



**SOC LIMITED**

(Reg. No. 1992/006368/30)

Incorporated by Act No 116 of 1992

# ALEXKOR RMC JV

Orange Road  
Private Bag X5  
ALEXANDER BAY  
8290

Tel. : +27 (027) 831 8300

Fax : +27 (027) 831 1910



(Reg. No. 2006/034807/07)

**RFQ No: 16/2026-2027**

## **REQUEST FOR QUOTATION: SECURITY RISK ASSESSMENT AND RECOMMENDATION FOR THE EXECUTIVE MEMBERS MOVEMENTS.**

**Date: 14 MAY 2026.**

Dear Sir/Madam,

1. Alexkor RMC PSJV requests your price quotation proposal for the item(s) specified in this request for quotation (RFQ).
2. Your quotation proposal should be received on or before **25 MAY 2026 at 12h00** mid-day to the email below.  
  
**Email address:** [tenders@alexkor.co.za](mailto:tenders@alexkor.co.za)
3. Quotation(s) proposal should be sent by email to the address given above.
- 3.1. It is the exclusive responsibility of the bidders to ensure that the email containing the quotation reaches the above address before the time and date.
4. Quotations should remain valid for a period not less than 60 days after the deadline date specified for submission.
5. The terms and conditions specified in the RFQ will take precedence over any terms and conditions stated in your quotation.
6. Quotations shall give a comprehensive description of the proposed service and or items supplied.
7. **The rates quoted should be fixed for the duration of the contract period and should not be subject to adjustment on any account.**
8. The purchaser will award the contract to the bidder whose quotation has been determined to be substantially responsive to the stated RFQ requirements.
- 8.1 Notwithstanding the above, Alexkor RMC JV reserves the right to accept or reject any quotation(s) and to cancel the bidding process or reject all quotation at any time prior to the award of the contract.



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9. The normal payment terms of Alexkor RMC JV is 30 days upon satisfactory delivery of goods or services and acceptance thereof by Alexkor RMC JV.
10. We look forward to receiving your quotation and thank you for your interest in supplying/servicing Alexkor RMC PSJV.
11. The RFQ will be evaluated in two (2) stages that is:
  - Compulsory Admin compliance documents
  - And 80/20 specific goals

## 12. SCOPE OF WORK/SERVICES

### RISK ASSESSMENT FOR EXECUTIVE MOVEMENTS (BOARD CHAIRPERSON & CEO)

#### 12.1 Purpose

To conduct a comprehensive security risk assessment on the movements of the Board Chairperson and Chief Executive Officer (CEO)/GMM, in order to determine the level of threat exposure and whether specialized protection measures are required during transit between key locations.

#### 12.2. Objectives

- Identify and evaluate potential threats and vulnerabilities associated with executive movements.
- Assess current security measures in place for travel and site access.
- Determine risk levels across different movement environments.
- Recommend appropriate protection measures, including whether dedicated close protection is required.

#### 12.3 Scope Coverage

The assessment will cover all routine and non-routine movements, including:

##### 12.3.1 Travel Routes

- Movement between residence, workplace, and operational sites (e.g., mine).
- Transfers to and from airports.
- Routes to external meetings and events.
- Identification of high-risk routes, choke points, and isolated areas.



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## 12.3.2 Key Locations

- Alexkor Corporate offices (Alexander bay/Megawatt Park)
- Mine sites and remote operations
- Airports and transport hubs
- Hotels and meeting venues

## 12.3.3 Transport Arrangements

- Type and condition of vehicles used
- Use of company vs private transport
- Driver vetting and competency
- Journey management procedures

## 12.3.4 Exposure Points

- Arrival and departure procedures
- Public visibility and predictability of movements
- Waiting areas and parking zones
- Boarding and disembarking processes

## 13. Threat Assessment

The following threat categories will be evaluated:

- Crime (robbery, hijacking, theft)
- Targeted attacks (kidnapping, intimidation, extortion)
- Insider threats (employees, contractors)
- Protest action and labour unrest
- Opportunistic threats due to high-profile status
- Information leakage relating to travel plans

## 14. Vulnerability Assessment

- Gaps in current security protocols
- Weaknesses in route planning and journey management
- Communication and coordination deficiencies
- Lack of contingency or emergency response planning
- Inadequate access control at key locations



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## 15. Risk Analysis Methodology

- Likelihood vs impact risk matrix
- Site inspections and route reconnaissance
- Interviews with key stakeholders (security, drivers, executives)
- Review of past incidents and intelligence reports

## 16. Deliverables

The final report will include:

- Executive summary (board-level)
- Detailed risk analysis per movement type
- Risk rating per route and location
- Identification of critical vulnerabilities
- Recommendations for mitigation measures

## 17. Recommendations May Include

- Close protection services (armed/unarmed)
- Secure transport protocols and convoy use
- Route variation and journey planning procedures
- Advance security assessments for venues
- Enhanced access control and escort procedures
- Communication protocols and emergency response plans

## 18. Reporting Line

- The assessment team will report to the Head of Security or designated authority.

## 19. Confidentiality

All findings and recommendations will be treated as strictly confidential due to the sensitive nature of executive security.

**All prices must be VAT INCLUSIVE and quotation must include all costs.**



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## 20. Basis of Award

The appointment will be made to the bidder that meets the mandatory requirements and obtains the highest overall score after the application of price and preference in accordance with the applicable legislative framework, the Preferential Procurement Regulations, 2022, and the entity's SCM policy.

### 1. Compulsory administrative required documents

Document description	Attached Yes or No
1. Quotation (ON SUPPLIER LETTER HEAD) should be based on the rates for the required resources	
1. Recent, Valid Tax Clearance Certificate/SARS pin (copy).	
2. Declaration Form (SBD 4) must be completed and signed	
3. Valid BBBEE Certificate or Sworn affidavit (copy)	
4. Copy of Central Supplier Database(CSD) registration from National Treasury. (the latest report not older than 1 month).	
5. Copy of Company Registration.	
6. Company profile and Valid Pcira Certificate	
7. CVs and qualifications of the person who will be doing security assessment, must be Grade A registered (Valid Pcira certificate), firm arm competency certificate(valid), 3 to 5 years' experience in conducting security assessment for executive management.	
8. Two or more reference letters (letter must be signed) for the similar services performed before on the letter head of that particular client	
9. Criminal record of the person which will be doing the assessment	

### 2. Specific goals



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The specific goals allocated points in terms of this tender	Source document required as evidence	Number of points allocated (20)
Black owned (51% or more black ownership)	BBBEE certificate/Sworn affidavit	3
Black women(51% or more women ownership)	BBBEE certificate/Sworn affidavit	4
Black youth (51% or more youth ownership)	BBBEE certificate/Sworn affidavit	2
People with disability(20% or more disabled people ownership)	BBBEE certificate/Sworn affidavit	1
Locality	Proof of business address must be submitted	10
	Namaqualand Area (10 points)	
	Northern Cape (6 points)	
	Other province (4 points)	
<b>TOTAL</b>		<b>20</b>

**APPROVED BY:**

2026/05/14

**Mr. S. Jantjies**  
Security Manager