

**SOUTH AFRICAN HUMAN RIGHTS COMMISSION**

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2017

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Tel.: 011 877 3600

**Bid Specifications for SAP S/4 Hana Cloud training**

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**BID NUMBER: SAHRC 6-2022**

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**1. BACKGROUND**

The South African Human Rights Commission (SAHRC) is a Constitutional body established in terms chapter 9 of the Constitution of South Africa, 1996 as well as the South African Human Rights Commission Act, 40 of 2013. The SAHRC is under the executive authority and strategic leadership of Commissioners. The administration of SAHRC is overseen by a Chief Executive Officer (CEO).

The SAHRC is currently concluding a tender for the implementation of SAP S/4 Hana Cloud, and we are required to train staff members directly working on the system.

**2. KEY OBJECTIVE OF THE PROJECT AND SCOPE OF SERVICES**

The purpose of this document is to request proposals from qualifying service providers to provide the following:

- Basic training for business process owners and integration, technical leads via virtual and classroom training at a preferred location that is suitable to the Commission on using the SAP system not limited to trouble shooting, requisitions, approvals, purchase orders, request for quotations for approximately 80 users made up of admin assistant, admin officers, managers and senior managers. Approvers will be managers and senior managers
- Training for and not limited to Administrative rights in IT Department, Financial Management for the finance team, Fixed assets, Budget management, Business intelligence, Supply chain management and procurement, travel management, project management, vendor management and contract management.
- SAP Learning Hub Subscription
- SAP enable now subscriptions
- SAP Deployment services
- SAP preferred card for 2 years, high level training plan
- Upon completion a SAP certificate to be issued.

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- New employees to be trained on SAP when they start their contract.
- SAP training for five (5) super users with SAP competency certificates.
- We require inhouse training where only the Commissions employees will be attending that training.
- A training video to be provided for induction purposes for new employees.

The Commission requires the services of SAP Business Partners for the implementation of training for all users at the South African Human Rights Commission.

The Commission expects the service provider to perform the related professional services (eg best practices guidance, training,) in a timely and professional manner. Services should be provided by experienced ERP experts who have successfully trained individuals on SAP S/4 Hana Cloud.

### **3. MINIMUM REQUIREMENTS**

- The bidder must be a registered SAP OSM or registered SAP OSM partner whereby certification will be required.
- The SAP OSM partner must have at least 5 years of experience of implementation of the SAP training.
- The successful bidder will be bound by the government procurement: General Conditions of Contract (GCC) which will form part of the signed contract.

### **4. DELIVERABLES**

- Successful delivery of SAP S/4 Hana Cloud training including training new users as and when needed for a period of 2 years (24 months) from date of inception.
- SAP learning Hub subscription
- SAP enable now subscriptions
- SAP deployment services
- SAP preferred card

### **5. PRICING**

Pricing requirements must be inclusive of all applicable taxes (VAT) and consideration should be given to the following:

- Training of all users as required with the option to train additional employees.
- The winning service provider to account for all disbursements and costs not limited to travelling requirements, accommodation costs, venue costs all to be included.

### **6. INDEPENDENCE AND OBJECTIVITY OF STAFF**

In carrying out the work, the service provider must ensure that its staff maintains their objectivity by remaining independent of the activities they execute.

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## 7. CONFIDENTIALITY

The service provider will hold material and information exchanged in the course of the implementation of this assignment in the strictest confidence, and will take all steps necessary to prevent dissemination of this information to any third party, without the prior written agreement of the Commission. To ensure that at all times compliance with legal obligations including recent laws such as POPIA.

## 8. PROJECT TIMELINE

The duration is for a period of twenty four (24) months starting on the date of signature of the contract by both parties, subject to adjustments as required and mutually agreed upon.

The proposed training to start on 1 March 2023 for basic users.

## 9. EVALUATION CRITERIA

South African Human Rights Commission has set minimum standards (Gates) that a bidder needs to meet to be evaluated and selected as a successful bidder. The minimum standards consist of the following:

Pre-qualification Criteria (Gate 0)	Technical Evaluation Criteria (Gate 1)	Price and B-BBEE Evaluation (Gate 2)
Bidders must submit all documents as outlined in (Table 1) below. Only bidders that comply with ALL these criteria will proceed to Gate 1.	Bidder(s) are required to achieve a minimum threshold of 70 points to proceed to Gate 2 (Price and BEE).	Bidder(s) who have successfully progressed through gate 1 will be evaluated in accordance with the 80/20 preference point system contemplated in the Preferential Procurement Policy Framework Act, 2017. 80 points will be awarded for price whilst 20 points will be allocated for preference points for BBBEE as prescribed in the regulations.

### 10.1 Gate 0: Pre-qualification Criteria

Without limiting the generality of South African Human Rights Commission's other critical requirements for this Bid, bidder(s) must submit the documents listed in **Table 1** below. All documents must be completed and signed by the duly authorised representative of the prospective bidder(s). During this phase Bidders' responses will be evaluated based on compliance with the listed administration and mandatory bid requirements. The bidder(s) proposal will be disqualified for non-submission of any of the documents.

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**Table 1: Documents to be submitted for Pre-qualification**

Document that must be submitted	Non-submission will result in disqualification	
<b>Invitation to Bid – SBD 1</b>	YES	Complete and sign the supplied pro forma document
<b>Declaration of Interest – SBD 4</b>	YES	Complete and sign the new supplied pro forma document
<b>Registration on Central Supplier Database (CSD)</b>	YES	The service provider must be on the Central Supplier Database (CSD). If you are not registered proceed to complete the registration of your company prior to submitting your proposal. Visit <a href="https://secure.csd.gov.za/">https://secure.csd.gov.za/</a> to obtain your vendor number. Submit your CSD report as part of the proposal
<b>Pricing Schedule SBD 3.3</b>	YES	Submit full details including totals of the pricing proposal, additional annexures are welcomed with detailed costing breakdown.
<b>Bidder certification/Affiliation requirements</b>	YES	The bidder must be a SAP OSM, or registered SAP OSM partner carrying out training. Documentation that will be considered is (valid certificate, licence, letter or an affidavit with contactable references from SAP) that the bidder is a registered SAP OSM or SAP OSM Partner.
<b>Submit 1 hard copy and 1 soft copy of the proposal</b>	YES	All bidders are required to submit one (1) hard copy of the proposal in the tender box and one (1) soft copy on a USB flash drive or portable hard drive. CD's and DVD's will not result as a soft copy. Failure to submit either will result in disqualification.

## 10.2 Gate 1: Technical Evaluation Criteria = 100 points

Only Bidders that have met the Pre-Qualification Criteria in (Gate 0) will be evaluated in Gate 1 for functionality. Functionality will be evaluated as follows:

- i. Technical Evaluation – Bidders will be evaluated out of 100 points and are required to achieve minimum threshold of 70 points
- ii. The overall score must be equal or above 70 points to proceed to Gate 2 for Price and BBBEE evaluations.

The Bidder's information will be scored according to the following points system:

Functionality	Maximum Percentage Achievable	Minimum Threshold
<b>Technical (functionality)Evaluation</b>	100	70 points

**Table 1: Functionality evaluation**

Criteria	Guidelines	Scoring	Maximum score
Bidder's experience	Bidders must demonstrate a minimum of 5-year experience in having successfully trained users on SAP or SAP s/4 Hana Cloud. The SAP OHM or registered SAP OSM Partner certificate will be used for scoring purposes.	No experience submitted = 0 Less than 1 year = 5 Greater than 1 but less than or equal to 3 = 10 More than or equal to 4 years = 20 More than or equal to 5 = 25	25
Price	Breakdown of the price and total amount for the duration of the contract together with being cost effective.	No costing breakdown = 0 Total amount for the duration of the contract = 10 Detailed breakdown for services to be rendered = 10	20
Proven track record	Proven track record with reference letters of public and private sector organisations with experience in the training of SAP. Letters must be on the letterhead of the company, signed, dated and when the services were rendered. Non submission or if any of the above is omitted will not be considered as a valid reference letter.	0 No valid letters = 0 1 valid letter = 8 2 valid letters = 15 3 or more valid letters = 30	30
Projected timelines	Bidders must provide a detailed comprehensive project plan and duration of the training for SAP S/4 Hana Cloud	Phased approached - 10 Skills transfer - 10 Duration - 5	25
<b>TOTAL</b>			<b>100</b>

### 10.3 Gate 2: Price and BBBEE Evaluation (80+20) = 100 points

Only Bidders that have met the 70 points thresholds in Gate 1 will be evaluated in Gate 2 for price and BBBEE. Price and BBBEE will be evaluated as follows:

In terms of regulation 6 of the Preferential Procurement Regulations pertaining to the Preferential Procurement Policy Framework Act, 2000 (Act 5 of 2000), responsive bids will be adjudicated on the 80/20-preference point system in terms of which points are awarded to bidders based on:

- The bid price (maximum 80 points)
- B-BBEE status level of contributor (maximum 20 points)

i. **Stage 1 – Price Evaluation (80 Points)**

Criteria	Points
<b>Price Evaluation</b>  $Ps = 80 \left( 1 - \frac{Pt - P_{\min}}{P_{\min}} \right)$	80

The following formula will be used to calculate the points for price:

Where

$Ps$  = Points scored for comparative price of bid under consideration

$Pt$  = Comparative price of bid under consideration

$P_{\min}$  = Comparative price of lowest acceptable bid

ii. **Stage 2 – BBBEE Evaluation (20 Points)**

a. **BBBEE Points allocation**

A maximum of 20 points may be allocated to a bidder for attaining their B-BBEE status level of contributor in accordance with the table below:

B-BBEE Status Level of Contributor	Number of Points
1	20
2	18
3	14
4	12

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5	8
6	6
7	4
8	2
Non-compliant contributor	0

B-BBEE points may be allocated to bidders on submission of the following documentation or evidence:

- A duly completed Preference Point Claim Form: Standard Bidding Document (SBD 6.1); and
- B-BBEE Certificate

## 10. Submission Requirements and Contact Details

To be considered as a possible service provider, kindly submit the following:

- 10..1 Proposal
- 10..2 BBBEE Certificate.
- 10..3 Company Profile
- 10..4 SBD 1
- 10..5 SBD 3.3
- 10..6 SBD 4 document
- 10..7 CSD report at time of tender
- 10..8 SBD 6.1
- 10..9 SBD 7.2

## 11. Contact and communication

Activity	Due Date
Advertisement of bid on SAHRC website/ eTender portal	13 January 2023
Briefing session	Not applicable
Questions relating to the bid from bidder(s) must be emailed	<a href="mailto:ARassool@sahrc.org.za">ARassool@sahrc.org.za</a>
Bid closing date	06 February 2023

<b>Validity period</b>	120 days
<b>Notice to bidder(s)</b>	South African Human Rights Commission will endeavour to inform bidders of the progress until conclusion of the tender.

- **Please submit all tender documents at Head Office by Monday 06 February 2023, before 11h00.**
- The delegated office of South African Human Rights Commission may communicate with Bidder(s) where clarity is sought in the bid proposal. For any SCM related issues kindly contact [Tenderoffice@sahrc.org.za](mailto:Tenderoffice@sahrc.org.za)

Any communication to an official or a person acting in an advisory capacity for South African Human Rights Commission in respect of the bid between the closing date and the award of the bid by the Bidder(s) is discouraged.

- All communication between the Bidder(s) and South African Human Rights Commission must be done in writing.
- Whilst all due care has been taken in connection with the preparation of this bid, South African Human Rights Commission makes no representations or warranties that the content of the bid or any information communicated to or provided to Bidder(s) during the bidding process is, or will be, accurate, current, or complete. South African Human Rights Commission and its employees and advisors will not be liable with respect to any information communicated which may not accurate, current, or complete.
- If Bidder(s) finds or reasonably believes it has found any discrepancy, ambiguity, error or inconsistency in this bid or any other information provided by South African Human Rights Commission (other than minor clerical matters), the Bidder(s) must promptly notify South African Human Rights Commission in writing of such discrepancy, ambiguity, error, or inconsistency in order to afford South African Human Rights Commission an opportunity to consider what corrective action is necessary (if any).
- Any actual discrepancy, ambiguity, error or inconsistency in the bid or any other information provided by South African Human Rights Commission will, if possible, be corrected and provided to all Bidder(s) without attribution to the Bidder(s) who provided the written notice.
- All persons (including Bidder(s)) obtaining or receiving the bid and any other information in connection with the Bid, or the Tendering process must keep the contents of the Bid and other such information

confidential, and not disclose or use the information except as required for the purpose of developing a proposal in response to this Bid.

## **12. LATE BIDS**

Bids received after the closing date and time, at the address indicated in the bid documents, will not be accepted for consideration and where practicable, be returned unopened to the Bidder(s).

## **13. COUNTER CONDITIONS**

Bidders' attention is drawn to the fact that amendments to any of the Bid Conditions or setting of counter conditions by Bidders or qualifying any Bid Conditions will result in the invalidation of such bids.

## **14. FRONTING**

- Government supports the spirit of broad based black economic empowerment and recognizes that real empowerment can only be achieved through individuals and businesses conducting themselves in accordance with the Constitution and in an honest, fair, equitable, transparent, and legally compliant manner. Against this background the Government condemn any form of fronting.
- The Government, in ensuring that Bidders conduct themselves in an honest manner will, as part of the bid evaluation processes, conduct, or initiate the necessary enquiries/investigations to determine the accuracy of the representation made in bid documents. Should any of the fronting indicators as contained in the Guidelines on Complex Structures and Transactions and Fronting, issued by the Department of Trade and Industry, be established during such enquiry / investigation, the onus will be on the Bidder / contractor to prove that fronting does not exist. Failure to do so within a period of 14 days from date of notification may invalidate the bid / contract and may also result in the restriction of the Bidder /contractor to conduct business with the public sector for a period not exceeding ten years, in addition to any other remedies South African Human Rights Commission may have against the Bidder / contractor concerned.

## **15. SUPPLIER DUE DILIGENCE**

South African Human Rights Commission reserves the right to conduct supplier due diligence prior to final award or at any time during the contract period. This may include site visits and requests for additional information.

## **16. SUBMISSION OF PROPOSALS**

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- Bid documents may be placed in the tender box in the aforementioned address on or before the closing date and time.
- Bid documents will only be considered if received by South African Human Rights Commission before the closing date and time.
- **The bidder(s) are required to submit one (1) hard copy of the proposal and one (1) memory stick / USB flash drive with content of each file by the closing date, 06 February 2023 at 11:00. Each file and memory stick / USB flash drive must be marked correctly and sealed separately for ease of reference during the evaluation process.**

## 17. PRESENTATION / DEMONSTRATION

South African Human Rights Commission reserves the right to request presentations/demonstrations from the short-listed Bidders as part of the bid evaluation process.

## 18. GENERAL CONDITIONS OF CONTRACT

Any award made to a bidder(s) under this bid is conditional, amongst others, upon –

- a. The bidder(s) accepting the terms and conditions contained in the General Conditions of Contract as the minimum terms and conditions upon which South African Human Rights Commission is prepared to enter a contract with the successful Bidder(s).
- b. The bidder submitting the General Conditions of Contract to South African Human Rights Commission together with its bid, duly signed by an authorised representative of the bidder.

## 19. CONTRACT PRICE ADJUSTMENT

Contract price adjustments will be done annually on the anniversary of the contract start date. The price adjustment will be based on the Consumer Price Index Headline Inflation

STATS SA P0141 (CPI), Table E	Table E - All Items
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## 20. SERVICE LEVEL AGREEMENT

- a. Upon award South African Human Rights Commission and the successful bidder will conclude a Service Level Agreement regulating the specific terms and conditions applicable to the services being procured by South African Human Rights Commission

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- b. South African Human Rights Commission reserves the right to accept or reject any or all amendments or additions proposed by a bidder if such amendments or additions are unacceptable to South African Human Rights Commission or pose a risk to the organisation.

## 21. SPECIAL CONDITIONS OF THIS BID

South African Human Rights Commission reserves the right:

- a. To award this tender to a bidder that did not score the highest total number of points, only in accordance with section 2(1)(f) of the PPPFA (Act 5 of 2000)
- b. To negotiate with one or more preferred bidder(s) identified in the evaluation process, regarding any terms and conditions, including price without offering the same opportunity to any other bidder(s) who has not been awarded the status of the preferred bidder(s).
- c. To accept part of a tender rather than the whole tender.
- d. To carry out site inspections, product evaluations or explanatory meetings to verify the nature and quality of the services offered by the bidder(s), whether before or after adjudication of the Bid.
- e. To correct any mistakes at any stage of the tender that may have been in the Bid documents or occurred at any stage of the tender process.
- f. To cancel and/or terminate the tender process at any stage, including after the Closing Date and/or after presentations have been made, and/or after tenders have been evaluated and/or after the preferred bidder(s) have been notified of their status as such.
- g. Award to multiple bidders based either on size or geographic considerations.

## 22. SOUTH AFRICAN HUMAN RIGHTS COMMISSION REQUIRES BIDDER(S) TO DECLARE

In the Bidder's Technical response, bidder(s) are required to declare the following:

- h. Confirm that the bidder(s) is to: –
  - a. Act honestly, fairly, and with due skill, care, and diligence, in the interests of South African Human Rights Commission
  - b. Have and effectively employ the resources, procedures, and appropriate technological systems for the proper performance of the services.
  - c. Act with circumspection and treat South African Human Rights Commission fairly in a situation of conflicting interests.
  - d. Comply with all applicable statutory or common law requirements applicable to the conduct of business.

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- e. Make adequate disclosures of relevant material information including disclosures of actual or potential own interests, in relation to dealings with South African Human Rights Commission.
- f. Avoidance of fraudulent and misleading advertising, canvassing, and marketing.
- g. To conduct their business activities with transparency and consistently uphold the interests and needs of South African Human Rights Commission as a client before any other consideration; and
- h. To ensure that any information acquired by the bidder(s) from South African Human Rights Commission will not be used or disclosed unless the written consent of the client has been obtained to do so.

### **23. CONFLICT OF INTEREST, CORRUPTION AND FRAUD**

- i. South African Human Rights Commission reserves its right to disqualify any bidder who either itself or any of whose members (save for such members who hold a minority interest in the bidder through shares listed on any recognised stock exchange), indirect members (being any person or entity who indirectly holds at least a 15% interest in the bidder other than in the context of shares listed on a recognised stock exchange), directors or members of senior management, whether in respect of South African Human Rights Commission or any other government organ or entity and whether from the Republic of South Africa or otherwise ("Government Entity")
  - a. engages in any collusive tendering, anti-competitive conduct, or any other similar conduct, including but not limited to any collusion with any other bidder in respect of the subject matter of this bid.
  - b. seeks any assistance, other than assistance officially provided by a Government Entity, from any employee, advisor, or other representative of a Government Entity to obtain any unlawful advantage in relation to procurement or services provided or to be provided to a Government Entity.
  - c. makes or offers any gift, gratuity, anything of value or other inducement, whether lawful or unlawful, to any of South African Human Rights Commission's officers, directors, employees, advisors, or other representatives.
  - d. makes or offers any gift, gratuity, anything of any value or other inducement, to any Government Entity's officers, directors, employees, advisors, or other representatives to obtain any unlawful advantage in relation to procurement or services provided or to be provided to a Government Entity.

- e. accepts anything of value or an inducement that would or may provide financial gain, advantage, or benefit in relation to procurement or services provided or to be provided to a Government Entity.
- f. pays or agrees to pay to any person any fee, commission, percentage, brokerage fee, gift, or any other consideration, that is contingent upon or results from, the award of any tender, contract, right or entitlement which is in any way related to procurement or the rendering of any services to a Government Entity.
- g. has in the past engaged in any matter referred to above; or
- h. has been found guilty in a court of law on charges of fraud and/or forgery, regardless of whether a prison term was imposed and despite such bidder, member or director's name not specifically appearing on the List of Tender Defaulters kept at National Treasury.

## **24. MISREPRESENTATION DURING THE LIFECYCLE OF THE CONTRACT**

- j. The bidder should note that the terms of its Tender will be incorporated in the proposed contract by reference and that South African Human Rights Commission relies upon the bidder's Tender as a material representation in making an award to a successful bidder and in concluding an agreement with the bidder.
- k. It follows therefore that misrepresentations in a Tender may give rise to service termination and a claim by South African Human Rights Commission against the bidder notwithstanding the conclusion of the Service Level Agreement between South African Human Rights Commission and the bidder for the provision of the Service in question. In the event of a conflict between the bidder's proposal and the Service Level Agreement concluded between the parties, the Service Level Agreement will prevail.

## **25. PREPARATION COSTS**

The Bidder will bear all its costs in preparing, submitting, and presenting any response or Tender to this bid and all other costs incurred by it throughout the bid process. Furthermore, no statement in this bid will be construed as placing South African Human Rights Commission, its employees, or agents under any obligation whatsoever, including in respect of costs, expenses or losses incurred by the bidder(s) in the preparation of their response to this bid.

## **26. INDEMNITY**

If a bidder breaches the conditions of this bid and, as a result of that breach South African Human Rights Commission incurs costs or damages (including, without limitation, the cost of any investigations, procedural impairment, repetition of all or part of the bid process and/or enforcement of intellectual property rights or confidentiality obligations), then the bidder indemnifies and holds South African Human Rights Commission

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harmless from any and all such costs which South African Human Rights Commission may incur and for any damages or losses South African Human Rights Commission may suffer.

## **27. PRECEDENCE**

This document will prevail over any information provided during any briefing session whether oral or written, unless such written information provided, expressly amends this document by reference.

## **28. LIMITATION OF LIABILITY**

A bidder participates in this bid process entirely at its own risk and cost. South African Human Rights Commission shall not be liable to compensate a bidder on any grounds whatsoever for any costs incurred or any damages suffered because of the Bidder's participation in this Bid process.

## **29. TAX COMPLIANCE**

No tender shall be awarded to a bidder who is not tax compliant. South African Human Rights Commission reserves the right to withdraw an award made, or cancel a contract concluded with a successful bidder if it is established that such bidder was in fact not tax compliant at the time of the award or has submitted a fraudulent Tax Clearance Certificate to South African Human Rights Commission, or whose verification against the Central Supplier Database (CSD) proves non-compliant. South African Human Rights Commission further reserves the right to cancel a contract with a successful bidder if such bidder does not remain tax compliant for the full term of the contract.

## **30. TENDER DEFAULTERS AND RESTRICTED SUPPLIERS**

No tender shall be awarded to a bidder whose name (or any of its members, directors, partners, or trustees) appear on the Register of Tender Defaulters kept by National Treasury, or who have been placed on National Treasury's List of Restricted Suppliers. South African Human Rights Commission reserves the right to withdraw an award, or cancel a contract concluded with a Bidder should it be established, at any time, that a bidder has been blacklisted with National Treasury by another government institution.

## **31. GOVERNING LAW**

South African law governs this bid and the bid response process. The bidder agrees to submit to the exclusive jurisdiction of the South African courts in any dispute of any kind that may arise out of or in connection with the subject matter of this bid, the bid itself and all processes associated with the bid.

## **32. RESPONSIBILITY FOR SUB-CONTRACTORS AND BIDDER'S PERSONNEL**

A bidder is responsible for ensuring that its personnel (including agents, officers, directors, employees, advisors, and other representatives), its sub-contractors (if any) and personnel of its sub-contractors comply with all terms and conditions of this bid. If South African Human Rights Commission allows a bidder to make use of sub-contractors, such sub-contractors will always remain the responsibility of the bidder and South African Human Rights Commission will not under any circumstances be liable for any losses or damages incurred by or caused by such sub-contractors.

### **33. CONFIDENTIALITY**

Except as may be required by operation of law, by a court or by a regulatory authority having appropriate jurisdiction, no information contained in or relating to this bid or a bidder's tender(s) will be disclosed by any bidder or other person not officially involved with South African Human Rights Commission's examination and evaluation of a Tender.

No part of the bid may be distributed, reproduced, stored, or transmitted, in any form or by any means, electronic, photocopying, recording or otherwise, in whole or in part except for the purpose of preparing a Tender. This bid and any other documents supplied by South African Human Rights Commission remain proprietary to South African Human Rights Commission and must be promptly returned to South African Human Rights Commission upon request together with all copies, electronic versions, excerpts, or summaries thereof or work derived there from.

Throughout this bid process and thereafter, bidder(s) must secure South African Human Rights Commission's written approval prior to the release of any information that pertains to (i) the potential work or activities to which this bid relates; or (ii) the process which follows this bid. Failure to adhere to this requirement may result in disqualification from the bid process and civil action.

### **34. SOUTH AFRICAN HUMAN RIGHTS COMMISSION PROPRIETARY INFORMATION**

Bidder will on their bid cover letter make declaration that they did not have access to any South African Human Rights Commission proprietary information or any other matter that may have unfairly placed that bidder in a preferential position in relation to any of the other bidder(s).

### **35. AVAILABILITY OF FUNDS**

Should funds no longer be available to pay for the execution of the responsibilities of this bid, the South African Human Rights Commission may terminate the Agreement at its own discretion or temporarily suspend all or part of the services by notice to the successful bidder who shall immediately make arrangements to stop the performance of the services and minimize further expenditure: Provided that the successful bidder shall thereupon be entitled to payment in full for the services delivered, up to the date of cancellation or suspension.