

T17/03/24

THE APPOINTMENT OF A SERVICE PROVIDER FOR FEASIBILITY STUDY AND PREPARATION FOR FUNDING APPLICATION AND SUBMISSION FOR THE RECONFIGURED MARINE TILAPIA INDUSTRY INCUBATOR (MTII) PROJECT

NON-COMPULSORY BRIEFING SESSION

DATE: 13 MARCH 2024 AT 10:00 AM

VENUE: MICROSOFT TEAMS

LINK: Click here to join the meeting

BID CLOSING DATE:

20 MARCH 2024 AT 11:00 AM

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SECTION 1: GENERAL CONDITIONS OF BID
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SECTION 1: GENERAL CONDITION OF BID

1. PROPRIETARY INFORMATION

Industrial Development Corporation of SA Ltd (IDC) considers this Request for Proposal (RFP) and all related information, either written or verbal, which is provided to the respondent, to be proprietary to IDC. It shall be kept confidential by the respondent and its officers, employees, agents and representatives. The respondent shall not disclose, publish, or advertise this RFP or related information to any third party without the prior written consent of IDC.

2. ENQUIRIES

2.1. All communication and attempts to solicit information of any kind relative to this RFP should be channelled **in writing** to:

Name: Mr Lunga Mbatha
Telephone Number: +27 11 269 4376
Email address: lungam@idc.co.za

- 2.2. Enquiries in relation to this RFP will not be entertained after 16h00 on 15 March 2024.
- **2.3.** The enquiries will be consolidated, and IDC will issue one response and such response will be posted, within two days after the last day of enquiries, onto the IDC website (www.idc.co.za) under tenders i.e., next to the same RFP document.
- **2.4.** The IDC may respond to any enquiry in its absolute discretion and the bidder acknowledges that it will have no claim against the IDC on the basis that its bid was disadvantaged by lack of information, or inability to resolve ambiguities.

3. BID VALIDITY PERIOD

3.1. Responses to this RFP received from bidders will be valid for a period of **120** days counted from the bid closing date.

4. INSTRUCTIONS ON SUBMISSION OF BIDS

- **4.1.** Bid responses must be submitted in electronic format only and must be e-mailed to the dedicated e-mail address as provided herein.
- 4.2. Bid responses should be in generally acceptable / standard electronic file format/s (i.e., Microsoft suite of products or pdf) to enable access thereto by the IDC for purposes of evaluating responses received. Where documents are presented in a format which cannot be accessed by the IDC through generally acceptable formats, such bid response will be disqualified.
- 4.3. The closing date for the submission of bids is 20 March 2024 not later than 11:00 AM (before midday). No late bids will be considered. Bids must only be sent to tenders@idc.co.za. Bids sent to any other email address other than the one specified herein will be disqualified and will not be considered for evaluation. It is the bidder's responsibility to ensure that the bid is sent to the correct email address and that this is received by the IDC before the closing date and time in IDC's dedicated tender e-mail inbox / address tenders@idc.co.za.
- **4.4.** Bidders are advised to submit / send its bid responses at least 30 minutes before the 11:00AM deadline to avoid any Information Technology (IT) network congestions or technical challenges in this regard which may result in bid responses being received late. IDC's e-mail servers are configured to receive e-mails with sizes up to 50MB.
- **4.5.** The IDC will not be held responsible for any of the following:
 - 4.5.1. bid responses sent to the incorrect email address;
 - 4.5.2. bid responses being inaccessible due to non-standard electronic file formats being utilised to submit responses by bidders;

- 4.5.3. any security breaches and unlawful interception of tender / bid responses by third parties outside the IDC's IT network domain;
- 4.5.4. bid responses received late due to any IT network related congestions and/or technical challenges; and
- 4.5.5. bid responses with file size limits greater than IDC's e-mail receipt capacity of 50MB.
- **4.6.** Only responses received via the specified email address will be considered.
- 4.7. Where a complete bid response (Inclusive of all relevant Schedules) is not received by the IDC in its electronic email tender box (tenders@idc.co.za) by the closing date and time, such a bid response will be regarded as incomplete and late. Such late and / or incomplete bid will be disqualified. It is the IDC's policy not to consider late bids for tender evaluation.
- **4.8.** Amended bids may be sent to the electronic tender box (tenders@idc.co.za) marked "Amendment to bid" and should be received by the IDC before the closing date and time of the bid.

5. PREPARATION OF BID RESPONSE

- **5.1.** All the documentation submitted in response to this RFP must be in English.
- **5.2.** The bidder is responsible for all the costs that it shall incur related to the preparation and submission of the bid document.
- **5.3.** Bids submitted by bidders which are or are comprised of companies must be signed by a person or persons duly authorised thereto by a resolution of the applicable Board of Directors, a copy of which Resolution, duly certified, must be submitted with the bid.
- **5.4.** The bidder should check the numbers of the pages of its bid to satisfy itself that none are missing or duplicated. No liability will be accepted by IDC in regard to anything arising from the fact that pages of a bid are missing or duplicated.
- **5.5.** Bidder's tax affairs with SARS must be in order (tax compliant status) and bidders must provide written confirmation to this effect as part of their tender response.
- **5.6.** Where the bidder proposes to use a subcontractor for the execution of part of the scope of work of the contract, the bidder may not sub-contract more than 40% of the value of the contract. The IDC will assess whether the proposed subcontractor(s) meets the relevant requirements and/or conditions of the tender.

6. SUPPLIER PERFORMANCE MANAGEMENT

- **6.1.** Supplier Performance Management is viewed by the IDC as a critical component in ensuring value for money acquisition and good supplier relations between the IDC and all its suppliers.
- **6.2.** The successful bidder shall upon receipt of written notification of an award, be required to conclude a Service Level Agreement (SLA) with the IDC, which will form an integral part of the supply agreement. The SLA will serve as a tool to measure, monitor, and assess the supplier performance and ensure effective delivery of service, quality and value-add to IDC's business.
- **6.3.** Successful bidders will be required to comply with the above condition, and also provide a scorecard on how their product / service offering is being measured to achieve the objectives of this condition.

7. ENTERPRISE AND SUPPLIER DEVELOPMENT

The IDC promotes enterprise development. In this regard, successful bidders may be required to mentor SMMEs and/ or Youth-Owned businesses. The implications of such arrangement will be subject to negotiations between the IDC and the successful bidder.

8. IDC'S RIGHTS

- **8.1.** The IDC is entitled to amend any bid condition, bid validity period, RFP specification, or extend the bid closing date, all before the bid closing date. All bidders, to whom the RFP documents have been issued and where the IDC have record of such bidders, may be advised in writing of such amendments in good time and any such changes will also be posted on the IDC's website under the relevant tender information. All prospective bidders should therefore ensure that they visit the website regularly and before they submit their bid response to ensure that they are kept updated on any amendments in this regard.
- **8.2.** The IDC reserves the right not to accept the lowest priced bid or any bid in part or in whole. It normally awards the contract to the bidder who proves to be fully capable of handling the contract and whose bid is functionally acceptable and/or financially advantageous to the IDC.
- **8.3.** The IDC reserves the right to award this bid as a whole or in part.
- **8.4.** The IDC reserves the right to conduct site visits at bidder's corporate offices and / or at client sites if so required.
- **8.5.** The IDC reserves the right to consider the guidelines and prescribed hourly remuneration rates for consultants as provided in the National Treasury Instruction 02 of 2016/2017: Cost Containment Measures, where relevant.
- **8.6.** The IDC reserves the right to request all relevant information, agreements, and other documents to verify information supplied in the bid response. The bidder hereby gives consent to the IDC to conduct background checks, including FICA verification, on the bidding entity and any of its directors / trustees / shareholders / members.
- **8.7.** The IDC reserves the right, at its sole discretion, to appoint any number of vendors to be part of this panel of service providers, if applicable (i.e., where a panel is considered).
- **8.8.** The IDC reserves the right of final decision on the interpretation of its tender requirements and responses thereto.
- **8.9.** The IDC reserves the right to consider professional conduct and experiences it had with any bidder which rendered similar services to the IDC in the past 5 years over and above the references put forward by the bidder in its response.

9. UNDERTAKINGS BY THE BIDDER

- **9.1.** By submitting a bid in response to the RFP, the bidder will be taken to offer to render all or any of the services described in the bid response submitted by it to the IDC on the terms and conditions and in accordance with the specifications stipulated in this RFP document.
- **9.2.** The bidder shall prepare for a possible presentation should IDC require such and the bidder will be required to make such presentation within five (5) days from the date the bidder is notified of the presentation. Such presentation may include a practical demonstration of products or services as called for in this RFP.
- 9.3. The bidder agrees that the offer contained in its bid shall remain binding upon him/her and receptive for acceptance by the IDC during the bid validity period indicated in this RFP and its acceptance shall be subject to the terms and conditions contained in this RFP document read with the bid.
- 9.4. The bidder furthermore confirms that he/she has satisfied himself/herself as to the correctness and validity of his/her bid response; that the price(s) and rate(s) quoted cover all the work/item(s) specified in the bid response documents; and that the price(s) and rate(s) cover all his/her obligations under a resulting contract for the services contemplated in this RFP; and that he/she accepts that any mistakes regarding price(s) and calculations will be at his/her risk.

- **9.5.** The successful bidder accepts full responsibility for the proper execution and fulfilment of all obligations and conditions devolving on him/her under the supply agreement and SLA to be concluded with IDC, as the principal(s) liable for the due fulfilment of such contract.
- **9.6.** The bidder accepts that all costs incurred in the preparation, presentation and demonstration of the solution offered by it shall be for the account of the bidder. All supporting documentation and manuals submitted with its bid will become IDC property unless otherwise stated by the bidder/s at the time of submission.

10. REASONS FOR DISQUALIFICATION

- **10.1.** The IDC reserves the right to disqualify any bidder which does any one or more of the following, and such disqualification may take place without prior notice to the offending bidder, however the bidder will be notified in writing of such disqualification:
 - 10.1.1. bidders whose Tax Status is non-compliant on the Central Supplier Database (CSD), after they have been notified accordingly and still remain non-compliant;
 - 10.1.2. bidders who submit incomplete information and documentation according to the requirements of this RFP document;
 - 10.1.3. bidders who submit information that is fraudulent, factually untrue, or inaccurate information;
 - 10.1.4. bidders who receive information not available to other potential bidders through fraudulent means;
 - 10.1.5. bidders who do not comply with any of the mandatory requirements as stipulated in the RFP document;
 - 10.1.6. bidders who fail to comply with POPIA requirements as listed herein.

11. RETURNABLE SCHEDULES

Bidders shall submit their bid responses in accordance with the returnable schedules specified below (each schedule must be clearly marked):

11.1. Cover Page: (the cover page must clearly indicate the RFP reference number, bid description and the bidder's name)

11.2. Schedule 1:

- 11.2.1. Executive Summary (explaining how you understand the requirements of this RFP and the summary of your proposed solution)
- 11.2.2. Annexure 1 of this RFP document (duly completed and signed)

11.3. Schedule 2

- 11.3.1. Copy of Board Resolution, duly certified;
- 11.3.2. Originally certified copy of ID document for the Company Representative;
- 11.3.3. Annexure 2 of this RFP document (duly completed and signed):
- 11.3.4. Annexure 3 of this RFP document (duly completed and signed);
- 11.3.5. Annexure 4 of this RFP document (duly completed and signed);
- 11.3.6. Response to Annexure 6: BEE Commitment Plan;
- 11.3.7. Bidders must submit a B-BBEE verification certificate. For Exempted Micro Enterprises (EME) with an annual revenue of less than R10 million and Qualifying Small Enterprises (QSE) with an annual revenue of between R10 million and R50 million per annum, a sworn affidavit confirming the annual total revenue and level of black ownership may be submitted. Any misrepresentation in terms of the declaration constitutes a criminal offence as set out in the B-BBEE Act as amended.

Note: If a bidder is a Consortium, Joint Venture or Prime Contractor with Subcontractor(s), the documents listed above must be submitted for each Consortium/JV member or Prime Contractor and Subcontractor(s).

- 11.3.8. Annexure 7 of this RFP document (duly responded to);
- 11.3.9. Annexure 8 of this RFP document (duly completed and signed, if applicable);
- 11.3.10. Statement of Financial Position of the Bidder: Latest Audited Financial Statements (where applicable in terms of the Company's Act) and/or independently reviewed financial statements and/or Cashflow Budget for new entities with no financial records.
- 11.3.11. Copy of Joint Venture/ Consortium/ Subcontracting Agreement duly signed by all parties (if applicable).

11.4. Schedule 3:

- 11.4.1. Response to Section 2 of this document, in line with the format indicated in this RFP document.
- 11.4.2. Annexure 5 of this RFP document duly completed and signed.
- **11.5. Schedule 4:** Price Proposal (response to Section 3 of this RFP document).

NOTE: Must be submitted as a separate file/document marked Schedule 4: Price Proposal)

12. EVALUATION CRITERIA AND WEIGHTINGS

Bids shall be evaluated in terms of the following process:

- **12.1. Phase 1:** <u>Initial Screening Process:</u> During this phase, bid responses will be reviewed for purposes of assessing compliance with RFP requirements including the general bid conditions and also the Specific Conditions of Bid, which requirements include the following:
 - Verification of Central Supplier Database (CSD) registration, Company Registration status, tax compliance status and any other relevant checks conducted on CSD.
 - Submission of ID copy for the Company Representative as referenced in 11.3.3 above.
 - BEE Status Certification as referenced in 11.3.7 above.
 - Completion of all Standard Bidding Documents and other requirements, as reflected in this RFP, which covers the following:
 - > Section 2: Statement of compliance with the Functional Evaluation Criteria for this RFP.
 - > Section 3: Cost Proposal and Price Declaration Form.
 - > Annexure 1: Acceptance of Bid Conditions.
 - ➤ Annexure 2: Tax Compliance Requirements.
 - > Annexure 3: Bidder's Disclosure.
 - ➤ Annexure 4: Shareholders' Information/ Group Structure.
 - ➤ Annexure 5: Bidders Experience & Project Team.
 - > Annexure 6: BEE Commitment Plan.
 - > Annexure 7: Disclosure Statement.
 - ➤ Annexure 8: Privacy & Protection of Personal Information Act 4 of 2013 Requirements.

Note: Failure to comply with the requirements assessed in Phase 1 (compliance), may lead to disqualification of bids.

12.2. Phase 2: Technical/ Functionality Evaluation

Bid responses will be evaluated in accordance with the Functional criteria as follows:

12.2.1. Mandatory Functional/ Technical Requirements

All bid responses that do not meet the Mandatory Functional Requirements will be disqualified and will not be considered for further evaluation on the Other Functional Requirements. The Mandatory Functional Requirements are stated in section 2 of this RFP document.

Note: Failure to comply with the Mandatory Functional Requirements assessed in this phase will lead to disqualification of bids.

12.2.2. Other Functional/ Technical Requirements

With regards to the other Functional Requirements, the following criteria (set out in more detail in section 2 of this RFP document) and the associated weightings will be applicable:

ELEMENT	WEIGHT
Bidder's relevant Experience	30
Bidder's proposed Methodology	35
Bidders proposed Project Plan	10
Qualifications, Skills, and Experience of key personnel	25
TOTAL	100

Note: The minimum qualifying score for functionality is 70%. All bidders that fail to achieve the minimum qualifying score on functionality shall not be considered for further evaluation on Price and Specific Goals.

12.3. Phase 3: Preference Point System

All bids that achieve the minimum qualifying score for Functionality (acceptable bids) will be evaluated further in terms of the preference point system, as follows:

CRITERIA	POINTS
Price	80
Specific Goals ¹	20
TOTAL	100

Specific Goals for this tender and points that may be claimed are indicated per table below:

SPECIFIC GOALS	POINTS
SPECIFIC GUALS	(80/20 system)
Black ownership ²	10
30% Black women ownership	5
Any % of ownership by Black Designated Groups ³	2
Reconstruction Development Programme Objective:	2
Promotion of SMMEs (Entities that are EME or QSE)	3
TOTAL POINTS	20

²Black ownership: 100% black owned entities will score the full 10 points (if 80/20 system), and between 51% - 99.99% black owned entities will score 4 points (if 80/20 system).

³Black Designated Groups has the meaning assigned to it in the codes of good practice issued in terms of section 9(1) of the Broad-Based Black Economic Act as amended.

12.4. Phase 4: Objective Criteria

To ensure that a contract is awarded fairly and to the best bidder, the IDC will apply the objective criteria. Therefore, the IDC reserves the right to withhold the award of a contract to the highest scoring bidder if the award poses a risk to the IDC.

12.4.1. Objective Criteria are:

- The bidder that poses reputational risk to the IDC. This will be assessed in line with the bidder's disclosure (Refer to Annexure 7: Disclosure statement of this document).
- The bidder's financial capability in relation to the execution of the contract.
- The bidder's past performance in IDC contracts.

13. PROMOTION OF EMERGING BLACK OWNED SERVICE PROVIDERS

It is the IDC's objective to promote transformation across all industries and/ or sectors of the South African economy and as such, bidders are encouraged to partner with a black owned entity (being 50%+1 black owned and controlled). Such partnership may include the formation of a Joint Venture and/ or subcontracting agreement etc., where a portion of the work under this tender would be undertaken by black owned entities. To give effect to this requirement, bidders are required to submit a partnership / subcontracting proposal detailing the portion of work to be outsourced, level of involvement of the black owned partner and where relevant, submit either a consolidated B-BBEE scorecard or each bidder of the partnership in their individual capacity to submit a BEE certificate or Sworn Affidavit in case of an EME or QSE which will be considered as part of the Specific Goals scoring listed in 12.3.

SECTION 2: FUNCTIONAL REQUIREMENTS SPECIFICATION

SECTION 2: FUNCTIONAL REQUIREMENTS

1. SPECIAL INSTRUCTIONS TO BIDDERS

- 1.1. Should a bidder have reason to believe that the Functional Requirements are not open/fair and/or are written for a particular service provider; the bidder must notify IDC Procurement within five (5) days after publication of the RFP.
- 1.2. Bidders shall provide full and accurate answers to the questions posed in this RFP document, and, where required explicitly state "Comply/Not Comply" regarding compliance with the requirements. Bidders must substantiate their response to all questions, including full details on how their proposal/solution will address specific functional/ technical requirements; failure to substantiate may lead to the bidder being disqualified. All documents as indicated must be supplied as part of the bid response.
- 1.3. Failure to comply with Mandatory Requirements may lead to the bidder being disqualified.

2. PROJECT BACKGROUND INFORMATION AND OBJECTIVES

The Eastern Cape Rural Development Agency (ECRDA) and Mbhashe Local Municipality (MLM) have entered into an agreement to establish Mbhashe as a hub for a significant inclusive marine aquaculture industry to be developed over time. More specifically, the partners wish to set up what will be known as a Marine Tilapia Industry Incubator (MTII), which will anchor the development of a series of Marine Tilapia aquaculture clusters and related value-chain activities along the coastline of the Eastern Cape stretching into KwaZulu-Natal. This initiative is one of the flagships of the Eastern Cape Provincial Oceans Economy Strategy.

The ECRDA, along with development partners in the Eastern Cape and KwaZulu-Natal, sees a prime opportunity to reverse local Supply-Demand (S-D) shortfalls for affordable marine fish in the budget category range of R20.00 – R30.00/kg (as live weight), with the aim of substituting imports that do not add value to the provincial and national economy.

Supply shortfalls of affordable fish nationally are increasingly made up via imports of inferior grade Pangasius **species** (sold under trade names such as tra and basa) and to a lesser degree imported Chinese pond farmed tilapia. National fish supply shortfalls are predicted to reach around 29,000 to 42,000 tonnes per annum in the early 2020's, while near-medium term Southern African regional Supply-Demand (S-D) shortfalls are anticipated to range from 250,000 to 322,000 tonnes per annum.

An important enabler for the success of this endeavour will be the development of the requisite institutional, human, infrastructural and systems capabilities to build and sustain the desired enterprise. Towards the foregoing, this advert is calling for knowledgeable and experienced service providers who will conduct the requisite reconfiguration of the project in line with the advice that was provided by the National Treasury. The project was submitted to the National Treasury Budget Facility for Infrastructure (BFI) in 2020, as part of a funding application. The funding was not approved based on the following reasons:

- 1) Need to demonstrate market demand.
- 2) Reconfiguration of the project and implementing a pilot to demonstrate market viability.
- 3) Needing to align the funding requested with the repackaged project (pilot).

In 2020, in line with the Infrastructure Development Act of 2014, Infrastructure South Africa (ISA) gazetted the project as Strategic Integrated Project (SIP) 23a. The project forms part of the ISA project pipeline for the Agriculture and Agro-processing sector.

The repackaging of the project will require a review of the existing business case, conducting feasibility studies, and reviewing the market demand studies. It is for this reason that the ISA wishes to appoint a service provider to undertake feasibility studies, review the market demand studies and cover the gaps that were raised by the National Treasury BFI 2020 submission (The gaps identified in the BFI 2020 submission will be provided by ISA). The service provider working with the sponsor will reconfigure the project and identify the scope that will constitute the pilot phase.

3. SCOPE OF WORK/TERMS OF REFERENCE

3.1 Brief Overview

The following services are to be rendered by the Service Provider:

- (a) Undertake Market Demand Studies
- (b) Undertake feasibility studies for the reconfiguration of the pilot phase of the project
- (c) Prepare a credible BFI submission by addressing the scope of work outlined in item (3.2.3), but not limited to (all in line with the BFI Guidelines, which will be made available by ISA).

3.2 Detailed Scope of work

3.2.1 Market Demand Studies

The service provider will be required to conduct detailed market demand studies looking into the demand for marine tilapia along the Eastern Cape and KwaZulu Natal Coasts. The market demand will also need to demonstrate potential off takers for the marine tilapia.

3.2.2 Feasibility studies for the reconfiguration of the pilot phase of the project

The service provider will be required to conduct detailed feasibility studies that support the reconfiguration of the project into an initial pilot phase based on the most suitable site as identified by the Client (ECRDA) and provide support through the necessary investigations (suitability, accessibility and environmental considerations).

3.2.3 Prepare a credible BFI Submission

The service provider is required to prepare a credible funding application and submission by addressing the following, but not limited to (all in line with the BFI Guidelines of 2023, which will be made available by ISA):

- A description of the project or programme, project stage and justification of why it is regarded as a national priority and motivate the justification for shifting resources from other pressing needs to this activity.
- A comprehensive description of the prioritisation and approval process undertaken by the sponsoring institution resulting in the project or programme being a national priority and a clear justification or rationale for the proposal.
- The objectives, outcomes, and targets that the proposal seeks to achieve.
- A summary of other options that have been considered and could achieve the

- same objectives, and an explanation of the preferred choice.
- A socio-economic analysis, including estimates of economic costs and benefits associated with the intervention and anticipated social and distributional impacts.
- A budget statement for the proposal, which includes a financial and funding model, cash flow projections, a statement of capital, maintenance and, operating costs as well as other budget requirements for the intervention over its full lifecycle.
- The main risks including technical, financial, economic, social, political and any other risks.
- The procurement plan associated with the proposal.
- A statement of institutional and operational readiness to implement the proposal.

The above objectives are discussed in more detail in the works packages defined in sections 3.3 (3.3.1 to 3.3.8)

3.3 <u>Detailed works packages</u>

3.3.1 A description of the project or programme, project stage and justification of why it is regarded as a national priority.

The service provider shall in accordance with the BFI guideline of 2023:

Support the project sponsor in defining the project description as a summary of key information that includes the name, location, duration, objective, outputs, and other main features of the project. The description of the project or programme must briefly describe the process followed in ranking and prioritisation of the project/programme resulting in it being a national priority (Linkages to the Special Integrated Project's, or National Infrastructure Plan or as defined by the Presidential Infrastructure Coordination Commission). It should also contain the details of the sponsoring entity (which can be a national department, provincial department, municipality, or public entity); the legal mandate under which the implementing institutions operate; the name and contact details of the project officer within the sponsoring entity and the details of other institutions involved in the project.

3.3.2 The objectives, outcomes, and targets that the proposal seeks to achieve.

- i. Objectives should be expressed in general terms so that the range of options to meet them can be considered. Objectives should be defined in such a way that progress toward meeting them can be monitored. Measurable indicators that illustrate when these objectives have been met should be suggested. They should be focussed on the factors that are critical to success and reflect the eventual benefits to society that the project will generate.
- ii. It is also important to identify project outcomes that are directly related to the Project Objective(s). A common mistake made by Project Sponsors is when broad economic impacts are considered in the analysis, which are not directly aligned with the specific objective(s) of the project. For instance, while an infrastructure project may create employment, not every project will be economically feasible and, therefore, sustainable. Where relevant, for purposes of meeting government's socio-economic targets, employment numbers should however be quantified and recorded under employment

- categories such as "construction", "permanent", "temporary", etc.
- iii. The analysis of the objective(s) of the project must include the definition of the outputs that would be produced by the project, the expected outcomes, and how these outcomes will help to achieve the overall objective(s) of the project.
- iv. Project sponsors must show that the objective(s) align with the organisation's priorities and aspirations, the sector development plan, and the other development strategies. This alignment is commonly demonstrated using Specific, Measurable, Achievable, Relevant, and Time-Bound (SMART) indicators.

3.3.3 Options Analysis

This section should describe the options that were considered during the development of the proposal. The purpose of options appraisal is to develop a cost-effective solution that meets the objectives of government. Creating and reviewing options helps decision-makers understand the potential range of solutions that may be considered. An options analysis involves the identification and analysis of various strategies that can be used to achieve the project's objective(s). An options analysis is used to assess and compare the identified options based on specific criteria. The successful bidder should, for every option, answer a range of questions such as:

- Did the options analysis consider a reasonable range of alternatives available to address the core problem?
- Are the options' cost estimates accurate and reasonable?
- Was operation and maintenance costs (O&M) of different options considered in selecting the preferred alternative?
- Is the proposed technical solution practically implementable, sustainable, and does it provide a solution to the stated problem?
- Are there significant adverse environmental and social consequences of the proposed solution? Can they be mitigated, and at what cost?
- Are there sufficient human and administrative resources to deliver the project and assure adequate operation of the facilities?
- Is the implementing authority capable of delivering the project within time, scope, and budget?
- Are there any legal barriers that may jeopardize project implementation or operations?

The objective of assessing the various options is to ensure that the best strategy is adopted to meet the objective(s) of the project.

Each alternative should be clearly described together with a summary of its associated advantages and disadvantages and a quantification of the preliminary costs and benefits of each option relative to the objectives of the proposal. The summary should explain why the preferred option meets the objectives more effectively than other options, and how the preferred option gives the best value-for-money for government. Evidence contained in the supporting documentation should be summarised and referenced to support the argument that the preferred solution is the best solution.

3.3.4 Socio-economic Analysis

A socio-economic analysis, including estimates of economic costs and benefits associated with the intervention and anticipated social and distributional impacts.

- i. To justify fiscal support, a credible analysis of social and economic benefits and costs is essential. This section of the primary submission is likely to be the most extensive. It provides information that enables the assessment of welfare changes due to the project and estimation of the project's impact on all segments of the society via the calculation of economic performance indicators such as the Economic Net Present Value (ENPV), the Economic Rate of Return (ERR) and Cost-Effective Ratios (CER).
- ii. From the Government's perspective, the viability of an infrastructure project is determined based on its economic benefits and costs, rather than solely on the results of a financial analysis. However, the financial analysis provides the basis for the economic appraisal of a project and should be conducted in a way that allows the consistent conversion of the financial cash flows of a project into its economic resource flows of costs and benefits. Only projects that are economically feasible and cost-effective will be considered.
- iii. The alternatives identified in the options analysis must be subjected to a Cost Benefit Analysis (CBA) and/or Cost Effectiveness Analysis (CEA) to assess their economic viability. The detailed analysis should be provided in the supporting documentation, which should be summarised and referenced to in the primary submission to support the proposal.
- iv. A CBA methodology is employed when the costs and the benefits of the project can be monetized. On the other hand, there are projects where the objective is to select the investment of a combination of investments to deliver a specific quantity of a good or service at minimum cost. The CEA assesses each option on its relative costs, to select the most cost-effective option i.e., the least costly option, or the options that has the least cost per unit of benefit. The Infrastructure Planning and Appraisal Guideline provides the details on the methodologies for the CBA and CEA. The National Treasury has also developed a database of Commodity-Specific Economic Conversion Factors that is necessary to conduct a CBA. These parameters are available for use by bidders at http://sa.cri-world.com/
- v. As part of the socio-economic analysis, the successful bidder should, answer a range of questions such as:
 - Is the methodology selected for economic evaluation appropriate for this category of projects?
 - Did the economic analysis consider all major externalities such as social, climate change, gender, etc.? The service provider will provide an assessment of the financial, structuring, and modelling requirements for each of the commercial options which will include the following as a minimum:
 - Have economic indicators (ENPV, ERR, Cost Effectiveness Ratio) been calculated considering correct categories of costs and benefits?
 - Is the project economically viable (i.e., ENPV>0, ERR>EOCK)?
 - Did sensitivity analysis consider major risk variables?
 - Is the proposed risks prevention and mitigation strategy adequate?
 - Is there an overall high probability of achieving the objective(s) of the

- 3.3.5. A budget statement for the proposal, which includes a financial and funding model, cash flow projections, a statement of capital, maintenance and, operating costs as well as other budget requirements for the intervention over its full lifecycle.
 - i. The affordability of options should always be considered when appraising proposals. In addition to the analysis of socio-economic costs and benefits, the primary submission should include the following financial statements which are essential to plan for budget allocations over the full lifecycle of the intervention. All these financial statements should be stated over the full useful life of the asset in current prices (i.e., nominal rand) using clearly specified rates of inflation to escalate costs.
 - ii. An expenditure statement This should detail all the payments that will be required to deliver the project/programme. The expenditure statement should cover all capital payments involved in the construction of the asset and financing charges associated with funding the proposal. It should detail the maintenance (annual and periodic upgrades required) and operating payments associated with running the asset over its useful life, including labour costs, machinery and equipment, utilities. These payments would include any costs that will be borne by any government or public institution, whether they are directly involved in planning or executing the proposal. Expenditure implications for other spheres of government or public entities should be clearly specified.
 - iii. A funding statement This should show all the resources that will be mobilised to implement the proposal and support the operation of the asset over its full lifecycle. This might include resources redirected from within the department's baseline, additional resources transferred from the fiscus (such as grants), partners and external organisations providing the resources (and in some cases cash) required, and user charges or other forms of funding internal to the project itself. Any debt (including concessional loans) or equity obligations or leasing arrangements that the project sponsor intends to mobilise in favour of the project must be clearly disclosed in the funding statement, together with their terms and provisions.
 - iv. **A cash-flow statement -** A comprehensive account of the annual inflows and outflows of cash associated with the proposal because of capital, operations, and financing activities over the full lifecycle of the asset.
 - v. A contingent liability statement Some proposals expose the government/fiscus to contingent liabilities that is commitments to future expenditure if certain events occur. Any guarantees, provisions or other obligations that could give rise to fiscal liabilities in the future because of some explicit contractual eventuality should be fully disclosed. The contingent liability statement should give details of all explicit liabilities that will accrue to government that includes external financing whether the external finance is in full or in part or as part of a blended financing arrangement. It should also describe what contingent liabilities might arise, a description of the possible consequences and the mitigation plan.
- vi. As part of the budget statement, the successful bidder should, answer a range of questions such as:
 - Does the project generate financial revenues?
 - Was affordability analysis carried out to ensure that the project is affordable?
 - Is the project financially sustainable, i.e., are financial revenues sufficient to finance the operations and maintenance expenditures?
 - If not sustainable, is there a plan to meet cash flow requirements for the

- periods where cash flow is negative?
- Is there a proposal for a blended /PPP procurement modality?

3.3.6 The main risks – including technical, financial, economic, social, political and any other risks.

- i. Risk analysis is concerned with the identification of a project's risk variables, the analysis of the impacts of these risk variables on the project, and the interpretation of the results in the presence of uncertainty. In appraisals, it is likely that there will be differences between what is expected, and what eventually happens, because of the complexities of delivering these projects as well as biases inherent in the appraisal, and risks and uncertainties that materialise.
- ii. Qualitative analysis is one of the approaches used to assess the project's risks during project preparation and appraisal. Qualitative analysis uses a relative or descriptive scale to measure the probability of a risk event occurring. This can be achieved by using a risk matrix that:
 - 3.3.6.1 Identifies the project's risks.
 - 3.3.6.2 Defines the rating scales of the identified risks in terms of their likelihood of occurring and the potential impacts of the risks on the success of the project; and
 - 3.3.6.3 Aggregates the risks.
- iii. Quantitative risk analysis considers the fact that circumstances may occur, which result in future (actual) benefits/outcomes and costs being different from the expected values. This potential variance is a function of the chance that an actual value will differ from the expected value and the associated consequences.
- iv. The main risks including technical, financial, economic, social, and political risks – that are anticipated by the project sponsors should be clearly stated. The risk statement should approximate the financial impact that these factors could have on project costs and revenues. It should also assign a probability of the event occurring and provide details of the mitigating actions that could manage the risk.
- v. Sensitivity Analysis is a way of methodically testing how responsive a project's selection criteria (NPV, ENPV or any other relevant criterion) is to a change in key project variables. Sensitivity analysis enables an examination of how sensitive the financial and economic outcomes are to specific assumptions made in the project evaluation. The sensitivity of the economic analysis and financial statements to changes in key economic variables should also be considered. This includes assumptions on the key variables which may include exchange rates, interest rates, economic growth, population growth and demand for services.
- vi. Many parameters are affected by optimism bias appraisers tend to overstate benefits, and understate timings and costs, both capital and operational. Appraisers should be alert to these biases and make explicit adjustments to counter it. Sensitivity analysis should be used to test the robustness of assumptions about operating costs and expected benefits. Where possible, adjustments should be empirically based, (e.g., using data from past projects or similar projects elsewhere), and adjusted for the unique characteristics of the project at hand.
- vii. As part of the risk and sensitivity analysis, the successful bidder should, answer a range of questions such as:
 - 3.3.6.4 Did sensitivity analysis consider major risk variables?
 - 3.3.6.5 Is the proposed risks prevention and mitigation strategy adequate?
 - 3.3.6.6 Is there an overall high probability of achieving the objective(s)

3.3.6.7 Have the necessary steps been taken to mitigate risk and allocate residual risks appropriately?

3.3.7 The procurement plan associated with the proposal.

- i. A Procurement Strategy details the selected packaging, contracting, pricing, and targeting options for all the required goods and services or a combination thereof as well as the procurement procedure to ensure alignment to Constitutional requirements and other legislative requirements. The rationale for adopting a particular option(s) compared to alternatives must be clearly demonstrated. The goal is to take appropriate decisions in relation to available procurement options and prevailing circumstances to achieve optimal outcomes. A Procurement Strategy must include the following:
 - The procurement needs of the project or programme: The professional services, implementing agent, contractors, operations, and maintenance, etc. must be explained. The organisation of work packages into contracts must be included here.
 - Delivery method: The choice of whether the traditional procurement or non-traditional procurement will be used to procure the project/programme must be indicated.
 - Contracting strategy: The strategy indicates the optimal contracting method to deliver the infrastructure, and includes options such as design by employer, develop and design, design and construct, construction management, or management contractor, etc.
 - Pricing strategy: Provides an indication of how the financial offers will be secured and how the contracts will be remunerated. The general options here are price-based, cost-based, and performance-based.
 - Procurement targeting: Entails the establishing how the delivery of the project or programme will target developmental or secondary objectives as well as procedures that may be used to promote social and economic objectives.
 - Procurement procedure: Involves the alignment to requirements for a fair, equitable, transparent, competitive, and cost-effective process. Options may include a negotiated procedure, competitive selection, or a combination of the two.
 - In deciding on an appropriate set of options to deliver a project or programme, a procurement strategy must consider various options available in respect of each of the above listed aspects, detail the advantages and disadvantages of each option, risks and trade-offs, and the rationale for the chosen option(s).

3.3.8 Institutional and Operational Readiness.

Sufficient capacity to deliver the project on time, on budget and to specifications should be demonstrated. An institutional arrangement that is conducive to effective delivery is critical. The analysis should demonstrate that the institutions responsible for implementation, including project management, and operational responsibility will be appropriate to the task. Key questions that should guide the preparation of this section include:

- Has the technical and legal due diligence been undertaken?
- Are there suitable incentives or penalties in place to ensure delivery?
- Are there any major statutory or regulatory constraints that may prevent efficient project implementation and/or operation?
- Are there any jurisdictional conflicts between government

- entities/institutions that need to be resolved before the project can proceed to implementation?
- Are land rights secured? If not, is there a detailed plan on how it will be secured?
- If the project involves multiple public institutions, is there a stakeholder coordination plan?
- Does the Project Sponsor/Implementing Institution have a good record of successful delivery of projects of similar nature?
- Are there any other constraints that may prevent efficient project implementation or operation?
- Are there necessary health and safety plans?
- Can funds for the project be secured?
- What is the current financial position of the executing and operating institution(s)?
- What is the governance structure within the institution in relation to the proposed project and have arrangements to promote good governance by all implementing parties been put in place?
- Have the human resources requirements for the successful delivery of the project been clearly outlined including the following:
 - Capacity constraints relating to the project team and the technical advisors and a plan to address such constraints over the project's life: and
 - Envisaged strategy for skills transfers from the technical advisors to the project team.
 - The implementing institution's project officer and team, including names of the team members, allocated roles within the project, relevant skills, and brief CV's.
 - Appointed technical advisors, including allocated roles within the project, relevant skills, and brief CV's, and;
 - Budget available for project management.
 - o Is there an adequate monitoring and evaluation plan for the project?

3.4 Workflow Process

The following are key steps in the workflow for the execution of the programme:

- 3.4.6.1 A joint review of the options will be held, after which the service provider will update the options as discussed;
- 3.4.6.2 A further review will be held in which the service provider will present the preliminary findings;
- 3.4.6.3 Progress meetings shall be held initially on a bi-weekly basis, once traction is established, a revised meeting frequency will be agreed to.
- 3.4.6.4 Work being completed at present focusses on the technical case of the infrastructure and this will be made available to the service provider. Furthermore, there is an existing draft business case for the project.
- 3.4.6.5 A joint review of the draft submission will be held, after which the service provider will update the submission as discussed; (MS Word format and summary MS PowerPoint presentation) to be issued to the IDC;
- 3.4.6.6 A further review will be held in which the service provider will present the final Budget Facility for Infrastructure 2024 submission prior to submission to National Treasury; and
- 3.4.6.7 The service provider will provide a final report and presentation based on its findings and the input received.

3.5 General

i. The Service Provider shall inform the client prior to contacting any third parties to obtain information or discuss the project details.

4. PROJECT TIMELINES

The appointed service provider(s) will be required to start immediately after the award and complete the assignment within a period of Nine (9) months.

5. TECHNICAL EVALUATION CRITERIA

5.1 Other Technical Requirements

The service provider must indicate their compliance/ non-compliance to the following requirements and to substantiate as required. The bidder must respond in the format below, where additional information is provided/ attached somewhere else; such information must be clearly referenced.

5.1.1 BIDDER'S EXPERIENCE	COMPLY	PARTIALLY COMPLY	NOT COMPLY
The bidder must have relevant experience in Business Case Development, Feasibility Studies, and Project Management for infrastructure projects within the public/private sector agriculture and aquaculture space.			
The bidder must provide three (3) separate references (not older than 5 years) or current project, a contactable reference must be given (name, designation, and relationship in the project, email, and telephone). If such information is not given, the reference shall be deemed to be invalid.			
Refer to Table (a) Annexure 1 of this document for the response format provided.			
Substantiate / Comments			

5.1.2 BIDDER'S PROPOSED METHODOLOGY	COMPLY	PARTIALLY COMPLY	NOT COMPLY
The bidder must demonstrate their thorough understanding of the objectives and deliverables of this project. To substantiate, the bidder must provide the following: A detailed (step-by-step) proposal of the methodology/approach to be used to carry out the scope of work outlined above and clearly demonstrate how the project objectives and deliverables will be achieved.			

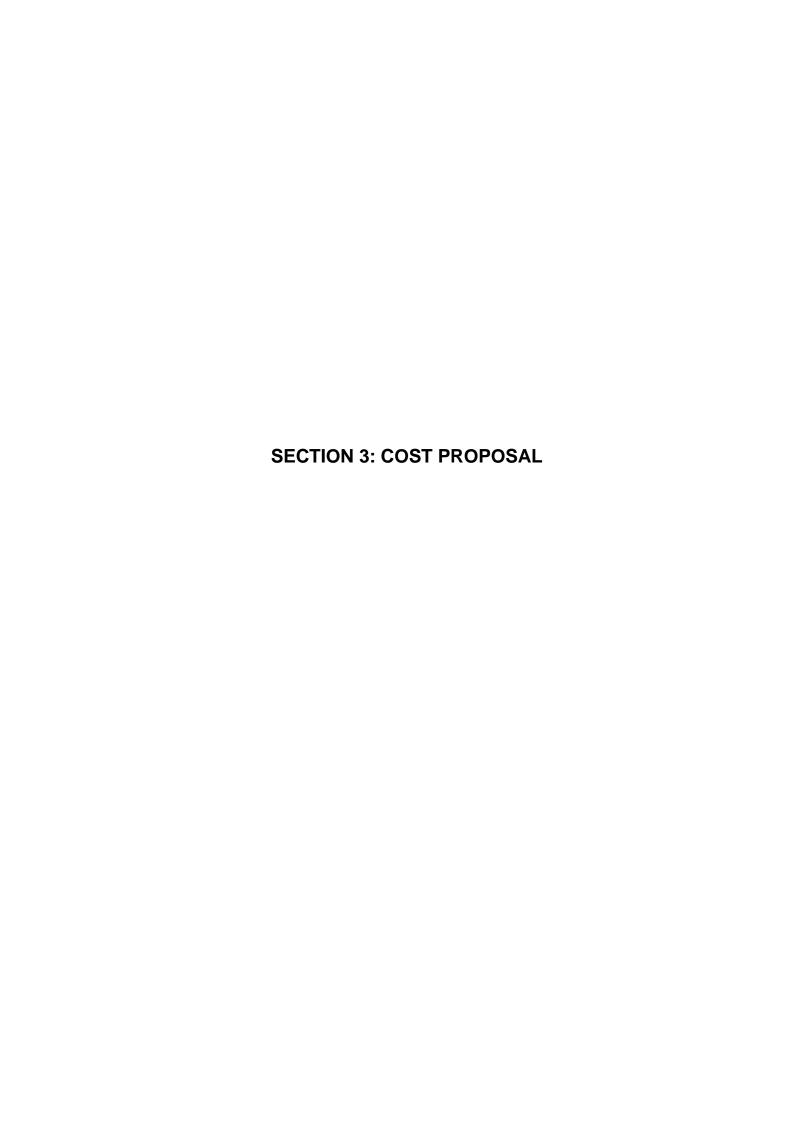
Substantiate / Comments

5.1.3 BIDDER'S PROPOSED PROJECT PLAN	COMPLY	PARTIALLY COMPLY	NOT COMPLY
The bidder must submit a detailed project plan, which will compliment and align with the above proposed methodology with a final report to be submitted within Nine (9) months from date of appointment. The project plan is to be in a form of a High-Level Work Breakdown Structure (WBS) and timeframes in a Gantt Chart format.			

Substantiate / Comments

The bidder's personnel for the proposed team must have relevant qualifications, skills, and experience in providing financial, commercial, technical, business case development, and aquaculture in public/private sector agriculture/aquaculture projects. The key technical team members should have at least ten (10) years' experience in executing such assignments and be professionally registered with the applicable body, e.g. Engineering Counsil of South Africa (ECSA), Chartered Institute of Management Accountants (CIMA), Aquaculture Association of South Africa (AASA), Project Management South Africa (PMSA) and Chartered Institute for Business Accountants NPC (CIBA) (previously known as (SAIBA). The team must include the following as a minimum: i. Aquaculture ii. Civil Engineering iii. Mechanical Engineering iv. Project Management v. Business Case Development/Transactional Advisory vi. Financial Modelling The bidders must submit, as part of its proposal, the	5.1.4 QUALIFICATIONS	AND SKILLS	OF KEY		PARTIALLY	NOT
relevant qualifications, skills, and experience in providing financial, commercial, technical, business case development, and aquaculture in public/private sector agriculture/aquaculture projects. The key technical team members should have at least ten (10) years' experience in executing such assignments and be professionally registered with the applicable body, e.g. Engineering Counsil of South Africa (ECSA), Chartered Institute of Management Accountants (CIMA), Aquaculture Association of South Africa (AASA), Project Management South Africa (PMSA) and Chartered Institute for Business Accountants NPC (CIBA) (previously known as (SAIBA). The team must include the following as a minimum: i. Aquaculture ii. Civil Engineering iii. Mechanical Engineering iv. Project Management v. Business Case Development/Transactional Advisory vi. Financial Modelling The bidders must submit, as part of its proposal, the				COMPLY		
 i. Aquaculture ii. Civil Engineering iii. Mechanical Engineering iv. Project Management v. Business Case Development/Transactional Advisory vi. Financial Modelling The bidders must submit, as part of its proposal, the	relevant qualifications, skill financial, commercial, development, and aquacu agriculture/aquaculture pro The key technical team meter (10) years' exper assignments and be profe applicable body, e.g. En Africa (ECSA), Chartere Accountants (CIMA), Aqua Africa (AASA), Project (PMSA) and Chartere Accountants NPC (CIBA) (Is, and experience technical, busing ulture in public/pripojects. The execution is a consideration of the experience of the experience of the execution of the experience of t	in providing less case vate sector ave at least uting such ed with the I of South lanagement on of South outh Africa Business as (SAIBA).			
	 ii. Civil Engineering iii. Mechanical Enginee iv. Project Management v. Business Case Advisory 	t	ransactional			
ionowing.	The bidders must submit following:	t, as part of its p	proposal, the			
The structure and composition of the proposed	 The structure and c 	composition of the	e proposed			
team and team leader, clearly outlining the main	team and team leade	er, clearly outlinin	g the main			
disciplines/specialties of this project and the key	disciplines/specialties	of this project a	nd the key			
personnel responsible for each specialty. Please	personnel responsible	e for each specia	alty. Please			
refer to Table (b) Annexure 1 of this document for	refer to Table (b) Ani	nexure 1 of this do	ocument for			
the format in which the required information must	the format in which t	the required inform	nation must			
be provided.	be provided.					
CVs of all key personnel; and the CVs must clearly	 CVs of all key person 	nnel; and the CVs r	must clearly			
highlight qualifications, areas of	highlight qualific	cations, are	as of			
experience/competence relevant to the tasks and	experience/competend	ce relevant to the	tasks and			
objectives of this project as outlined above.	objectives of this proje	ect as outlined above	ve.			
Attach proof of qualifications and professional registration certificates for each key personnel.	-		=			

Substantiate / Comments



SECTION 3: COST PROPOSAL

1.	NOTE: All prices must be VAT inclusive (where applicable) and South African Rand (ZAR).	d must b	e quot	ed in			
2.	Are the rates quoted firm for the full period of the contract?	YES	NC)			
-	Important: If not firm for the full period, provide details of the basis on which price adjustments shall be applied e.g., CPI etc.						
3.	All additional costs associated the bidder's offer must be clearly spetthe Total Bid Price.	ecified and	d includ	ded in			
4.	Is the proposed bid price linked to the exchange rate?		Yes	No			
_	If yes, the bidder must indicate CLEARLY which portion of the bid price is linked to the exchange rate:						
5.	Payments will be linked to specified deliverables after such deliverables have been approved by the IDC. Payments will be made within 30 days from date of invoice.	Comply	Not Com	ply			
	The IDC reserves the right to consider the guidelines on consultancy rates as set out in the National Treasury Instruction 02 of 2016/2017: Cost Containment Measures which took effect from 01 January 2014, where relevant. The bidder must indicate if their proposed rates are in line with the provisions of the referenced National Treasury Instruction: Cost Containment Measures. bstantiate / Comments	Comply	Not Com	ply			

7. COSTING MODEL

Activity/ Deliverable	Resource(s)	Rate/Hour per resource	Number of hours	Total Cost (VAT Excl.)				
MARKET DEMAND STUDIES (Refer to SOW 3.2.1)								
FEASIBILITY STUDIES FOR THE RECONFIGURATION OF THE PILOT PHASE OF THE PROJECT (Refer to SOW 3.2.2)								
	,							
A DESCRIPTION OF THE PROJECT OR PROGRAMME, PROJECT STAGE AND JUSTIFICATION (Refer to SOW 3.3.1)								
				_				
THE OBJECTIVES, OUTCOM (<i>Refer to SOW 3.3.2</i>)	ES AND TARGETS THA	AT THE PROPOS	AL SEEKS T	O ACHIEVE.				
OPTIONS ANALYSIS (Refer to	OPTIONS ANALYSIS (Refer to SOW 3.3.3)							
A SOCIO-ECONOMIC ANALY	CIC / Potor to COM/ 2.2	<u> </u>						
A 30010-ECONOMIC ANAL I	1313 (Refer to 3077 3.3.	'')						
A BUDGET STATEMENT (Re	fer to SOW 3.3.5)	T						
RISKS ASSESSMENT (Refer	to SOW 3.3.6)							
THE BROOMBEMENT BLANK	(D-f (- 001/ 0 0 7)							
THE PROCUREMENT PLAN	(Refer to SOW 3.3.7)	Γ		Γ				
INSTITUTIONAL AND OPERA	TIONAL READINESS (Refer to SOW 3	3 8)					
INOTITOTIONAL AND OTENA	TIONAL NEADINESS (Never to dow o.	5.0)					
WORKFLOW PROCESS (Ref	fer to SOW 3.4.)	<u> </u>		<u> </u>				
,	,							
DISBURSEMENTS								
SUBTOTAL (VAT EXCL.)								
VAT @ 15%								
TOTAL BID PRICE (VAT INCL.)								

The bidder must provide a detailed breakdown of the Disbursements as follows:

Cost Element	Cost (VAT Excl.)
Sub-Total Disbursements	

Note on pricing:

Disbursements (incidental expenses other than professional fees e.g., travel and accommodation, printing costs, etc.) must be clearly defined, outlining all assumptions. It is of utmost importance to submit clear and comprehensive cost proposals to allow the IDC to fairly compare bid price / cost proposals. If there is no additional fee envisaged for Disbursements, then the bidder must clearly indicate "No Charge / Free of Charge". Failure to clearly indicate this, would result in IDC penalising your bid response by taking the cost of the highest bidder and adding 50% thereto and apply this rate for purposes of

price comparisons. Bidders are therefore requested to respond clearly and comprehensively on this aspect of their bid response.

8.1 SUMMARY OF THE PROPOSAL

DESCRIPTION	BIDDER'S PROPOSAL
Number of resources (personnel)	
Project duration (in hours)	
Project duration (in months)	
Commencement Date	

PRICE DECLARATION FORM

Dear Sir,

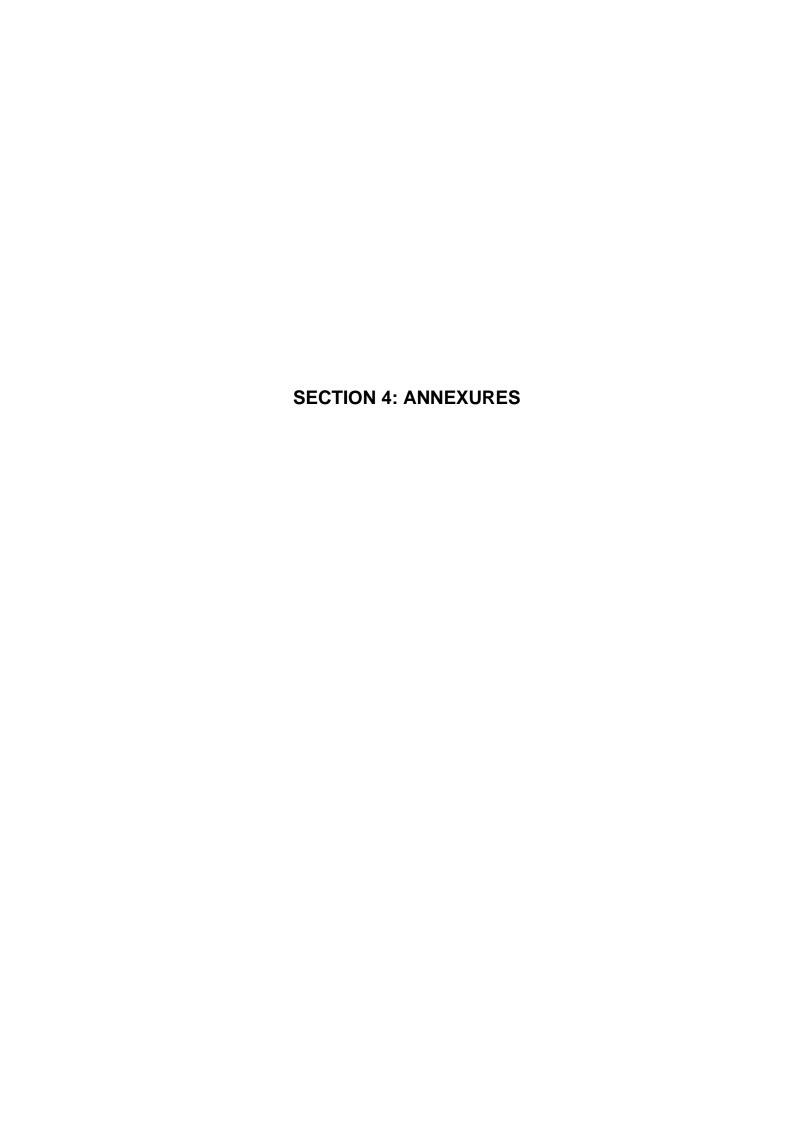
Having read through and examined the Request for Proposal (RFP) Document, RFP n T17/03/24, the General Conditions, and all other Annexures to the RFP Document, we offer provide Feasibility Study and preparation for Funding Application and Submission for the reconfigured Marine Tilapia Industry Incubator (MTII) project as per the specifications, at total amount of:
R(Including VAT
In words
R(Including VAT)
We confirm that this price covers all activities associated with the service, as called for in the RFP document. We confirm that IDC will incur no additional costs whatsoever over and about this amount in connection with the provision of this service.

We undertake to hold this offer open for acceptance for a period of 120 days from the date of submission of offers. We further undertake that upon final acceptance of our offer, we will commence with the provision of the required service when required to do so by the IDC.

We understand that you are not bound to accept the lowest or any offer, and that we must bear all costs which we have incurred in connection with preparing and submitting this bid.

We hereby undertake for the period during which this bid remains open for acceptance, not to divulge to any persons, other than the persons to whom the bid is submitted, any information relating to the submission of this bid or the details therein except where such is necessary for the submission of this bid.

SIGNED		DATE	
(Print name of signatory)			
Designation -			
FOR AND ON BEHALF OF:	COMPANY NAME		
	Tel No		
	Fax No		
	Cell No		



Industrial Development Corporation

ANNEXURE 1	 RESPONSE 	FORMAT FOR	R SECTION 2
	. ILLUI DIIUL	I CINIMA I I CI	VOLUTION E

Bidder's Experience and the proposed Project Team				
Request for Proposal No:				
Name of Bidder:		•		
Authorised signatory:		•		

[Note to the Bidder: The bidder must complete the information set out below in response to the requirements stated in Section 2 of this bid document. If the bidder requires more space than is provided below it must prepare a document in substantially the same format setting out all the information referred to below and return it with this Returnable Schedule 3.]

The bidder must provide the following information:

Table (a) Details of the bidder's experience in Feasibility Study and preparation for Funding Application and Submission for the reconfigured Marine Tilapia Industry Incubator (MTII) project (please refer to Section 2 par 5.1.1):

Client' Name	Industry	Project period (Start and End Dates)	Description of service performed and extent of Bidder's responsibilities	Name, title and telephone contact of client

Table (b) Details of the key personnel of the bidders' proposed team: (please refer to par 5.1.4 of Section 2 of this RFP document):

Name	Position	Position Role / Duties in this Project	Relevant Project Experience	
Name	Position		Project description, Client, Project period	Project Cost

ANNEXURE 2: ACCEPTANCE OF BID CONDITION	IS AND BIDDER'S DETAILS
Request for Proposal No:	
Name of Bidder:	
Authorised signatory:	
Name of Authorised	
Signatory	
Position of Authorised	
Signatory	
By signing above the bidder hereby accept full responsibility fo	r the proper execution and fulfilment of all
obligations and conditions devolving on him/her under this RFP.	
[Note to the Bidder: The Bidder must complete al	I relevant information set out below.]
CENTRAL SUPPLIER DATABASE (CSD) INFORMATION	
Bidders are required to be registered on the Central Sup	
Failure to submit the requested information may lead	
required to submit as part of this proposal both their	r CSD supplier number and CSD unique
registration reference numbers below:	
Supplier Number	
Unique registration reference number	
BIDDING STRUCTURE	
Indicate the type of Bidding Structure by marking with an	· X '·
Individual Bidder	T.
Joint Venture/ Consortium	
Prime Contractor with Sub Contractors	
Other	
•	<u> </u>
REQUIRED INFORMATION	
If Individual Bidder:	
Name of Company	
Registration Number	
Vat registration Number	
Contact Person	
Telephone Number	
Cellphone Number	
Fax Number	
Email address	
Postal Address	
Physical Address	
1 Hydrodi 7 tudi 000	<u> </u>
If Joint Venture or Consortium, indicate the following for e	ach partner:
Partner 1	•
Name of Company	
Registration Number	
Vat registration Number	
Contact Person	
Telephone Number	
Cellphone Number	
Fax Number	
Email address	
Postal Address	
Postal Address Physical Address	
Scope of work and the value as a % of the total value of the	
scope of work and the value as a % of the total value of the contract	
Contract	

Partner 2	
Name of Company	
Registration Number	
Vat registration Number	
Contact Person	
Telephone Number	
Cellphone Number	
Fax Number	
Email address	
Postal Address	
Physical Address	
Scope of work and the value as a % of the total value of the	
contract	
· · · · · · · · · · · · · · · · · · ·	

If bidder is a Prime Contractor using Sub-contractors, indicate the following:			
Prime Contractor			
Name of Company			
Registration Number			
Vat registration Number			
Contact Person			
Telephone Number			
Cellphone Number			
Fax Number			
Email address			
Postal Address			
Physical Address			
Sub-contractors			
Name of Company			
Company Registration Number			
Vat registration Number			
Contact Person			
Telephone Number			
Cellphone Number			
Fax Number			
Email address			
Postal Address			
Physical Address			
Subcontracted work as a % of the total value of the			
contract			

ANNEXURE 3: TAX COMPLIANCE REQUIREMENTS

1.	TAX COMPLIANCE RE	QUIREMENTS			
1.1	BIDDERS MUST ENSU	RE COMPLIANCE WITH	THEIR TAX OBLIGATIONS.		
1.2		RS TO ENABLE THE O	UNIQUE PERSONAL IDENTIF RGAN OF STATE TO VIEW		
1.3	FILING. IN ORDER TO		JS (TCS) OR PIN MAY ALSO , TAXPAYERS WILL NEED TO WWW.SARS.GOV.ZA.		
1.4	BIDDERS MAY ALSO S	UBMIT A PRINTED TCS	TOGETHER WITH THE BID.		
1.5			URES / SUB-CONTRACTORS DOF OF TCS / PIN / CSD NUMB		VED,
1.6		AVAILABLE BUT THE (CSD), A CSD NUMBER	BIDDER IS REGISTERED ON MUST BE PROVIDED.	N THE CEN	TRAL
2.	QUESTIONNAIRE TO B	IDDING FOREIGN SUPP	PLIERS		
2.1	IS THE BIDDER A RESI YES □		C OF SOUTH AFRICA (RSA)?		
2.2	DOES THE BIDDER HA	VE A BRANCH IN THE R	SA?		YES
2.3	DOES THE BIDDER HA		ABLISHMENT IN THE RSA?		
2.4	DOES THE BIDDER HA	VE ANY SOURCE OF IN(☐ NO	COME IN THE RSA?		
IF THE ANSWER IS "NO" TO ALL OF THE ABOVE, THEN, IT IS NOT A REQUIREMENT TO OBTAIN A TAX COMPLIANCE STATUS / TAX COMPLIANCE SYSTEM PIN CODE FROM THE SOUTH AFRICAN REVENUE SERVICE (SARS) AND IF NOT REGISTER AS PER 1.3 ABOVE.					
SUP STA	PLIER COMPLIANCE TUS	TAX COMPLIANCE SYSTEM PIN:			

ANNEXURE 4: BIDDER'S DISCLOSURE

1. PURPOSE OF THE FORM

Any person (natural or juristic) may make an offer or offers in terms of this invitation to bid. In line with the principles of transparency, accountability, impartiality, and ethics as enshrined in the Constitution of the Republic of South Africa and further expressed in various pieces of legislation, it is required for the bidder to make this declaration in respect of the details required hereunder.

Where a person/s are listed in the Register for Tender Defaulters and / or the List of Restricted Suppliers, that person will automatically be disqualified from the bid process.

2. BIDDER'S DECLARATION

2.1 Is the bidder, or any of its directors / trustees / shareholders / members / partners or any person having a controlling interest ¹ in the enterprise, employed by the state?
YES/NO

2.1.1 If so, furnish particulars of the names, individual identity numbers, and, if applicable, state employee numbers of sole proprietor/ directors / trustees / shareholders / members/ partners or any person having a controlling interest in the enterprise, in table below.

Full Name	Identity Number	Name of State institution

is	by you, or any person connected with the bidder, have a relationship with any person who employed by the procuring institution? YES/NO If so, furnish particulars:
i	Does the bidder or any of its directors / trustees / shareholders / members / partners or any person having a controlling interest in the enterprise have any interest in any other related enterprise whether or not they are bidding for this contract? YES/NO
	If so, furnish particulars:
3 DE	ECLARATION
submitt	undersigned, (name)
3.1 I	have read, and I understand the contents of this disclosure;

¹ the power, by one person or a group of persons holding the majority of the equity of an enterprise, alternatively, the person/s having the deciding vote or power to influence or to direct the course and decisions of the enterprise.

- 3.2 I understand that the accompanying bid will be disqualified if this disclosure is found not to be true and complete in every respect;
- 3.3 The bidder has arrived at the accompanying bid independently from, and without consultation, communication, agreement, or arrangement with any competitor. However, communication between partners in a joint venture or consortium² will not be construed as collusive bidding.
- 3.4 In addition, there have been no consultations, communications, agreements or arrangements with any competitor regarding the quality, quantity, specifications, prices, including methods, factors or formulas used to calculate prices, market allocation, the intention or decision to submit or not to submit the bid, bidding with the intention not to win the bid and conditions or delivery particulars of the products or services to which this bid invitation relates.
- 3.4 The terms of the accompanying bid have not been, and will not be, disclosed by the bidder, directly or indirectly, to any competitor, prior to the date and time of the official bid opening or of the awarding of the contract.
- 3.5 There have been no consultations, communications, agreements, or arrangements made by the bidder with any official of the procuring institution in relation to this procurement process prior to and during the bidding process except to provide clarification on the bid submitted where so required by the institution; and the bidder was not involved in the drafting of the specifications or terms of reference for this bid.
- 3.6 I am aware that, in addition and without prejudice to any other remedy provided to combat any restrictive practices related to bids and contracts, bids that are suspicious will be reported to the Competition Commission for investigation and possible imposition of administrative penalties in terms of section 59 of the Competition Act No 89 of 1998 and or may be reported to the National Prosecuting Authority (NPA) for criminal investigation and or may be restricted from conducting business with the public sector for a period not exceeding ten (10) years in terms of the Prevention and Combating of Corrupt Activities Act No 12 of 2004 or any other applicable legislation.

I CERTIFY THAT THE INFORMATION FURNISHED IN PARAGRAPHS 1, 2 and 3 ABOVE IS CORRECT.

I ACCEPT THAT THE STATE MAY REJECT THE BID OR ACT AGAINST ME IN TERMS OF PARAGRAPH 6 OF PFMA SCM INSTRUCTION 03 OF 2021/22 ON PREVENTING AND COMBATING ABUSE IN THE SUPPLY CHAIN MANAGEMENT SYSTEM SHOULD THIS DECLARATION PROVE TO BE FALSE.

Signature	Date
Position	Name of bidder

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² Joint venture or Consortium means an association of persons for the purpose of combining their expertise, property, capital, efforts, skill and knowledge in an activity for the execution of a contract.

ANNEXURE 5: SHAREHOLDERS AND DIRECTORS INFORMATION

[Note to the bidder: the bidder must complete the information set out below. If the bidder requires more space than is provided below it must prepare a document in substantially the same format setting out all the information referred to below and return it with Returnable Schedule 2.]

1	Shar	ehol	ders	/ Mem	hers

Name of the shareholder	ID Number	Race	Gender	% Shares
Note: The hidder must also attack	the detailed Company	/ Croup Stru	otura whore relev	ont

Note: The bidder must also attach the detailed Company/ Group Structure where relevant.

2	Trust	Infor	mation

With reference to point 8.6 IDC Rights, should a trust form part of the Company / Group structure then the following must be submitted as part of your proposal.

	Copy of trust deed or other founding document by which trust is created.
Documents necessary to verify the Identity of a Trust	Letters of authority (as issued by the Master of the High Court)
	Personal details of each Trustee, each Beneficiary, the Founder, and the person authorised to act on behalf of the Trust

3 Black Shareholders/ Members as per the B-BBEE Certificate

Name of the shareholder	ID Number	Race	Gender	% Shares
Total Black Shareholding % as per the current and valid B-BBEE Certificate				

4 Directors

Name of the shareholder	ID Number	Race	Gender
I, THE UNDERSIGNED (NAME)			

Position	Name of bidder
Signature	Date
CERTIFY THAT THE INFORMATION	FURNISHED ABOVE IS CORRECT.
i, The UNDERSIGNED (NAME)	
I THE LINDEDSIGNED (NAME)	

ANNEXURE 6: BEE COMMITMENT PLAN

The IDC encourages existing vendors and prospective bidders to support the objectives of B-BBEE and as far as possible strive to improve their B-BBEE contribution status. For bid evaluation purposes, bidders are allocated points in terms of a preference point system based on the Specific Goals which requires the bidder to have a valid B-BBEE certificate or a sworn affidavit in case of a EME or QSE.

Bidders are therefore required to submit a B-BBEE improvement plan in view of the new B-BBEE Codes of Good Practice. Bidders must indicate the extent to which their ownership, management control, employment equity, preferential procurement and enterprise development will be maintained or improved over the contract period in the event that they are successful in this bid process.

ANNEXURE 7: DISCLOSURE STATEMENT

In terms of the tender condition 8.6, which allows the IDC to conduct background checks on bidders and its shareholders and directors, the IDC hereby requires bidders to provide the following additional information:

- 1. The IDC considers the integrity of its appointed service providers to be of critical importance. The IDC reserves the right to apply its objective criteria to award to any bidders whose integrity, based on past conduct (during the 5 years immediately preceding the bid submission date), it considers questionable.
- 2. To this end, the IDC requires each bidder to include in its bid, a disclosure statement which details the following (sufficient information and supporting documentation for the IDC to make its own assessment as to the materiality or seriousness of allegations regarding the bidder's integrity or conduct): any criminal charges made against the bidder or any of its directors, shareholders, or management officials regarding their professional conduct;
 - **2.1.** any civil proceedings initiated against the bidder or any of its directors, shareholders, or management officials regarding their professional conduct; and
 - **2.2.** any other enquiry or similar proceedings initiated or threatened against the bidder or any of its directors, shareholders, or management officials regarding their professional conduct.
- **3.** Where the bidder is a consortium, the disclosure statement referred to in paragraph 2.2 above must be made separately in respect of each consortium partner.
- **4.** In the event that the bidder's circumstances change, after submission of its bid, regarding any matter referred to in paragraph 2.2 above or in regard to any matter referred to in its disclosure statement, the bidder must submit a written notification to IDC indicating the nature and extent of such changed circumstances.
- 5. The IDC reserves the right to seek such additional information from any bidder, in respect of the disclosure statement referred to in paragraph 2.2 above, as it may, in its sole discretion, determine, whether such information has been requested under this RFP or otherwise, and may require the bidder to make oral presentations for clarification purposes or to present supplementary information, in respect of the disclosure statement if so required by the IDC.
- 6. Based on its own assessment of the contents of the bidder's disclosure statement and any publicly available information which is relevant to the contents of such disclosure statement, the IDC will decide whether the bidder's conduct or any allegations relating thereto pose a risk, reputational or otherwise, to the IDC; and if it reaches an adverse conclusion the IDC will in its sole discretion have the right not to award a contract or order.

SIGNED		DATE
(Print name of signatory)		
Designation		
FOR AND ON BEHALF OF:	COMPANY NAME	
	Tel No	
	Fax No	
	Cell No	

ANNEXURE 8: PRIVACY & PROTECTION OF PERSONAL INFORMATION ACT 4 OF 2013 REQUIREMENTS

Request for Proposal No:	
Name of Bidder:	
Authorised signatory:	

Protecting personal information is important to the Industrial Development Corporation (IDC). To do so, IDC follows general principles in accordance with applicable privacy laws and the Protection of Personal Information Act 4 of 2013 (POPIA).

IDC's role as a responsible party, is amongst others to process personal information for the intended purpose for which it was obtained and in line with legal agreements with its respective/ prospective clients, third parties, suppliers, and operators.

Who is an Operator? A person or body/ entity which processes personal information for the IDC in terms of a contract or mandate.

Who is a Supplier? a natural or juristic person that provides a product or renders a service to the IDC. A supplier could also be considered as an operator, an independent responsible party or (together with IDC) a joint responsible party.

If the supplier or business partner provides IDC with its related persons' personal information, the supplier or business partner warrants that the related persons are aware of and have consented to the sharing and processing of their personal information with/by IDC. IDC will process the personal information of related persons as stated under a contractual agreement or as required by any related legislation.

Examples of the personal information of the supplier or business partner where relevant may include (but are not limited to): financial information, including bank statements provided to the IDC; invoices issued by the supplier or business partner; the contract/ legal agreement between the IDC and the supplier or business partner; other identifying information, which includes company registration numbers, VAT numbers, tax numbers and contact details; marital status and matrimonial property regime (e.g. married in community of property); nationality; age; language; date of birth; education; financial history; identifying numbers (e.g. an account number, identity numbers or passport numbers); email address; physical address (e.g. residential address, work address or physical location); information about the location (e.g. geolocation or GPS location); telephone numbers; online and other unique identifiers; social media profile/s; biometric information (like fingerprints, facial recognition signature; race; gender; sex; criminal history.

Example of Special personal information is personal information about the following: · criminal behaviour, or any proceedings in respect of any offence allegedly committed by a data subject or the disposal of such proceedings; religious and philosophical beliefs; trade union membership; political beliefs; health, including physical or mental health, disability, and medical history; or biometric information (e.g. to verify identity).

$\frac{\text{RESPONSIBILITIES OF SUPPLIERS AND BUSINESS PARTNERS WHO ARE OPERATORS UNDER}{\text{POPIA}}$

Where a supplier or business partner, in terms of a contract or mandate, processes personal information for the IDC and is considered an operator of the IDC, the supplier or the business partner will be required to adhere to the obligations set out in the IDC data privacy or POPIA policy. This policy sets out the rules of engagement in relation to how personal information is processed by suppliers and business partners on behalf of the IDC as well as the minimum legal requirements that IDC requires the suppliers and business partners to adhere to, including compliance with POPIA as summarised in the below table.

ITEM	GUIDING CONDITIONS FOR PROCESSING PERSONAL INFORMATION	YES	NO
1.	Accountability	Yes	No
	The respective clients, third parties, suppliers and operators and its members		
	will ensure that the provisions of POPIA, the guiding principles outlined in the	_	
	policy and all the measures that give effect to such provisions are complied		
	with at the time of the determination of the purpose and means of the		
	processing and during the processing itself. In the event that an employee of		
	the IDC or any person acting on behalf of the corporation who through their		
	intentional or negligent actions and/or omissions fail to comply with the		
	principles and responsibilities outlined, proper corrective measures will be		
	applied.		
2.	Processing Limitation	Yes	No
	The respective clients, third parties, suppliers and operators and its members		
	will ensure that information is only processed for the justifiable reason and		
	processing is compatible with the purpose of the collection.		
3.	Purpose Specification	Yes	No
	All respective clients, third parties, suppliers and operators and its members		
	will process personal information only for specific, explicitly defined, and		
	legitimate reasons. The respective clients, third parties, suppliers and		
	operators will inform IDC of reasons prior to collecting or recording their PI.		
4.	Further Processing Limitation	Yes	No
	Personal information will not be processed for a secondary purpose unless		
	that processing is compatible with the original purpose. Thus, where the		
	respective clients, third parties, suppliers and operators seek to process		
	personal information it holds for a purpose for which it was originally collected,		
	and where this secondary purpose is not compatible with the original purpose,		
	respective clients, third parties, suppliers and operators will first obtain		
	additional consent from the IDC.		
5.	Information Quality	Yes	No
	The respective clients, third parties, suppliers and operators will take		
	reasonable steps to ensure that all personal information collected is complete,		
	accurate and not misleading. Where PI is collected or received from third		
	parties, the respective clients, third parties, suppliers and operators will take		
	reasonable steps to confirm that the information is correct by verifying the		
	accuracy of the information directly with the data subject or by way of		
	independent sources.		N.1
6.	Open Communication	Yes	No
	Reasonable steps will be taken by the respective clients, third parties,		
	suppliers and operators to ensure that the IDC is notified of the purpose for		
7.	which the information is being collected, used, and processed. Security Safeguards	Yes	No
<i>'</i> .	It is a requirement of POPIA for responsible parties, business partners and		
	operators to adequately protect personal information. IDC will need to review		Ш
	suppliers or business partner security controls and processes to ensure that		
	personal Information is compliant with the conditions of the lawful processing		
	of personal information as set out in the POPIA. This would be a continuous		
	monitoring and review that will be conducted by the IDC at its discretion.		
8.	Data Subject Participation	Yes	No
0.	A data subject whose PI has been collected, stored, and processed by the		
	respective clients, third parties, suppliers and operators must have		
	communication channels to attend to may request for the correction or		
	deletion of such information.		

I,	(print name)	hereby certif	y that the	information,	facts,	and
representations are correct and that I am	n duly authoriz	ed to sign on b	ehalf of the	company.		
Name of Company/ Entity:						
Company/ Entity Registration Number: _						
Company/ Entity VAT Registration Numb	ber:					
Signature (Company/ Entity Representa	tive)					
 Date	-					