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National Lotteries Commission (NLC)

P.O. Box 1556

Brooklyn Square 0083, Pretoria



NATIONAL LOTTERIES COMMISSION

APPOINTMENT OF A SERVICE PROVIDER TO DEVELOP AND PUBLISH AN ANNUAL REPORT FOR THE 2022/2023 FINANCIAL YEAR FOR THE NLC

BID PROCESS	BID REQUIREMENTS
Tender number	RFP 2023 - 050
Bid Advertisement Date	02 June 2023
Closing date and time	13 June 2023 at 11:00
	(South African Standard Time)
Tender validity period	90 business working days from the closing date (13 June 2023 to
	15 September 2023)
Compulsory Briefing meeting	N/A
Tenders are to be delivered to	The original bid document must be submitted ONLY via USB and
the following address on the	handed in/ delivered to:
stipulated closing date and	
time:	The Senior Manager: Supply Chain Management
	National Lotteries Commission
	333 Grosvenor Street
	Block D, Hatfield GardensHatfield, Pretoria
	0083
	Enquires ONLY can be emailed to: maureen@nlcsa.org.za or
	bids@nlcsa.org.za
	Only USB submissions will be accepted NO hardcopies NO Emails.

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SECTION 1: BACKGROUND, OVERVIEW AND RFP SCOPE OF REQUIREMENTS

1. INTRODUCTION

The National Lotteries Commission was established in terms of the Lotteries Act No. 57 of 1997, as amended (Lotteries Act) to regulate the National Lottery as well as other lotteries and societies. The NLC aims to ensure that funds raised through the National Lottery are distributed equitably and expeditiously across South Africa in order to advance social upliftment of communities in need with the aim of addressing poverty and reducing inequalities in line with the National Development Plan. The Commission is required to apply principles of openness and transparency in the exercise of its functions assigned to it in terms of the Lotteries Act No 57 of 1997.

2. BACKGROUND

2.1 NLC Board

The Board of the NLC will oversee that those reports such as annual financial statements, sustainability reports, social and ethics committee reports, or other online or printed reports are issued, as is necessary and in compliance with legal requirements, and/or to meet legitimate and reasonable information needs of material stakeholders. The Board will also oversee that the NLC issues an Integrated Report at least annually, which is either:

- A standalone report that connects the more detailed information in other reports and addresses, at a high level and in complete, concise way, the matters that could significantly affect the organisation's ability to create value; or
- A distinguishable, prominent, and accessible part of another report which also includes the annual financial statements and other reports that must be issued in compliance with legal provisions.

The Board will also oversee that the following information is published on the NLC's website, or on other platforms or through other media as is appropriate for access by stakeholders:

 Corporate governance disclosures required in terms of King IV; Integrated reports; and Annual financial statements and other external report.

2.2 Integrated Annual Report

The King IV Code of Good Governance South Africa 2016 (King IV) advocates for integrated thinking which takes account of the connectivity and interdependence between the range of factors that affect an organisation's ability to create value over time. Integrated thinking underpins all the following:

- Seeing the organisation as an integral part of society and thus as a corporate citizen;
- The stakeholder-inclusive approach;
- Sustainable development; and
- Integrated reporting.

To clarify the standing of the integrated report in relation to other reports, King IV deals with integrated reporting as one of many reports that may be developed and issued by an organisation, as is necessary, in order to comply with legal requirements, and/or to meet particular information needs of material stakeholders. Principle five of King IV also states that the governing body should ensure that reports issued by the organisation enable stakeholders to make informed assessments of the organisation's performance, and its short, medium and long-term prospects.

Integrated reporting (IR) in corporate communication is a process that results in communication, most visibly a periodic "integrated report", about value creation over time. An integrated report is a concise communication about how an organization's strategy, governance, performance and prospects lead to the creation of value over the short, medium and long term.

It means the integrated representation of a company's performance in terms of both financial and other value relevant information. Integrated Reporting provides greater context for performance data, clarifies how valuable relevant information fits into operations or a business, and may help make company decision making more long-term. While the communications that result from IR will be of benefit to a range of stakeholders, they are principally aimed at providers of financial capital allocation decisions. IR helps to complete financial and sustainability reports. A framework has been published, but some questions remain to know how to apply it.

3. THE OBJECTIVE OF THIS PROJECT

The objective of this TOR is to appoint a suitable service provider that will assist the NLC with the development and publishing of its Annual Report (Integrated Report) for the 2022/2023 Financial Year. The service provider will be expected to provide its services through a dedicated team of adequately qualified and experienced project team to be able to carry out the requirements of the nature of the mandate herein.

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4. METHODOLOGY

The Service Provider must clearly outline and explain the methodology that will be used to develop and publish the NLC's integrated report (IR) for the 2022/2023 financial year by outlining the approach and providing a step-by-step explanation of the proposed process.

5. SCOPE OF WORK

The scope of work entails the following:

Development and publication of the NLC Integrated Annual Report in a form of hard copy and online IRs.

- Estimated pages 280-300
- Glossy cover and inner pages design
- o Copy lay-out
- Colour Proofs (Sign-off Purposes)
- Copy editing and proofing
- Sourcing and Purchasing stock imagery
- Electronic version of the final product (E-zine/E-Book /html format)

6. DELIVERABLES

As a minimum, the NLC expects the following deliverables, amongst other things:

- Advisory on strategic direction for integrated reporting and related connected external report;
- Advisory on annual report best practice reporting trends and gap analysis;
- Development of the integrated annual report strategy as well as the integrated report and other related external reports enhancing corporate governance reporting of the NLC in line with applicable legal requirements, standards, regulations and reporting frameworks;
- Design and publishing of an online integrated report and 50 integrated reports in hard copy format and other related external reports formats; and
- Structural editing and content development pursuant to the integrated report and other related external reports.

7. COMPOSITION OF TEAM AND CV TEMPLATES

7.1. It is the bidders' responsibility to clearly indicate in their proposal in terms of who the project leader is and the team composition and their seniority within the project team. Bid Evaluation Committee members can only evaluate and score according to what is shown or reflected in a proposal.

- 7.2. Bidders must submit comprehensive CVs of all key staff in the following format:
 - 7.2.1. 1st column: name and id number of key staff member;
 - 7.2.2. 2nd column: relevant qualification(s) and courses successfully completed;
 - 7.2.3. 3rd column: number of years' relevant experience indicated in numerical format;
 - 7.2.4. 4th column: case studies to prove relevant experience and knowledge in field of expertise (as indicated in below table).

Definition of case studies: Investigation assignments that have been previously undertaken in the past three years.

Relevant	Number of years' relevant	Only relevant case
qualification(s)	experience in <u>numerical</u>	studies or relevant other
and courses	format (Only indicate the	proof and relevant
successfully	number of years	references to prove
completed	performing this specific	relevant experience and
	work / services).	knowledge in field of
		expertise.
	qualification(s) and courses successfully	qualification(s) experience in <u>numerical</u> and courses format (Only indicate the successfully number of years completed performing this specific

NB: **the NLC** reserves the right to vet all documentation and information provided by bidders to prove their relevant experience and ability to perform the service.

8. DURATION OF THE PROJECT

8.1. The expected duration of the project is for a period of three (3) months from the date of signing of the service level agreement (SLA).

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SECTION 2: NOTICE TO BIDDERS

1. Terms and conditions of Request for Proposals (RFP)

- 1.1 This document may contain confidential information that is the property of the NLC.
- 1.2 No part of the contents may be used, copied, disclosed, or conveyed in whole or in part to any party in any manner whatsoever other than for preparing a proposal in response to this RFP without prior written permission from the NLC.
- 1.3 All copyright and intellectual property herein vests with the NLC.
- 1.4 Late and incomplete submissions will not be accepted.
- 1.5 No services must be rendered, or goods delivered before an official NLC Purchase Order form has been received.
- 1.6 This RFP will be evaluated in terms of the 80/20 preference point system
- 1.7 Suppliers are required to register on the Central Supplier Database at www.csd.gov.za.
- 1.8 Suppliers must provide their CSD registration number (and attach a CSD Registration report) and ensure that the tax matters are compliant.
- 1.9 All questions regarding this RFP must be forwarded to maureen@nlcsa.org.za and bids@nlcsa.org.za,
- 1.10 Any supplier who has reasons to believe that the RFP specification is based on a specific brand mustinform the NLC via the email addressed in 1.9.

2. General rules and instructions

- 2.1 News and press releases.
- 2.1.1 Bidders or their agents shall not make any news releases concerning this RFP or the awarding of the sameor any resulting agreement(s) without the consent of, and then only in co-ordination with, the NLC.
- 2.2 Precedence of documents
- 2.2.1 This RFP consists of several sections. Where there is a contradiction in terms between the clauses, phrases, words, stipulations, or terms and herein referred to generally as stipulations in this RFP and the stipulations in any other document attached hereto, or the RFP submitted hereto, the relevant stipulations in this RFP shall take precedence.
- 2.2.2 Where this RFP is silent on any matter, the relevant stipulations addressing such matter, and which appearin section 217 of the constitution of the republic shall take precedence. Bidders shall refrain from incorporating any additional stipulations in its proposal submitted in terms hereof other than in the form of a clearly marked recommendation that the NLC may in its sole discretion elect to import or to ignore. Any such inclusion shall not be used for any purpose of interpretation unless it has been so imported or acknowledged by the NLC.
- 2.2.3 It remains the exclusive domain and election of the NLC as to which of these stipulations are

applicable and to what extent. Bidders are hereby acknowledging that the decision of the commission in this regard is final and binding. The onus to enquire and obtain clarity in this regard rests with the Bidder(s). The Bidder(s) shall take care to restrict its enquiries in this regard to the most reasonable interpretations required to ensure the necessary consensus.

- 2.3 Preferential procurement reform
- 2.3.1 The Commission supports B-BBEE as an essential ingredient of its business. In accordance with government policy, the NLC insists that the private sector demonstrates its commitment and track record to B-BBEE in the areas of ownership (shareholding), skills transfer, employment equity and procurement practices (SMME Development) etc.
- 2.4 National Industrial Participation Programme
- 2.4.1 The Industrial Participation policy, which was endorsed by Cabinet on 30 April 1997, is applicable to contracts that have an imported content. The NIP is obligatory and therefore must be complied with. Bidders are required to sign and submit the Standard Bidding Document (SBD).
- 2.5 Language
- 2.5.1 Bids shall be submitted in English.
- 2.6 Gender
- 2.6.1 Any word implying any gender shall be interpreted to imply all other genders.
- 2.7 Headings
- 2.7.1 Headings are incorporated into this RFP document and submitted in response thereto, for ease of reference only and shall not form part thereof for any purpose of interpretation or for any other purpose.
- 2.8 Occupational Injuries and Diseases Act 13 of 1993
- 2.8.1 The Bidder warrants that all its employees (including the employees of any sub-contractor that may be appointed) are covered in terms of the Compensation for Occupational Injuries and Diseases Act 13 of 1993 and that the cover shall remain in force for the duration of the adjudication of this RFP and/ or subsequent agreement. the commission reserves the right to request the Bidder to submit documentary proof of the Bidder's registration and "good standing" with the Compensation Fund, or similar proofacceptable to the commission.
- 2.9 Processing of the Bidder's Personal Information
- 2.9.1 All Personal Information of the Bidder, its employees, representatives, associates and sub-contractors ("Bidder Personal Information") required under this RFP is collected and processed for the purpose of assessing the content of its tender proposal and awarding the bid. The Bidder is advised that Bidder Personal Information may be passed on to third parties to whom the commission is compelled by law to provide such information. For example, where appropriate, the

- commission is compelled to submit information to National Treasury's Database of Restricted Suppliers.
- 2.9.2 All Personal Information collected will be processed in accordance with POPIA and with the commission Data Privacy Policy.
- 2.9.3 The following persons will have access to the Personal Information collected:
- 2.9.3.1 The commission personnel participating in procurement/award procedures; and
- 2.9.3.2 Members of the public: within seven working days from the time the bid is awarded, the following information will have to be made available on National Treasury's e-Tender portal:
- 2.9.3.2.1 contract description and bid number.
- 2.9.3.2.2 names of the successful bidder(s) and preference points claimed.
- 2.9.3.2.3 the contract price(s) (if possible).
- 2.9.3.2.4 contract period.
- 2.9.3.2.5 names of directors; and
- 2.9.3.2.6 date of completion/award.
- 2.9.4 The commission will ensure that the rights of the Bidder and of its employees and representatives (i.e., the right of access and the right to rectify) are effectively guaranteed in accordance with the procedures as specified in the commission PAIA manual.
- 2.9.5 In signing this document, the Bidder consents to the use of its Personal Information for the purposes as specified in section 2.9.1 above.

3. Formal Briefing Session

3.1 No briefing session.

4. Validity Period

- 4.1 The Commission requires a validity period of 90 [ninety] Business Days [(13 June 2023 to 15 September 2023) against this RFP.
- 4.2 Bidders are to note that they may be requested to extend the validity period of their bids, on the sameterms and conditions, if the internal evaluation process are not finalised within the validity period.

5. National Treasury's Central Supplier Database

- 5.1 Bidders are required to self-register on National Treasury's Central Supplier Database (CSD) which has been established to centrally administer supplier information for all organs of state and facilitate the verification of certain key supplier information.
- 5.2 The Commission may not award business to a bidder who has failed to register on the CSD.
- 5.3 Only foreign suppliers with no local registered entity need not register on the CSD.

5.4 The CSD can be accessed at https://secure.csd.gov.za/

6. Confidentiality

- 6.1 Bids submitted for this Request for Proposals will not be revealed to any other bidders and will be treated as contractually binding;
- 6.2 The Commission reserves all the rights afforded to it by the POPIA in the processing of any of its information as contained in Bid Proposals.
- 6.3 The Bidder acknowledges that it will obtain and have access to personal information of The NLC and agrees that it shall only process the information disclosed by the NLC in terms of this bid award and only for the purposes as detailed in this RFP and in accordance with any applicable law.
- 6.4 The Bidder shall notify the NLC in writing of any unauthorised access to personal information and the information of a third party, through cybercrimes or suspected cybercrimes, in its knowledge and report such crimes or suspected crimes to the relevant authorities in accordance with applicable laws, after becoming aware of such

7. Communication

- 7.1 Specific queries relating to this RFP should be submitted maureen@nlcsa.org.za and bids@nlcsa.org.za, before the closing date.
- 7.2 In the interest of fairness and transparency the NLC's response to such a query may be made available to other bidders.
- 7.3 It is prohibited for bidders to attempt, either directly or indirectly, to canvass any officer or employee of the NLC in respect of this RFP between the closing date and the date of the award of the business.
- 7.4 Bidders found to be in collusion with one another will be automatically disqualified and restricted from doing business with organs of state for a specified period.

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SECTION 3: EVALUATION CRITERIA

The six (6) phase evaluation criteria will be considered in evaluating the proposals, being the following:

Stage 1: Tender Closing and Opening

1.1 Tender closing details

The deadline for Tender submission is on **13 June 2023 at 11:00am** Standard South African Time. Any late tenders will not be accepted. Tenders (SUSBs) are to be submitted to the NLC's tender box at the following physical address:

National Lotteries Commission 333 Grosvenor Street Block D Hatfield Gardens Hatfield, 0083

Only USBs will be accepted.

1.2 Bid Formats

- 1.2.1 Bid submissions must be submitted in a PDF format that is protected from any modifications, deletions, or additions.
- 1.2.2 Financial/pricing information must be presented in a separate attachment from the Technical/Functional Response information. The onus is on the Bidder to ensure that all mandatory and required documents are included in the electronic submission.
- 1.2.3 Submissions must be prominently marked with the full details of the tender namely Bidder's Name, Tender No and Tender Title.
- 1.2.4 Tender submissions received after submission date and time will be declared late and will not be accepted for consideration by the NLC.
- 1.3 The NLC will not be responsible for any failure or delay in the submission or receipt of the bid including but not limited to:
 - Traffic.
 - Struggling to find parking.
 - Courier arriving late.

Stage 2: Administrative Compliance

2.1 All bid respondents must submit the relevant documents that comply with administrative compliance, which will include the following:

Evaluation Criteria	Supporting Document
Returnable Documents and/or schedules [where applicable] were	e Bid Proposal
completed and returned by the closing date and time	
Returnable documents (standard bidding documents) and/or	Completed signed standard
schedules completed, duly signed by the authorized person:	bidding document (SBD) Forms,
- SBD 1	SBD 1 and SBD 6.1
SBD 6.1	
Price offer/proposals	Pricing and delivery
	schedule
Bidder 's tax affairs are in order	Tax Compliance System Pin
Registration with Central Supplier Database (CSD). Only foreign	Proof of Central Supplier
suppliers with no local registered entity need not register on the	Database (CSD) registration.
CSD	CSD Summary Report with Tax
	Compliance
Signed consent form in terms of the Protection of Personal	Signed POPIA Consent Form
Information Act 4 of 2013 (POPIA) (Consent Forms Attached to	
the Bid as part of the SBDs).	

Stage 3: Mandatory Compliance

3.1 All bid respondents must submit mandatory documents that comply with all mandatory requirements. Bids that do not fully comply with the mandatory requirements will be disqualified and will not be considered for further evaluation. The Mandatory Compliance Evaluation will include the following:

Evaluation Criteria	Supporting Document
1. In the event of the bidder being in a joint venture (JV), a signed JV	JV Agreement
agreement must be submitted (where applicable)	
2. Only bidders who are found compliant on this stage will proceed to	Please attach an IRCSA
stage 2. Proof that the bidding company registered with the Integrated	membership/accreditation
Reporting Committee of South Africa (IRCSA) must be provided.	certified/ letter of good
	standing with the professional
(Please submit certified copies)	body for the <u>bidder</u> .
3. Returnable document (SBD 4) and/or schedules completed, duly	SBD 4) Form
signed by the authorized person.	

Failure to comply with the above mandatory requirements will render your submission non-responsive and unacceptable.

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Stage 4: Technical evaluation

Rating scale to be followed for evaluation process:

Table 1

Rating	Definition	Score
Excellent	Exceeds the requirement. Exceptional demonstration by the supplier of the relevant ability,	5
	understanding, experience, skills, resource and quality measures required to provide the goods /	
	services. Response identifies factors that will offer potential added value, with supporting evidence.	
Good	Satisfies the requirement with minor additional benefits. Above average demonstration by the supplier	4
	of the relevant ability, understanding, experience, skills, resource and quality measures required to	
	provide the goods / services. Response identifies factors that will offer potential added value, with	
	supporting evidence.	
Acceptable	Satisfies the requirement. Demonstration by the supplier of the relevant ability, understanding,	3
	experience, skills, resource, and quality measures required to provide the goods / services, with	
	supporting evidence.	
Minor Reservations	Satisfies the requirement with minor reservations . Some minor reservations of the supplier's relevant	2
	ability, understanding, experience, skills, resource and quality measures required to provide the goods /	
	services, with little or no supporting evidence.	
Serious	Satisfies the requirement with major reservations . Considerable reservations of the supplier's relevant	1
Reservations	ability, understanding, experience, skills, resource and quality measures required to provide the goods /	
	services, with little or no supporting evidence.	
Unacceptable / Non -	Does not meet the requirement. Does not comply and/or insufficient information provided to	0
Compliant	demonstrate that the supplier has the ability, understanding, experience, skills, resource & quality	
	measures required to provide the goods / services, with little or no supporting evidence.	

The evaluation for the Technical and Functional threshold will include the following:

Category	Criteria Description	Weightings (%)	Scoring matrix (0 to 5)
Company Experience	Provide a company profile clearly demonstrating the number of years' experience you possess in the development and publishing of hard copy and online IRs. Specific details must be given to indicate the extent to which these previous experiences relate to the work described in the RFP.	25%	 More than 5 years = 5 Between 4 and up to 5 years = 4 Between 3 and up to 4 years = 3 Between 2 and up to 3 years = 2 Between 1 and 2 years = 1
Key Personnel Experience/Capabilities	Provide key personnel's proof of expertise with regards to the requirements of the services required as per the RFP. Abbreviated Curriculum Vitae (CVs) of key personnel to be involved on the implementation of the project not longer than one page each, shall be included in your proposal.		Experience of the Team/Project Leader: More than 8 years = 5 Between 5 to 8 years = 4 Between 3 to 5 years = 3 Between 1 - 3 years = 2 Up to 1 year =1
Project Management & Methodology	The bidder must provide the detailed project plan to clarify implementation approach, including the following: • Proposal on IR Strategy and publishing formats for the 2022/2023. • Work breakdown structure. • Milestones.		 Project Plan with methodology, IR strategy and publishing formats & timeframes, monitoring and reporting only = 5

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	Duration; and		Project Plan with methodology,
	Resource allocation.		IR strategy and publishing
	The bidder must provide a project implementation plan which		formats only =4
	details how the service will be carried out. The project plan		
	must have deliverables and time frames & project monitoring		 Project Plan only =3
	and reporting as per the scope of work.		
Contactable References	Provide five (5) written reference letters from contactable existing/recent clients where similar service (development and publishing of hard copy and online IRs) as per the RFP were successfully rendered. Letters must include the company name, contact name, address, phone number, duration of contract, value of the contract, a brief description of the services that you provide, and the reference letter should not be older than two (2) years from the date of closing of the RFP. The reference letters must be on the client's letterhead and must be dated and signed. 2 or more reference letters from the same client will be treated as one (1) reference letter. NLC will conduct reference check for due diligence for all the	20%	5 or more reference letters = 5 4 reference letters = 4 3 reference letters - 3 2 reference letters - 2 1 reference letter - 1
	written reference letters submitted for this RFP.		
	No appointment letters from clients will be accepted.		
	Total Weighting:	100	
	Minimum qualifying score required:	75	

Stage 5: Pricing and Specific Goals comparatives

Pricing Schedule: Please refer to Annexure B

The evaluation for Pricing and Specific Goals will include the following:

Evaluation Criteria	Final Weighted
	Scores
PRICE	80
The following formula will be used to calculate the points out of 80 for price in	
respect of a tender with a Rand value equal to or above R30 000 and up to a	
Rand value of R50 million, inclusive of all applicable taxes:	
$P_{S} = 80 \left(1 - \frac{Pt - P \min}{P \min} \right)$ Where:	
Ps = Score for the Bid under considerationPt	
= Price of Bid under consideration Pmin	
= Price of lowest acceptable Bid	
SPECIFIC GOALS	20
In terms of Regulation 4(2); 5(2); 6(2) and 7(2) of the Preferential	
Procurement Regulations, preference points must be awarded for specific goals.	
TOTAL SCORE:	100

A maximum of 20 points to be awarded to a tenderer for the specific goals specified for this bid is as follows: -

1. Procurement from entities who are	Sub -	Maximum	Relevant
at least 51 % Black Owned	points	points for	Evidence
	for specific	specific	
	goals	goals	
91% - 100%	6		Copies of ID's/
81% - 90%	5		3 months CIPC
71% - 80%	4	6	Report from the
61% - 70%	3		closing date of the
51% - 60%	2		bid / CSD Recent
41% - 50%	1		Report
0% - 40%	0		
2. B-BBEE Status Level of Contributor			
			B-BBEE Certificate
Level 1 - EME /QSE	6		/ B-BBEE Sworn
Level 2 - EME /QSE	5		Affidavit for both
Level 1 - Generic / Level 3 EME / QSE	4	6	EME/QSE
Level 2 - Generic / Level 4 EME / QSE	3		
Level 3 - Generic / Level 5 EME / QSE	2		
Level 4 - 5 Generic / Level 6 EME / QSE	1		
Level 6 - 8 Generic and Non - Compliant / Level	0		
7 - 8 EME / QSE and Non – Compliant			
3. Procurement from women ownership			
(Historically Disadvantaged Individuals)			
Procurement from entities who are at least 51%		4	CSD Recent
women owned			Report and ID
			Document
4. Procurement from Disabilities (Historically			
Disadvantaged Individuals)			
Procurement from entities who are at least 51%	2	2	Letter from the
owned by persons with disabilities			Doctor
5. Procurement from youth ownership			
Procurement from youth owned companies	2	2	CSD Recent
			Report and ID
			Document

The points scored for the specific goal must be added to the points scored for price and the total must be rounded off to the nearest two decimal places.

Final appointment to be awarded to the bidder scoring the highest points.

Stage 5: Due Diligence

The bidder must have current technical and logistical capacity to perform the work required. In order to proof this, the bidder must provide details of facilities, resources and capacity.

Stage 6: Contract and Award

The stage is for negotiation after receipt of formal tenders and before the conclusion of contracts with suppliers/contractors submitting the lowest acceptable tender with a view to obtaining an improvement in price, delivery or content, in circumstances which do not put other tenderers at a disadvantage or affect adversely their confidence or trust in the competitive system. Bidders may be requested to provide their best and final offers based on contract negotiation.

ANNEXURE A: CV TEMPLATE

Proposed rol	e in this pro	oject:					-		
Name:									
First name:									
Date of birth:									
Nationality:									
ID number:									
Nationality:									
Relevant qual	fication(s) a	nd cour	ses successfu	ılly compl	eted				
Institution		Year	Degree(s) / D	iploma(s	s) obtain	ed /Cou	rses co	mpleted	
Membership o	f Profession	al Bodi	es:						
Other skills (e	.g., compute	er literac	cy, etc.):						
Present position	on								
Years within th	ne organisat	ion:							
Key qualificati	ons (relevar	nt to pro	ject):						
Professional e	experience								

Definition of case studies: Development and publishing of integrated and other related reports assignments that have been previously undertaken in the past three years.

Development and	Description
publishing of an	
integrated report 1	
Organisation/Client	
Position/Role in the project	
Description of duties/	
specific work / services.	
Indicate the number of	
years performing this	
specific work	

Development and	Description
publishing of an	
integrated report 2	
Organisation/Client	
Position/Role in the project	
Description of duties/	
specific work / services.	
Indicate the number of	
years performing this	
specific work	
	1

Development and	Description
publishing of an	
integrated report 3	
Organisation/Client	
Position/Role in the project	
Description of duties/	
specific work / services.	
Indicate the number of	
years performing this	
specific work	





SCM: CONSENT REQUEST FORM

REQUEST FOR THE CONSENT OF A DATA SUBJECT FOR PROCESSING OF PERSONAL INFORMATION FOR THE PURPOSE OF PROCUREMENT OF GOODS AND SERVICES APPLICATION, IN LINE WITH THE NLC's SUPPLY CHAIN MANAGEMENT POLICY, IN TERMS OF SECTION 11(1)(a) OF THE PROTECTION OF PERSONAL INFORMATION ACT, 2013 (ACT NO.4 OF 2013) ("POPIA").

TO:	
FROM:	
ADDRESS:	
Contact number:	_
Email address:	

PART A

1. In terms of the PROTECTION OF PERSONAL INFORMATION ACT, consent for processing of personal information of a data subject (the person/entity to whom personal information relates) must be obtained for the purpose of processing of application for procurement of goods and services, in line with the NLC's supply chain management policy, and storage of your personal data by means of any form of electronic communication, including automatic calling machines, facsimile machines, SMSs or e-mail, which is prohibited unless written consent to the processing is given by the data subject. You may only be approached once for your consent by us (NLC). After you have indicated your wishes in Part B,

you are kindly requested to submit this Form either by post, facsimile or e-mail to the address, facsimile number or e-mail address as stated above.

- 2. "Processing" means any operation or activity or any set of operations, whether or not by automatic means, concerning personal information, including—
- the collection, receipt, recording, organisation, collation, storage, updating or modification, retrieval, alteration, consultation or use;
- dissemination by means of transmission, distribution or making available in any other form; or
- 2.3 merging, linking, as well as restriction, degradation, erasure or destruction of information.
- 3. "Personal information" means information relating to an identifiable, living, natural person, and where it is applicable, an identifiable, existing juristic person, including, but not limited to—
- information relating to the race, gender, sex, pregnancy, marital status, national, ethnic or social origin, colour, sexual orientation, age, physical or mental health, well- being, disability, religion, conscience, belief, culture, language and birth of the person;
- 3.2 information relating to the education or the medical, financial, criminal or employment history of the person;
- any identifying number, symbol, e-mail address, physical address, telephone number, location information, online identifier or other particular assignment to the person;
- 3.4 the biometric information of the person;
- 3.5 the personal opinions, views or preferences of the person;
- 3.6 correspondence sent by the person that is implicitly or explicitly of a private or confidential nature or further correspondence that would reveal the contents of the original correspondence;
- 3.7 the views or opinions of another individual about the person; and
- 3.8 the name of the person if it appears with other personal information relating to the person or if the disclosure of the name itself would reveal information about

the person.
Full names of the designated person on behalf of the Responsible Party
Signature of Designation person
PART B
I, (full names), duly authorized, hereby Consent to the processing of my/our personal information for the application of procurement of goods and services, in line with the NLC supply chain management policy, in terms of section 11(1)(a) of POPIA.
SPECIFY GOODS AND SERVICES (Edit/Click on services not required):
□ Product Information
□ Product Updates
☐ Industry Newsletters
☐ Price Changes
Method of Communication will be via: Email/Postal
☐ Give my consent.
By Ticking the next box, I am aware that I am Digitally Signing this Consent request Form:
Full Name:
Date:
WITHDRAWAL OF CONSENT ONCE CIVEN

WITHDRAWAL OF CONSENT ONCE GIVEN

You may withdraw your consent at any time.

Write or email us at the address above, advising us of your consent withdrawal





Tel: +27(12)432 1300 Info Centre: 086 00 65383 web: www.nlcsa.org.za National Lotteries Commission (NLC) P.O Box 1556 Brooklyn Square 0083, Pretoria

SBD1

PART A INVITATION TO BID

YOU ARE HEREB	Y INVI	TED TO BID FOR	REQUIREMENTS OF THE I	NATIONAL LOT	TERIES				
)23-050	CLOSING DATE: 13 JUNE				OSING TIME:	11:00	
	APPC	INTMENT OF	A SERVICE PROVIDE	R TO DEVEL	OP AND PUBI	_ISH A	AN ANNUAL F	REPORT	FOR
DESCRIPTION	THE 2	2022/2023 FIN	ANCIAL YEAR FOR TH	IE NLC					
BID RESPONSE D	OCUM	IENTS MAY BE D	EPOSITED IN THE BID BOX	K SITUATED AT	(STREET ADDR	ESS)			
5 LANDROS MAR	E, POL	OKWANE, 0069	(NO HARD COPIES OR EMA	AILS WILL BE A	ACCEPTED,)				
BIDDING PROCEDURE ENQUIRIES MAY BE DIRECTED TO TECHNICAL ENQUIRIES MAY BE DIRECTED TO:									
CONTACT PERSO	N	Maureen Senya	atsi	CONTACT PE	RSON	Mai	ureen Senyatsi		
TELEPHONE NUM	1BER	012 432 1470		TELEPHONE	NUMBER	012	432 1470		
FACSIMILE NUMB	BER			FACSIMILE N	UMBER				
E-MAIL ADDRESS		maureen@nlcs	a.org.za	E-MAIL ADDR	ESS	ma	ureen@nlcsa.or	g.za	
SUPPLIER INFOR	MATIC	N							
NAME OF BIDDER	}								
POSTAL ADDRES	S								
STREET ADDRES	S		.				T		
TELEPHONE NUM	1BER	CODE			NUMBER				
CELLPHONE NUM	1BER						T		
FACSIMILE NUMB	ER	CODE			NUMBER				
E-MAIL ADDRESS	}								
VAT REGISTRA NUMBER	TION								
SUPPLIER		TAX			CENTRAL				
COMPLIANCE STATUS		COMPLIANCE SYSTEM PIN:		OR	SUPPLIER DATABASE				
					No:	MAAA			
B-BBEE STATUS LEVEL VERIFICAT	TION	TICK A	PPLICABLE BOX]	B-BBEE STAT AFFIDAVIT	US LEVEL SWOF	RN	[TICK APPL	ICABLE BO)X]
CERTIFICATE		☐ Yes	☐ No				☐ Yes		No
			ATION CERTIFICATE/ SV		VIT (FOR EMES	6 & QS	Es) MUST BE	SUBMITT	ED IN
ARE YOU THE	LIFY	FOR PREFEREI	NCE POINTS FOR B-BBE	E]			Ī		
ACCREDITED				ADE VOLLA E	ODEION DACED				
REPRESENTATIV					OREIGN BASED OR THE GOODS				
SOUTH AFRICA F	OR	□Yes	□No		VORKS OFFERE)?	☐ Yes		No
/SERVICES /WOR	KS	[IF YES ENCLO	SE PROOF]				[IF YES, ANSW	/ER PART I	B:3]
OFFERED?									
QUESTIONNAIRE	TO BII	DDING FOREIGN	SUPPLIERS						



IS T	IE ENTITY A RESIDENT OF THE REPUBLIC OF SOUTH AFRICA (RSA)?
DOE	S THE ENTITY HAVE A BRANCH IN THE RSA?
DOE	S THE ENTITY HAVE A PERMANENT ESTABLISHMENT IN THE RSA?
DOE	S THE ENTITY HAVE ANY SOURCE OF INCOME IN THE RSA?
	E ENTITY LIABLE IN THE RSA FOR ANY FORM OF TAXATION?
	IE ANSWER IS "NO" TO ALL OF THE ABOVE, THEN IT IS NOT A REQUIREMENT TO REGISTER FOR A TAX COMPLIANCE STATU IEM PIN CODE FROM THE SOUTH AFRICAN REVENUE SERVICE (SARS) AND IF NOT REGISTER AS PER 2.3 BELOW.
	PART B
	TERMS AND CONDITIONS FOR BIDDING
1.	BID SUBMISSION:
1.1.	BIDS MUST BE DELIVERED BY THE STIPULATED TIME TO THE CORRECT ADDRESS. LATE BIDS WILL NOT BE ACCEPTED FO CONSIDERATION.
1.2.	ALL BIDS MUST BE SUBMITTED ON THE OFFICIAL FORMS PROVIDED- (NOT TO BE RE-TYPED) OR IN THE MANNER PRESCRIBED IN THE BID DOCUMENT.
1.3.	THIS BID IS SUBJECT TO THE PREFERENTIAL PROCUREMENT POLICY FRAMEWORK ACT, 2000 AND THE PREFERENTIAL PROCUREMENT REGULATIONS, 2017, THE GENERAL CONDITIONS OF CONTRACT (GCC) AND, IF APPLICABLE, ANY OTHE SPECIAL CONDITIONS OF CONTRACT.
1.4.	THE SUCCESSFUL BIDDER WILL BE REQUIRED TO FILL IN AND SIGN A WRITTEN CONTRACT FORM (SBD7).
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	TAX COMPLIANCE REQUIREMENTS
2.1	BIDDERS MUST ENSURE COMPLIANCE WITH THEIR TAX OBLIGATIONS.
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2.1 2.2 2.3 2.4 2.5 2.6 2.7	BIDDERS MUST ENSURE COMPLIANCE WITH THEIR TAX OBLIGATIONS. BIDDERS ARE REQUIRED TO SUBMIT THEIR UNIQUE PERSONAL IDENTIFICATION NUMBER (PIN) ISSUED BY SARS TO ENABIT THE ORGAN OF STATE TO VERIFY THE TAXPAYER'S PROFILE AND TAX STATUS. APPLICATION FOR TAX COMPLIANCE STATUS (TCS) PIN MAY BE MADE VIA E-FILING THROUGH THE SARS WEBSI WWW.SARS.GOV.ZA. BIDDERS MAY ALSO SUBMIT A PRINTED TCS CERTIFICATE TOGETHER WITH THE BID. IN BIDS WHERE CONSORTIA / JOINT VENTURES / SUB-CONTRACTORS ARE INVOLVED; EACH PARTY MUST SUBMIT A SEPARATICS CERTIFICATE / PIN / CSD NUMBER. WHERE NO TCS IS AVAILABLE BUT THE BIDDER IS REGISTERED ON THE CENTRAL SUPPLIER DATABASE (CSD), A CSD NUMBER MUST BE PROVIDED. NO BIDS WILL BE CONSIDERED FROM PERSONS IN THE SERVICE OF THE STATE, COMPANIES WITH DIRECTORS WHO AF PERSONS IN THE SERVICE OF THE STATE, OR CLOSE CORPORATIONS WITH MEMBERS PERSONS IN THE SERVICE OF THE STATE."
2.1 2.2 2.3 2.4 2.5 2.6 2.7	BIDDERS MUST ENSURE COMPLIANCE WITH THEIR TAX OBLIGATIONS. BIDDERS ARE REQUIRED TO SUBMIT THEIR UNIQUE PERSONAL IDENTIFICATION NUMBER (PIN) ISSUED BY SARS TO ENABITHE ORGAN OF STATE TO VERIFY THE TAXPAYER'S PROFILE AND TAX STATUS. APPLICATION FOR TAX COMPLIANCE STATUS (TCS) PIN MAY BE MADE VIA E-FILING THROUGH THE SARS WEBSI WWW.SARS.GOV.ZA. BIDDERS MAY ALSO SUBMIT A PRINTED TCS CERTIFICATE TOGETHER WITH THE BID. IN BIDS WHERE CONSORTIA / JOINT VENTURES / SUB-CONTRACTORS ARE INVOLVED; EACH PARTY MUST SUBMIT A SEPARA' TCS CERTIFICATE / PIN / CSD NUMBER. WHERE NO TCS IS AVAILABLE BUT THE BIDDER IS REGISTERED ON THE CENTRAL SUPPLIER DATABASE (CSD), A CSD NUMBE MUST BE PROVIDED. NO BIDS WILL BE CONSIDERED FROM PERSONS IN THE SERVICE OF THE STATE, COMPANIES WITH DIRECTORS WHO AF PERSONS IN THE SERVICE OF THE STATE, OR CLOSE CORPORATIONS WITH MEMBERS PERSONS IN THE SERVICE OF THE STATE." B: FAILURE TO PROVIDE / OR COMPLY WITH ANY OF THE ABOVE PARTICULARS MAY RENDER THE BID INVALID.





BIDDER'S DISCLOSURE

1. PURPOSE OF THE FORM

Any person (natural or juristic) may make an offer or offers in terms of this invitation to bid. In line with the principles of transparency, accountability, impartiality, and ethics as enshrined in the Constitution of the Republic of South Africa and further expressed in various pieces of legislation, it is required for the bidder to make this declaration in respect of the details required hereunder.

Where a person/s are listed in the Register for Tender Defaulters and / or the List of Restricted Suppliers, that person will automatically be disqualified from the bid process.

2. Bidder's declaration

 $\overline{2.2}$

- 2.1 Is the bidder, or any of its directors / trustees / shareholders / members / partners or any person having a controlling interest1 in the enterprise, employed by the state?
 YES/NO
- 2.1.1 If so, furnish particulars of the names, individual identity numbers, and, if applicable, state employee numbers of sole proprietor/ directors / trustees / shareholders / members/ partners or any person having a controlling interest in the enterprise, in table below.

Full Name	Identity Number	Name of institution	State
			·

¹ the power, by one person or a group of persons holding the majority of the equity of an enterprise, alternatively, the person/s having the deciding vote or power to influence or to





direct the course and decisions of the enterprise Do you, or any person connected with the bidder, have a relationship with any person who is employed by the procuring institution? YES/NO 2.2.1 If so, furnish particulars: 2.3 Does the bidder or any of its directors / trustees / shareholders / members / partners or any person having a controlling interest in the enterprise have any interest in any other related enterprise whether or not they are bidding for this contract? YES/NO 2.3.1 If so, furnish particulars: DECLARATION 3

I, the undersigned, (name)in submitting the accompanying bid, do hereby make the following statements that I certify to be true and complete in every respect:

- 3.1 I have read and I understand the contents of this disclosure:
- 3.2 I understand that the accompanying bid will be disqualified if this disclosure is found not to be true and complete in every respect;
- 3.3 The bidder has arrived at the accompanying bid independently from, and without consultation, communication, agreement or arrangement with any competitor. However, communication between partners in a joint venture or consortium2 will not be construed as collusive bidding.
- 3.4 In addition, there have been no consultations, communications, agreements or arrangements with any competitor regarding the quality, quantity, specifications, prices, including methods, factors or formulas used to calculate prices, market allocation, the intention or decision to submit or not to submit the bid, bidding with the intention not to win the bid and conditions or delivery particulars of the products or services to which this bid invitation relates.
- 3.4 The terms of the accompanying bid have not been, and will not be,





disclosed by the bidder, directly or indirectly, to any competitor, prior to the date and time of the official bid opening or of the awarding of the contract.

- 3.6 There have been no consultations, communications, agreements or arrangements made by the bidder with any official of the procuring institution in relation to this procurement process prior to and during the bidding process except to provide clarification on the bid submitted where so required by the institution; and the bidder was not involved in the drafting of the specifications or terms of reference for this bid.
- 3.7 I am aware that, in addition and without prejudice to any other remedy provided to combat any restrictive practices related to bids and contracts, bids that are suspicious will be reported to the Competition Commission for investigation and possible imposition of administrative penalties in terms of section 59 of the Competition Act No 89 of 1998 and or may be reported to the National Prosecuting Authority (NPA) for criminal investigation and or may be restricted from conducting business with the public sector for a period not exceeding ten (10) years in terms of the Prevention and Combating of Corrupt Activities Act No 12 of 2004 or any other applicable legislation.
 - I CERTIFY THAT THE INFORMATION FURNISHED IN PARAGRAPHS 1, 2 and 3 ABOVE IS CORRECT.
 - I ACCEPT THAT THE STATE MAY REJECT THE BID OR ACT AGAINST ME IN TERMS OF PARAGRAPH 6 OF PFMA SCM INSTRUCTION 03 OF 2021/22 ON PREVENTING AND COMBATING ABUSE IN THE SUPPLY CHAIN MANAGEMENT SYSTEM SHOULD

^{3.5 2} Joint venture or Consortium means an association of persons for the purpose of combining their expertise, property, capital, efforts, skill and knowledge in an activity for the execution of a contract.

THIS DECLARATION PROVE TO BE FALSE.

Signature	Date
Position	Name of bidder

PREFERENCE POINTS CLAIM FORM IN TERMS OF THE PREFERENTIAL PROCUREMENT REGULATIONS 2022

This preference form must form part of all tenders invited. It contains general information and serves as a claim form for preference points for specific goals.

NB: BEFORE COMPLETING THIS FORM, TENDERERS MUST STUDY THE GENERAL CONDITIONS, DEFINITIONS AND DIRECTIVES APPLICABLE IN RESPECT OF THE TENDER AND PREFERENTIAL PROCUREMENT REGULATIONS, 2022

1. GENERAL CONDITIONS

- 1.1 The following preference point systems are applicable to invitations to tender:
 - the 80/20 system for requirements with a Rand value of up to R50 000 000 (all applicable taxes included); and
 - the 90/10 system for requirements with a Rand value above R50 000 000 (all applicable taxes included).

1.2 To be completed by the organ of state

(delete whichever is not applicable for this tender).

- a) The applicable preference point system for this tender is the 90/10 preference point system.
- b) The applicable preference point system for this tender is the 80/20 preference point system.
- c) Either the 90/10 or 80/20 preference point system will be applicable in this tender. The lowest/ highest acceptable tender will be used to determine the accurate system once tenders are received.
- 1.3 Points for this tender (even in the case of a tender for income-generating contracts) shall be awarded for:
 - (a) Price; and
 - (b) Specific Goals.

1.4 To be completed by the organ of state:

The maximum points for this tender are allocated as follows:

	POINTS
PRICE	80
SPECIFIC GOALS	20
Total points for Price and SPECIFIC GOALS	100

- 1.5 Failure on the part of a tenderer to submit proof or documentation required in terms of this tender to claim points for specific goals with the tender, will be interpreted to mean that preference points for specific goals are not claimed.
- 1.6 The organ of state reserves the right to require of a tenderer, either before a tender is adjudicated or at any time subsequently, to substantiate any claim in regard to preferences, in any manner required by the organ of state.

2. **DEFINITIONS**

- (a) "tender" means a written offer in the form determined by an organ of state in response to an invitation to provide goods or services through price quotations, competitive tendering process or any other method envisaged in legislation;
- (b) "price" means an amount of money tendered for goods or services, and includes all applicable taxes less all unconditional discounts;
- (c) "rand value" means the total estimated value of a contract in Rand, calculated at the time of bid invitation, and includes all applicable taxes;
- (d) "tender for income-generating contracts" means a written offer in the form determined by an organ of state in response to an invitation for the origination of income-generating contracts through any method envisaged in legislation that will result in a legal agreement between the organ of state and a third party that produces revenue for the organ of state, and includes, but is not limited to, leasing and disposal of assets and concession contracts, excluding direct sales and disposal of assets through public auctions; and
- (e) "the Act" means the Preferential Procurement Policy Framework Act, 2000 (Act No. 5 of 2000).

3. FORMULAE FOR PROCUREMENT OF GOODS AND SERVICES

3.1. POINTS AWARDED FOR PRICE

3.1.1 THE 80/20 OR 90/10 PREFERENCE POINT SYSTEMS

A maximum of 80 or 90 points is allocated for price on the following basis:

$$Ps = 80\left(1 - rac{Pt - P\,min}{P\,min}
ight)$$
 or $Ps = 90\left(1 - rac{Pt - P\,min}{P\,min}
ight)$ Where

Ps = Points scored for price of tender under consideration

Pt = Price of tender under consideration
Pmin = Price of lowest acceptable tender

3.2. FORMULAE FOR DISPOSAL OR LEASING OF STATE ASSETS AND INCOME GENERATING PROCUREMENT

3.2.1. POINTS AWARDED FOR PRICE

A maximum of 80 or 90 points is allocated for price on the following basis:

$$Ps = 80\left(1 + rac{Pt-P\,max}{P\,max}
ight)$$
 or $Ps = 90\left(1 + rac{Pt-P\,max}{P\,max}
ight)$

Where

Ps = Points scored for price of tender under consideration

Pt = Price of tender under consideration

Pmax = Price of highest acceptable tender

4. POINTS AWARDED FOR SPECIFIC GOALS

- 4.1. In terms of Regulation 4(2); 5(2); 6(2) and 7(2) of the Preferential Procurement Regulations, preference points must be awarded for specific goals stated in the tender. For the purposes of this tender the tenderer will be allocated points based on the goals stated in table 1 below as may be supported by proof/ documentation stated in the conditions of this tender:
- 4.2. In cases where organs of state intend to use Regulation 3(2) of the Regulations, which states that, if it is unclear whether the 80/20 or 90/10 preference point system applies, an organ of state must, in the tender documents, stipulate in the case of—
 - (a) an invitation for tender for income-generating contracts, that either the 80/20 or 90/10 preference point system will apply and that the highest acceptable tender will be used to determine the applicable preference point system; or
 - (b) any other invitation for tender, that either the 80/20 or 90/10 preference point system will apply and that the lowest acceptable tender will be used to determine the applicable preference point system,

then the organ of state must indicate the points allocated for specific goals for both the 90/10 and 80/20 preference point system.

Table 1: Specific goals for the tender and points claimed are indicated per the table below.

(Note to organs of state: Where either the 90/10 or 80/20 preference point system is applicable, corresponding points must also be indicated as such. Note to tenderers: The tenderer must indicate how they claim points for each preference point system.)

1. Procurement from entities who are at least 51 % Black Owned 91% - 100% 81% - 90%	Sub - points for specific goals 6 5	Maximum points for specific goals	Preferential Points Claimed (To be Completed by Tenderer)	Copies of ID's/ 3 months CIPC
71% - 80% 61% - 70% 51% - 60% 41% - 50% 0% - 40%	4 3 2 1 0	6		Report from the closing date of the bid / CSD Recent Report
2. B-BBEE Status Level of Contributor				
Level 1 - EME /QSE Level 2 - EME /QSE Level 1 - Generic / Level 3 EME / QSE Level 2 - Generic / Level 4 EME / QSE Level 3 - Generic / Level 5 EME / QSE Level 4 - 5 Generic / Level 6 EME / QSE Level 6 - 8 Generic and Non - Compliant / Level 7 - 8 EME / QSE and Non - Compliant	6 5 4 3 2 1 0	6		B-BBEE Certificate / B-BBEE Sworn Affidavit for both EME/QSE
 Procurement from women ownership (Historically Disadvantaged Individuals) Procurement from entities who are at least 51% women owned Procurement from Disabilities (Historically Disadvantaged Individuals) 		4		CSD Recent Report and ID Document

Procurement from entities who are at least	2	2	Letter from the
51% owned by persons with disabilities			Doctor
5. Procurement from youth ownership			
Procurement from youth owned companies	2	2	CSD Recent Report
			and ID Document

5. DECLARATION WITH REGARD TO COMPANY/FIRM

5.1.	Name of company/firm
5.2.	Company registration number:
5.3.	TYPE OF COMPANY/ FIRM
	 □ Partnership/Joint Venture / Consortium □ One-person business/sole propriety □ Close corporation □ Public Company □ Personal Liability Company □ (Pty) Limited □ Non-Profit Company □ State Owned Company [TICK APPLICABLE BOX]

- 5.4. I, the undersigned, who is duly authorised to do so on behalf of the company/firm, certify that the points claimed, based on the specific goals as advised in the tender, qualifies the company/ firm for the preference(s) shown and I acknowledge that:
 - i) The information furnished is true and correct;
 - ii) The preference points claimed are in accordance with the General Conditions as indicated in paragraph 1 of this form;
 - iii) In the event of a contract being awarded as a result of points claimed as shown in paragraphs 1.4 and 4.2, the contractor may be required to furnish documentary proof to the satisfaction of the organ of state that the claims are correct;
 - iv) If the specific goals have been claimed or obtained on a fraudulent basis or any of the conditions of contract have not been fulfilled, the organ of state may, in addition to any other remedy it may have
 - (a) disqualify the person from the tendering process;
 - (b) recover costs, losses or damages it has incurred or suffered as a result of that person's conduct;
 - (c) cancel the contract and claim any damages which it has suffered as a result of having to make less favourable arrangements due to such cancellation;
 - (d) recommend that the tenderer or contractor, its shareholders and directors, or only the shareholders and directors who acted on a

- fraudulent basis, be restricted from obtaining business from any organ of state for a period not exceeding 10 years, after the *audi alteram partem* (hear the other side) rule has been applied; and
- (e) forward the matter for criminal prosecution, if deemed necessary.

	SIGNATURE(S) OF TENDERER(S)
SURNAME AND NAME:	
DATE:	
ADDRESS:	