant shall appoint a Consultant's Representative who shall give of his whole time to directing the execution of the Services to be provided by the Consultant in terms of the Agreement. In addition the Consultant's Representative shall be authorised to receive, on behalf of the Consultant, all notices, instructions, consents, approvals, certificates, determinations, correspondence and other communications issued pursuant to the Agreement.
- 3.6.2 The Consultant shall not revoke the appointment of the Consultant's Representative without the prior consent of the Client's Representative.
- 3.6.3 The Consultant's Representative may from time to time delegate any of his duties to any competent person, and may at any time revoke any such delegation. Such delegation or revocation shall be in writing and shall not take effect until the Client's Representative has received prior notice signed by the Consultant's Representative, specifying the powers, functions and authority being delegated or revoked.

3.7 Changes in Personnel

- 3.7.1 If it is necessary to replace any of the personnel provided by the Consultant, the Consultant shall arrange for replacement by a person of comparable competence as soon as reasonably possible.
- 3.7.2 The cost of such replacement shall be borne by the Consultant except where the replacement is requested by the Client, and in such case:
- (a) the request shall be in writing stating the reasons for it; and
- (b) the Client shall bear the cost of replacement unless it is agreed that misconduct or inability to perform satisfactorily is accepted as the reason for the replacement by the Consultant.

3.8 Co-operation with Others

The Consultant may be required to perform the Services in conjunction with other consultants or specialists who are providing services to the Project and he may make recommendations to the Client in respect of such appointments for certain parts of the Project. In such case the Consultant shall only be responsible for his own performance and the performance of his sub-consultants or specialists who have specifically been appointed by the Consultant to assist him with the Services to be provided under this Agreement.

3.9 Statutory Obligations, Notices Fees and Charges

- 3.9.1 The Consultant shall at all times conform in all respects with the provisions of any Act of Parliament, Regulations, Bye-law of any Local or any other Statutory Authority or other Enactment having the force of law which may be applicable to the performance of its obligations under the Agreement and shall indemnify, and keep indemnified the Client, against damages that it may suffer as a result of any breach by the Consultant, its agents or employees, including any hired labour, of any such Act, Regulation, Bye-law or other Enactment and including all legal costs on the attorney and client scale which may be payable as a result of any claims or proceedings in respect of the Agreement.
- 3.9.2 The Consultant shall be responsible for payment of all costs, taxes, duties, levies and charges arising out of compliance with such laws and regulations.
- 3.9.3 The Consultant shall be liable for, and shall indemnify the Client against any claim arising out of the Consultant's non-compliance with any laws and regulations applicable to the execution of this Agreement.

3.10 Progress Meetings

3.10.1 The Consultant shall arrange and attend meetings with the Client and/or its representatives at the request of the Client, but not less frequently than once every month during the currency of the Agreement, in order to monitor the progress of the Services to be provided.

3.10.2 The purpose of the meetings is also to raise and address matters of concern to the Client, and/or the Consultant. The Consultant shall be responsible for chairing the meetings, taking minutes and distributing minutes within one week of the date of each meeting.

3.11 Safety Procedures

At all times the Consultant shall:-

- (a) comply strictly with the Client's site SHE Specifications/Rules, applicable legislation, other requirements and regulations from time to time in force, a copy of which is deemed to be incorporated into and shall be read as part of the Agreement;
- (b) be responsible for the safety and welfare of all its employees and shall comply to all relevant SHE requirements;
- (c) familiarize himself with all the Client's internal SHEQ systems, regulations, policies and procedures and all legislative or statutory requirements with regard to the health and safety of the Consultant's employees;
- ensure that all his personnel are fully briefed with regards to all relevant policies and safety procedures and that all personnel have attended any required inductions;
- (e) ensure that all personnel sign their acceptance of these procedures and regulations – which signed documents are to be kept in a register which is to be made available at all times for inspection;
- (f) at its own cost provide all of its employees with all necessary safety equipment, namely, safety boots, hard hats, overalls etc. and will at all times adhere to the Client's standards as well as the site rules and regulations, including his sub-consultants and their employees, the South African safety regulations ain particular, the Occupational Health and Safety Act (No. 85 of 1993) andrelevant regulations and their latest revisions;
- (g) be responsible for the discipline of its employees and shall, at the Client's request, remove from the site any incompetent or undesirable employees.

3.12 Security

The Consultant shall at all times remain responsible for the security of his own equipment. In addition the Consultant shall fully acquaint himself and strictly comply with all the Client's security regulations particularly with regard to personnel, plant, material and equipment entering or leaving the Client's property.

3.13 Health and Safety

- 3.13.1 The Consultant is responsible for the safety and welfare of its employees and Sub-consultants employed on the Project and shall provide medical facilities as such facilities shall only be provided for by the Client under special circumstances.
- 3.13.2 The Consultant's attention is directed to the requirements of the Occupational Health and Safety Act No. 85 of 1993 as amended, its Regulations and the site rules and regulations of the Client shall at all



times be adhered to by the Consultant, his employees and his Subconsultants.

3.16 Protection of the Environment

The Consultant's attention is directed to Client's SHEQ Policy a copy of which is appended to the Agreement as Appendix 2 (Technical Part).

The Consultant shall comply with all requirements, stipulations and the like of any Environmental Impact Assessment undertaken and/or issued in respect of the Project and/or the Works.

4.COMMENCEMENT, COMPLETION, VARIATION AND TERMINATION

4.1 Effective Date

The Agreement is effective from the date of the Letter of Acceptance or on the effective date of the Contract Agreement whichever is the latter

7. 4.2 Commencement and Completion

The Services shall be commenced on the Commencement Date, shall proceed in accordance with the Time Schedule in Annexure 3 [*Time Schedule for Services*], and shall be completed within the Time for Completion, subject to extensions in accordance with the Agreement.

4.3 Variations

6.

- 4.3.1 The Client may order variations to the Services in writing or may request the Consultant to submit proposals, including the time and cost implications, for variations to the Services.
- 4.3.2 The incorporation into the Agreement of any variations to the Services ordered by the Client, including any increase in the Consultant's fees and reimbursable costs, shall be agreed between the Consultant and the Client.

4.4 Delays

If the Services are impeded or delayed by the Client or his contractors so as to increase the scope, cost or duration of the Services:

- the Consultant shall inform the Client of the circumstances and probable effects;
- (b) the increase in scope and/or costs shall be regarded as an Additional Service; and
- (c) the time for completion of the Services shall be increased accordingly.

4.5 Changed Circumstances

If circumstances arise for which neither the Client nor Consultant is responsible and which make it irresponsible or impossible for the Consultant to perform in whole or in part the Services in accordance with the Agreement he shall promptly dispatch a notice to the Client.

In these circumstances:

- (a) if certain Services have to be suspended, the time for their completion shall be extended until the circumstances no longer apply plus a reasonable period not exceeding 42 days for resumption of them; and
- (b) if the speed of performing certain Services has to be reduced, the time for their completion shall be extended as may be made necessary by the circumstances.

4.6 Abandonment, Suspension or Termination

4.6.1 The Client may suspend all or part of the Services or terminate the Agreement by notice of at least 30 days to the Consultant who shall

immediately make arrangements to stop the Services and minimise further expenditure.

- 4.6.2 If the Client considers that the Consultant is without good reason not discharging his obligations he can inform the Consultant by notice stating the grounds for the notice. If a satisfactory reply is not received within 14 days the Client may by a further notice terminate the Agreement provided that such further notice is given within 35 days of the Client's former notice.
- 4.6.3 After giving at least 14 days notice to the Client, the Consultant may by a further notice of a least 42 days terminate the Agreement, or at his discretion without prejudice to the right to terminate, may suspend or continue suspension of performance of the whole or part of the Services:-
- (a) when 28 days after the due date for payment of an invoice he has not received payment of that part of it which has not by that time been contested in writing, or
- (b) when Services have been suspended under either Sub-Clause 4.5 [Changed Circumstances] or Sub-Clause 4.6.1 and the period of suspension has exceeded 182 days.

4.7 Exceptional Services

- 4.7.1 Upon the occurrence of circumstances described in Sub-Clause 4.5[Changed Circumstances] or abandonment or suspension or resumption of Services or upon termination of the Agreement otherwise than under the provisions of Sub-Clause 4.6.2 any necessary work or expense by the Consultant extra to the Normal and Additional Services shall be regarded as Exceptional Services.
- 4.7.2 The performance of Exceptional Services shall entitle the Consultant to extra time necessary for their performance and to payment for performing them.

4.8 Rights and Liabilities of Parties

- 4.8.1 Termination of the Agreement shall not prejudice or affect the accrued rights or claims and liabilities of the Parties.
- 4.8.2 After termination of the Agreement the provisions of Sub-Clause 6.4[Limit of Compensation] shall remain in force.

5. PAYMENT

5.1 Payment to the Consultant

- 5.1.1 The Client shall pay the Consultant for Normal Services in accordance with the Conditions and with the details stated in Annexure 1 [Remuneration and Paymenf], and shall pay for any Additional Services at rates and prices which are given in or based on those in Annexure 1 [Remuneration and Paymenf] so far as they are applicable but otherwise as are agreed in accordance with Sub-Clause 4.3 [Variations].
- 5.1.2 Unless otherwise agreed in writing the Client shall pay the Consultant in respect of Exceptional Services:
- (a) as for Additional Services for extra time spent by the Consultant's personnel in the performance of the Services, and
- (b) the net cost of all other extra expense incurred by the
- 5.1.3 Where the Client has required the Consultant to appoint selected consultants as the Consultant's sub-consultants, fees owed to those sub-consultants shall be due to the Consultant in addition to the Consultant's own fees.

5.2 Time for Payment



5.2.1 The Consultant shall submit monthly statements/invoices complete with all supporting documentation thereto to the Client by the 25th day of the month following the month in which the Services were rendered.

In the event that the Consultant fails to submit a statement by the 25th day of the month any late submission will only be evaluated in the next month.

Payment will be effected 30 days from date of statement.

5.2.2 If the Consultant does not receive payment by the due date in terms of Sub-Clause 5.2.1 he shall be paid Agreed Compensation at the rate defined in the Particular Conditions on the sum overdue reckoned from the due date for payment of the invoice until the actual date on which payment is received. Such Agreed Compensation shall not affect the rights of the Consultant stated in Sub-Clause 4.6.3.

5.3 Currencies of Payment

The currencies applicable to the Agreement are those stated in Annexure 1 [Remuneration and Payment Schedule]

5.4 Disputed Invoices

If any item or part of an item in an invoice submitted by the Consultant is contested by the Client, the Client shall give notice with reasons of his intention to withhold payment and shall not delay payment on the remainder of the invoice. Sub-Clause 5.2.2 shall apply to all contested amounts which are finally determined to have been payable to the Consultant.

5.5 Independent Audit

- 5.5.1 The Consultant shall maintain up-to-date records which clearly identify relevant time and expense and shall make these available to the Client on reasonable request.
- 5.5.2 Except where the Agreement provides for lump sum payments, not later than twelve months after the completion or termination of the Services, the Client can at notice of not less than 7 days require that a reputable firm of accountants nominated by him audit any amount claimed by the Consultant by attending during normal working hours at the office where the records are maintained.

6. LIABILITIES

6.1 Liability of the Parties

- 6.1.1 Neither Party shall be liable to the other for loss of profit or other special damages unless such loss of profit or other special damages was expressly contemplated at the time of entering into the Agreement.
- 6.1.2 In the event of the Client having a claim against the Consultant, the Client shall be entitled to set off such claim against any amounts due to the Consultant, or to deduct same from any security held by the Client, notwithstanding that such claim may be unliquidated.

6.2 Compensation

If it is considered that either party is liable to the other, compensation shall be payable only on the following terms:

 (a) Such compensation shall be limited to the amount of reasonably foreseeable loss and damage suffered as a result of such breach, but not otherwise;

In any event, the amount of such compensation will be limited to the amount specified in Sub-Clause 6.4 [Limit of Compensation].

6.3 Duration of Liability

Neither the Client nor the Consultant shall be considered liable for any loss or damage resulting from any occurrence unless a claim is formally

made on him before the expiry of the relevant period stated in the Particular Conditions, or such earlier date as may be prescribed by law.

6.4 Limit of Compensation

- 6.4.1 The maximum amount of compensation payable by either party to the other in respect of liability under this Agreement is limited to the amount stated in the Particular Conditions. This limit is without prejudice to any Agreed Compensation specified under Sub-Clause 5.2.2 or otherwise imposed by the Agreement.
- 6.4.2 Each Party agrees to waive all claims against the other in so far as the aggregate of compensation which might otherwise be payable exceeds the maximum amount payable.
- 6.4.3 If either Party makes a claim for compensation against the other Party and this is not established the claimant shall entirely reimburse the other for his costs incurred as a result of the claim.

6.5 Indemnity

So far as the law governing this Agreement permits, the Client shall indemnify the Consultant against the adverse effects of all claims including such claims by third parties which arise out of or in connection with the Agreement including any made after the expiry of the period of liability referred to in Sub-Clause 6.3 [Duration of Liability], except insofar as they are covered by the insurances arranged under the terms of Clause 7 [INSURANCE].

6.6 Exceptions

Sub-Clauses 6.4 [Limit of Compensation] and 6.5 [Indemnity] do not apply to claims arising:

- (a) from deliberate default or reckless misconduct, or
- (b) otherwise than in connection with the performance of obligations under the Agreement.

7. INSURANCE

7.1 Professional Indemnity

The Consultant agrees to arrange and keep in force professional indemnity insurance cover in respect of the Services provided under this Agreement to the extent of the liability under Sub-Clause 6.4 [Limit of Compensation] until the time at which that liability shall cease in terms of Sub-Clause 6.3 [Duration of Liability]. The insurance cover may alternatively be provided by means of an equivalent performance bond.

7.2 Additional Insurances

The Consultant agrees to arrange and maintain at its own cost until the time at which liability shall cease in terms of Sub-Clause 6.3 [Duration of Liability], the following additional insurances:-

- (a) Third Party Liability Insurance;
- (b) Comprehensive Motor Vehicle Insurance;
- (c) Fidelity Guarantee;
- (d) Workers Compensation;
- (e) Group Personal Accident;
- (f) Group Life Assurance;

8. SETTLEMENT OF DISPUTES

8.1 Amicable Dispute Resolution



The Parties shall seek to resolve in good faith any dispute or difference arising between them in respect of any matter connected with this Agreement, including the validity of the Agreement, and may not initiate any further proceedings until either Party has, by written notice to the other, declared that such negotiations have failed.

8.2 Mediation

Any such dispute or claim, which cannot be settled between the Parties, may be referred by the Parties, without legal representation, to mediation by a single mediator. The mediator shall be selected by agreement between the Parties and, failing such agreement, shall be nominated by the Chairman of the Association of Arbitrators of Southern Africa. The cost of the mediation shall be born equally between the Parties.

8.3 Arbitration

- 8.3.1 If either Party were unwilling to agree to mediation or be dissatisfied with the opinion expressed by the mediator or should the mediation fail then such Party may refer the dispute to arbitration by a single arbitrator to be mutually agreed upon or, failing agreement, to be nominated by the Chairman of the Association of Arbitrators (Southern Africa). The Arbitration shall be in terms of the Rules for the Conduct of Arbitrations as published by the said Association of Arbitrators. Referral to arbitration under this Sub-Clause shall take place within three months of the date of notice from either party declaring that the settlement negotiations under Sub-Clause 8.1 [Amicable Dispute Resolution] have failed, or, if mediation is agreed on, within three months of the date of the mediator's opinion or the date upon which the mediator declares that the mediation has failed, Claims not bought within the time periods set out herein will be deemed to be waived.
- 8.3.2 The said Rules shall be those Rules current at the date of declaration of the dispute.
- 8.3.3 The Arbitration shall be held in Johannesburg in the language of the Agreement.

CLAUSE	CLAUSE HEADING	CONDITION
5	PAYMENT	
	5.2 Time for Payment	Agreed compensation for overdue payment
		2% per annum
6	LIABILITIES	
	6.3 Duration of Liability	Duration of liability is 5 years calculated from the commencement date.
	6.4 Limit of Compensation	Not Applicable



APPENDIX

DECLARATION OF INSURANCE

I hereby declare that the Insurances enumerated below have been effected in accordance with Conditions of Contract applicable to **Bid Number: RW10403046/23.**

I further declare that all premiums in respect of the insurances are fully paid up to date and that the insurances shall not be amended and/or cancelled without the prior knowledge and consent of the Employer.

	Cover Effected	Insurer and Policy Number	Expiry Date
a)	Contractors Equipment		
b	COIDA		
c)	Motor Vehicle Liability		
d)	Manufacturing/Fabrication Premises		
e)	Professional Indemnity (Where Applicable)		

N.B.: This Declaration of insurance <u>must</u> be completed and signed by

- i) The Contractor and.
- ii) The Insurer or Insurance Broker appointed by the Contractor and returned to the Employer together with a letter of good standing from the Workman's Compensation Commissioner in respect of Item b) above.

SIGNED: i)	For and on behalf of the Contractor
	Official Capacity:
SIGNED: ii)	For and on behalf of the Insurer / Broker (delete whichever is not applicable)
	Official Capacity:



PART C2: PRICING DATA

C2.1. PRICING ASSUMPTIONS

- 1. These Bills of Quantities (C2.2) shall be used to assist both parties in administering and agreeing any changes/variations, which may arise during the course of the Contract.
- 2. These Bills of Quantities shall be used to calculate the value of work completed in the evaluation of interim/final payments.
- The Contractor is deemed to have allowed opposite each item contained in these Bills of
 Quantities whatever costs and charges it may consider necessary for the carrying out,
 complying with and due observance of the provisions, conditions and requirements set
 out in the Contract.
- 4. No claim whatsoever will be entertained in respect of errors or omissions in pricing due to the brevity of a description of any item contained in these Bills of Quantities which items are fully described or can reasonably be inferred when read in conjunction with the relevant clauses provided for in the Conditions of Contract, Specifications, Drawings or other relevant documentation.
- 5. Any item left un-priced will be deemed to be provided for elsewhere and no claim for any extras arising out of the Contractor's omission to price any item will be entertained.

C2.2. PRICING SCHEDULES / BILLS OF QUANTITIES (BoQ)

The Bidder must refer to **Annexure C2.2: Pricing Schedule / Bill of Quantities (BoQ)** provided with this bid document.

The Bidder is required to submit the following:

- Excel® format of the completed pricing schedule or BoQ in a compact disc (CD) or USB flash drive.
- Printed format and signed version of the completed pricing schedule or BoQ.

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PART C3: SCOPE OF WORK

C3.1. DATES FOR DELIVERY AND COMPLETION

- 1. It is estimated that the Contract will be placed on or before 01 September 2023 access to undertake work will only become available after the issue of the Site Access Certificate.
- 2. The Bidder shall state the proposed start and completion dates based on the above approximate date, these dates shall comply with the dates mentioned below in T2.2.1.4
- 3. The Bidder shall simultaneously fill in the period required to complete the work in days or weeks from the date of acceptance of the offer by the Employer. This shall be used to adjust dates should the Contract placement date vary.
- 4. All equipment and plant shall be handed over by 30 August 2026 and the Bidder's programme shall comply with this requirement by the Employer.

Item	Start Date	Completion Date	Working Period
PHASE 1: Initial kick off Meeting	1 Week after signing of SLA	Week 2	2 days
PHASE 2: Programme Design with the wellness team	Month 1	Month 1	1 week
PHASE 3: Programme Launch	Month 2	Month 2	
PHASE 4: Marketing and Communication design	Month 1	Month 1	1 week to complete
PHASE 5: Company Communication	Month 1	Month 1	1 week to complete
PHASE 6: Roll-out schedule for inducting employees and managers about the programme	Month 1	Month 1	1 Weeks to roll-out the service
PHASE 7: Implementation of online or e-Care	Month 1	Month 2	8 weeks to complete
PHASE 8: Road shows of the service with information stands.	Month 2	Month 3	8 weeks to complete the road shows
PHASE 9: Implementation review	Month 3	Month 3	1 week
PHASE 10: Continuation of Service, regular communication, monthly, quarterly and annual reporting	Month 2	End of contract	Monthly
PHASE 11: Evaluation of service (Annual) – Employee satisfaction	Month 12	Month 13	4 weeks to complete



PHASE 12: Termination of contract and	Month 35	Month 36	4 weeks to
hand over of open cases.			complete

Table C3.1: Dates for delivery and completion

NOTE THAT A DETAILED PROJECT PROGRAMME MUST BE INCLUDED WITH THE BID SUBMISSION

Name of Bidder:		
Signed by or on behalf of Bidder:	Official Capacity:	
Date:		



C3.2. SCOPE OF WORK

The Employee Wellness services will be a hybrid service for employees and their immediate dependants/households, and Rand Water fixed term contractors, graduates, Learners and Interns but excluding their families. For this purpose, dependents/households mean spouse/partner, and children of permanent Rand Water Staff. The service shall cover all Rand Water employees who work at various sites.

The number of eligible employees will fluctuate from month to month as it is influenced by staff recruitment and turn over. Rand Water will make the list of employees available to the appointed supplier. In terms of Sports and Fitness management solution, the services will be offered to Rand Water employees only onsite. These services are divided into 2 sections;

The Bidder must refer to Annexure C3.2: Scope of Work (including drawings, where applicable) provided with this bid document.

Section A: Retainer Fee

The first section entails services that will be priced as a Retainer fee;

Toll free telephonic supportive counseling (24/7/365) for employees and immediate families. The Service shall be available in 11 official languages, with fully qualified counselors. Call Centre tracking system indicating response time, number of calls dropped, and response time to delayed calls. The minimum of 5 resources required in the operation of the call centre.

Face to Face counselling

Up to 8 (eight) face to face counselling sessions per problem per employee. The service should be close to the employee residence or place of work. All counselling should be provided by qualified and registered clinical counsellors. The counselling services include the immediate dependents.

Referral to external resource

Make referrals to external resources as and when required, after a proper assessment. Prior the referral contact should be made to Rand Water to discuss such referral and costs attached.

Critical Incident service

Offering prompt and professional trauma debriefing and counseling services to employees exposed to incidents of trauma. Trauma diffusing will be provided within 24 hours and Trauma Debriefing will be provided within 48-72 hours of the traumatic incident. This service be provided individually or through group sessions where clinically indicated. Where required the service to be provided on-site where the incident occurred in the workplace and affect number of employees.

Managerial consultancy and referral

Managerial consultancy and referral service to Rand Water managers in support of their people management responsibilities. This service will focus on assisting Rand Water managers in addressing problems that adversely affect an identified employee's functioning and performance in the workplace.

Provide EAP supervisory training to managers on how to identify and refer troubled employee



Accept referrals from Internal Wellness team, or managers, or Occupational Health

Provide referral mechanism where Rand Water Wellness team can refer clients. Provide Confidentiality policy in terms of dealing with the client and providing feedback to the referring individuals, managers or members of Rand Water Wellness team.

Must also be able to give feedback to Wellness of any cases that are high risk and may impact on the safety of the employees or put Rand Water at any prejudice.

Electronic on-line advisory services

Access to a comprehensive Online Wellness Programme. Build up the Wellness app that can be downloaded by employees through playstore (android) or apple store. The programme includes an integrated suite of email and web-based health management applications including interactive disease management tools; a selection of health and wellness information; a medical encyclopedia; quizzes, and calculators, rewards; as well as personalized information on a range of employee wellbeing related topics such as stress management, substance abuse, and trauma management. The service incorporates:

- Loading of personal information
- Load health information and set up wellness goals
- Online professional advisory services
- Personalized emails
- Individual wellbeing assessments
- A comprehensive work life wellbeing portal
- Online tracking of wellbeing progress
- Interactive tools
- Profiling and risk customization
- Reward system

Life management services: The service will include access to a telephonic Life Management service offering information and assistance on legal problems, financial concerns and family matters. Life Management services provide detailed, practical information, education, resources and referrals to help individuals manage their work-life responsibilities. The major categories covered by Life Management services include

- · Legal advice and guidance
- Debt management and advocacy
- Family Care

Programme Management Client services

A dedicated primary client relationship manager to oversee the effective and efficient delivery of all aspects of the EWP to Rand Water. This includes: service promotion and marketing, EWP related training, liaison with Rand Water's EWP custodians, reporting, organizational consultancy and complaints resolution.

Project implementation/roll-out plan:

Design and coordinate the project plan in consultation with the Wellness Manager and Wellness Team. This includes the launch, education and awareness about the services to Rand Water employees.

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Evaluation of services

Develop an evaluation strategy of the services rendered to ensure that the EAP adds value to the organization and its beneficiaries. Conduct annual evaluation survey to by selecting an appropriate sample of employees who utilized the service to evaluate the services provided. Provide report and recommendations to Rand water.

Marketing and communication: Custom-designed and continuing communication programmes to correctly position the EWP, ensure understanding and encourage all employees to use the service. This will include:

Consultancy to design appropriate communication materials (i.e. wellness app page; a brochure and wallet cards). Promotional material will consist of:

- Wallet cards
- Brochure/pamphlets
- Manager/supervisor, HR user guides (booklets and hand-outs)
- Management of e-Care wellness app solution

Reporting Services

Data will be collated with:

- Access to live dashboard reports
- Monthly utilization report (dash board report)
- Call log records
- Quarterly integrated sets of Engagement Rate
- Trends and themes
- High risk
- Quarterly meetings with Customer's designated persons
- Four (4) quarterly reports
- One Annual Report
- Cost benefit analysis, and impact on productivity
- Benchmarking
- Should conduct behavioural risk assessment on a sample of employees utilizing the service on annual basis.

Quality Management systems

Provide quality management systems of monitoring and evaluating direct services. The accounts manager to monitor and address complaints and provide feedback to Rand Water within 5 working days.

Call Centre tracking system indicating response time, number of calls dropped, response time to delayed calls.

Quarterly and annual employee satisfaction survey of employees who utilized the service

Return on Investment systems

Provide data dashboard management solutions and access to the Internal Wellness team

Provide ROI tool to scientifically indicate the value-add of the programme

Share the annual impact ROI data with the organization in comparison with other organizations



Section B: Fee per service

The below section entails services that will be charged per service offered;

Team interventions as and when required

The service include assessment, analysis, and recommended team interventions that will help with the optimal functioning of the teams. Assist the line managers and the team to work on team cohesion in order meet the Rand Water business objectives.

Wellness Champions training and support

Provide half yearly support for 130 wellness champions teams across Rand Water sites

Provide adhoc support to the Wellness Internal team when required

Support the implementation of the Wellness calendar which will be shared with the appointed bidder

Care of the Career

Provide support to the Wellness Practitioners and Occupational Health Practitioners through care of the career programme on a quarterly basis.

Executive Care Programme

Hybrid service consisting of Wellness app that can be downloaded on play store or apple store. Design and implement a comprehensive in person Executive Care Programme, targeted at Rand Water Executives and selected Senior Managers. This includes providing confidential individualized report to executives and follow-up sessions, as well as spousal support where necessary.

Individual life /wellness coaching

Build up the Wellness coaching app to be accessed by employees without costs Referral of employees for life coaching as and when it is required by professional and accredited life coaches

Lifestyle Management Programme

Develop and implement lifestyle management programme which include but not limited to (weight loss and quit smoking etc). This might also be at the cost of the employee. This will include awareness sessions on chronic conditions such as hypertension/diabetes/ and information sessions on menopause etc. and running support groups

Absenteeism management

Advise and support Rand Water with mechanisms to reduce absenteeism rate by 10%. This involves management of referred cases of employees with excessive absenteeism, trend analysis of such referred cases where an employee has been absent for 10 consecutive days or more, and verification of sick notes etc.

Preventative Programs

Provide preventative and proactive programmes to Rand Water employees such as stress management, mental health, Fatigue management, burnout etc.

Sports and fitness solutions

Dedicated sport and fitness instructors to conduct 1 hour daily classes of various programmes such as aerobics, Zumba, yoga, pilates, at all Rand Water sites

Dedicated instructor for spinning classes at Rand Water sites

Conduct personal assessments for employees and design training programs when required Individualized and group training programmes for Rand Water affiliated clubs Athletics and cycling, soccer etc.

Provide coaching services for Golf, cycling and pool development teams

Provide solution for National gym memberships at the discounted cost for employees Build in a Wellness and Fitness apps for all Rand Water employees where members can set and track their wellness goals

Coordinate 2 (Gauteng and Vaal regions) sports days for employees



Conduct quarterly boot camps for employees

Maintenance solutions at all Rand Water sites i.e pool tables, swimming pools and sports grounds, spinning bicycles.

Build in the sports solution on the wellness app that can be downloaded on playstore or apple store. Employees to use it to load their wellness goals and track their progress.

Provide support to the Sports and Fitness coordinator when required

Reward management solutions

Build up the reward solution on the wellness app that can be downloaded on playstore or apple store. Employees to use it to load track their rewards. Develop and implement rewards management solutions for employees who are fully engaged in their wellbeing goals Justification of such reward based on scientific proven data and evidence

Develop the criteria system on how to reward employees who are highly engaged in terms of their wellbeing

Make provision of such rewards such as quarterly and annual rewards. i.e vouchers, etc.

N.B All above fee per services will be rendered as referred by the internal Employee Wellness team. See Pricing schedule for more details and deliverables.

PART C4: SITE INFORMATION

C4. SITE INFORMATION

The employees who will be serviced are located at the Rand Water Sites as per below table;

Site	Total Number of Permanent staff	Total number of temporary workers
Rietvlei (Head Office) and sub-	1543	78
sites (EMS, Pipelines and		
Panfontein)		
Bulk Water Distribution and	560	2
districts (14)		
Vereeniging	567	8
Zuikerbosch	611	14
Zwartkopjes	407	0
Scientific Services	143	5
Total	3831	107

The Bidder must refer to Annexure C4: Site Information provided with this bid document.

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