**South African National Accreditation System** 

Libertas Office Park
Cnr Libertas and Highway Streets
Equestria
Pretoria
0184

# **REQUEST FOR QUOTATION**



PLEASE COMPLETE AND SUBMIT TOGETHER WITH REQUIRED DOCUMENTS AND QUOTATION							
DATE OF ISSUE:	14 January 2023-Reissue	REQUISITION NUMBER	REQ0004677				
CLOSING DATE:	20 January 2023	CLOSING TIME:	11:00				
QUOTE VALIDITY:	60 days from the date the RFQ closed	Submissions and enquires to be made to:	Ms Nkhesani Mathebula procurement@sanas.co.za 012 740 8536				

# 1. PRODUCT /SERVICE DETAILS

	scription of goods / services: Short course-Key performance indicator (KPI) professional ning	Quantity required
	Key Performance Indicator (KPI) Professional Certification Training	
	Please quote on virtual facilitator-led online courses. Date: TBC	2 delegates
	Venue: Virtual facilitator-led online	
	No of delegates: 2 The below is compulsory requirements when quoting:	
	This course must be accredited by the Balanced Scorecard Institute	
	2. Examination costs for certification must be included in the quote (Key Indicator	
	Professional Certification exam).	
	<ul><li>3. Must be virtual facilitator-led online course</li><li>4. Delegates to be able to ask questions throughout the course</li></ul>	
	5. Training dates preferably in January/February 2023	
	Overview of course/training:	
	This course is designed to help participants understand the fundamentals of performance management, then successfully develop, deploy, and manage meaningful KPIs for	
	strategic, operational, or program management. The Nine Steps to Success methodology	
	is used for developing and implementing a Balanced Scorecard Management system.	
1	Learning Outcomes/Objectives:	
	Participants learn to:	
	Recognize performance management as a key strategic and competitive differentiator	
	Understand theory and application of corporate performance management through	
	Balanced Scorecards (BSCs) and other frameworks for developing KPIs	
	Create buy in and a culture of continuous performance improvement to enthusiastically own performance measurement and improvement	
	Drive performance-informed budgeting and accountability	
	Develop best practice KPIs, performance targets, and management dashboards	
	• Improve performance of departments, teams, programs, projects, risks, and individuals	
	<ul> <li>Make their strategy measurable and easier to communicate and cascade</li> <li>Select and design performance measures that are far more meaningful than</li> </ul>	
	brainstorming or benchmarking ever can produce	
	Bring their measures to life in a consistent way, using the right data and with the right	
	ownership	
	Design insightful and actionable reports and dashboards that focus discussion on improvement	
	Clearly see the real signals from their measures about whether performance is	
	improving or not	
	Communicate performance information throughout the organization to better inform	
	decision making	

• Convincingly hit performance targets, and make measurement about transformation

#### Course outline:

## 1: Introduction to KPIs and KPI Development

- Introduction to KPIs and Strategic Management
- Understanding Strategic Context and Goal Setting
- Creating the Right Performance Measurement Culture to Build Buy-in
- Application Exercises
- Tools, Templates, and Supplemental Resources

#### 2: Performance Measurement

- · Understanding Measurement's Purpose
- Mapping Measurable Results
- Designing Meaningful Measures
- Building Buy-in to Measures
- Application Exercises
- Tools, Templates, and Supplemental Resources

#### 3: Performance Measurement

- Implementing Measures
- Reporting Performance Measures
- · Interpreting Signals from Measures
- Reaching Performance Targets
- Summary Preparing for a Successful Implementation
- Application Exercises
- Tools, Templates, and Supplemental Resources

### 4: KPI Application and Developing Measures

- Developing Measures for Strategy Execution
- Developing Measures for Operations
- Developing Measures for Projects
- Developing Measures for Programs
- Developing Measures for Employee Performance
- Measuring and managing risk: developing KRIs (Key Risk Indicators)
- Course Application Project Introduction
- · Advanced Topic: KPI Case Studies
- Application Exercises
- Tools, Templates, and Supplemental Resources

## 5: KPI Advanced Topics and Delegate Presentations

- Creating KPI Alignment by Cascading Objectives
- Managing Strategically with Performance Information
- KPI Development Application Project for Delegate Organizations
- Final Participant Application Project Presentation and Discussion

Expected date of delivery:	Training to take place in February 2023		
Contract or once-off:	Once off		
Technical / Mandatory requirements:	This course must be accredited by the Balanced Scorecard Institute     Examination costs for certification must be included in the quote (Key Indicator Professional Certification exam).		
Other information:			

# SECTION TO BE COMPLETED BY SUPPLIER

2. SUPPLIER DETAILS	
Supplier name:	
CSD number:	
Contact person:	
Contact number:	
Email:	

VAT number (if applicable):					
Physical address:					
3. SCM COMPLIANCE REQUIR	PEMENTS (please	o tick)			
		e tick)			
Central Supplier Database Report	or Summary				
Completed and signed SBD 4					
Completed and signed SBD 6.1					
Completed and signed SBD 8		N/A			
Completed and signed SBD 9		N/A			
Certified valid B-BBEE Certificate					
Certified valid B-BBEE CertificateCe	ertified valid B-BE	BEE C	ertificate		
			ting a valid certified BBBEE certificate or a sworn affidavid eference (BEE) points where the preferential point system is		
applicable)	not being award	ica pic	reference (BEE) points where the preferencial point system is		
EVALUATION PROCESS					
All bids will be evaluated as follows:					
• The First stage, bids will be evaluate	ed first for Adminis	strative	requirements,Only bids that meet		
Administrative and Compliance require	ements will be con	nsidere	d for further evaluation.		
• The second stage, bids will be evaluand below R50 000 000.	uated in terms of	price	and 80/20 preference point system for quotations above R30 000		
4. QUOTATION TERMS & CON	IDITIONS:				
Quote validity refers to calendar days					
2. SANAS reserves the right to a	award to multiple s	supplie	rs.		
3. SANAS reserves the right to increase or decrease quantities at the prices quoted.					
4. SANAS reserves the right to cancel this request.					
5. All goods/services must be quoted in Rand value.					
6. SANAS reserves the right to negotiate with bidders.					
7. All fields must be filled in / completed for this document to be accepted.					
8. Failure to submit the quotation by the date and time stipulated will result in disqualification.					
9. Payment will be made 30 days after delivery of goods of services.					
10. THIS QUOTE DOES NOT CONSTITUTE AN ORDER					
5. ACKNOWLEDGEMENT AND SUBMISSION:					
I hereby acknowledge and accept the terms and conditions of this request for quotation:					
	terms and conditio	ons of t	nis request for quotation:		