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1. INTRODUCTION

This document describes the process to be followed in performing technical evaluations during the tender evaluation for the Just Energy Transition (JET) Implementation Agency, Camden, Grootvlei and Hendrina Power Stations.

The evaluation is based on the tenderer's ability to meet both mandatory and qualitative requirements specified for the appointment of the Implementation Agency for JET in and around Camden, Grootvlei and Hendrina Power Stations. A weighted score card approach will be used to evaluate the tenders against the *Employer's* requirements.

2. SUPPORTING CLAUSES

2.1 SCOPE

This document details the technical evaluation strategy for assessing submitted bids for the JET Implementation Agency for Camden, Grootvlei and Hendrina Power Stations.

2.1.1 Purpose

The purpose of this tender's technical evaluation strategy is to define the Mandatory Evaluation Criteria, Qualitative Evaluation Criteria and the Tender Evaluation Team (TET) members' responsibilities. The technical evaluation strategy serves as basis for the tender technical evaluation process.

2.1.2 Applicability

This document is applicable to the JET Implementation Agency for Camden, Grootvlei and Hendrina Power Stations.

2.2 NORMATIVE/INFORMATIVE REFERENCES

Parties using this document shall apply the most recent edition of the documents listed in the following paragraphs.

2.2.1 Normative

- [1] 240-48929482: Tender Technical Evaluation Procedure
- [2] ISO 9001 Quality Management Systems

2.2.2 Informative

None

2.3 DEFINITIONS

2.3.1 Classification

Controlled Disclosure: Controlled Disclosure to external parties (either enforced by law, or discretionary).

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2.3.2 Enquiry

A competitive or non-competitive request for information, interest, quotations, or proposals made to a supplier, a group of suppliers or the market at large.

2.3.3 Implementation Agency

A contractor or professional service provider which provides services assisting clients with development and implementation of their infrastructure projects and meeting all the requirements of the scope of work provided by the client.

2.3.4 Tender

A tender refers to an open or closed competitive request for quotations / prices against a clearly defined scope / specification.

2.4 ABBREVIATIONS

Abbreviation	Description
CV	Curriculum Vitae
ISO	International Organization for Standardization
PM	Project Manager
SME	Small and Medium-sized Enterprises
SMME	Small, Medium, and Micro Enterprises
TET	Technical Evaluation Team

2.5 ROLES AND RESPONSIBILITIES

As per 240-48929482: Tender Technical Evaluation Procedure

2.6 PROCESS FOR MONITORING

N/A

2.7 RELATED/SUPPORTING DOCUMENTS

- Access Control Maintenance Scope
- 240-53716746: Tender Technical Evaluation Report Template
- 240-53716712: Tender Technical Evaluation Results Form Template
- 240-53716726: Tender Technical Evaluation Scoring Form Template
- 240-53716769: Tender Technical Evaluation Strategy Template

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3. TENDER TECHNICAL EVALAUTION STRATEGY

3.1 TECHNICAL EVALUATION THRESHOLD

The minimum weighted final score (threshold) required for a tender to be considered from a technical perspective is 75%.

3.2 EVALUATION SCORING TABLE

Tenderers that have met all the Mandatory Evaluation Criteria shall be evaluated against the Qualitative Criteria as defined in this Tender Technical Evaluation Strategy.

The scoring of qualitative criteria shall be based on the degree of achievement by the tenderer to meet the technical requirements. A score shall be allocated as per Table 1 below: Qualitative Evaluation Criteria Scoring Table, for each technical qualitative criterion.

Each TET member shall populate a Tender Technical Evaluation Scoring Form for each tenderer.

Note: Individual Qualitative Criteria scores shall only be finalised after all clarification sessions have been concluded.

Table 1 Qualitative Evaluation Criteria Scoring Table

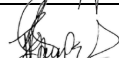
Score	(%)	Definition
5	100	COMPLIANT Meets technical requirement(s) AND. No foreseen technical risk(s) in meeting technical requirements.
4	80	COMPLIANT WITH ASSOCIATED QUALIFICATIONS Meets technical requirement(s) with: Acceptable technical risk(s) AND/OR. Acceptable exceptions AND/OR; Acceptable conditions.
2	40	NON-COMPLIANT Does not meet technical requirement(s) AND/OR: Unacceptable technical risk(s) AND/OR. Unacceptable exceptions AND/OR. Unacceptable conditions.
0	0	TOTALLY DEFICIENT OR NON-RESPONSIVE

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3.3 TET MEMBERS

Table 2: TET Members

TET number	TET Member Name	Designation	Signature
TET 1	Makhosazana Mkongi	Snr Advisor - JET	
TET 2	Lerato Thindeka	Chief Advisor - JET	
TET 3	Sihle Biyela	Chief Advisor - JET	
TET 4	Dana Gampel	Corporate Specialist - JET	
TET 5	Tebogo Lekalakala (Reviewer)	Middle Manager	

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3.4 MANADATORY TECHNICAL EVALUATION CRITERIA

Table 3 defines Mandatory Evaluation Criteria to be used. This criterion will not be scored. Each tender will be assessed on a YES/NO basis. Failure to submit the gatekeeper will result in disqualification.

Table 3: Mandatory Technical Evaluation Criteria

Gatekeeper	Explanation
Specific experience of the Tenderer (as a firm) relevant to the Assignment	<p>Providing consultations activities: strong expertise related to social and economic development and has extensive experience in developing and implementing social and labour plans, local economic development, enterprise and supplier development, community empowerment and livelihoods strategies, stakeholder engagement and communication plans.</p> <p>Provide a project list that demonstrates this experience.</p> <p>Provide a reference signed letter by the company you established/serviced as evidence, where the main bidder (tenderer) or a party to a Joint Venture (JV) has supported the established, successful and sustainable business and/or - Non-Profit Organisations (NPO's), Non-Profit Company (NPCs) and community trusts etc.</p> <p>Have a minimum of three years' experience as a company, working on relevant assignments.</p>

3.5 QUALITATIVE TECHNICAL EVALUATION CRITERIA

Compliant tenders will be evaluated against a set of weighted qualitative evaluation criteria. The evaluation criteria have been broken down into sections and a percentage weighting for each section is allocated. The Tenderer must ensure that his submission/proposal contains all relevant data/proof to substantiate the *Employer's* weighted criteria as populated in Table 4 and Table 5: Qualitative Technical Evaluation Criteria. If no information from the submission file is available per criteria to be evaluated, the weighted score for those criteria will result in a zero without further clarification. Only information, which is presented, will be allowed for further clarification.

Table 4: Qualitative Technical Evaluation Criteria – Company (as a firm)

Evaluation Criteria:	Criteria Evaluation Requirements	Weight
Specific experience of the Consultants relevant to the assignment.	<2 projects or businesses established (0)	10
	>2 to 5 projects and/or SMMEs (2)	
	>5 to 10 projects or businesses (4)	
	>10 projects and businesses (5)	
Adequacy of the proposed methodology and work plan in responding to the Scope of Work (SoW)		35
a) Technical approach	Understanding of objectives (4)	12
	Methodology (4)	

	How outcomes will be met (4)	
	Risk Management (4)	
b) Work Plan	Project plan and priorities (3)	9
	Plan alignment with methodology (3)	
	List of plans and schedules (3)	
c) Organization and Staffing	Main disciplines with reference to the scope noted (3)	14
	Allocated task (3)	
	Subcontractor (3)	
	Participation by local (Mpumalanga) among proposed key experts (5)	
Suitability of the transfer of knowledge (training) program	Relevance of training program (3.3)	10
	Training approach and methodology (3.3)	
	Qualification of experts and trainers (3.4)	
	TOTAL	55

Table 5: Qualitative Technical Evaluation Criteria – Key Experts

#	Resource	Evaluation Criteria:	Criteria Evaluation Requirements	Weight
1.	Project Manager	<p>7 years + experience in development projects and responsible for managing all aspects of the project from inception to completion, ensuring that goals are met and delivered on time, within budget and to the required quality standard. Examples and testimonials of successes that can be verified must be provided.</p> <p>•7years + Social economic development experience</p> <p>•Strong leadership and project management skills</p> <p>•Extensive experience managing large and complex projects.</p> <p>•List of successful projects submitted. Returnable: CV with detailed information on delivered projects and contactable references,</p>	</=1 year experience, 0 evidence and proof for socio economic, stakeholder, enterprise development experience (if 2/3 is provided, half points will apply), (0)	7%
			2 to 4 years' experience and proof provided, (2)	
			4-6 years' experience in field, provide all proof and contacts /records, (4)	
			7years + experience in managing socio-economic development, stakeholder management and engagement experience, enterprise developed. Understanding of socio-economic issues in Mpumalanga Province, (5)	
2.	Enterprise Development Expert	<p>10 years + experience in enterprise development, responsible for providing technical advice, guidance, and support to various sized enterprises. Successes around job creation and economic growth to be detailed.</p> <p>Returnable: CV showing similar work completed previously.</p>	<2 years' experience in field, no experience in enterprise development impact, 0	7%
			>2 to 5 years' experience in the field, proof and references, (2)	
			>5 to 10 years' experience in the field, proof and references, (4)	

			10 + years' experience in business development, mentorship, facilitation, businesses developed, client mentored, SMEs established and supported, and jobs created. (5)	
3.	Socio Economic Expert	<p>10 years + experience in development projects, responsible for providing technical expertise on socio-economic development issues and supporting the development and implementation of social and economic development programs.</p> <p>Excellent analytical, research and communication skills are required, as well as good understanding of social and economic development issues, and be able to work collaboratively with diverse stakeholders to develop effective solutions to complex socio-economic challenges. List of successful projects to be included.</p> <p>Returnable: CV with detailed information and contactable references, attach proof</p>	<p>< 2 years' experience in socio economic development programs (0)</p> <p>>2 to 5 years' experience in socio-economic development programs. Provide at least 1 successful project with contacts, (2)</p> <p>>5 to 10years' experience in socio-economic development programs. Provide at least 2 successful projects with contacts. (4)</p> <p>10 + years' experience in socio-economic development programs. Provide at least 2 successful projects with contacts (5)</p>	7%
4.	Stakeholder Engagement Expert	<p>10 years + experience in building, monitoring and maintaining constructive relationships with both internal and external stakeholders. Establishing and formalizing partnerships with relevant institutions to support the implementation of project activities.</p> <p>Excellent communication and interpersonal skills are required.</p> <p>Experience in risk management to be included.</p> <p>Returnable: CV with detailed information and contactable references, attach project specific details</p>	<p><2 years' experience, and no relationship building for both internal and external, (0)</p> <p>>2 to 5 years' experience in projects involving community work and partnerships formed. Stakeholder engagement, platforms used, and challenges addressed, (2)</p> <p>>5 to 10 years' experience in projects involving community work and partnerships formed. Stakeholder engagement, platforms used, and challenges addressed, managing risk be shown in cases worked. (4)</p>	7%

			10+ years' experience in stakeholder management: Building, monitoring and maintaining constructive relationships with both internal and external stakeholders. Types of stakeholders engaged, and reference challenges addressed, resolving risk directly to be shown in cases managed (5)	
5.	Community Skills Developer	7 years + experience in designing, developing, and delivering training programs to build the skills and knowledge of community members to support the project's goals. Strong background in training and development •List of successful projects. Returnable: CV with detailed information and contactable references, attach proof	<div><=1 year' experience, no designing, developing and delivering training programs, 0</div> <div>>2 to 4years' experience in projects involving designing, developing and delivering training programs, (2)</div> <div>>5 to 7 years' experience in projects involving designing, developing and delivering training programs, (4)</div> <div>7+ years' experience in community skills developer/facilitator: designing, developing and delivering training programs, (5)</div>	5%
6.	Community Liaison Expert	7 years + experience in development projects and responsible for facilitating communication and collaboration between the project and local communities affected by the project development. He/she must have strong communication, facilitation, and relationship building skills and experience in working with local communities (preferably in Mpumalanga). Returnable: CV with detailed information and contactable references, attach any relevant proof	<div><2 years' experience, no relationship building communities, (0)</div> <div>> 2 to 5 years' experience in projects involving community work, partnerships formed, and platforms used, (2)</div> <div>>5 to 7years' experience in projects involving community work, partnerships formed, and platforms used with references to Mpumalanga.(4)</div> <div>7+ years' experience in community liaison: Building, monitoring and maintaining constructive relationships with communities. Reference engaged communities, Media, videos with references to Mpumalanga. (5)</div>	6%
		5 years+ experience in development projects and is responsible for providing technical support and ensuring the	<=1 year experience, (0)	3%

7.	Information Technology (IT) Officer	effective use of technology in project design, implementation and monitoring. The IT officer must have strong technical background in IT and excellent problem-solving skills. Returnable: CV with detailed information and contactable references, attach any relevant proof	>1 to 3 years' experience (2)	
			>3 to 5 years' experience (4)	
			5 + years' experience in project development, (5)	
8.	Monitoring and Evaluation (M&E)	5 years+ experience in development projects and is responsible for leading and managing the design, implementation, and monitoring of evaluation frameworks and programs for development projects and programs. The M&E must have strong analytical background and excellent skills, as well as experience in the development sector Returnable: CV with detailed information and contactable references, attach any relevant proof	<=1 year experience in analysing social, financial and or economic data, specifically in the developmental and or public sector space, (0)	3%
			>1 to 3years in analysing social, financial and or economic data, specifically in the developmental and or public sector space. (2)	
			>3 to 5 years in analysing social, financial and or economic data, specifically in the developmental and or public sector space. Provide at least 1 successful project (4)	
			5 + years' experience in analysing social, financial and or economic data, specifically in the developmental and or public sector space. Provide at least 2 successful projects, (5)	
Total				45%

3.6 TET MEMBER RESPONSIBILITIES

Table 6: TET Member Responsibilities

Mandatory Criteria Number	TET 1	TET 2	TET 3	TET 4
1.	X	X	X	X
Qualitative Criteria Number	TET 1	TET 2	TET 3	TET 4
1.	X	X	X	X

3.7 FORESEEN ACCEPTABLE / UNACCEPTABLE QUALIFICATIONS

3.7.1 Risks

Table 7: Acceptable Technical Risks

Risk	Description
1.	None

Table 8: Unacceptable Technical Risks

Risk	Description
1.	A supplier that has no proven track record in socio-economic development and enterprise development

3.7.2 Exceptions / Conditions

Table 9: Acceptable Technical Exceptions / Conditions

Risk	Description
1.	None

Table 10: Unacceptable Technical Exceptions / Conditions

Risk	Description
1.	None

4. AUTHORISATION

This document has been seen and accepted by:

Name & Surname	Designation
Tebogo Lekalakala	Middle Manager – JET
Makhosazana Mkongi	Snr Advisor – JET
Dana Gampel	Corporate Specialist – JET
Vikesh Rajpaul	General Manager – JET

5. REVISIONS

Date	Rev.	Compiler	Remarks
19 September 2025	1	M Mkongi	

6. DEVELOPMENT TEAM

The following people were involved in the development of this document:

- Makhosazana Mkongi
- Tebogo Lekalakala
- Dana Gampel

7. ACKNOWLEDGEMENTS

None

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