

Standard

Duvha Power Station Generation

Title Safety, Health & Environmental Specifications For Contractors

Document Identifier.

03A SAS0012

Alternative Reference NA

Number:

Area of Applicability

Duvha Power Station

Functional Area

Safety Risk Management

Revision

9

Total Pages:

53

Next Review Date

April 2024

Disclosure Classification **Controlled Disclosure**

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Date 28/04/2021, Date. 20 101

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1. INTRODUCTION

Duvha Power Station is committed to safeguarding its contractors (principal contractors, appointed contractors, suppliers, service providers and consultants) and visitors' health and safety against undesired exposure to its hazards and risks posed by its daily operations. This is in line with the Eskom's SHEQ Policy and its statement of commitment. The undesired effects to the environment are also considered and taken care of in a safe and responsible way

2. SUPPORTING CLAUSES

2.1 Scope

This procedure defines the specifications applicable to health, safety and environmental requirements for work to be carried out by contractors at Duvha Power Station, in order to comply with the provisions of the Occupational Health and Safety Act 85 of 1993 and other related legislation

2.1.1 Purpose

The purpose of this document is to stipulate essential information on significant safety and health issues for the purposes of contractor health and safety conformity and standardisation. Eskom's contractors have the fundamental accountability and responsibility for the on-site safety and health of people, and environmental protection in their activities, services, products and work. Each contractor is responsible for ensuring that its employees and the employees of all appointed contractors comply with all the occupational safety, health, and environmental (SHE) statutory requirements and the SHE requirements stipulated in this document

2.1.2 Applicability

This document shall apply to all Groups, departments, and personnel working for/ contracted to Duvha Power Station as well as significant interdepartmental activities which affect Duvha Power Station outputs.

2.1.3 Effective date

This document will be effective from the date of the last signature

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2.2 Normative/Informative References

Parties using this document shall apply the most recent edition of the documents listed in the following paragraphs

2.2.1 Normative

- Occupational Health and Safety Act, 1993 (Act No 85 of 1993), and regulations
- ISO 45001 2018 Occupational health and safety management system
- Compensation for Occupational Injuries and Diseases Act 130 of 1993
- ISO 9001 Quality Management Systems
- ISO 14001 Environmental Management System
- ENVP0005 Duvha Waste Management Procedure
- 32-407 Behavioural Safety Observations
- 32-95. Environmental, Occupational Health and Safety Incident Management Procedure

2.2.2 Informative

- [1] SAS0016: Duvha Safety Health and Environment Programme Standard
- [2] 32-726 SHE Requirements for the Eskom Commercial Process
- [3] 32-303 Requirements for the Safe Processing, Storage, Removing and Handling of Asbestos containing Materials, Equipment and Articles Procedure

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2.3. Definitions

- 2.3.1, "Client/Project Manager" means any person for whom construction work is performed,
- 2.3.2. "Competent person" means a person who -
 - (a) Has in respect of the work or task to be performed the required knowledge, training and experience and, where applicable, qualifications, specific to that work or task. Provided that where appropriate qualifications and training are registered in terms of the provisions of the National Qualification Framework Act, 2000 (Act No 67 of 2000), those qualifications and that training must be regarded as the required qualifications and training; and
 - (b) Is familiar with the Act and with the applicable regulations made under the Act,
- 2.3.3 "Construction work" means any work in connection with-
 - (a)The construction, erection, alteration, renovation, repair, demolition or dismantling of or addition to a building or any similar structure, or
 - (b) The construction, erection, maintenance, demolition or dismantling of any bridge, dam, canal, road, railway, runway, sewer or water reticulation system, or the moving of earth, clearing of land, the making of excavation, piling, or any similar civil engineering structure or type of work,
- 2.3.4 "contractor" means an employer, as defined in section 1 of the Act, who performs construction work and includes principal contractors,
- 2.3.5 "design" in relation to any structure includes drawings, calculations, design details and specifications;
- 2.3.6 "ergonomics" means the application of scientific information concerning humans to the design of objects, systems and the environment for human use in order to optimize human wellbeing and overall system performance,

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2.3.7 "hazard identification" means the identification and documenting of existing or expected hazards to the health and safety of persons, which are normally associated with the type of construction work being executed or to be executed.

- 2.3.8 "health and safety file" means a file, or other record in permanent form, containing the information required as contemplated in these regulations,
- 2.3.9 "health and safety plan" means a documented plan which addresses hazards identified and includes safe work procedures to mitigate, reduce or control the hazards identified;
- 2.3.10 "health and safety specification" means a documented specification of all health and safety requirements pertaining to the associated works on a construction site, so as to ensure the health and safety of persons,
- 2.3.11 "method statement" means a document detailing the key activities to be performed in order to reduce as reasonably as practicable the hazards identified in any risk assessment,
- 2.3.12 "principal contractor" means an employer, as defined in section 1 of the Act who performs construction work and is appointed by the Client/Project Manager to be in overall control and management of a part of or the whole of a construction site,
- **2.3.13** "provincial director" means the provincial director as defined in regulation 1 of the General Administrative Regulations under the Act,
- 2.3.14 "risk assessment" means a program to determine any risk associated with any hazard at a construction site, in order to identify the steps needed to be taken to remove, reduce or control such hazard,
- 2.3 15 "the Act" means the Occupational Health and Safety Act, 1993 (Act No 85 of 1993),
- 2.3 16 "agent" means a competent person who acts as a representative for a Client/Project Manager,

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- 2.3.17 "construction manager" means a competent person responsible for the management of the physical construction processes and the coordination, administration and management of resources on a construction site,
- 2.3.18 "construction site" means a work place where construction work is being performed,
- 2.3.19 "construction supervisor" means a competent person responsible for supervising construction activities on a construction site;
- 2.3.20 "construction vehicle" means a vehicle used as a means of conveyance for transporting persons or material, or persons and material, on and off the construction site for the purposes of performing construction work,
- 2.3.21 "agent" means a competent person who acts as a representative for a Client/Project Manager,
- 2.3.22 "bulk mixing plant" means machinery, appliances or other similar devices that are assembled in such a manner so as to be able to mix materials in bulk for the purposes of using the mixed product for construction work,
- 2.3.23 "demolition work" means a method to dismantle, wreck, break, pull down or knock down of a structure or part thereof by way of manual labour, machinery, or the use of explosives
- 2.3.24 "fall protection plan" means a documented plan, which includes and provides for -
- (a) All risks relating to working from a fall risk position, considering the nature of work undertaken;
- (b) The procedures and methods to be applied in order to eliminate the risk of falling, and
- (c) A rescue plan and procedures,
- 2.3.25 "designer" means -

A competent person who -

- a Prepares a design,
- b Checks and approves a design,
- c Arranges for a person at work under his or her control to prepare a design, including an employee of that person where he or she is the employer, or
- d Designs temporary work, including its components,
- e An architect or engineer contributing to, or having overall responsibility for a design;
- A building services engineer designing details for fixed plant,

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- g A surveyor specifying articles or drawing up specifications,
- h A contractor carrying out design work as part of a design and building project, or

i.An interior designer, shop-fitter or landscape architect

2.3.26 Tremcards" means the transport emergency card listing the hazards and emergency information for a material being transported for use by the driver during an incident, or by the emergency services, if required,

2.4. Abbreviations

Abbreviati on	Explanation
ABS	Anti –lock Braking System
COID Act	COID Act Compensation for Occupational Injuries and Diseases Act, no 30 of 1993
CR	Construction Regulations'2014
ECSA	Engineering Council of South Africa
GVM	GVM Gross Vehicle Mass
i.t o	In terms of
LME,	LME, (Lifting Equipment Entity
LMI	Lifting Machinery Inspector
MSDS	Material Safety Data Sheet
OHS Act	OHS Act Occupational Health and Safety Act, 1993 (Act No 85 of 1993)
OH&S	Occupational Health and Safety
PPE	Personal Protective Equipment
PA	Public Address
(PrDP)	Professional Drivers Permit (PrDP)
SABS	South African Bureau of Standards

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Abbreviati on	Explanation
SACPCMP	South African Council for the Project and Construction Management Professions
SAQA	South African Qualifications Authority
SANS	South African National Standards
SETA	Sector Education and Training Accreditation
SHE	Safety, health, and environment

2.5 Roles and Responsibilities

2.5.1 Agent/Project Manager

A Client/Project Manager must ensure that the principal contractor keeps a copy of the construction work permit contemplated in subregulation (1) in the occupational health and safety file for inspection by an inspector, the Client/Project Manager, the Client/Project Manager's authorized agent, or an employee.

2 5 1 1 It is the responsibility of the Agent to supply the following information prior to tendering

a. Project specific health and safety risks that should be taken into account by the principal contractor at the time of tendering. This is to enable the principal contractor to accurately plan for health and safety aspects in his technical planning, and cost planning. This information should be supplied as per form 03A SAS0012-1 and it forms part of the Health and Safety Specification supplied to the principal contractor at the time of tender issued or before the SHE File can be approved.

2 5.1 2 The Agent/Project Manager should evaluate the following as part of the tender evaluation

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- a) That every principal contractor is registered and in good standing with the compensation fund or with a licensed compensation insurer prior to commencing work on site
- b) That potential principal contractors submitting tenders, have made provision for the cost of health and safety measures during the construction process,
- c) Ensure that you are reasonably satisfied that the principal contractor which is intended to be appointed has the necessary competencies and resources to carry out the work safely
- 2.5.1.3 The Agent/Project Manager is responsible for the following after the tender has been awarded to the principal contractor, but prior to the principal contractor starting work.
 - a) Discuss and negotiate with the principal contractor the content of the health and safety plan and thereafter finally approve the health and safety plan for implementation;
 - b) In the health and safety plan of the principal contractor, particular attention should be given by the Agent/Project Manager to the risk assessment carried out by the principal contractor.
 - c) Ensure that the principal contractor has given notification to the provincial director of the construction work to be carried out [CR 4(1)], and keep a copy of this notification.
 - d) Appoint each principal contractor in writing Annexure B [CR 4(1)(c)],
- 2 5.1 4 The Agent/Project Manager is responsible for the following after a contract has been awarded to a principal contractor
 - a) Promptly provide the principal contractor and his / her agent with all the information which might affect the health and safety of any person carrying out construction work [CR 4(1)(b)], Take reasonable steps to ensure that each principal contractor's health and safety plan is implemented and maintained [CR 4(1) (d)],
 - b) That Principal Contractor carries out self-audits monthly and that the Client/Project Manager will carry out SHE audits every six months
 - Obtain a copy of the documented plan of safe work procedure to mitigate or control the risks and hazards that have been identified [CR 7(1)],
 - d) Stop any contractor from executing construction work which is not in accordance with the principal contractor's health and safety plan, or which poses a threat to the health and safety of persons [CR 4(1)(e)],

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- e) Ensure that where changes are brought about to the design or construction, sufficient health and safety information and appropriate resources are made available to the principal contractor to execute the work safely [CR 4(1)(f)],
- f) Ensure that a copy of the principal contractor's health and safety plan is available on request to an employee, inspector or contractor [CR 4(3)],
- 2 5 1 5 In cases where the principal contractor has appointed other contractors, the Agent should
 - a) Obtain copies of the appointments of each of the contractors appointed by the principal contractor [CR 5(3) (b)],
 - b) Ensure that the principal contractor has supplied all contractors with the sections of the Duvha health and safety specification pertaining to the construction work which has to be performed [CR 5(3)(a)],
 - c) Monitor the level of cooperation between the principal contractors and other contractors and take appropriate action if required [CR 5(2)],
 - d) Ensure that the principal contractor carries out monthly audits on his contractors [CR 5(3)],
 - e) Ensure that all cases where the principal contractor stops the work of a contractor it o CR 5(3)(d) are reported to him or her,
- 2.5 1 6 Upon finalization of the contract, the agent/project manager has the responsibility to
 - a) Ensure that the consolidated health and safety file is handed over to him or her by the principal contractor [CR 5(8)],
 - b) Ensure that all access permits of contractor staff are returned to Protective Services Retrieval of a person's site access permit must be done on resignation or termination of service Should a site access permit be lost, it must be reported to Protective Services and reissue fee of R25 will be charged Payment logistics shall be arranged with Protective Services
 - c) Should there be a need to extend a contract, the agent or project manager must provide the contractor with a new purchase order number to that effect and supporting documents whether the scope has been changed or not Project scope change will require reviewed project specific risk assessment

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2.5.1.7 Construction work carried out by Duvha Power Station

- a) In cases where construction work is carried out by Duvha personnel, the project/ line manager is responsible for the following:
- b) Project-specific risks should be identified in order to enable accurate planning (technical and financial) for health and safety aspects of the project,
- c) Ensure the staff who will be performing the construction work has the necessary competencies to carry out the work safely,
- d) Develop a health and safety plan for the work to be carried out. This plan should contain the following
- Risk assessment based upon the project-specific risks,
- Actions to mitigate the risks on the project,
- · Safe working procedures based upon the risk assessment
- PPE to be issued and worn by staff performing the construction work,
- Schedule of safety / toolbox talks related to the construction work to be carried out and the
 precautionary measures that should be observed with respect to the risks and hazards of
 the task,
- e) Application for construction permit in terms of CR 3.1 of the construction work should be given to the provincial director if the work

Exceed 180 days,

- Will involve more than 1800 person days of construction work; or
- The works contract is of a value equal to or exceeding thirteen million rand or Construction Industry Development Board (CIDB) grading level 6

2.5.2 Procurement

The Procurement Department is responsible for the following:

- a) Ensure that the Agent has completed the "Project Specific Risks" part of the Health and Safety Specification,
- b) Attach the complete Health and Safety Specification to the 'Invitation to Tender' document;
- c) Include a statement in the invitation to tender that
- d) The project specific risks should be taken into account when submitting a tender,

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- e) The requirements of the health and safety specification should be taken into account in the tender
- f) Proof of good standing with the compensation fund or with a licensed compensation insurer [CR 4(1)(g)] should be submitted as part of the tender, and
- g) The Safety, Health and Environmental policies of the contracting company should be submitted with the tender

On return of the tenders, ensure

- h) That there is proof of good standing with the compensation fund or with a licensed compensation insurer [CR 4(1)(g)],
- 1) That there is proof that provision has been made for the cost of health and safety measures during the construction process [CR4(1)(h)],
- A copy of the Safety, Health and Environmental policies of the contracting company,
- k) That there is a completed Environmental Requirements Check sheet (SAS0012-6)
- Ensure that a technical evaluation is carried out to determine whether the contractor has the necessary competencies and resources (including tools, equipment, vehicles and manpower) to carry out the construction work,

2.5.3 Safety Risk Management

Safety Risk Management is responsible for the following

- a) Develop and maintain the generic Contractors' Health, Safety and Environmental Specification for Duvha Power Station,
- b) Assist the Agent/project manager with information to determine the 'Project-specific risks' [CR 5(1) (a)] so as to determine the project baseline hazards and risks
- c) Monitor compliance of contractors to the Duvha Health, Safety and Environmental Specification,
- d) Monitor that SHE Audits are carried out on contractors performing construction work monthly, all other contractors shall be audited 6 monthly and non- conformances addressed accordingly
- e) Keep record of all work that was stopped due to health and safety reasons, as well as the actions to address those issues raised accordingly,

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2.6 Process for Monitoring

Compliance to this standard shall be monitored during various OHS Audits Reviews to the content of this document may be done every three (3) years or when circumstances demand, e.g. Legislation changes or changes in the organization that may have a direct impact to the content

2.7 Related/Supporting Documents

Up to date versions of the following forms are used with this standard

- a) 03A SAS0012-1 Project Specific Hazards and Risks
- b) 03A SAS0012-2 -Contractor SHE FILE Assessment Form
- c) 240-77037682 -Occupational Health and Safety Act Section 37(2) Agreement
- d) 03A SAS0012-4 Contractors Audit Checklist
- e) 03A SAS0012-5 -Contractor Monthly Statistics Form
- f) 03A SAS0012-6 -Environmental Requirement Checklist
- g) 03A SAS0012-7 Contractors Specifications- Notification of Construction Work
- h) 03A SAS0012-8 Contractor Site Establishment Checklist
- i) 03A SAS0012-9 Contractors Specifications- Excavations Permit

3. DUVHA POWER STATION SHE REQUIREMENTS

It is expected of the Contractor to comply with all the relevant requirements of the Occupational Health and Safety Act No 85 of 1993, and its applicable regulations which include, but not limited to the following requirements

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3.1. Fall Protection Plan (CR 10)

A fall protection plan will be compiled whenever a task risk assessment indicates that there is a risk of a person falling from or onto a structure or unsafe area

A fall protection plan will be compiled to show the responsibilities and the processes to be followed to ensure that the possibility of a person falling from an elevated position will be eliminated or mitigated

A competent person will be appointed in writing to compile a fall protection plan

The duties of the dedicated employer sec 16(2) (person in charge) the supervisor and the workers will be clearly recorded

The fall protection plan will include -

- a) A proper risk assessment
- b) Proper training of risk assessment and the fall protection plan by a competent person appointed in writing.
- c) Attendances register which includes the date of training and the names and signatures of all trainees and will be kept on site and are available for inspection at all times
- d) Maintenance registers as per checklists of the fall protection equipment and fall arrestors will be kept and inspected by a competent person appointed in writing. A rescue procedure shall be in place. Contractors engaged in working at heights must inform the fire station of their intended activity so that a team can be on standby for any emergencies related to fall risk Such company must be in possession of the valid revision of Duvha rescue plan document EPP0012

3.1.1. Training and authorisation

- a) Every employer shall ensure that no person engages in any activity in relation to work at height unless they are competent to do so
- b) Only training providers that use competent training instructors and assessors who are SETA-accredited and SAQA-registered in terms of the relevant unit standards shall be used

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c) All persons who work at height or who will be required to do rescue at height shall receive three days of FAS training and two days of rescue training in accordance with Unit Standards

229998 and 229995

- d) Fall Protection developer shall be trained according to Unit Standard 229994
- e) A certificate of successful completion of training shall be issued to the candidate upon the completion of training

3.1.2. The following shall apply to height safety equipment:

- a) Eskom procedure 32-418 (Working at heights) requirements shall be adhered to
- b) Inspect all equipment according to the manufacturer's instructions
- c) An inspection check sheet shall be compiled and used accordingly
- d) If a fall has been arrested, remove all components of the system from service and follow the manufacturer's instructions for disposal. If required by the manufacturer, return the equipment to the manufacturer for inspection, repair, or recertification
- e) Should it be found not to be fit for use, such equipment shall be removed from the register
- f) When not in use, fall protection equipment should be stored in a cool, dry and clean place out of direct sunlight. Avoid areas where heat, moisture, light, oil, chemicals (or their vapors) or other degrading elements may be present.
- g) Equipment that is damaged or in need of maintenance should NOT be stored in the same area as usable equipment. Heavily soiled, wet or otherwise contaminated equipment should be properly cleaned and dried prior to storage
- h) Prior to using equipment which has been stored for long periods of time, a formal inspection by a competent person should be performed

3.2 Machine guarding and Lifting Equipment

All dangerous moving parts of machinery must be securely fenced or guarded so that accidental contact with these parts is not possible, i.e. open pulleys, chains, gears, etc

- 3.2.1 Lifting gear and lifting machines, cranes Refer OHS Act Driven machinery regulation 18
 - a) A competent person must be authorized in writing

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- b) Equipment must be kept on register and inspected every three months by Approved service provider
- c) Cranes must be inspected at least once every twelve months by Approved Service Providers
- d) A competent person must carry out inspections (per specification of particular inspections) (Proof of registration to be available)
- e) Every hook must be fitted with a device to prevent accidental unhooking of the load
- f) Slings, chains and ropes must bear a mark indicating the maximum load and serial number
- g) Lifting equipment must be stored in such a manner that damage and unnecessary exposure to the weather is prevented
- h) The latest inspection records must be available on site for verification purposes
- i) Load testing shall be performed by a registered LME; (Lifting Equipment Entity) proof of registration with Dept Of Employment and Labour shall be available on site Lifting equipment shall be inspected by a registered Lifting Equipment Inspector (LMI) registered with the Engineering Council of South Africa

3.3 Cranes (CR 22)

A Contractor shall ensure that where tower cranes are used

- a) Account is taken of the effects of wind forces on the structure.
- b) Account is taken of the bearing capacity of the ground on which the tower crane is to stand
- c) The bases for the tower cranes and tracks for rail-mounted tower cranes are firm and level.
- d) The tower cranes are erected at a safe distance from excavations.
- e) There is sufficient clear space available for erection, operation and dismantling;
- f) The tower crane operators are competent to carry out the work safely, and
- g) The tower crane operators are physically and psychologically fit to work in such an environment and being in possession of a Medical certificate of fitness

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3.3 Suspended platforms (CR 17)

A contractor shall ensure that all suspended platform work operations are carried out under the supervision of a competent person who has been appointed in writing, and that all suspended platform erectors, operators and inspectors are competent to carry out their work. The requirements of Construction Regulations 17 shall apply

3.4 Ladders

- a) Ladders must be constructed of suitable material of adequate strength
- b) Homemade ladders will not be allowed on Site
- c) All ladders shall be prominently identified with the contractor's name and ladder number
- d) Ladders shall be checked on a monthly basis
- e) Records are to be kept
- f) Register must be available for audit purposes

3.5 Scaffolding

- a) Every contractor using access scaffolding shall ensure that such scaffolding, when used, complies with the safety standards incorporated for this purpose into these Regulations under section 44 of the Act i.e. SABS 085, SABS 1808 and SABS 1093
- b) A contractor shall ensure that all scaffolding work operations are carried out under the supervision of a competent person who has been appointed in writing and that all scaffold erectors, team leaders and inspectors are competent to carry out their work

3.6 Compressed gas cylinders (Pressure Equipment Regulations)

- a) Industrial gases must be stored in an isolated and well-ventilated covered area at least 10m away from building or boundary fences
- b) Empty cylinders are to be stored away from full cylinders
- c) Cylinders must be stored out of direct sunlight
- d) 2 x 9kg Dry powder extinguishers shall be placed near the gas store
- e) Equipment must be kept in sound condition at all times
- f) Cylinders must be kept in an upright position at all times, and must be adequately chained or strapped to prevent them from falling over

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- g) Valves must be closed when equipment is not in use and each set must be provided with a locking spanner
- h) Handling and storage of gases must be in accordance with the manufacturer specification and good practices
- i) Flame cutting equipment shall be fitted with flashback arrestors
- i) Hoses are to be free of joints.
- k) Clamps shall be used to fit the hoses to fittings
- 1) The oxygen and the acetylene hoses shall not be tied together with electrical straps, wire, and insulation tape. Hose clips must be used
- m) Where flame-cutting work is in progress a protective blanket shall be used in such a manner as to protect persons and equipment in areas below

3.7 Pressure equipment and records OHS Act, Pressure Equipment Regulations

The latest pressure test certificate will accompany all pressure vessels, e.g. compressors, air containers.

The construction of the vessels and their associated equipment shall comply with the relevant OHS Act Regulation

3.8 Construction vehicles and mobile plant)

A contractor shall ensure that all construction vehicles and mobile plants

- a) Are of an acceptable design and construction;
- b) Are maintained in a good working order,
- c) Are used in accordance with their design and the intention for which they were designed,
- d) Having due regard to safety and health,
- e) Construction vehicles shall comply with the requirements of Eskom procedure 240-62946386 Eskom Procedure on Vehicle and Driver Safety Management This document is handed over at the tender stage of the contract

3.9 Hand tools

All tools on site, including privately owned tools, must be kept in sound condition at all times

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All tools shall be inspected on a regular basis by supervisors or an appointed tool inspector

Homemade/self-made tools must be declared, kept on register and be inspected regularly. Tools brought to site shall be declared at security and the relevant documentation shall be issued to be produced on removal from site.

3.10. Portable electrical equipment

- a) All equipment fed through a flexible cable from a plug point-220, 380 or 500V,
- b) This would include welding machines, power tools, extension cables, etc
- c) All portable electrical equipment shall be suitably numbered
- d) A register shall be kept
- e) All portable electrical equipment shall be inspected once a month and the results entered into the register
- f) The inspection shall include damaged or joined cables as well as plugs. Such damaged equipment must be properly scrapped, taken out of circulation and not be used

3.11 Earth leakage relays

Earth leakage relays - portable or permanently fixed - must be provided and tested on a regular basis

Records shall be kept.

3.12 General electrical installations

These must be inspected once a month by a competent person appointed in writing for

- a) Polarity of wall sockets
- b) Earth continuity
- c) Open switchboards
- d) Damaged extension leads
- e) Broken switches etc

The results of above inspections must be entered into a suitable register.

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3.13 Electrical installations and machinery on construction sites

Notwithstanding the provisions contained in the Electrical Installation Regulations promulgated by Government Notice No R 2920 of 23 October 1992 and the Electrical Machinery Regulations promulgated by Government Notice No R 1953 of 12 August 1988, respectively, as amended, a contractor shall ensure that.

- a) Before construction commences and during the progress thereof, adequate steps are taken to ascertain the presence of and guard against danger to workers from any electrical cable or apparatus which is under, over or on the site,
- b) All parts of electrical installations and machinery are of adequate strength to withstand the working conditions on construction sites;
- c) In working areas where the exact location of underground electric power lines is unknown, employees using jackhammers, shovels or other hand tools which may make contact with a power line, are provided with insulated protective gloves or otherwise that the handle of the tool being used is insulated,
- d) All temporary electrical installations are inspected at least once a week and electrical machinery on a daily basis before use on a construction site by competent persons and the records of these inspections are recorded in a register to be kept on site, and
- e) The control of all temporary electrical installations on the construction site is designated to a competent person who has been appointed in writing

3.14 Fire Precautions on Construction Sites

- Subject to the provisions of the Environmental Regulations for Workplaces promulgated by Government Notice No R 2281 of 16 October 1987, as amended, every contractor shall ensure that
 - a) All appropriate measures are taken to avoid the risk of fire,
 - b) Sufficient and suitable storage is provided for flammable liquids, solids and gases,

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- Smoking is prohibited and notices in this regard are prominently displayed in all places containing readily combustible or flammable materials;
- d) In confined spaces and other places in which flammable gases, vapors or dust can cause danger-
- only suitably protected electrical installations and equipment, including portable lights, are used.
- · There are no flames or similar means of ignition,
- · There are conspicuous notices prohibiting smoking,
- Oily rags, waste and other substances liable to ignite are without delay removed to a safe place, and
- adequate ventilation is provided,
- e) Combustible materials do not accumulate on the construction site,
- f) Welding, flame cutting and other hot work are done only after the appropriate precautions as required have been taken to reduce the risk of fire,
- g) suitable and sufficient fire-extinguishing equipment is placed at strategic locations or as may be recommended by the Fire Chief or local authority concerned, and that such equipment is maintained in a good working order,
- The fire equipment contemplated in paragraph (g) is inspected by a competent person, who
 has been appointed in writing, in the manner indicated by the manufacturer thereof,
- ı) A sufficient number of workers are trained in the use of fire- extinguishing equipment,
- j) Where appropriate, suitable visual signs are provided to clearly indicate the escape routes in the case of a fire,
- k) The means of escape is kept clear at all times,
- 1) There is an effective evacuation plan providing for all
- m) Persons to be evacuated speedily without panic,
- n) Persons to be accounted for, and
- o) Plant and processes to be shut down, and
- p) A siren is installed and sounded in the event of a fire
- q) All employees are conversant with the meaning of all alarms at Duvha Power Station.

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3.15 Use and Temporary Storage of Flammable Liquids on Construction Site (CR 25)

Notwithstanding the provisions for the use and storage of flammable liquids as determined in the General Safety Regulations promulgated by Government Notice No R1031 dated 30 May 1986, as amended, a contractor shall ensure that.

- a) where flammable liquids are being used, applied or stored at the workplace concerned, this is done in such a manner that a fire or explosion hazard is not caused, and that the workplace is effectively ventilated. Provided that where the workplace cannot effectively be ventilated.
- Every employee involved is provided with a respirator, mask or breathing apparatus of a type approved by the chief inspector, and
- Steps are taken to ensure that every such employee, while using or applying flammable ii. liquids, uses the apparatus supplied to him or her.
- No person smokes in any place in which flammable liquids are used or stored, and such contractor shall affix a suitable and conspicuous notice at all entrances to any such area prohibiting smoking,
- c) Flammable liquids on a construction site are stored in well-ventilated fire resistant containers, cage or room and kept locked with proper access control measures in place,
- d) An adequate amount of efficient fire-fighting equipment is installed in suitable locations around the flammable liquids store with the recognized symbolic signs,
- e) Only the quantity of flammable liquid needed for work on one day is to be taken out of the store for use,
- All containers holding flammable liquids are kept tightly closed when not in actual use and, after their contents have been used up, are removed from the construction site and safely disposed of;
- g) Where flammable liquids are decanted, the metal containers are bonded or earthed, and
- h) No flammable material such as cotton waste, paper, cleaning rags or similar material is stored together with flammable liquids

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 A 16 Point MSDS is available for every HCS used and handlers of these substances shall be made aware of the safe use of the substance

- 3.16 The Contractor is expected to comply with the following in terms of the Health and Safety Policy;
 - a) Have a written Health and Safety Policy,
 - b) Maintain a working environment that is safe and without risk to the health of employees,
 - Establish what hazards are attached to the health and safety of persons performing the work and mitigate the risks by taking the necessary precautionary measures;
 - d) Informing persons performing the work of the risks involved as well as the precautionary measures which should be taken with respect to the risks and hazards,
 - e) Providing training to persons performing the work such that they can perform the work effectively and safely,
 - f) Informing employees of the scope of their authority in terms of section 37 (1) (b) of the Act
- 3.17 Employees of the Contractor performing work at Duvha Power Station are expected to comply with the following
 - a) Take reasonable care for the health and safety of themselves and others who may be affected by their acts (e.g. wearing PPE issued to them, not taking chances or short cuts, reminding other employees to wear their PPE),
 - b) Cooperate with the Contractor w r t their duties in terms of the Act (e g reporting unsafe machines, carrying out planned job observations, following safe work procedures), Carry out any awful instruction given to them by the employer in the interest of health and safety (e g wearing PPE, obeying warning signs),
 - c) Report any situation which is unsafe or unhealthy to the employer as soon as it is practicable (e.g. damaged or missing machine guards),
 - d) Report any incident which caused an injury or which may affect their health and safety. This should be done as soon as practicable, but not later than the end of the shift on which the

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incident took place (e.g. any incident where someone was hurt, persons reporting for work under the influence),

e) Not to interfere with, damage or misuse anything which was provided in the interest of health and safety (e.g. abuse of a fire extinguisher or hydrant),

3.18 General Safety Requirements when working in the plant

The contractor and his/her employees are expected to adhere to all health and safety requirements at all times. Non-compliance may lead to suspension of the contractors' employee, or the termination of the contract if contract conditions have been contravened

- a) Don't enter the plant without the required PPE,
- Don't start work without a signed permit to work. b)
- Ensure good housekeeping at the work place and site office at all times, c)
- d) Report any fire risks or fires immediately on phone no 7911/2222 From a cellphone dial 013-6900222
- e) Report any emergency situations immediately on phone no 7911/2222
- Emergency situations are alerted by an announcement over the PA system followed by a f) continuous alarm,
- Obey instructions given by evacuation wardens in the event of an emergency. g)
- The emergency evacuation alarm is tested every Monday at 10 00 During that time no h) action is required
- Asbestos is present on this site, but asbestos areas are clearly marked. Do not disturb any asbestos without the necessary authorization and plan. Only approved asbestos companies shall remove and dispose of asbestos containing material. If in doubt, ask the Agent or project manager
- Only drink water from potable water sources, 1)
- Report any unhygienic situation immediately
- 1) A contractor must, in addition to the construction site provisions in the Facilities Regulations, 2004, promulgated by Government Notice No R 924 of 3 August 2004,

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provide at or within reasonable access of every construction site, clean, hygienic and maintained facilities as follows

- Shower facilities after consultation with the employees or employees' representatives, or at least one shower facility for every 15 persons,
- At least one sanitary facility for each sex and for every 30 workers,
- · Changing facilities for each sex, and
- Sheltered eating areas
- m) A contractor must provide reasonable and suitable living accommodation for the workers at construction sites who are far removed from their homes and where adequate transportation between the site and their homes, or other suitable living accommodation, is not available (CR 30)

3.19 Road Safety

- a) Speed limit is 40km/h on site
- b) Speed limit is 10km/h in the plant area with the vehicle lights switched on
- c) All roads signs and road markings shall be adhered to
- d) Vehicles may only be parked in designated parking areas.
- e) Watch out for pedestrians when approaching a stationery bus.
- f) Watch out for pedestrians at crossings and intersections as they have the right of way
- a) Don't use a cell phone or hand held radio when driving. Pull off safely if required.
- h) Only persons with valid driver's licenses (for the type of vehicle they are authorized to drive) are allowed to drive on site

3.20 Pedestrians

- a) When disembarking from a bus wait until the bus has departed before crossing the road
- b) Ensure that it is safe to cross a road before you do so
- c) Never run when crossing the road. Use the pedestrian Crossings / Intersections
- d) Don't walk in the road, walk on the sidewalk or on the side of the road facing oncoming traffic

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3.21 **Passengers**

a) No transporting of passengers is allowed at the back of a lorry or trailer unless all approved safety facilities are installed e.g. crab crews

- b) Never jump from, or onto a moving vehicle
- c) Don't hitch a ride on any equipment or vehicle that was not designed to carry passengers

3.22 Transportation of dangerous goods

- a) Dangerous Goods are classified into nine classes which indicate the hazard of the goods, explosives, gases, flammable liquids, flammable solids, oxidizers, toxic and infectious, radio actives, corrosives and miscellaneous Packing groups, where allocated, indicate the risk of a substance.
- b) Drivers of all Dangerous Goods vehicles must be trained annually by an accredited training provider under SAQA Unit Standard 123259
- c) Drivers of Heavy Goods Vehicles (>3 500kg GVM) must obtain a Professional Drivers Permit (PrDP) category G (Goods) and D (Dangerous Goods) every two years
- d) Transport emergency cards must be carried in the cab (Designated space/Orange Box) of any vehicle carrying Dangerous Goods in quantities exceeding the exempt quantities in terms of the Road Traffic Act and its regulations. The purpose of these cards is to instruct the driver in the event of an incident. They may also assist emergency response team on site, as they carry information that is specific to the particular goods being carried A separate card must be carried for each Dangerous Goods item in the load
- e) Companies that transport Dangerous Goods have a responsibility to ensure the vehicles and ancillary equipment they select to transport Dangerous Goods comply with the required standards, are well maintained and all appropriate safety systems are in place and are operable

3.23 **Eskom Vehicle Safety Specification**

The specifications are in line with the Eskom procedure 32-345

All vehicles purchased or hired shall meet the following basic requirements, when available in the market.

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- a) Factory-fitted antilock brake system (ABS)
- b) Factory-fitted driver and passenger airbags
- c) Factory-fitted alarm/immobilizer
- d) Factory-fitted power steering
- e) Tyres as per manufacturer's specifications for the intended purpose
- f) Emergency warning triangle
- g) Factory-fitted safety belt warning light or signal
- h) All LDVs shall be fitted with a roll bar suitable for cab protection in the event that the vehicle overturns, in accordance with SANS 1563
- i) Crew Cabs A fixed or removable crew cab must be fitted must be designed in accordance with the National Road Traffic Act specification. A certificate of approval must be obtained from SANS with every installation.

3.24 Occupational Health/Hygiene requirements

Occupational Hygiene

Occupational hygiene factors and stresses are those that affect a person over a long period of time e.g. noise - results in deafness during old age, exposure to asbestos could result in Asbestosis in time

3.24.1 Noise

- a) All employees who are exposed to noise must be trained and made aware of the harmful effects of long-term exposure to noise
- b) They must be provided with approved hearing protection where necessary and record must be kept of such issues
- c) Noise areas must be demarcated with the appropriate signboards. The following areas should be considered, e.g. where compressors, jackhammers, explosive tools, riveting tools, etc are used.

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3,24.2 Heat/Cold (Thermal Stress)

- a) When employees are working in hot conditions, clean cool drinking water must be supplied with easy access to all workers
- b) Employees must be made aware of the dangers of heat exhaustion/stroke and the signs and symptoms of impeding heat collapse
- c) Frequent and extended rest periods must be provided in accordance with the Environmental Regulations Section 2 (Thermal requirements)
- d) When employees are working in cold conditions required PPE must be provided

3. 24.3 Illumination

- a) Adequate and sufficient illumination is essential and where it is insufficient the contractor must make additions to ensure safe-working conditions at all times.
- b) Ensure that all roof lights, light fittings and fanlights are kept clear and unobstructed.
- c) When use is made of artificial lighting where machinery is being used all moving parts must be clearly visible
- d) Illumination provided must be so designed to avoid glare, reflections and stroboscopic effects
- e) The contractor shall provide additional lighting where required Such portable lighting shall be inspected regularly by a competent person.
- f) Duyha Power Station conducts lighting surveys in the plant and offices, contractors are required to conduct such surveys in their offices and workshops

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3.24.4. Hazardous Chemical Substances

When any chemical substances are brought onto site, Duvha Safety Risk Management must be provided with the following information

- a) A list of all the substances
- b) A 16 point material safety data sheet (MSDS) for the specific substances
- c) Training records showing what training the employees have received
- d) Handling and storage of chemicals must be according to the Manufacturers specifications
- e) Persons handling the substances must be trained in its uses, dangers and precautions
- f) Adequate precautions must be taken when toxic substances are used, e.g. notices posted, demarcation and warning signs.
- g) Personal protective clothing must be provided and employers must ensure its correct usage and compliance with recognized code
- h) Adequate measures must be taken to remove gases generated from the working environment
- i) In a case where bulk chemical storage is required and the chemical classified as flammable, a permit must be obtained from the Emalahleni Fire Department and the Duvha Power Station fire department must be notified of the existence of such bulk storage in order for pre-fire plans to be updated accordingly

3.24.5 Dust / Asbestos

- a) All employees must be made aware of the inherent dangers of dust. Employers must take such measures as may be necessary to decrease the generation of dust and post warning signs.
- b) The use of Thermal Insulation Materials containing asbestos is not allowed at Duvha Power Station Where any process necessitates the breaking up, grinding, pulverizing,

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crushing or cutting of asbestos cement products the Client/Project Manager agent/project manager must be notified immediately of the quantity and location

- c) Where employees are exposed to dusts such as silica, asbestos cement, fiberglass and cement, etc. adequate protective clothing and appliances must be provided
- d) Removal and disposal of asbestos containing material shall be done in line with the requirements of the Asbestos Regulations of November 2020 as per most recent amendment

3.24.6 Medical Examination CR7 (8) CR10 (2) (b) and CR 23(d) (ii)

- a) The OHS Act 16(2) Designated person/Construction Supervisor 8(7) shall ensure that all the employees under his control undergo a medical examination consisting of a physical examination and audiometry, lung function, vision screening and where indicated by the type of work, Chest X-Rays before entering the premises to start work The medical screening is to be conducted by an Occupational Health Practitioner A certificate of medical fitness shall be kept on site in the Health and Safety file
- b) This will include psychological fitness evaluation for employees working at heights
- c) A man-job specification for every employee shall be submitted to the occupational health practitioner to assist in performing the required medical examinations
- d) No site SHE induction will be conducted without a valid proof of a medical certificate of fitness
- e) A final decision by the Occupational Health Practitioner on the medical surveillance shall be done on the Annexure 3 of the Construction Regulations Form attached at the end of this document)

3.24.7. Radiation

a) Non-destructive testing, commonly abbreviated NDT is simply defined as the testing of materials for surface or internal flaws without causing any destruction or harm to the material under test.

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- a) NDT is the most widely used chemical and physical inspection method to investigate the composition of materials by means of sound waves, electrical currents, X- and Gamma rays, magnetic fields, thermal waves and tracer liquids directed into and in most cases, penetrating the materials under test
- b) Control or management of radiation is done according to Duvha Radiation Procedure HMS 0002
- c) People handling radiation sources wear dosimeters to measure their exposure to prevent unnecessary overexposure. These people undergo yearly medical surveillance and biological monitoring as per legal requirement.
- d) Warning messages on ionizing radiation are displayed on all lift doors in the plant warning everyone on the radiation process taking place. Please adhere to those warnings to prevent unnecessary exposure incidents.
- e) People are warned not to pick up pigtails, isotopes or any radiation sources as these are detrimental to health with serious consequences depending on the dosage that the person has been exposed to. In the event that these are seen they should be reported to EOD/Safety Department or Protective Services. The area will be barricaded at once and relevant processes will be followed to address the situation.
- f) Anyone conducting NDT requires accredited training and certification by the relevant body

3.25. First Aid Facilities

- Every contractor shall have on site a first-aid box that is equipped as required by the OHS
 Act
- b) Every contractor will comply with the requirements of the OHS Act, General Safety Regulations 3, regarding First Aid boxes and 5 regarding training of first aiders. Duvha provides a fully equipped Medical Station and Ambulance under the supervision of qualified Occupational Health Professional. In serious cases involving injury on duty contractors may make use of this facility.
 - c) All injuries shall be reported to the Medical Centre or Fire Station before end of shift. The clinic closes at 16 00 after that the Fire Station with a paramedic on site takes over. The Fire Station is open 24 hours a day and over weekends and public holidays.

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3.26 Fatigue management

Fatique management is also a legal requirement in terms of the Basic Conditions of Employment Act 75 of 1997 and in Section 7 Regulation of working time

Every employer must regulate the working time of each employee -

- a) In accordance with the provisions of any Act governing occupational health and safety.
- b) With due regard to the health and safety of employees"

Fatigue affects anyone, no matter whether you are management or a general worker, and it can impact on a person's physical as well as mental abilities

Fatigue is also not limited to shift work, being on stand-by etc. Should an employee do traveling by road on behalf of the employer, it can bring about fatigue

A fatique management programme must be in place where such a risk has been identified irrespective of the position of the worker in the company

3.27 **Induction Training**

- a) No SHE induction will be conducted until the principal contractor's SHE file has been approved by the Safety Risk Department and the Client/Project Manager's Contract/Project Manager
- b) All contractors will attend the Client/Project Manager's general induction training before an access permit will be issued The Client/Project Manager's general induction will not replace the contractors own compulsory induction training or exempt any employer from his responsibilities or accountabilities. Visitors of the contractor will be required to undergo SHE induction before entering the workplace
- c) A name list of people requiring SHE induction, written on the company letterhead, shall be submitted to the Safety Department when such a booking is made. This may be done electronically, by fax or hand delivered Telephonic bookings will not be accepted
- d) No contractor employee may work on site without Safety specific training. Induction training alone shall not be considered to be Safety specific training

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3.28. Personal Protective Equipment

- a) The contractor's Employer shall issue all his employees on site with SABS approved personal protective equipment.
- b) The equipment shall be worn where required and where it is indicated by symbolic safety signs and as determined by the task risk assessment
- c) Personal protective equipment shall include, but will not be restricted to, the following
- Head protectors (Hard hat shall be fitted with chin straps)
- Eye and face protection e.g. grinding, flame cutting
- Footwear
- · Respiratory equipment e g dusty areas
- · Hand protection e.g. material handling
- Hearing protection e.g. grinding, drilling
- Safety harness e.g. when working in position higher than 2m above ground level(double lanyard) or where there is a risk of falling from heights or into a hazardous area
- Protective clothing e.g. overall
- Personal protective equipment shall be maintained in a good and clean condition
- The equipment shall be checked on a regular basis to ensure that it is being worn.
- Torn equipment should be replaced when necessary
- Records of issue and routine inspection shall be kept for each employee
- All PPE shall bear the company's logo
- a) No employee shall wear another company's PPE unless employed by such company Where a previous employer has provided overalls to employees and still intact, these may be worn for a period of not more than 30days from the date of the contract or purchase order award while the new employer is making arrangements to acquire company branded overalls
- b) The new employer may issue to employees unbranded overalls for a period not exceeding 30 days while making same arrangements to have them branded. The Safety Risk Management department and the contract/project manager shall be notified of this temporary arrangement to avoid the issuing of a non-conformance in this regard.

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3.29 Compliance to COVID19- Regulations

According to the Covid-19 Occupational Health and Safety Measures in Workplaces COVID-19 (C19 OHS), 2020 every employer must establish the following administrative measures

3.29..1 It must undertake a risk assessment to give effect to the minimum measures required by this Directive taking into account the specific circumstances of the workplace

3.29..2 It must provide workers with information that raises awareness in any form or manner, including where reasonably practicable leaflets and notices placed in conspicuous places in the workplace informing workers of the dangers of the virus, the manner of its transmission, the measures to prevent transmission such as personal hygiene, social distancing, use of masks, cough etiquette and where to go for screening or testing if presenting with the symptoms.

This may be addressed in a form of a company COVID-19 Workplace Management Plan

3.30 .Environmental Requirements

Duvha Power Station is ISO 14001 compliant and management would not like anything to jeopardize this achievement

Contractors are required to develop and maintain their Environment Management Plans The basic elements of an EMS complying with ISO 14001 are

- **3.30.1** A list of potential environmental impacts.
- 3.30.2 Set of operational procedures for monitoring, controlling and reducing impacts, and recording the results, and
- 3.30.3 Procedure for internal audits of the procedures

Environmental Management Plans (EMP's) should contain the following components.

a) Summary of Impacts The predicted negative environmental impacts for which mitigation is required and should be summarized

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- b) Description of mitigation measures The EMP identifies feasible and cost effective mitigation measures to reduce significant negative environmental impacts to acceptable and legal levels. Mitigation measures should be described in detail and be accompanied by designs, equipment descriptions, and operating procedures.
- c) The technical aspects of implementing the mitigation measures should be described
- d) A monitoring program should be highlighted to ensure compliance to plans Regular reviews of the company's environmental performance are necessary during the operational phases of a project to ensure procedures are appropriate, and to ensure that environmental objectives and targets are being achieved
- e) Employees should undergo environmental awareness training. This should be in addition to any specific detailed training they may require to conduct monitoring. Environmental awareness training is critical for the employees to understand how they can play a role in achieving the objectives specified in the EMP
- f) Non-compliance to the Duvha environmental requirements or the National Environmental Management Act may have negative contractual consequences as determined by the Client/Project Manager Agent and contract conditions
- g) Waste should be disposed of only in the correct waste containers as per Duvha requirement
- h) Hazardous waste should be disposed of in the correct way at a licensed disposal site. A copy of the hazardous waste disposal certificate must be submitted to the Client/Project Manager Agent

Below is a guide in terms of how different type of waste should be disposed at Duvha Power Station

Colour	Waste Type			
(Bins & Skips)				
Red	Hazardous waste (which includes sulphur, soiled PPE, FFB's, fluorescent tubes, asbestos)			
White	Domestic (which includes office waste)			

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Yellow	Coal & Ash discards	
Maroon	Scrap Metal	

Oil rags / absorbent Brown

3.31 Permit to Work, Lock-Out Procedures, Safe Work Procedures

A Permit to Work is required before any work is carried out on the plant at Duvha Power Station. A contractor should have positive verification that a valid Permit to Work is in place prior to commencing with any work. It is the right of any contractor to refuse to start work without a valid Permit to Work

The Responsible Person shall ensure that

- a) The conditions of permits are strictly adhered to
- b) That lock-out procedures, mechanical as well as electrical, are strictly adhered to and any deviations are corrected immediately
- c) That safe work procedure as laid down by Duvha Power Station and as determined by the Risk Assessment shall be followed

3.32 Life Saving Rules:

Eskom-Duvha Life Saving Rules:

What are they and what are the consequences of non-compliance at Eskom?

- a) Lifesaving rules, previously known as Cardinal rules are .. "Non-negotiable Rules"
- b) Lifesaving Rules are rules that describe such extreme behavior that all reasonable employees would agree that anyone guilty of knowingly and wilfully violating one of them is putting their life in jeopardy

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- c) These rules are generally determined in terms of the consequences of the behaviours they describe, i.e. if a particular set of behaviours or actions have a very high probability of causing disabilities or fatalities, when performed.
- d) These rules are created to enforce "zero tolerance" of serious at risk behaviours
- 3.32.1 Five rules have been developed that will apply to all Eskom employees and contractors,
 - a) Open, Isolate, Test, Earth, Bond and/or Insulate before Touch
 - b) Hook up at Heights
 - c) Buckle Up
 - d) Be Sober
 - e) Ensure that you have a Permit to Work

3.32.2 Duvha has additional two (2) Life Saving rules supplementing those above:

- e) Wear the correct Personal Protective Equipment (PPE) at all times
- f) Report all injuries Refer MPP0033, OH Act Section 14 (e)

3.32.3 Consequences of Violating a Life Saving Rule

- a) In terms of general health and safety in Eskom if any of the Life Saving rules is not adhered to, it will result in a disciplinary process, which will have the power of dismissal
- b) It must be highlighted that Eskom takes a ZERO TOLERANCE stance to violation of these rules and will therefore push for a sanction of dismissal during a disciplinary hearing.
- c) If a Life Saving Rule is broken the consequences will be applied consistently and uniformly throughout the business.

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For more information on the Life Saving rules please contact the Safety Risk Department at 013-6900143

3.33 Principal and Contractor OHS Legal Understanding on Child labour

- a) The Contractor is to ensure that he/she has a thorough understanding of the requirements of the OH Act and its regulations, and that he/she has a thorough understanding of the implications to him/her as a contractor
- b) Any person who employs or uses the services of a child worker must comply with the requirements of Regulations on Hazardous Work by Children in South Africa("Child" means a person under 18 years old)
- c) Duvha Power Station does not support the employment of children on site

3.34 **Planning and Documentation**

Planning should be based on the scope of work as provided in the invitation to tender. The projectspecific risks should be addressed in the planning as well

- 3.34.1 The following documentation must be submitted with the tender submission for evaluation purposes
 - a) Proof of good standing with the compensation fund or with a licensed compensation insurer [CR 7(1)(c)](iv)
 - b) Proof that provision for the cost of health and safety measures have been made during the construction process [CR 7(1)(c)(ii)
 - c) A copy of the Safety, Health and Environmental policies of the Contracting Company
 - d) A completed check sheet on site establishment (SAS0012-) shall be handed over to Safety Risk Management as soon as company has had the site identified with Client/Project Manager agent or project manager

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3.34.2 Risk Assessment (CR 9. (1)

3.32.2.1 A risk assessment is defined as an identification of the hazards present in an organization and an estimate of the extent of the risks involved, taking into account whatever precautions are already being taken

It is a legal requirement in terms of Section 8 (2) (d) of the OHS Act for an employer and

Construction Regulations 9(1) for contractors to carry out risk assessments to establish what hazards regarding health and safety of persons are attached to any work which is performed, any article or substance which is produced, processed, used, handled, stored, transported and any plant or machinery which is used in his/her business and he/she shall as far as reasonably practicable further establish what precautionary measures should be taken with respect to such work, article, substance, plant or machinery in order to protect the health and safety of persons and shall provide the necessary means to apply such precautionary measures. It is essentially a three stage process:

- a) Identification of all hazards,
- b) Evaluation of the risks,
- c) Measures to control the risks

It is the responsibility of the contractor to include within their risk assessment process how they intend to protect the health and safety of members of the public where their activity as per scope of work is likely to affect such members of the public, thus safeguarding Eskom's name and reputation

3.34.2.2 Every contractor performing construction work shall, before the commencement of any work or work associated with the construction work, and during construction work, ensure that a risk assessment is undertaken by a competent person, appointed in writing, and the risk assessment shall form part of the health and safety plan to be applied on the site

3.34.2.3 In terms of Regulation 5(1), a principal contractor shall provide and demonstrate to Duvha Power Station a suitable and sufficiently documented health and safety plan, based on Duvha Power Station's documented health and safety specifications, which shall be applied from the date of commencement of and for the duration of the contracted work

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3.34.2.4 This risk assessment needs to be submitted to the Agent for approval prior to the commencement of construction work. This risk assessment should take into account, but not be limited to the project-specific risks supplied by Eskom

3.34.2.5 The Contractor shall ensure to demonstrate through his risk management process the hierarchy of controls stipulated as follows,

- a) Eliminate
- b) The complete elimination of the hazard
- c) Substitute
- d) Replacing the material or process with a less hazardous one
- e) Redesign
- f) Redesign the equipment or work process
- g) Separate
- h) Isolating the hazard by guarding or enclosing it
- i) Administrate
- 1) Providing control such as training, procedures etc
- k) Personal Protective Equipment (PPE) All PPE shall be risk based and inspected before use
- Use of appropriate and properly fitted PPE where other controls are not practical
 - a (PPE as the last resort)

3.34.2.6 Risk assessment must be risk ranked and a risk matrix needs to be attached.

a) Risk assessments are required to be maintained. This means that significant changes to a process or activity, or any new process, activity or operation, should be subjected to a risk assessment and that if new hazards come to light during the work process or following a serious accident, then these should also be subjected to risk assessments.

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b) Risk assessments for long term processes should be periodically reviewed and updated.

c) Risk assessment document must have Duvha Power Station Project details (contract

number, Project name and area) on it and also signed and acknowledged by the person

who developed and approved by the client agent/project manager

d) Risk assessment must be acknowledged by the management and communicated to all

employees of the company

a All after hours work is considered High Risk Activity and contractors shall ensure that

supervision is present on site at all times. This requirement is compulsory.

3.35 Demolition Work Safety Requirements (CR 14)

3.35.3.1 All contractors must adhere to safe work practices. Before beginning any demolition work,

an Engineering Survey Report is required. Once demolition work has started, there will be

additional safety requirements for various activities. A Competent Person is required to

conduct the Engineering Survey prior to beginning any demolition work. The purpose of the

Engineering Survey is to thoroughly evaluate the project to identify potential hazards and

develop controls to prevent accidents occupational health hazards including asbestos,

hazardous chemical substances, etc.

3.35.3.2 It is the responsibility of the person, who intends to demolish an installation or a building

that contains asbestos insulation or asbestos lagging, to ensure that before demolition or

alteration commences that all asbestos and asbestos-containing materials during

demolition work that may release airborne asbestos fibres are identified and appropriately

attended to

3.35.3.3 A method statement must be compiled detailing the process to be followed before the

demolition work may commence Safety is paramount, and the local Department of Labour

will need to be notified by the demolition contractor on the method that will be used to

demolish a structure or installation

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3.35.3.4 Amongst others, contents of the method statement need to address specific safe work procedures and practices and safety equipment that should be in place when demolition activities begin. The statement should be tailored to the specific demolition tasks being undertaken

3.36 Health and Safety Plan (CR 7.1(a)

The successful contractor to whom a contract has been awarded must prepare and submit to the Client/Project Manager for approval, a health and safety plan as contemplated in the Construction Regulations Section 7(1) This health and safety plan should address all the relevant issues from the Construction Regulations as well as the Duvha-specific requirements

Where applicable the health and safety plan should at least cover the proof of notification of construction work to the provincial director [CR 4(1)

A contractor who intends to carry out any construction work other than work contemplated in regulation 3(1), must at least 7 days before that work is to be carried out notify the provincial director in writing in a form similar to Annexure 2 if the intended construction work will

- a) include excavation work;
- b) include working at a height where there is risk of falling;
- c) include the demolition of a structure; or
- d) Include the use of explosives to perform construction work

3.37 Health and Safety File

- 3.37.1 A Health and Safety File of the Principal Contractor should be available on site and should at least contain the following.
 - a) All items specified in the health and safety plan as well as the approval of the safety plan by the Client/Project Manager
 - b) All notifications received from the Client/Project Manager it o CR 4 (1)

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- c) A copy of the appointment as principal contractor it o CR 5(1) (k)
- d) A copy of all audits performed by the Client/Project Manager i to CR 5(1) (o) as well as proof that issues that were identified have been addressed
- e) All notifications by the Client/Project Manager for work to stop it o CR 5(1) (q) as well as proof those corrective actions were taken
- f) All notifications from the Client/Project Manager on changes to the design or construction where it affects health and safety it o CR 5(1) (r)
- g) Record that contractor, making a bid to do construction work for the Principal Contractor was, provided with a copy of the health and safety specification [CR 5(1)
- h) Appointments of all contractors doing construction work for the Principal Contractor [CR 7(1) (c)]
- Audits performed on contractors it o CR 7 (1) (c) (vii)
- 3,37,2 The Client/Project Manager and/or its Agent on its behalf reserves the right to conduct any other ad hoc audits and inspections as it and/or its Agent on its behalf deem necessary. A representative of the Principal Contractor and the relevant Health and Safety Representative(s) (SHE-Reps) must accompany the Client/Project Manager and/or its Agent on its behalf on all audits and inspections. The Client/Project Manager and/or its Agent on its behalf must provide the contractor with the audit report in order for corrective actions to be addressed
 - a) Any notifications to contractors to stop work i.t o CR 7(1) (c) (viii)
 - b) Any notifications to contractor about design changes it o CR 7(1) (c) (ix)
 - c) Proof that any contractor doing construction work for the Principal Contractor is in good standing with the compensation fund [CR 7(c)(iv)]
 - d) Proof that all contractors doing construction work for the Principal Contractor have made provision for the cost of health and safety measures i.t o CR 7(1) (c) (ii)
 - e) The health and safety plan for all contractors doing construction work for the Principal Contractor i.t o CR 7(1) (a)
 - f) A comprehensive and updated list of contractors on site accountable to the principal contractor, the agreements between the parties and the type of work it o OHSAct 37.2
 - g) An evaluation of the competencies and resources of the contractors appointed by the Principal Contractor it o CR 7(2) (c)

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- h) The appointment of the construction supervisor, as well as proof of his competence, [CR 8(7)] and if competent employees are appointed to assist him, the same is required for them [CR 8 (8)].
- No construction supervisor appointed under subregulation (7) may supervise any construction work on or in any construction site other than the site in respect of which he or she has been appointed. Provided that if a sufficient number of competent employees have been appropriately designated under subregulation (7) on all the relevant construction sites, the appointed construction supervisor may supervise more than one site
- The consideration of the appointment of a safety officer [CR 8(5)], and if as a result of this consideration, it is decided to appoint such a safety officer, then the appointment of the safety officer and proof of his competence [CR 8(5)] should be in the file as well.
- k) The appointment and proof of competence of the person doing the risk assessment i.t.o. CR 9(1)
- A copy of the risk assessment [CR 9(1)] (a) (e)
- m) Proof of consultation on the risk assessment it o CR 9(3)
- n) Proof of instruction and training of employees i.t o CR 9(3)
- o) Proof those contractors have been informed of hazards it o CR 9(3)
- p) Proof that ergonomic related risks have been considered it o CR9 (2)
- q) Records of induction carried out it o CR 7(5) 7(7)
- r) Records of induction carried out i.t o CR 7(7)
- s) Principal Contractor shall submit monthly staff complement and man hours to Safety Risk Management by the 3rd of each month

IMPORTANT: The Health and Safety File will remain the property of the Client/Project Manager and/or its Agent on its behalf throughout the period of the project and shall be consolidated and handed over to the Client/Project Manager and/or its Agent on its behalf at the time of completion of the project

Every contractor shall be in possession of the most recent copy of the Occupational Health and Safety Act, 1993, as amended.

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3.38 Statutory and Operational roles and responsibilities for occupational health and safety (SHE Appointments)

a) The principal contractor shall appoint designated competent employees and/or other competent persons to assist with the operational responsibilities for occupational health and safety. This shall include all statutory appointments as per the Occupational Health and Safety Act of 1993 and its Regulations.

b) These appointments must be in writing and the responsibilities clearly stated together with the period for which each appointment is made. This information must be communicated to and agreed with by the appointees who will sign the appointment letter

c) The principal contractor must provide Duvha Power Station with an organogram listing the staff, their designations and their responsibilities for all contractors that he has appointed or intends to appoint and keep this list updated as and when changes occur

3.39 Housekeeping

Good housekeeping will be maintained at all times. Poor housekeeping contributes to three major problems, namely, costly or increased accidents, fire or fire hazards and reduction in production. Good housekeeping will enhance production time.

3.39.1 A contractor must, in addition to compliance with the Environmental Regulations for Workplaces (ERW), 1987, promulgated by Government Notice No R 2281 of 16 October 1987, ensure that suitable housekeeping is continuously implemented on each site, including -

- a) The proper storage of materials and equipment;
- b) The removal of scrap, waste and debris at appropriate intervals,
- c) Ensuring that materials required for use, are not placed on the site so as to obstruct means of access to and egress from workplaces and passageways,

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d) Ensuring that materials which are no longer required for use do not accumulate on and are removed from the site at appropriate intervals,

- e) Ensuring that waste and debris are not disposed of from a high place with a chute, unless the chute complies with the requirements set out in CR 14(6),
- f) ensuring that construction sites in built-up areas adjacent to a public way are suitably and sufficiently fenced off and provided with controlled access points to prevent the entry of unauthorized persons, and
- (g) ensuring that a catch platform or net is erected above an entrance or passageway or above a place where persons work or pass under, or fencing off the danger area if work is being performed above such entrance, passageway, or place so as to ensure that all persons are kept safe in the case of danger or possibility of persons being struck by falling objects

3.39.2 The Contractor must ensure that all temporary structures, materials, waste and facilities used for construction activities are removed upon completion of the project. Fully rehabilitate (e.g. clear and clean area, rake, pack branches etc.) all disturbed areas and protect them from erosion

NOTE: Form 03A SAS0012-2 shall be used to check compliance of the contractor to the Contractor Health and Safety requirements at Duvha Power Station before site occupation.

3.40 Behaviour Based Safety

The objective of behavioral safety observations is to assess and address the actual safe and unsafe behaviours of people in the workplace, as well as workplace conditions - which are caused by the actions or non-actions of employees, contractors or their supervisors

The intent of the behavioral observation process is for management to be visible in the workplace, and for them to

- a) recognize and encourage positive behaviours so that they are sustained
- b) immediately address and correct unsafe behaviours and conditions
- c) provide a two-way communication channel to discuss health and safety achievements and concerns with employees, contractors and visitors

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In order to conduct behavioral safety observations effectively, it is advisable that observers go through the appropriate behavioral observation training. Contractor site managers and supervisors must obtain the training schedule from Safety Risk Management and conduct their weekly observations within their teams. A plant walk down schedule is available and contractor site management and safety officers shall form part of the walk down.

Unsafe conditions or acts must be corrected and good safety practices commended and encouraged

3.41 Important Numbers

Department	Responsible for	Numbers
Electrical Operating Desk	Emergency Incident Reporting	2222
(EOD)		
Medical Centre	Medical Services	2179/2280/2386
Security/Protective Services	Security related issues	2894/2518/2120/2284
Fire Station	After Hours Injuries on Duty, Hot work permits, Fire Incidents and Working at Heights Rescue arrangements	2953/2199
Safety Risk Management	All Occupational Hygiene and Safety related matters	2143/2474/2470/2339/2949 Fax 013-6900407
Environment Department	All environmental related matters(Office hours,	2320

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4. ACCEPTANCE

This document has been seen and accepted by

Name	Designation
W Khumalo	Outage Manager
O.Mohale	Risk and Assurance Manager
M Munası	Maintenance Manager
KM Marebane	Operating Manager
M Jones	Fire and EP Manager
S Skhosana	Chemical Services Manager (Acting)
T Tshakane	Coal Management Manager (Acting)
T Sibeko	Security Manager
B Gowa	OPS Support Manager
T Mashile	Occupational Health Manager
M Mamoleka	Compliance Manager
S Nhlapo	Environment Manager

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5. REVISIONS

Date	Rev.	Compiler	Remarks
			Due for Review Update on
May 2021	9	N Ndlovu	COVI19 RequirementsWorking at Heights Training
		777	 New Asbestos Regulations of November 2020
May 2015	8	S Matsebe	Major changes to content to align with Construction Regulations 2014
Sept 2011	7	S Matsebe	 Changes To Paragraphs 6,19,621, 622, 6.32, 636,65, Change of Format
May 2010	6	S Matsebe	Update to bring In Line With Eskom Procedure EPC 32-136
Jan2005	5	S Matsebe	Major review and rewrite

6. DEVELOPMENT TEAM

The following people were involved in the development of this document

Name / / / / / / / / / / / / / / / / / / /	Designation		
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Cupertea	Snr Advisor -Safety		
S Cholo	Snr Advisor – Occupational Hygiene		
N Ndlovu	OHS Officer		
E.Ngoato	Assistant OHS Officer		

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M Mogashoa	OHS Officer		

7. ACKNOWLEDGEMENTS

None

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		Appendix A - Medical C		
Name of Employe	ee	ID Number	Co Number	
	*Possible Exposures e g noise, heat, fall risk, confined space, etc	*Job Specific Requirements e g Operating Mobile Crane, Digging Trenches, Erecting Formwork and Support work etc	*Protective Equipment e g Dust Respirator (Light Duty), Welding Gloves etc	
upation eneral Worker, Welder, yer, Steel fixer, Mobile Operator, etc				
cal examination aration by the Medica ofy that I have, by exam	the information in the spaces r I Examiner: Innation and testing, using the a Inployee is fit to perform the duti	bove criteria specified by the e	employer, satisfied myself	

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Occupational Medicine Pi	ractitioner / Occupational Health Nui	rsıng Practitioner (Please Print Name)		
Signature	Practice Number		Date	 	
Address					

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