



NATIONAL LOTTERIES COMMISSION

REQUEST FOR QUOTE: FACILITATION OF THE STRATEGIC PLANNING & RISK SESSION

BID PROCESS	BID REQUIREMENTS
RFQ Number	RFQ/2025-007-011
RFQ Issue Date	11 June 2025
Closing Date and Time	16 July 2025 @ 11:00
RFQ Validity Period	90 days from the closing date
	Bidders must submit electronic via USB.
RFQs are to be submitted to	Documents be submitted in hand to below address:
the following address on the	
stipulated closing date and	The Senior Manager: Supply Chain Management National
time:	Lotteries Commission
	333 Grosvenor Street Block D,
	Hatfield Gardens Hatfield,
	Pretoria 0083





SECTION 1: INTRODUCTION, BACKGROUND AND SCOPE OF REQUIREMENTS

1. INTRODUCTION AND BACKGROUND

- 1.1. The National Lotteries Commission (NLC) is a public entity established by the Lotteries Act No. 57 of 1997, as amended, to regulate the South African lotteries industry. The functions of the NLC can be divided into two categories, namely "regulation of National Lottery and otherLotteries" and "administration of the National Lottery Distribution Trust Fund (NLDTF)".
- 1.2. In preparation for the 2026/27 financial year, the NLC seeks to engage a professional facilitator to direct its strategic planning & risk session. This process is essential to aligning the Commission's goals, assessing strategic risks, and ensuring an integrated performance planning approach.

2. PURPOSE

2.1. To appoint a suitably qualified and experienced service provider to facilitate a three-day Board & Management Strategic Planning & Risk session, compile a report of the outcomes, and support the development of the NLC's Annual Performance Plan (APP) and Strategic Risk Register for the 2026/27 financial year.

3. SCOPE OF REQUIREMENT

The appointed facilitator will be expected to deliver the following:

3.1. Facilitation of a 3-Day Board & Management Strategic Planning & Risk Session

- Direct and manage the flow and participation of the session.
- Apply appropriate methodologies to encourage engagement, innovation, and alignment.
- Guide discussions on strategic direction, priorities, and emerging trends.
- Facilitate a strategic risk assessment exercise in collaboration with NLC executives and management.

3.2. Strategic Risk Assessment

Identify, assess, and prioritise key strategic risks facing the NLC.





- Align risks with organisational objectives and strategic themes.
- Establish risk appetite and tolerance levels
- Map the identified risks to the combined assurance framework
- Document and present the risk assessment, tolerance and combined assurance outcomes.

3.3. Compilation of the Strategic Planning Report

- Compile a comprehensive report summarising the key discussions, decisions, and outcomes of the session.
- Include recommendations, strategic priorities, and next steps.
- Submit the report within 7 working days after the session.

3.4. Development of the Annual Performance Plan (APP) 2026/27

- Assist in translating strategic priorities into performance indicators and targets.
- Ensure alignment with the Medium-Term Development Plan (MTDP), NDP, the DTIC strategic priorities, Growth and Inclusion Strategy (GAIN) and relevant legislative frameworks.
- Work with the NLC's Corporate Performance unit to finalise the draft APP.

3.5. Development of the Strategic Risk Register

- Compile a formal Strategic Risk Register based on the outcomes of the risk assessment session.
 - Ensure risks are clearly defined, with mitigating actions and responsible parties.
- Provide a final Strategic Risk Register in Excel and PDF format.

3.6. Industry & Theme Specific Experts

To enrich the strategic planning process and ensure alignment with the evolving external environment, the facilitator/service provider is also expected to:

- Identify and secure at least four (4) suitable speakers whose expertise aligns with the theme of the session, including but not limited to areas such as Artificial Intelligence, governance, public sector innovation, and regulatory strategy.
- Coordinate speaker participation and ensure content is aligned with session objectives.

4. SPECIFICATION

4.1. The scope of work for the strategic planning facilitator will include the following:





DELIVERABLE	TIMEFRAME
Facilitation of 3-day session	5, 6 & 7 August 2025
Strategic Planning Report	Within 7 working days after session
Draft Annual Performance Plan 2026/27	Within 15 working days after session
Strategic Risk Register (Inc risk appetite/tolerance and combined assurance)	Within 10 working days after session
Industry specific & theme experts (speakers)	5, 6 & 7 August 2025

5. REPORTING REQUIREMENTS

5.1. The service provider will jointly report to the Manager: Strategy & Corporate Performance and to the Chief Risk Officer.

6. DURATION OF THE PROJECT

6.1. The expected duration of the project is 1(one) month after the receipt of the appointment letter and the purchase order.





SECTION 2: NOTICE TO BIDDERS

7. Terms and Conditions of Request for Quotation (RFQ)

- 7.1. This document may contain confidential information that is the property of the Commission.
- 7.2. No part of the contents may be used, copied, disclosed, or conveyed in whole or in part to any party in any manner whatsoever other than for preparing a proposal in response to this RFQ without prior written permission from the Commission.
- 7.3. All copyright and intellectual property herein vests with the Commission.
- 7.4. Late and incomplete submissions will not be accepted.
- 7.5. No services must be rendered, or goods delivered, before an official Commission Purchase Order form has been received
- 7.6. This RFQ will be evaluated in terms of the 80/20 preference point system prescribed by the Preferential Procurement Policy Framework Act of 2000 and PPR of 2022.
- 7.7. Suppliers are required to register on the Central Supplier Database at www.csd.gov.za.
- 7.8. Suppliers must provide their CSD registration number (and attach a CSD Summary report) and ensure that their tax matters are compliant.
- 7.9. All questions regarding this RFQ must be forwarded to quotation@nlcsa.org.za, within three (3) days of the closing date.
- 7.10. Any supplier who has reasons to believe that the RFQ specification is based on a specific brand must inform the Commission via email.

8. General rules and instructions

- 8.1. News and press releases
 - 8.1.1. Bidders or their agents shall not make any news releases concerning this RFQ or theawarding of the same or any resulting agreement(s) without the consent of, and then only in coordination with, the Commission.
- 8.2. Precedence of documents





- 8.2.1. This RFQ consists of several sections. Where there is a contradiction in terms betweenthe clauses, phrases, words, stipulations, or terms and herein referred to generally as stipulations in this RFQ and the stipulations in any other document attached hereto, or the RF submitted hereto, the relevant stipulations in this RFQ shall take precedence.
- 8.2.2. Where this RFPQ is silent on any matter, the relevant stipulations addressing such matter, which appear in the PPPFA, shall take precedence. Bidders shall refrain from incorporating any additional stipulations in their proposal submitted in terms hereof other than in the form of a marked recommendation that the Commission may, in its sole discretion, elect to import or to ignore. Any such inclusion shall not be used for any purpose of interpretation unless it has been so imported or acknowledged by the Commission.
- 8.2.3. It is acknowledged that not all stipulations in the PPPFA are equally applicable to all matters addressed in this RFQ. It, however, remains the exclusive domain and election of the Commission as to which of these stipulations are applicable and to what extent. Bidders are hereby acknowledging that the decision of the commission in this regard is final and binding. The onus to enquire and obtain clarity in this regard rests with the Bidder(s). The Bidder(s) shall take care to restrict their enquiries in this regard to the most reasonable interpretations required to ensure the necessary consensus.

8.3. Preferential procurement reform

- 8.3.1. The commission supports B-BBEE as an essential ingredient of its business. In accordance with government policy, the commission insists that the private sector demonstrates its commitment and track record to B-BBEE in the areas of ownership (shareholding), skills transfer, employment equity and procurement practices (SMME Development), etc.
- 8.4. National Industrial Participation Programme.
 - 8.4.1. The Industrial Participation policy, which was endorsed by the Cabinet on 30 April 1997, is applicable to contracts that have imported content. The NIP is obligatory and therefore must be complied with. Bidders are required to sign and submit the Standard Bidding Document (SBD).

8.5. Language





- 8.5.1. Bids shall be submitted in English.
- 8.6. Gender
 - 8.6.1. Any word implying any gender shall be interpreted to imply all other genders.
- 8.7. Headings
 - 8.7.1. Headings are incorporated into this RFQ document and submitted in response thereto, for ease of reference only and shall not form part thereof for any purpose of interpretationor for any other purpose.
- 8.8. Occupational Injuries and Diseases Act 13 of 1993
 - 8.8.1. The Bidder warrants that all its employees (including the employees of any subcontractor that may be appointed) are covered in terms of the Compensation for Occupational Injuries and Diseases Act 13 of 1993 and that the cover shall remain in force for the duration of the adjudication of this RFQ and/ or subsequent agreement. The commission reserves the right to request the Bidder to submit documentary proof of the Bidder's registration and "good standing" with the Compensation Fund, or similar proof acceptable to the commission.
- 8.9. Processing of the Bidder's Personal Information
 - 8.9.1. All Personal Information of the Bidder, its employees, representatives, associates and sub-contractors ("Bidder Personal Information") required under this RFQ is collected and processed to assess the content of its tender proposal and awardthe bid. The assessment and award of the bid shall be conducted in accordance with applicable legislation, including the PPPFA and NLC SCM Policy. The Bidder is advised that Bidder Personal Information may be passed on to third parties to whom the commission is compelled by law to provide such information. For example, where appropriate, the commission is compelled to submit information to the National Treasury's Database of Restricted Suppliers.
 - 8.9.2. All Personal Information collected will be processed in accordance with POPIA and withthe Commission's Data Privacy Policy.
 - 8.9.3. The commission will ensure that the rights of the Bidder and of its employees and representatives (i.e., the right of access and the right to rectify) are effectively guaranteed in accordance with the procedures as specified in the commission's PAIA manual.





8.9.4. In signing this document, the Bidder consents to the use of its Personal Information for the purposes as specified in section 2.9.1 above.

9. National Treasury's Central Supplier Database

- 9.1. Bidders are required to self-register on the National Treasury's Central Supplier Database (CSD) which has been established to centrally administer supplier information for all organs of state and facilitate the verification of certain key supplier information.
- 9.2. The Commission may not award business to a bidder who has failed to register on the CSD.
- 9.3. Only foreign suppliers with no local registered entity need not register on the CSD.
- 9.4. The CSD can be accessed at https://secure.csd.gov.za/

10. Confidentiality

- 10.1. Bids submitted for this Request for Proposals will not be revealed to any other biddersand will be treated as contractually binding.
- 10.2. The Commission reserves all the rights afforded to it by POPIA in the processing of any ofits information as contained in Bid Proposals.
- 10.3. The Bidder acknowledges that it will obtain and have access to personal information of The Commission and agrees that it shall only process the information disclosed by the Commission in terms of this bid award and only for the purposes as detailed in this RFQ and in accordance with any applicable law.
- 10.4. The Bidder shall notify the Commission in writing of any unauthorized access to personal information and the information of a third party, through cybercrimes or suspected cybercrimes, in its knowledge and report such crimes or suspected crimes tothe relevant authorities in accordance with applicable laws, after becoming aware of such.

11. Communication





- 11.1. Specific queries relating to this RFQ should be submitted quotation@nlcsa.org.za,
 2 days before the closing date.
- 11.2. In the interest of fairness and transparency, the Commission's response to such a query may be made available to other bidders.
- 11.3. It is prohibited for bidders to attempt, either directly or indirectly, to canvass any officer or employee of the Commission in respect of this RFQ between the closing date and the date of the award of the business.
- 11.4. Bidders found to be in collusion with one another will be automatically disqualified and restricted from doing business with organs of state for a specified period.

12. Supplier Performance

- 12.1. The National Lotteries Commission conducts regular performance reviews in accordance with the requirements for the classification of the contract and or stakeholder by making use of supplier evaluation forms. The evaluation is conducted against the deliverables or scope of the contract, with a minimum of an annual review done for contracts longer than a year and a review at completion of the contract for those contracts less than a year.
- 12.2. Ad-hoc performance reviews shall be conducted where non-performance is identified outside the review period.
- 12.3. Non-performance will be addressed with at least a formal letter advising specific non-performing areas and stating remedial action/s required within specific time frames. Non-adherence to remedial actions shall lead to escalating performance managementactions.
- 12.4. Any party to this agreement may request to participate in a joint performance review where appropriate and seek continuous improvement opportunities.

SECTION 3: EVALUATION CRITERIA

13. The Commission will evaluate all proposals in terms of the Preferential Procurement Regulation of 2022 and the Preferential Procurement Policy Framework Act. No. 5





of 2000 (PPPFA). The following phase evaluation criteria will be considered in evaluating the proposals, being:

Stage 1: RFQ Closing Date and Submission Instructions, and Format

13.1. RFQ Closing Details

The deadline for RFQ submission is **16 July 2025 @ 11:00** Standard South African Time. Any late RFQ will not be accepted. Proposals are to be submitted to the following address: Quotation@nlcsa.org.za

Stage 2: Administrative Compliance

13.2. All bid respondents must submit the required documents that comply with all this request for quotation. The Administrative Compliance Evaluation will include the following:

E	ALUATION CRITERIA	SUPPORTING DOCUMENT
•	Signed standard bidding documents (SBD	Fully Completed Standard Bidding
	Forms). It is required that the bidder must provide	Documents SBD 1 and SBD 6.1
	correct information and declarationin the SBD	
	Forms duly signed by the authorized person	
•	Original signed consent form in terms of the	
	Protection of Personal Information Act 4 of 2013	POPIA Consent Form
	(POPIA)	
•	BBBEE Certificate/ Sworn Affidavit in terms of	BEE Certificate/SwornAffidavit
	Codes of GoodPractice	BEE Certificate/SwornAmdavit
•	Registered with the Central Supplier Database	Full CSD Report with SARS Tax
	(CSD). RecentCentral Supplier Database (CSD)	Compliance Status
•	CIPC Registrations Documents	CIPC CK Documents

Note to Bidders:

Bidders may be requested, at the behest of the NLC, to submit via courier services to the SCM unit of the NLC, within a minimum of 3 working days from the date of request,





hard copy certified qualifications, memberships certificates, COIDA etc., which may have been requested for mandatory or functionality assessment. Failure to submit the information within the requested period shall render the bidder non-responsive.

Stage 3: Mandatory Requirements

13.3. Bidders are required to fully comply with the mandatory requirements as specified, and failure tomeet the requirements below will result in disqualification.

TECHNICAL EVALUATION/REQUIREMENT	SUPPORTING DOCUMENT
Fully Completed and signed Standard Bidding Document: SBD 4	Fully Completed SBD 4
In the event of the bidder being in a joint venture (JV), a signed JV agreement must be submitted (where applicable)	JV Agreement

Stage 4: Evaluation on Functionality.

13.4. Bidders are required to obtain a minimum of 70 points out of 100 points to progress to the next phase of evaluation. Bidders who have obtained less than 70 points as prescribed by above will be deemed as non-responsive.

CATEGORY & CRITERIA	POINTS			
	Bidder (s) are required to demonstrate			
COMPANY	COMPANY relevant experience and competency of			
EXPERIENCE	IENCE the company for all successfully			
	completed projects.			
	Bidder must submit full details of reliable contactable dully			
CONTACTABLE	signed reference letters where successfully completed projects			
REFERENCE LETTERS	S where the strategic facilitation & the identification of strategic			
	risks was conducted.			





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CATEGORY & CRITERIA	POINTS				
The bidder must provide a maximum of (5) f			ve reference letters		
	from contactable existing/ recent clients (within the past 5				
	years) of projects successfully completed . The reference letter				
	must be in the letterhead of the client's name, contact name,				
	address, phone number, and duration of the contract, a brief				
	description of the services that provided, the reference letter				
	must be duly signed by the client.				
	Reference letter from one company is deem	ed as one	referen	се	
	No appointment letters from clients will be a	ccepted	as		
	reference letters.				
	Reference Letters				
	Five relevant reference letters	5			
	Four relevant reference letters	4			
	Three relevant reference letters	3	45		
	Two relevant reference letters	2	15		
	One relevant reference letter	1			
	No relevant reference letters provider or no	0			
	letters attached				
	The CVs and profiles should demonstrate the experience in				
	facilitation of strategic planning sessions				
EVDEDIENCE OF THE	Demonstrated expertise and experience in overseeing,				
EXPERIENCE OF THE	implementing, and managing comprehensiv	e project	s involvi	ng	
PROPOSED LEAD	strategic planning & risk session.				
FACILITATOR	5 years' and more experience as the facilitator of strategic planning & risk sessions	5	30		
<u> </u>					





CATEGORY & CRITERIA DESCRIPTION			er of the duc group	
	4 years' and less than 5 years' experience as the facilitator of strategic planning sessions	4		
	3 years' and less than 4 years' experience as the facilitator of strategic planning sessions	3		
	2 years' and less than 3 years' experience as the facilitator of strategic planning sessions	2		
	1 year and less than 2 years' experience as the facilitator of strategic planning sessions	1		
	Less than 1 year experience or no experience available	0		
	The bidder must demonstrate knowledge of the key			
	requirements and expectations mentioned in	n this do	cument.	
	Methodology to include the following 5 activ	/ities:		
	Facilitation of a 3-Day Board & Management Strategic Planning &			
	Risk Session.			
	Strategic Risk Assessment			
METHODOLOGY AND APPROACH	Compilation of the Strategic Planning Report			
	Development of the Annual Performance Plan (APP) 2026/27			
	Development of the Strategic Risk Register			
	Methodology Approach	Weight	Score	
	Methodology Approach with 5 activities covered in detail	5	25	





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CATEGORY & CRITERIA	DESCRIPTION	POINTS				
	Methodology Approach with 4 activities	4				
	covered in detail	_				
	Methodology Approach with 3 activities	3				
	covered in detail	3				
	Methodology Approach with 2 activities	2				
	covered in detail	2				
	Methodology Approach with 1 activity covered	1				
	in detail	•				
	No Methodology Approach provided or	0				
	activities not covered in detail					
	Strategic Planning Report					
	Draft Annual Performance Plan					
	Strategic Risk Register					
	Implementation Plan	Weight	Score			
	Strategic planning report in <u>2 days</u> after					
APPROACH AND	session, draft annual performance plan in 6	5				
IMPLEMENTATION	<u>days</u> after session, and strategic risk register in	5				
PLAN FOR	2 days after session					
STRATEGIC	Strategic planning report in <u>3 days</u> after					
PLANNING REPORT,	session, draft annual performance plan in 8					
DRAFT ANNUAL	<u>days</u> after session, and strategic risk register in	4				
PERFORMANCE PLAN,	4 days after session		15			
AND STRATEGIC RISK	Strategic planning report in <u>4 days</u> after		15			
REGISTER	REGISTER session, draft annual performance plan in <u>10</u>					
	3					
	<u>6 days</u> after session					
	1					
	Strategic planning report in <u>5 days</u> after					
	Strategic planning report in <u>5 days</u> after session, draft annual performance plan in <u>12</u>					
		2				





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CATEGORY & CRITERIA DESCRIPTION	POINTS	
Strategic planning report in <u>7 days</u> after session, draft annual performance plan in <u>15</u> <u>days</u> after session, and strategic risk register in <u>10 days</u> after session	1	
Project plan provided is in excess of the days (more than 7 days for strategic planning report, or more than 15 days for annual performance plan or more than 10 days for strategic risk register or not clear or no project plan provided	0	
TOTAL WEIGHTING:	1	100

Stage 5: Evaluation on Price and Specific Goals as Per PPR2022. The 80/20 Principle based on Price and special goals for the NLC.

13.5. The following formula to be used to calculate the points out of 80 for price inclusive of all applicable taxes. A maximum of 80 points is allocated for price on the following basis:

Price			
The following formula will be used to calculate the points out of 80 for			80
price ir	n resp	ect of a bid with a Rand value equal to or above R30 000	
and up	to a F	Rand value of R50 million, inclusive of all applicable taxes:	
Ps=			
Where	:		
Ps	=	Score for the Bid under consideration Pt	
= Price of Bid under consideration Pmin			
;	=	Price of lowest acceptable Bid	





TOTAL SCORE:

80

A maximum of 20 points will be awarded to a bidder for the specific goals specified for the RFQ.

Specific Goals	Sub - points for specific goals	Maximum points for specific goals	Relevant Evidence	Number of points claimed (80/20 system) (To be completed by the tenderer)
1. Procurement from entities who ar	Copies of ID's/ CIPC Report CSD Recent Report			
Tenderer who have 100% black Ownership	8			
Tenderer who have 51% to 99% black ownership	4	8		
Tenderer who have less than 51% black ownership	0			
2. Procurement from entities who are v	B-BBEE Certificate / B-BBEE Sworn Affidavit			
Tenderer who have 100% women ownership	4			
Tenderer who have 30% to 99% women ownership	2	4		
Tenderer who have less than 30% women ownership	0			
3. Black Youth Ownership			B-BBEE Certificate / B-BBEE Sworn Affidavit	
Tenderer who have 100% black youth ownership	4			
Tenderer who have 30% to 99% black youth ownership	2	4		
Tenderer who have less than 30% black youth ownership	0			





Specific Goals	Sub - points for specific goals	Maximum points for specific goals	Relevant Evidence	Number of points claimed (80/20 system) (To be completed by the tenderer)
4.Procurement from Disabilities			Letter from the Doctor confirming disability and CSD report	
Tenderer who have 20% or more owners with disability	4			
Tenderer who have less than 20% but more than 10% owners with disability	2	4		
Tenderer who have less than 10% owners with disability	0			
Total points for specific goals		20		

Stage 6: Due Diligence

13.6. The Commission reserves the right to undertake a due diligence exercise on the preferred bidder/s as part of a material risk evaluation aimed at determining to its satisfaction the validity of the information provided by the Bidder.

Stage 7: Contract and Award

13.7. The stage is for negotiation after receipt of formal tenders and before the conclusion of contracts with suppliers/contractors submitting the lowest acceptable tender with a view to obtaining an improvement in price, delivery, or content, in circumstances which do not put other tenderers at a disadvantage or affect adversely their confidence or trust in the competitive system. Bidders maybe requested to provide their best and final offers based on contract negotiations.





PRICE SCHEDULE - ANNEXURE A

WORKSTREAM	QUANTITY	UNIT/RATE (EXCLUDING VAT)	TOTAL COST (EXCLUDING VAT)
Inception Plan	1	R	R
Facilitation of a 3-Day Board &			
Management Strategic Planning &	1	R	R
Risk Session			
Strategic Risk Assessment	1	R	R
Compilation of the Strategic	1	R	R
Planning Report	'		
Development of the Annual	1	R	R
Performance Plan (APP) 2026/27	·		
Development of the Strategic Risk	1	R	R
Register	·		
Close out or Handover Report	1	R	R
TOTAL COSTS EXCLUDING VAT			R
15% VAT		R	
TOTAL COST INCLUDING VAT			R





INVITATION TO BID (SBD 1)

PART A

YOU ARE HERE	BY INVITED T	O BID FOR REQU	JIREMENTS							
BID NUMBER:	RFQ/2025- 007-011	ISSUE DATE:	11 July 2025	CLOSIN G DATE:	16 July 2025	CLOSING TIME:	11H00			
DESCRIPTION REQUEST FOR QUOTE: FACILITATION OF THE STRATEGIC PLANNING & RISK SESSION										
BID RESPONSE MUST BE SUBMITTED VIA THE BELOW EMAIL										
Quotation@nlcsa.org.za										
BIDDING PROC	EDURE ENQU	IRIES MAY BEDI	RECTED TO	TECHNICA	L ENQUIRIES	MAY BE DIREC	TED TO:			
CONTACTPERS	ON	Supply Chain M	lanagement	CONTACT	PERSON	SCM				
TELEPHONENU	MBER	012 432 1300		TELEPHON	IE NUMBER	012 432 1309				
FACSIMILENUM	BER			FACSIMILE	NUMBER					
E-MAIL ADDRESS <u>quotation@nlcsa.org.za</u> E-MAIL ADDRESS										
SUPPLIER INFO	RMATION									
NAME OF BIDDE	ER .									
POSTAL ADDRE	SS									
STREET ADDRE	SS									
TELEPHONE NU	IMBER	CODE			NUMBER					
CELL PHONENU	IMBER									
FACSIMILENUM	BER	CODE			NUMBER					
E-MAIL ADDRES	SS									
VAT REGISTRAT NUMBER	ΓΙΟΝ									
SUPPLIER COMF STATUS	PLIANCE	TAX COMPLIAN CESYSTEM PIN:		OR	CENTRA L SUPPLIE R DATABA SE	UNIQUE REGISTRATI REFERENCE MAAA				
B-BBEE STATUSLEVEL VERIFICATION CERTIFICATE Continue				B-BBEE STATUS LEVEL SWORN AFFIDAVIT [TICK APPLICABLEBOX] YES \(\text{NO} \(\text{I} \)						





[A B-BBEE STATUS LEVEL V SUBMITTED IN ORDER TO Q			R EMES & QS	Es)MUST BE				
1. ARE YOU THE ACCREDITED REPRESENTATIVE IN SOUTH AFRICA FOR THE GOODS / SERVICES / WORKS OFFERED?	[IF YES, AN	SWER IAIRE BELOW]						
QUESTIONNAIRE TO BIDDING	FOREIGN SUPPLIERS							
IS THE ENTITY A RESIDENT OF THE	REPUBLIC OF SOUTH AFRICA	A (RSA)?	YES 🗖	NO 🗆				
DOES THE ENTITY HAVE A BRANCH	IN THE RSA?		YES 🗆	NO □				
DOES THE ENTITY HAVE A PERMAN	IENT ESTABLISHMENT IN THE	RSA?	YES 🗖	NO 🗆				
DOES THE ENTITY HAVE ANY SOUP	RCE OF INCOME IN THE RSA?		YES 🗖	NO 🗆				
IS THE ENTITY LIABLE IN THE RSA F	FOR ANY FORM OF TAXATION		YES 🗖	NO 🗆				
IF THE ANSWER IS "NO" TO ALL O REGISTER FORA TAX COMPLIANCI REVENUE SERVICE (SARS) AND IF	FROM THE SOUTH AFRICAN							
TE	PART B RMS AND CONDITIONS F	COP RIDDING						
TAX COMPLIANCE REQUIRE		OK BIDDING						
BIDDERS MUST ENSU	RE COMPLIANCE WITH T	HEIR TAX OBLIGATIONS.						
		NIQUE PERSONAL IDENTIFIC STATE TO VERIFY THE TAXP.						
APPLICATION FOR TAX COMPLIANCE STATUS (TCS) PIN MAY BE MADE VIA E-FILING THROUGH THESARS WEBSITE WWW.SARS.GOV.ZA.								
	JBMIT A PRINTED TCS CE	ERTIFICATE TOGETHER WITH	I THE BID.					
INVOLVED, EACH PAI		/ JOINT VENTURES / SUB-CO PARATE TCS CERTIFICATE / P						
	AILABLE BUT THE BIDDE R MUST BE PROVIDED.	ER IS REGISTERED ON THE CE	ENTRAL SUPP	LIERDATABASE				
NB: FAILURE TO PROVIDE / OF RENDERTHE BID INVALID. SIGNATURE OF BIDDER: CAPACITY UNDER WHICH	I THIS BID IS SIGNED	······································						
(Proof of authority must be sul DATE:	omitted e.g. company re	solution)						
DUID								





SECTION 5: BIDDER'S DISCLOSURE (SBD 4)

1 PURPOSE OF THE FORM

Any person (natural or juristic) may make an offer or offers in terms of this invitation to bid. In line with the principles of transparency, accountability, impartiality, and ethics as enshrined in the Constitution of the Republic of South Africa and further expressed in various pieces of legislation, it is required for the bidder to make this declaration in respect of the details required hereunder.

Where a person/s are listed in the Register for Tender Defaulters and / or the List of Restricted Suppliers, that person will automatically be disqualified from the bid process.

2 Bidder's Declaration

- 2.1 Is the bidder, or any of its directors / trustees / shareholders / members / partners or any person having a controlling interest1 in the enterprise, employed by the state?

 YES/NO
- 2.1.1 If so, furnish particulars of the names, individual identity numbers, and, if applicable, state employee numbers of sole proprietor/ directors / trustees / shareholders / members/ partners or any person having a controlling interest in the enterprise, in table below.

Full Name	Identity Number	Name institutio	of n	State





2.1.2 Do you, or any person connected with the bidder, have a relationship with any person who is employed by the procuring institution?

		YES/NO
2.1.3	If so, furnish particulars:	
2.2	Does the bidder or any of its directors / trustees / shareholders / mer	mbers /
	partners or any person having a controlling interest in the enterprise ha	
	interest in any other related enterprise whether or not they are bidding	for this
	contract?	S/NO
2.2.1	If so, furnish particulars:	
3 D	ECLARATION	
I tha ur	ndersigned, (name)	in
submitt	ing the accompanying bid, do hereby make the following statement	s that I
certify 1	to be true and complete in every respect:	

- 3.1 I have read and I understand the contents of this disclosure;
- 3.2 I understand that the accompanying bid will be disqualified if this disclosure is found not to be true and complete in every respect;
- 3.3 The bidder has arrived at the accompanying bid independently from, and without consultation, communication, agreement or arrangement with any competitor. However, communication between partners in a joint venture or consortium2 will not be construed as collusive bidding.
- 3.4 In addition, there have been no consultations, communications, agreements or arrangements with any competitor regarding the quality, quantity, specifications, prices, including methods, factors or formulas used to calculate prices, market allocation, the intention or decision to submit or not to submit the bid, bidding with the intention not to win the bid and conditions or deliveryparticulars of the products or services to which this bid invitation relates.
- 3.4 The terms of the accompanying bid have not been, and will not be, disclosed by the





bidder, directly or indirectly, to any competitor, prior to the date and there have been no consultations, communications, agreements or arrangements made by the bidder with any official of the procuring institution relation to this procurement process prior to and during the bidding processexcept to provide clarification on the bid submitted where so required by the institution; and the bidder was not involved in the drafting of the specifications or terms of reference for this bid.

3.5 I am aware that, in addition and without prejudice to any other remedy provided to combat any restrictive practices related to bids and contracts, bidsthat are suspicious will be reported to the Competition Commission for investigation and possible imposition of administrative penalties in terms of section 59 of the Competition Act No 89 of 1998 and or may be reported to the National Prosecuting Authority (NPA) for criminal investigation and or maybe restricted from conducting business with the public sector for a period not exceeding ten (10) years in terms of the Prevention and Combating of CorruptActivities Act No 12 of 2004 or any other applicable legislation.

I CERTIFY THAT THE INFORMATION FURNISHED IN PARAGRAPHS 1, 2 and 3 ABOVE IS CORRECT.

I ACCEPT THAT THE STATE MAY REJECT THE BID OR ACT AGAINST ME IN TERMS OF PARAGRAPH 6 OF PFMA SCM INSTRUCTION 03 OF 2021/22 ON PREVENTING AND COMBATING ABUSE IN THE SUPPLY CHAIN MANAGEMENTSYSTEM SHOULD THIS DECLARATION PROVE TO BE FALSE.

Signature	Date
Position	Name of bidder
1 the power, by one person or a group of persons holding the having the deciding vote or power to influence or to direct the	e majority of the equity of an enterprise, alternatively, the person/s e course and decisions of the enterprise.





SBD 6.1

SECTION 6: PREFERENCE POINTS CLAIM FORM IN TERMS OF THE PREFERENTIAL PROCUREMENT REGULATIONS 2022

This preference form must form part of all tenders invited. It contains general information and serves as a claim form for preference points for specific goals.

NB: BEFORE COMPLETING THIS FORM, TENDERERS MUST STUDY THE GENERAL CONDITIONS, DEFINITIONS AND DIRECTIVES APPLICABLE IN RESPECT OF THE TENDER AND PREFERENTIAL PROCUREMENT REGULATIONS, 2022

1. GENERAL CONDITIONS

- 1.1 The following preference point systems are applicable to invitations to tender:
 - the 80/20 system for requirements with a Rand value of up to R50 000 000 (all applicable taxes included)
- 1.2 To be completed by the organ of state

(Delete whichever is not applicable for this tender).

- a) The applicable preference point system for this tender is the 80/20 preference point system.
- b) The 80/20 preference point system will be applicable in this tender. The lowest/ highest acceptable tender will be used to determine the accurate system once tenders are received.
- 1.3 Points for this tender (even in the case of a tender for income-generating contracts) shall be awarded for:
 - (a) Price; and
 - (b) Specific Goals.

1.4 To be completed by the organ of state:

The maximum points for this tender are allocated as follows:

	POINTS
PRICE	80
SPECIFIC GOALS	20
Total points for Price and SPECIFIC GOALS	100





- 1.5 Failure on the part of a tenderer to submit proof or documentation required in terms of this tender to claim points for specific goals with the tender, will be interpreted to mean that preference points for specific goals are not claimed.
- 1.6 The organ of state reserves the right to require of a tenderer, either before a tender is adjudicated or at any time subsequently, to substantiate any claim in regard to preferences, in any manner required by the organ of state.

2. **DEFINITIONS**

- (a) "tender" means a written offer in the form determined by an organ of state in response to an invitation to provide goods or services through price quotations, competitive tendering process or any other method envisaged in legislation;
- (b) "price" means an amount of money tendered for goods or services and includes all applicable taxes less all unconditional discounts.
- (c) "rand value" means the total estimated value of a contract in Rand, calculated at the time of bid invitation, and includes all applicable taxes;
- (d) "tender for income-generating contracts" means a written offer in the form determined by an organ of state in response to an invitation for the origination of income-generating contracts through any method envisaged in legislation that will result in a legal agreement between the organ of state and a third party that produces revenue for the organ of state, and includes, but is not limited to, leasing and disposal of assets and concession contracts, excluding direct sales and disposal of assets through public auctions; and
- (e) "the Act" means the Preferential Procurement Policy Framework Act, 2000 (Act No. 5 of 2000).

3. FORMULAE FOR PROCUREMENT OF GOODS AND SERVICES

3.1. POINTS AWARDED FOR PRICE

3.1.1 THE 80/20 PREFERENCE POINT SYSTEMS

A maximum of 80 points is allocated for price on the following basis:

$$Ps = 80 (1 - Pmin Pmin)$$





Where

Ps = Points scored for price of tender under consideration

Pt = Price of tender under consideration
Pmin = Price of lowest acceptable tender

4. POINTS AWARDED FOR SPECIFIC GOALS

- 4.1. In terms of Regulation 4(2); 5(2); 6(2) and 7(2) of the Preferential Procurement Regulations, preference points must be awarded for specific goals stated in the tender. For the purposes of this tender the tenderer will be allocated points based on the goals stated in table 1 below as may be supported by proof/ documentation stated in the conditions of this tender:
- 4.2. In cases where organs of state intend to use Regulation 3(2) of the Regulations, which states that, if it is unclear whether the 80/20 or 90/10 preference point system applies, an organ of state must, in the tender documents, stipulate in the case of—
 - (a) an invitation for tender for income-generating contracts, that the 80/20 preference point system will apply and that the highest acceptable tender will be used to determine the applicable preference point system; or
 - (b) any other invitation for tender, that the 80/20 preference point system will apply and that the lowest acceptable tender will be used to determine the applicable preference point system, then the organ of state must indicate the points allocated for specific goals for the 80/20 preference point system.





system is applicable, corresponding points must also be indicated as such. Note to tenderers: The tenderer must indicate how they claim points for each preference point system.

5. DECLARATION WITH REGARD TO COMPANY/FIRM

Procurement from entities who are Black Owned	Sub - points for specific goals	Maximu m points for specific goals	Number of points claimed (80/20 system) (To be completed by the tenderer)
Tenderer who have 100% black Ownership	8		
Tenderer who have 51% to 99% black ownership	4		
Tenderer who have less than 51% black ownership	0	8	
2. Procurement from entities who are women Owned			
Tenderer who have 100% women Ownership	4		
Tenderer who have 30% to 99% women ownership	2	4	
Tenderer who have less than 30% women	0	4	
ownership			
3. Youth Ownership		4	
Tenderer who have 100% youth ownership	4		
Tenderer who have 30% to 99% youth ownership	2		
Tenderer who have less than 30% youth	0		
ownership			
4.Procurement from Disabilities			
Tenderer who have 20% or more owners with disability	4	4	
Tenderer who have less than 20% but more than 10% owners with disability	2		
Tenderer who have less than 10% owners with disability	0		
Total points for specific goals		20	

5.1.	Name of company/firm

- 5.2. Company registration number:
- 5.3 TYPE OF COMPANY/ FIRM





- Y Partnership/Joint Venture / Consortium
- Υ One-person business/sole propriety
- Υ Close corporation
- Y Public Company
- Y Personal Liability Company
- Υ (Pty) Limited
- Υ Non-Profit Company
- Y State Owned Company

[TICK APPLICABLE

BOX]

- I, the undersigned, who is duly authorized to do so on behalf of the company/firm, certify that the points claimed, based on the specific goals as advised in the tender, qualifies the company/firm for the preference(s) shown and I acknowledge that:
 - i) The information furnished is true and correct.
 - ii) The preference points claimed are in accordance with the General Conditions as indicated in paragraph 1 of this form.
 - iii) In the event of a contract being awarded as a result of points claimed as shown in paragraphs 1.4 and 4.2, the contractor may be required to furnish documentary proof to the satisfaction of the organ of state that the claims are correct;

 If the specific goals have been claimed or obtained on a fraudulent basis or any of the
 - conditions of contract have not been fulfilled, the organ of state;
 - iv) may, in addition to any other remedy it may have -
 - (a) disqualify the person from the tendering process.
 - (b) recover costs, losses or damages it has incurred or suffered as a result of that person's conduct;
 - (c) cancel the contract and claim any damages which it has suffered as a result of having to make less favourable arrangements due to such cancellation.
 - (d) recommend that the tenderer or contractor, its shareholders and directors, or only the shareholders and directors who acted on a fraudulent basis, be restricted from obtaining business from any organ of state for a period not exceeding 10 years, after the audialteram partem (hear the other side) rule has been applied; and
 - (e) forward the matter for criminal prosecution, if deemed necessary.





	SIGNATURE(S) OF TENDERER(S)
SURNAME AND NAME:	
DATE:	
ADDRESS:	





SCM:

CONSENT REQUEST FORM

REQUEST FOR THE CONSENT OF A DATA SUBJECT FOR PROCESSING OF PERSONALINFORMATION FOR THE PURPOSE OF PROCUREMENT OF GOODS AND SERVICES APPLICATION, IN LINE WITH THE NLC'S SUPPLY CHAIN MANAGEMENT POLICY, IN TERMS OF SECTION 11(1)(a) OF THE PROTECTION OF PERSONAL INFORMATION ACT,2013 (ACT NO.4 OF 2013) ("POPIA").

TO:	-
FROM:	
ADDRESS:	
Contact number:	
Email address:	

1. In terms of the PROTECTION OF PERSONAL INFORMATION ACT, consent for processing of personal information of a data subject (the person/entity to whom personal information relates) must be obtained for the purpose of processing of application for procurement of goods and services, in line with the NLC's supply chain management policy, and storage of your personal data by means of any form of electronic communication, including automatic calling machines, facsimile machines, SMSs or e-mail, which is prohibited unless written consent to the processing is given by the data subject. You may only be approached once for your consent by us (NLC). After you have indicated your wishes in Part B,

you are kindly requested to submit this Form either by post, facsimile or e-mail to the address, facsimile number or e-mail address as stated above.

2. "Processing" means any operation or activity or any set of operations, whether or not by automatic means, concerning personal information, including—





- 2.1 the collection, receipt, recording, organisation, collation, storage, updating or modification, retrieval, alteration, consultation or use;
- 2.2 dissemination by means of transmission, distribution or making available in any other form; or
- 2.3 merging, linking, as well as restriction, degradation, erasure or destruction of information.
- 3. "Personal information" means information relating to an identifiable, living, natural person, and where it is applicable, an identifiable, existing juristic person, including, but not limited to—
- information relating to the race, gender, sex, pregnancy, marital status, national, ethnic or social origin, colour, sexual orientation, age, physical or mental health, well-being, disability, religion, conscience, belief, culture, language and birth of the person;
- information relating to the education or the medical, financial, criminal or employment history of the person;
- any identifying number, symbol, e-mail address, physical address, telephone number, location information, online identifier or other particular assignment to the person;
- 3.4 the biometric information of the person;
- 3.5 the personal opinions, views or preferences of the person;
- 3.6 correspondence sent by the person that is implicitly or explicitly of a private or confidential nature or further correspondence that would reveal the contents of the original correspondence;
- 3.7 the views or opinions of another individual about the person; and
- 3.8 the name of the person if it appears with other personal information relating to the person or if the disclosure of the name itself would reveal information about the person.

Full name	s of	the	designa	ited	person	on	behalf	of	the	Respo	_ nsible	Party

Signature of Designation person



