

Contract Name: Sootblower Plant Maintenance Services  
Contract Supervisor: Emmanuel Sibuyi  
Service Manager: Given Rikhotso  
Date: 2025/08/12

Dashboard Indicators	
Highest Probability Rating: (manual input, scale 1-10)	
Highest Impact Rating: (manual input, scale 1-10)	
Highest Exposure Rating: (manual input, 1-100)	
Overall Exposure Score: (scale of 1 - 100, low to high)	
Risk/contingency as (%) of the contract value: (manual input)	10%
Risk/contingency % as monetary value (R): (manual input)	R 0.00


Legend

Impact	Probability/Likelihood	Treatment
1 - 2 Ignore, event is negligible 3 Minor, financial loss or injuries 4 - 5 Significant, lost business, significant financial loss, fatalities 7 - 9 Severe, lost business opportunities, financial loss, many fatalities 10 Catastrophic, impact on Eskom or our business	1 - Ignore, event is negligible 2 - Remote, has happened somewhere 3 - Highly unlikely event will occur 4 - Conceivable but unlikely 5 - Unusual but possible 6 - Possible 7 - Event can occur 8 - Might well be expected 9 - Will probably occur 10 - Will definitely occur	Unlikely - Contingency Likely - Strategy Certain - Action Plan
Exposure Score - Actions Required (Treatment) >0 < 30 : Unlikely, contingency required >30 < 70: Likely, mitigating strategy and contingency to be completed >70: Certain, mitigating strategy, contingency and triggers to be completed		

Risk Statement						(1 - 10)		(1 - 10)						
#	Condition/ Checklist	(Y/N)	Explain (Y/N)	Does the item pose a risk (Y/N) ?	Explain (Y/N)	Consequence	Probability	Closest Applicable statement)	Impact	Exposure	Contingency	Mitigation	Triggers	Assignee
1	Were interfacing contracts identified?	Y	The employer must ensure that the Contractor is able to provide the Works without interfering with the other contractors	N	The scope is well defined and state all the cutoff points	Injuries	4	Minor Financial loss together with minor injuries	0	0	None	The contract supervisor will ensure that all the cutoff points are shared with the contractor	SHEQ contravision	Contract Manager
2	Have KPI's been defined in the contract?	Y	To measure the performance of the contractor	Y	To ensure that the plant equirement and the station are met	Plant availability and reliability	2	Either Minor Financial loss or Minor Injuries	0	0	None	The contractor will be measured on a monthly bases to ensure that they meet the required performance	Poor Plant performance	Contract Manager
3	Was IBI training specified in the contract?	Y	Re-occurrence of errors while performing the work	N	Contractor is not required to do work on site.	None	1	Negligible Impact	0	0	None	Quality control plans to be derived and utilised during the execution of the works	Poor Plant performance	Contract Manager
4	Have the contract considered spares holding?	N	Not applicable	Not applicable	Not applicable	None	1	Negligible Impact	1	1	None	None	None	Contract Manager
6	Does the contract cater for SHE/plans?	Y	The Contractor's employees might get injured when working or moving material	Y	Injury to Contractor's employees while working. Non- compliance to the OHS Act.	Injuries and damage to personnel and property	3	Significant business loss together with financial loss or fatalities	2	6	The contractor must submit their company SHE plant to be evaluated by Eskom	The Contractor must submit his/her SHE policy	SHEQ contravision and injuries	Contract Manager
7	Does the contract cater for risk assessments?	Y	The Contractor is exposed to risks at the start of any activity.	Y	Risks of certain tasks to be identified beforehand.	Injuries and damage to personnel and property	3	Either Minor Financial loss or Minor Injuries	2	6	The contractor must submit their company Risk assesment to be evaluated by Eskom	The Contractor to perform a risk assessment before any activity	SHEQ contravision and injuries	Contract Manager
8	Has a training program been specified?	N	Not applicable	Not applicable	Not applicable	None	1	Negligible Impact		0	The contractor to ensure that all personnel are trained according to the scope of work	None	None	Contract Manager
9	Is there any risk in the contract strategy e.g. term, service, supplier?	N	The strategy is well defined	N	The contract is well defined to eliminate the posible risks	Poor performance	3	Minor Financial loss together with minor injuries	1	3	None	The contract manager to ensure that scope clarification is done before contract award and kick off meeting	Contractor poor performance against their KPI	Contract Manager
10	PSR responsibility	Y	The contractor shall ensure that all skilled labour is authorised for PSR	Y	The enable the contrator to take a permit to work before work is started	Injuries and damage to personnel and property	3	Either significant business loss, significant financial loss, or significant fatalities	2	6	None	To be included as requirement in the scope of work and must be evaluated on a weekly bases to ensure that skilled labour is found competent	SHEQ contravision and injuries	Contract Manager
12	Were medical/induction and associated costs considered?	Y	The supplier will only do the induction needed to do deliveries on site.	Y	To ensure that the contractor is aware of the risks attached to the station	Injuries and damage to personnel and property	3	Either Minor Financial loss or Minor Injuries	2	6	None	No induction no work onsite, the contract manager to ensure that the supplier is not granted entrance on site before induction	SHEQ contravision and injuries	Contract Manager
14	Were the suppliers qualification and experience defined or requested?	Y	They are defined in the Technical evaluation and the NEC document	Y	To define the applicable skills and competency, skill and qualification for the scope of work	Rework, injuries, damage to property and poor plant performance	3	Minor Financial loss together with minor injuries	2	6	None	The contract supervisor and manager to ensure that the are involved during the recruitment process to evaluate the submission and access the competency of the employees	Rework and poor plant performance	Contract Manager
15	Were quality requirements/objectives set in the contract?	Y	Specifications are stipulated in the contract.	Y	Supplier might deliver a different specification.	Poor performance	3	Minor Financial loss together with minor injuries	2	6	None	The Contractor must submit his/her quality policy, implement a quality system and maintain the quality system for the duration of the contract.	Poor Plant performance	Contract Manager
17	Was a implemetation program requested in the contract?	Y	The supplier will submit a delivery program.	N	Routine works management system will be utilised in SAP CMMS	Poor performance	2	Minor Financial loss together with minor injuries	3	6	None	The Contractor must provide the project implementation plan and the skills /competency of his/her staff. The support system in case the appointed staff can not bring the expected results.		Contract Manager

Contract Risk Assessment Questionnaire / Signatures

I have reviewed the information contained in this Contract Risk Assessment - Questionnaire and agree:

Name	Title	Signature	Date
Given Rikhotso	Contract Manager		(YYYY/MM/DD) 2025/08/14


*The signatures above indicate an understanding of the purpose and content of this document by those signing it. By signing this document, they agree to this as the formal Contract Risk Assessment Questionnaire document.*