

INDUSTRIAL DEVELOPMENT CORPORATION

REQUEST FOR PROPOSAL (RFP) FOR SERVICE PROVIDER TO PROVIDE TRANSACTION ADVISORY SERVICES FOR THE BOEGOEBAAI PORT DEVELOPMENT IN THE NORTHERN CAPE

RFP number	T38/10/2025	
Issue date	7 October 2025	
Closing date and time	28 October 2025 at 11h00	
Tender validity period	120 days from the closing date and time	
Non-Compulsory briefing session	DATE: 14 October at 10:00 AM	
	VENUE: Microsoft Teams	
	LINK: Join the meeting now	
Responses to this RFP should	https://idcza-	
ONLY be forwarded to:	my.sharepoint.com/:f:/g/personal/tinys_idc_co_za/Emosfm	
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SECTION 1: GENERAL CONDITIONS OF BID	

SECTION 1: GENERAL CONDITION OF BID

1. PROPRIETARY INFORMATION

Industrial Development Corporation of SA Ltd (IDC) considers this Request for Proposal (RFP) and all related information, either written or verbal, which is provided to the respondent, to be proprietary to IDC. It shall be kept confidential by the respondent and its officers, employees, agents and representatives. The respondent shall not disclose, publish, or advertise this RFP or related information to any third party without the prior written consent of IDC.

2. ENQUIRIES

2.1. All communication and attempts to solicit information of any kind relative to this RFP should be submitted **in writing** to:

Name: **Ntombifikile Mokgeseng**

Telephone Number: Office: 011 269 3767

Email address: <u>NtombifikileM@idc.co.za</u>

- 2.2. Enquiries in relation to this RFP will not be entertained after 16h00 PM on 17 October 2025.
- **2.3.** The enquiries will be consolidated, and IDC will issue one response, and such response will be posted, within two days after the last day of enquiries, onto the IDC website (www.idc.co.za) under tenders i.e., next to the same RFP document.
- **2.4.** The IDC may respond to any enquiry in its absolute discretion and the bidder acknowledges that it will have no claim against the IDC on the basis that its bid was disadvantaged by lack of information, or inability to resolve ambiguities.

3. BID VALIDITY PERIOD

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3.1. Responses to this RFP received from bidders will be valid for a period of **120** days counted from the bid closing date.

4. INSTRUCTIONS ON SUBMISSION OF BIDS

- **4.1.** Bid responses must be submitted in electronic format only and must be sent to the dedicated platform as provided herein.
- 4.2. Bid responses should be in generally acceptable / standard electronic file format/s (i.e., Microsoft suite of products or pdf) to enable access thereto by the IDC for purposes of evaluating responses received. Where documents are presented in a format which cannot be accessed by the IDC through generally acceptable formats, such bid response will be disqualified.
- 4.3. The closing date for the submission of bids is 28 October 2025 not later than 11:00 AM (before midday). No late bids will be considered. Bids must only be sent to T38/10/25 https://idcza-my.sharepoint.com/:f:/g/personal/tinys_idc_co_za/EmosfmIMq5NLkRCvghFHGM4BoDQkcm
- 4.4. Bids sent to any other platform other than the one specified herein will be disqualified and will not be considered for evaluation. It is the bidder's responsibility to ensure that the bid is sent to the correct platform and that this is received by the IDC before the closing date and time in IDC's dedicated platform: T38/10/25 https://idcza-my.sharepoint.com/:f:/g/personal/tinys-idc-co-za/EmosfmIMq5NLkRCvghFHGM4BoDQkcm-e3y8-KPpaKW5VXhA
- **4.5.** Bidders are advised to submit / send its bid responses at least **30 minutes** before the 11:00AM deadline to avoid any Information Technology (IT) network congestions or technical challenges in this regard which may result in bid responses being received late. IDC's platform is configured to receive documents with sizes up to 50MB.

- **4.6.** The IDC will not be held responsible for any of the following:
 - 4.6.1. bid responses sent to the incorrect platform;
 - 4.6.2. bid responses being inaccessible due to non-standard electronic file formats being utilised to submit responses by bidders;
 - 4.6.3. any security breaches and unlawful interception of tender / bid responses by third parties outside the IDC's IT network domain;
 - 4.6.4. bid responses received late due to any IT network related congestions and/or technical challenges; and
 - 4.6.5. bid responses with file size limits greater than IDC's platform capacity of 50MB.
- **4.7.** Only responses received via the specified platform will be considered.
- 4.8. Where a complete bid response (Inclusive of all relevant Schedules) is **not received** by the IDC in its electronic platform (https://idcza-my.sharepoint.com/:f:/g/personal/tinys_idc_co_za/EmosfmIMq5NLkRCvghFHGM4BoDQkcme3y8_KP_paKW5VXhA) by the closing date and time, such a bid response will be regarded as incomplete and late. Such late and / or incomplete bid will be disqualified. It is the IDC's policy not to consider late bids for tender evaluation.
- **4.9.** Amended bids may be sent to the electronic platform (https://idcza-my.sharepoint.com/:f:/g/personal/tinys_idc_co_za/EmosfmlMq5NLkRCvghFHGM4BoDQkcme3y8_KP_paKW5VXhA) **marked** "Amendment to bid" and should be received by the IDC **before** the closing date and time of the bid.

5. PREPARATION OF BID RESPONSE

- **5.1.** All the documentation submitted in response to this RFP must be in English.
- **5.2.** The bidder is responsible for all the costs that it shall incur related to the preparation and submission of the bid document.
- **5.3.** Bids submitted by bidders which are companies or are comprised of companies must be signed by a person or persons duly authorised thereto by a resolution of the applicable Board of Directors, a copy of which Resolution, duly certified, must be submitted with the bid.
- **5.4.** The bidder should check the numbers of the pages of its bid to satisfy itself that none are missing or duplicated. No liability will be accepted by IDC regarding anything arising from the fact that pages of a bid are missing or duplicated.
- **5.5.** Bidder's tax affairs with SARS must be in order (tax compliant status) and bidders must provide written confirmation to this effect as part of their tender response.
- **5.6.** If the bidding structure is a Prime Contractor with Sub-contractor/(s), then the Prime Contractor must not hold lower % of the contract value than **any** of the subcontractors.

6. SUPPLIER PERFORMANCE MANAGEMENT

- **6.1.** Supplier Performance Management is viewed by the IDC as a critical component in ensuring value for money acquisition and good supplier relations between the IDC and all its suppliers.
- **6.2.** The successful bidder shall upon receipt of written notification of an award, be required to conclude a Service Level Agreement (SLA) with the IDC, which will form an integral part of the supply agreement. The SLA will serve as a tool to measure, monitor, and assess the supplier performance and ensure effective delivery of service, quality and value-add to IDC's business.
- **6.3.** Successful bidders will be required to comply with the above condition and provide a scorecard on how their product / service offering is being measured to achieve the objectives of this condition.

7. ENTERPRISE AND SUPPLIER DEVELOPMENT

The IDC promotes enterprise development. In this regard, successful bidders may be required to mentor SMMEs and/ or Youth-Owned businesses. The implications of such arrangement will be subject to negotiations between the IDC and the successful bidder.

8. IDC'S RIGHTS

- **8.1.** The IDC is entitled to amend any bid condition, bid validity period, RFP specification, or extend the bid closing date, all before the bid closing date. All bidders, to whom the RFP documents have been issued and where the IDC have record of such bidders, may be advised in writing of such amendments in good time and any such changes will also be posted on the IDC's website under the relevant tender information. All prospective bidders should therefore ensure that they visit the website regularly and before they submit their bid response to ensure that they are kept updated on any amendments in this regard.
- **8.2.** The IDC reserves the right not to accept the lowest priced bid or any bid in part or in whole. It normally awards the contract to the bidder who proves to be fully capable of handling the contract and whose bid is functionally acceptable and financially advantageous to the IDC.
- **8.3.** The IDC reserves the right to conduct site visits at bidder's corporate offices and / or at client sites if so required.
- **8.4.** The IDC reserves the right to request all relevant information, agreements, and other documents to verify information supplied in the bid response. The bidder hereby gives consent to the IDC to conduct background checks, including FICA verification, on the bidding entity and any of its directors / trustees / shareholders / members.
- **8.5.** The IDC reserves the right, at its sole discretion, to appoint any number of vendors to be part of this panel of service providers, if applicable (i.e., where a panel is considered).
- **8.6.** The IDC reserves the right of final decision on the interpretation of its tender requirements and responses thereto.
- **8.7.** The IDC reserves the right to consider professional conduct and experiences it had with any bidder which rendered similar services to the IDC in the past 5 years over and above the references put forward by the bidder in its response.

9. UNDERTAKINGS BY THE BIDDER

- **9.1.** By submitting a bid in response to the RFP, the bidder will be taken to offer to render all or any of the services described in the bid response submitted by it to the IDC on the terms and conditions and in accordance with the specifications stipulated in this RFP document.
- **9.2.** The bidder shall prepare for a possible presentation should IDC require such and the bidder will be required to make such presentation within five (5) days from the date the bidder is notified of the presentation. Such presentation may include a practical demonstration of products or services as called for in this RFP.
- **9.3.** The bidder agrees that the offer contained in its bid shall remain binding upon him/her and receptive for acceptance by the IDC during the bid validity period indicated in this RFP and its acceptance shall be subject to the terms and conditions contained in this RFP document read with the bid.
- **9.4.** The bidder furthermore confirms that he/she has satisfied himself/herself as to the correctness and validity of his/her bid response; that the price(s) and rate(s) quoted cover all the work/item(s) specified in the bid response documents; and that the price(s) and rate(s) cover all his/her obligations under a resulting contract for the services contemplated in this RFP; and that he/she accepts that any mistakes regarding price(s) and calculations will be at his/her risk.
- **9.5.** The successful bidder accepts full responsibility for the proper execution and fulfilment of all obligations and conditions devolving on him/her under the supply agreement and SLA to be concluded with IDC, as the principal(s) liable for the due fulfilment of such contract.
- **9.6.** The bidder accepts that all costs incurred in the preparation, presentation and demonstration of the solution offered by it shall be for the account of the bidder. All supporting documentation and manuals submitted with its bid will become IDC property unless otherwise stated by the bidder/s at the time of submission.

10. REASONS FOR DISQUALIFICATION

- **10.1.** The IDC reserves the right to disqualify any bidder which does any one or more of the following, and such disqualification may take place without prior notice to the offending bidder:
 - 10.1.1. bidder whose Tax Status is non-compliant, after they have been notified accordingly and remain non-compliant;
 - 10.1.2. bidder who submit incomplete information and documentation according to the requirements of this RFP document;
 - 10.1.3. bidder who submit information that is fraudulent, factually untrue, or inaccurate information;
 - 10.1.4. bidder who receive information not available to other potential bidders through fraudulent means;
 - 10.1.5. bidder who do not comply with any of the mandatory requirements as stipulated in the RFP document;
 - 10.1.6. bidder who fail to comply with POPIA requirements as listed herein; and
 - 10.1.7. bidder as the prime contractor, who holds a lower percentage in terms of the value of the contract than any of its subcontractor/(s).

11. RETURNABLE SCHEDULES

Bidders shall submit their bid responses in accordance with the returnable schedules specified below (each schedule must be clearly marked):

11.1. Cover Page: (the cover page must clearly indicate the RFP reference number, bid description and the bidder's name)

11.2. Schedule 1:

- 11.2.1. Executive Summary (explaining how you understand the requirements of this RFP and the summary of your proposed solution)
- 11.2.2. Annexure 1 of this RFP document (duly completed and signed)

11.3. Schedule 2

- 11.3.1. Copy of Board Resolution, duly certified;
- 11.3.2. Originally certified copy of ID document for the Company Representative;
- 11.3.3. Annexure 2 of this RFP document (duly completed and signed);
- 11.3.4. Annexure 3 of this RFP document (duly completed and signed);
- 11.3.5. Annexure 4 of this RFP document (duly completed and signed);
- 11.3.6. Response to Annexure 6: BEE Commitment Plan;
- 11.3.7. Bidders must submit a B-BBEE verification certificate. For Exempted Micro Enterprises (EME) with an annual revenue of less than R10 million and Qualifying Small Enterprises (QSE) with an annual revenue of between R10 million and R50 million per annum, a sworn affidavit confirming the annual total revenue and level of black ownership may be submitted. Any misrepresentation in terms of the declaration constitutes a criminal offence as set out in the B-BBEE Act as amended.

Note: If a bidder is a Consortium, Joint Venture or Prime Contractor with Subcontractor(s), the documents listed above must be submitted for each Consortium/ JV member or Prime Contractor and Subcontractor(s).

- 11.3.8. Annexure 7 of this RFP document (duly responded to);
- 11.3.9. Annexure 8 of this RFP document (duly completed and signed, if applicable);
- 11.3.10. Statement of Financial Position of the Bidder: Latest Audited Financial Statements (where applicable in terms of the Company's Act) and/or independently reviewed financial statements and/or Cashflow Budget for new entities with no financial records.

11.3.11. Copy of Joint Venture/ Consortium/ Subcontracting Agreement duly signed by all parties (if applicable).

11.4. Schedule 3:

- 11.4.1. Response to Section 2 of this document, in line with the format indicated in this RFP document.
- 11.4.2. Annexure 1 of this RFP document duly completed and signed.

11.5. Schedule 4: Price Proposal (response to Section 3 of this RFP document).

NOTE: Must be submitted as a separate file/document marked Schedule 4: Price Proposal)

12. EVALUATION CRITERIA AND WEIGHTINGS

Bids shall be evaluated in terms of the following process:

- **12.1. Phase 1:** <u>Initial Screening Process:</u> During this phase, bid responses will be reviewed for purposes of assessing compliance with RFP requirements including the general bid conditions and the Specific Conditions of Bid, which requirements include the following:
 - IDC will make use of the Central Supplier Database (CSD) to access key information which
 is required to conduct supplier vetting including Company Registration status, tax
 compliance status and any other relevant checks conducted on CSD.
 - In the event that the bidding structure is a Prime Contractor with Sub-contractor/(s), then IDC will evaluate the information provided in Annexure 2 (Acceptance of Bid Conditions and Bidder's Details) and if determined that the Prime Contractor holds a lower percentage in terms of the value of the contract than any of its subcontractor/(s), then the bid will be disqualified.
 - Submission of ID copy for the Company Representative as referenced in 11.3.3 above.
 - BEE Status Certification as referenced in 11.3.7 above.
 - Completion of all Standard Bidding Documents and other requirements, as reflected in this RFP, which covers the following:
 - Section 2: Statement of compliance with the Functional Evaluation Criteria for this RFP.
 - ➤ Section 3: Cost Proposal and Price Declaration Form.
 - > Annexure 1: Acceptance of Bid Conditions.
 - ➤ Annexure 2: Tax Compliance Requirements.
 - > Annexure 3: Bidder's Disclosure.
 - > Annexure 4: Shareholders' Information/ Group Structure.
 - ➤ Annexure 5: Bidders Experience & Project Team.
 - > Annexure 6: BEE Commitment Plan.
 - > Annexure 7: Disclosure Statement.
 - > Annexure 8: Privacy & Protection of Personal Information Act 4 of 2013 Requirements.

Note: Failure to comply with the requirements assessed in Phase 1 (compliance), may lead to disqualification of bids.

12.2. Phase 2: Technical/ Functionality Evaluation

Bid responses will be evaluated in accordance with the Functional criteria as follows:

12.2.1. Mandatory Functional/ Technical Requirements

All bid responses that do not meet the Mandatory Functional Requirements will be disqualified and will not be considered for further evaluation on the Other Functional Requirements. The Mandatory Functional Requirements are stated in section 2 of this RFP document.

Note: Failure to comply with the Mandatory Functional Requirements assessed in this phase will lead to disqualification of bids.

12.2.2. Other Functional/ Technical Requirements

With regards to the other Functional Requirements, the following criteria (set out in more detail in section 2 of this RFP document) and the associated weightings will be applicable:

ELEMENT	WEIGHT
Bidder's relevant Experience	30
Bidder's proposed Methodology and approach	30
Bidders proposed Project Plan	10
Qualifications, Skills and Experience of The Team	30
TOTAL	100

Note: The minimum qualifying score for functionality is 70%. All bidders that fail to achieve the minimum qualifying score on functionality shall not be considered for further evaluation on Price and Specific Goals.

12.3. Phase 3: Preference Point System

All bids that achieve the minimum qualifying score for Functionality (acceptable bids) will be evaluated further in terms of the preference point system, as follows:

CRITERIA	POINTS
Price	80
Specific Goals ¹	20
TOTAL	100

¹Specific Goals for this tender and points that may be claimed are indicated per table below:

SPECIFIC GOALS	POINTS
SPECIFIC GOALS	(80/20 system)
Black ownership ²	10
30% Black women ownership	5
Any % of ownership by Black Designated Groups ³	2
Reconstruction Development Programme Objective: Promotion of SMMEs (Entities that are EME or QSE)	3
TOTAL POINTS	20

²Black ownership: 100% black owned entities will score the full 10 points (if 80/20 system), and between 51% - 99.99% black owned entities will score 4 points (if 80/20 system).

Note: Only enterprises with direct Black shareholding that fall under the four categories below be considered for allocation of points on Specific Goal:

- Exercisable voting rights in the hands of Black people
- Exercisable voting rights in the hands of Black women
- Exercisable voting rights in the hands of Black Designated Groups
- Employee Share Ownership Programmes ("ESOPs") with direct shareholding and exercisable voting rights in the hands of Black People, Black woman, and Black Designated Groups

³Black Designated Groups has the meaning assigned to it in the codes of good practice issued in terms of section 9(1) of the Broad-Based Black Economic Act as amended.

12.4. Phase 4: Objective Criteria

This contract will be awarded to the bidder scoring the highest points unless an objective criterion justifies the award of the tender to a bidder other than the highest scoring bidder.

12.4.1. Objective Criteria are:

The bidder must pose less risk to the IDC. The risk will be assessed in terms of, but not limited to, the following:

- Reputational Risk: This will be assessed in line with the bidder's disclosure (Refer to Annexure 7: Disclosure statement of this document).
- Concentration Risk: Over exposure to a single bidder.
- The bidder's financial capability in relation to the execution of the contract.
- The bidder's past performance in IDC contracts.

13. PROMOTION OF EMERGING BLACK OWNED SERVICE PROVIDERS

It is the IDC's objective to promote transformation across all industries and/ or sectors of the South African economy and as such, bidders are encouraged to partner with a black owned entity (being 50%+1 black owned and controlled). Such partnership may include the formation of a Joint Venture and/ or subcontracting agreement etc., where a portion of the work under this tender would be undertaken by black owned entities. To give effect to this requirement, bidders are required to submit a partnership / subcontracting proposal detailing the portion of work to be outsourced, level of involvement of the black owned partner and where relevant, submit either a consolidated B-BBEE scorecard or each bidder of the partnership in their individual capacity to submit a BEE certificate or Sworn Affidavit in case of an EME or QSE which will be considered as part of the Specific Goals scoring listed in 12.3.

SECTION 2: FUNCTIONAL REQUIREMENTS SPECIFICATION

SECTION 2: FUNCTIONAL REQUIREMENTS

1. SPECIAL INSTRUCTIONS TO BIDDERS

- 1.1. Should a bidder have reason to believe that the Functional Requirements are not open/fair and/or are written for a particular service provider; the bidder must notify IDC Procurement within five (5) days after publication of the RFP.
- 1.2. Bidders shall provide full and accurate answers to the questions posed in this RFP document, and, where required explicitly state "Comply/Not Comply" regarding compliance with the requirements. Bidders must substantiate their response to all questions, including full details on how their proposal/solution will address specific functional/ technical requirements; failure to substantiate may lead to the bidder being disqualified. All documents as indicated must be supplied as part of the bid response.
- 1.3. The appointed bidder will be required to sign a Declaration of Interest indicating that they have no interest or involvement with any other existing bids of the Boegoebaai Port Development Project. Kindly note that the Boegoebaai Port Development selected bidder including any of its employees, shall not and cannot work for any of the Qualified bidders /Consortium members participating in the ongoing RFP process and for the same/related assignment.

2. BACKGROUND INFORMATION

Infrastructure South Africa (ISA) is a central government agency responsible for coordinating and driving the national infrastructure investment programme, with the intent of improving infrastructure investment and delivery. This is accomplished through, inter alia, the development and implementation of high-impact infrastructure projects. Infrastructure South Africa derives its legal mandate from the Infrastructure Development Act (IDA). The Infrastructure Development Act (IDA) (Act 23 of 2014) is aimed at fast-tracking regulatory decision-making and speeding up the implementation processes of strategic infrastructure projects. ISA implements its mandate in partnership with project owners.

i. Overall project status to date - Transnet

Transnet with its operating divisions Transnet National Port Authority (TNPA) issued and concluded a Request for Qualifications (RFQ) process for the development of a new, greenfield, deep-water port, and associated infrastructure in the Northern Cape servicing the mining and industrial hubs in the Region. Transnet reviewed the submissions and selected three qualifying bidders to move on to the next stage. With the support of the successful service provider for this bid, Transnet intends to appoint a Turnkey bidder from one of the three selected successful Request for Qualification bidders.

A Request for Proposal (RFP) is already drafted for the development of a new, greenfield, deep-water port and associated infrastructure in the Northern Cape servicing the mining and industrial hubs in the Region. Following the evaluation on the abovementioned RFP, the intention is that one of the three bidders will proceed to partner with Transnet to undertake the financing, designing and construction of the entire port including associated infrastructure, with Transnet providing the requisite land for the project development, and oversight to ensure that the project will be suitable to the market.

The Successful Private Sector Partner will be required to supply the required infrastructure for common user infrastructure operations commissioned at the port, and all other infrastructure to operationalise the development.

ii. Purpose

Infrastructure South Africa and Transnet have concluded a **Memorandum of Collaboration**. Through Infrastructure South Africa's support, Transnet wishes to appoint an experienced bidder with the requisite skills and structure to assist Transnet in executing a fully state controlled and well-executed new port development at Boegoebaai. The selected bidder must demonstrate experience and skill in advisory services in the execution of the procurement strategy via this bid for Port Infrastructure mega developments. Preference will be given to well-experienced experts who have worked in South African ports.

The selected bidder will be responsible for critical inputs, drafting and reviewing of the Transnet's Boegoebaai Port Development documents, engagement with the selected Request for Qualification bidders and participating in Transnet's RFP adjudication phase of the bids received for the construction and financing of the port. The appointed bidder will be required to sign a Confidentially Agreement for all Transnet and Bid Respondents data shared.

iii. Objectives of the project

The Employer's endeavours to enter a Professional Services Contract (PSC) with a bidder to provide Legal, Commercial, Financial and Technical Transaction Advisory Services for the Boegoebaai Port Development project, which may include but not limited to:

- a) Determine readiness for project feasibility and execution, the Bidder will do a due diligence review on the project based on Transnet's and Northern Cape Provincial Government's prefeasibility studies completed thus far.
- b) Providing commercial and transaction structuring advice based on Transnet's existing Port Development RFP and relating it to the market's Request for Qualification responses already received.
- **c)** Providing critical inputs, conduct drafting and review of the proposed Port Development RFP.
- **d)** Developing a Risk Assessment for the existing RFP to be issued to the already shortlisted Request for Qualification bidders.
- **e)** Assisting Transnet at the briefing/clarification session with already shortlisted Request for Qualification bidders.
- f) Responding to bidder clarification queries during the Transnet RFP stage.
- **g)** Providing advice and inputs during Transnet's RFP evaluation process including but not limited to commercial and financial analysis of the bids already received.
- h) Providing Regulatory and Legislative compliance advice.
- i) Reviewing the prefeasibility studies (Treasury Approval 1), close identified gaps for Transnet Gate Review purposes and finalise the project's Business Case.
- j) Drafting the concessionaire agreements and review with Transnet for issue to Successful Private Sector Partner.
- **k)** Preparing value-for-money reports and finalise the concessionaire agreement management plan.

3.1. Scope of Work overview

The Bidder shall provide transaction advisory services for the Boegoebaai Port Development in the Northern Cape. The Bidder is expected to approach the project in three phases delivering on each of the objectives of that respective phase before proceeding to the next one. See below overview of the three phases:

- i. Phase (I) Transaction Development includes the following deliverables:
 - o Review and due diligence of pre-feasibility studies;
 - Develop a Business Case; and
 - o Development of External Partner Procurement Documentation.
- **ii. Phase (II) Transaction Implementation** includes the following deliverables (but not limited to):
 - External partner selection;
 - o Draft agreements; and
 - Obtaining all required approvals.
- **iii. Phase (III) Transaction Commercialisation** includes the following deliverables (but not limited to):
 - o Commercialisation of the transaction; and
 - o Contracting and Financial Close.

Note: At the end of each phase, the Bidder is required to submit a report of the work and assessment to ISA and Transnet for review and final acceptance before proceeding to the next phase.

3.2. Detailed scope of work for the different Phases (I – III)

3.2.1. Phase (I) Transactional Development deliverables:

The main deliverable for this Phase is to confirm the project's commercial viability through due diligence of the existing prefeasibility studies, develop a comprehensive business case and provide procurement planning support for the port development.

Table 1: Phase I: Port Project - Transaction Development

	Main Deliverables	Sub-deliverables
[1]	Review Due Diligence Report previous pre-feasibility studies. Note: Bidders to provide comments or findings on existing pre-feasibility	 Project due diligence assessment of all work completed to date. Legal and Environmental issues. Existing land rights and acquisition. Technical site analysis. High-level technical specifications.
	study done in 2022.	Prelim financial due diligence.Applicable local content requirements

	Main Deliverables	Sub-deliverables
		 Request for Qualification documents received by Transnet from the RFQ process. Provide a commentary paper guiding the key aspects to be included in the RFP.
[2]	Develop a Business Case	 Options Analysis and Legal Structure. Risk transfer approach. Value-for-Money (VFM) Analysis. Whole-of-Life Affordability and Benefits. Sources of Funding. Financial Modelling.
[3]	Development of External Partner Procurement Documentation	 Profile of External Partners. Level of market engagement. Timing constraints. Regulatory constraints and approvals. Design a fair, equitable, transparent, competitive, cost-effective procurement plan and process (Procurement and Contracting Strategy).

3.2.2. Phase (II) Transactional Implementation deliverables:

The main deliverable for this Phase is to finalise private sector partner selection, draft the required agreements, and secure all internal and external approvals necessary to enable execution of the transaction.

Table 2: Phase II: Port Project - Transaction Implementation

	Main Deliverables	Sub-deliverables	
[1]	External Partner selection	 Technical reviews. Outline tender documentation. Outline commercial agreements. Draft request for proposals (RFPs). External bidding support. 	
[2]	Draft Agreements for the following: Volume 1: Boegoebaai Port Development Volume 2: Boegoebaai Multi-purpose Terminal Volume 3: Boegoebaai Liquid-bulk Terminal	 Draft commercial agreements necessary annexes. Structure the agreement to enacapital raising/ funding. 	and
[3]	Obtaining all internal and external approvals	·	tain able

Main Deliverables	Sub-deliverables
	Transnet Board Mandate to negotiate
	with preferred bidder.
	Award of contract for Private Sector
	Partner execution.

3.2.3 Phase (III) Transactional Commercialisation:

The main deliverable for this Phase is to commercialise the transaction once regulatory approvals have been granted. This stage typically involves financial close, transaction execution and operationalisation of the transaction. The Bidder will be required to assist Transnet and its selected partners in the nascent stages of commercializing the transaction.

Table 3: Phase III: Port Project - Transaction Commercialisation

	Main Deliverables	Sub-deliverables
[1]	Commercialisation of the transaction	 Establish legal entities required to enable the transaction. Lead and conclude all commercial and legal negotiations. Draft all necessary commercial and contractual agreements. Ensure commercial risks are identified and safeguard Transnet.
[2]	Contracting and Financial Close	 Ensure Private Sector Partner transaction is financially viable and cost-effective. Handover to new entity's executive management. Post transaction management plans. Comprehensive close-out report.

3.3 Additional information

Note: Except for the reports that are already available to the public, the other reports might need permissions as well as NDA to be signed before sharing. They are shared here to indicate the extent of the work that has already been done. These will be shared with the preferred Bidder at contracting stages.

#	Document Title Description						
1	Business Case V12 20.05.2020 R01 Final	Treasury Approval 1 (TA1)					
2	Business Case Review: Preliminary Results PRDW Presentation						
3	RFQ to potentially appoint a service provider to design, fund and construct a new, greenfield, deep-water port and associated infrastructure in the Northern Cape	Request for Qualification (RFQ)					
4	Environmental Screening Report, 2018	Boegoebaai Port Development					

3.4 General

- a) A Project Steering Committee comprising government technical resources from IDC/ISA and Transnet, will be constituted during the project duration to provide oversight to the project.
- **b)** The bidder will be required to schedule bi-weekly progress meetings with the project team via Microsoft team or at the consultant's offices if required.
- c) Site meetings and site visits in Northern Cape will be scheduled on an ad hoc basis.
- **d)** It is required that the bidder will engage interested and affected parties. The client would be in attendance to support and contribute.
- e) The Service Provide will provide the ISA/ IDC and Transnet with all completed documents (Narratives and PowerPoints), technical studies and data collected during the project duration.
- f) The Bidder shall inform the client prior to contacting any third parties to obtain information or discuss the project details.
- **g)** Final Report and project close out presentation to be scheduled at the Transnet offices in Johannesburg.
- h) The bidder is required to avail themselves for any meetings of special nature relevant to the project with the client or in support of the client.

4. PROJECT TIMELINES

The successful bidder(s) will be required to start immediately after the award and complete the assignment within a period of nine (9) months.

5. TECHNICAL EVALUATION CRITERIA

5.1 Other Technical Requirements

The service provider must indicate their compliance/ non-compliance to the following requirements and to substantiate as required. The bidder must respond in the format below, where additional information is provided/ attached somewhere else; such information must be clearly referenced.

5.1.1. BIDDER'S EXPERIENCE	Comply	Partially Comply	Not Comply
The bidder must have relevant experience in undertaking Transaction Advisory Services on Legal, Commercial, Technical and Financial Services within port and marine infrastructure environment and/or built environment.			
The bidder must provide three (3) references (not older than 15 years) a contactable reference must be given (name, designation, and relationship in the project, email, and telephone). If such information is not given, the reference shall be deemed to be invalid.			
Refer to Table (A) Annexure 1 of this document for the response format provided.			

Substantiate / Comments

5.1.2 BIDDER'S PROPOSED METHODOLOGY AND APPROACH	Comply	Partially Comply	Not Comply
The bidder must demonstrate their thorough understanding of the objectives and deliverables in Technical Advisory Services on Legal, Commercial, Technical and Financial Services within port and marine infrastructure environmental and/or built environment.			
To substantiate, the bidder must provide a detailed (step-by-step) proposal of the methodology/approach to be used showing how they will carry out the scope of work outlined above and clearly demonstrate how the project objectives and deliverables will be achieved. Preferably, the deliverables should be packaged in Work Stages, with activities outlined for each milestone. The outcome for each milestone should be clear. Substantiate / Comments			

5.1.3 BIDDER'S PROPOSED PROJECT PLAN	Comply	Partially Comply	Not Comply
The bidder must submit a detailed project plan, which will compliment and align with the above proposed methodology with a final report to be submitted within nine (9) months from date of appointment. The project plan is to be in a form of a detailed Work Breakdown Structure (WBS) and timeframes in a Gantt Chart format.			
Substantiate / Comments			

5.1.4. QUALIFICATIONS, EXPERIENCE AND SKILLS OF KEY PERSONNEL	Comply	Partially Comply	Not Comply
The team must include the following key technical team members with qualifications, skills and experience in managing port and marine infrastructure engineering projects and and/or built environment projects of similar nature.			
The key technical team members (e.g. Engineers and Legal) should have at least a minimum of eight (8) years' experience in executing such assignments. The team must include the following as a minimum:			
i. Project Lead: The Professional Civil Engineer should be ECSA registered as a Professional Engineer in terms of the Engineering Profession Act (Act 46 of 2000) with at least 8 years' experience in the design of marine and infrastructure engineering projects and/or built environment projects of similar nature. Experience in these various specialised engineering fields will be critical.			
ii. Electrical Engineer should be ECSA registered as a Professional Engineer in terms of the Engineering Profession Act (Act 46 of 2000) with at least 8 years' experience in electrical engineering environment.			
iii. Mechanical Engineer should be ECSA registered as a Professional Engineer in terms of the Engineering Profession Act (Act 46 of 2000) with at least 8 years' experience in Mechanical engineering environment.			
iv. Quantity Surveyor should be registered as a Professional Quantity surveyor with a quantity surveying regulative professional body either locally (SACQSP) or internationally recognised with at least 5 years' experience in Costing.			

5.1.4. QUALIFICATIONS, EXPERIENCE AND SKILLS OF KEY PERSONNEL	Comply	Partially Comply	Not Comply
v. Health, Safety and Risk Agent/ Analyst shall be registered as a Professional safety agent with a regulative professional body either locally (SACPCMP) or internationally recognised with at least 5 years' experience in similar type Port/Built Environment and Coastal projects.			
vi. Environmental Specialist registered as an EAP with EAPASA with at least 8 years' experience in similar type Port/Built Environment and Coastal projects.			
vii. Legal Specialist/ Transactional Lawyer/corporate lawyer with registered with Legal Practice Council with at least 8 years' experience in similar project environment.			
viii. Financial Specialist/ Financial Modeller registered with SAICA and at least 8 years' experience in similar project environment.			
 ix. PPP Finance Specialist with recognised professional body and 8 years of experience in similar project environment x. Any other relevant resources the bidder deems necessary to be part of the team. 			
The bidders must submit, as part of this proposal, the following:			
 The structure / organogram and composition of the proposed team and team leader, clearly outlining the main disciplines/specialties of this project and the key personnel responsible for each specialty. Please refer to Table (b) Annexure 1 of this document for the format in which the required information must be provided. CVs of all key personnel; and the CVs must clearly highlight qualifications, relevant professional registration certificates and areas of experience/competence relevant to the tasks and objectives of this project as outlined above. 			

SECTION 3: COST PROPOSAL

SECTION 3: COST PROPOSAL

1.	NOTE: All prices must be VAT inclusive (where applicable) and must be quoted in South
	African Rand (ZAR).

2. Are the rates quoted firm for the full period of the contract? YES	NO
--	----

Important: If not firm for the full period, provide details of the basis on which price adjustments shall be applied e.g., CPI etc.

3. All additional costs associated the bidder's offer must be clearly specified and included in the Total Bid Price.

4.	Is the proposed bid price linked to the exchange rate?	YES	NO
	, the bidder must indicate CLEARLY which portion of the bid ange rate:	price is l	inked to the

5.	Payments	will	be	linked	to	specified	deliverables	after	such	Comply	Not Comply
deliverables have been approved by the IDC. Payments will be made											
	within 30 d	ays f	rom	date of	invo	oice.					

6. COSTING MODEL

•	Activity/ Deliverable	Resource(s)*	Rate/Hour per resource	Number of hours	Total Cost (VAT Excl.)		
PHAS	E I – TRANSACTION DEVELOPMENT (Ref.	to SOW 3.2.1)					
i.	Review Due Diligence Report previous pre- feasibility studies.						
ii.	Develop Business case						
iii.	Development of External Partner Procurement Documentation						
PHAS	E II – TRANSACTION IMPLEMENTATION (F	Ref. to SOW 3.2.2)					
i.	External Partner Selection						
ii.	Draft of Agreements:						
:	Volume 1: Boegoebaai Port Development Volume 2: Boegoebaai Multi-purpose Terminal Volume 3: Boegoebaai Liquid-bulk Terminal						
iii.	Obtaining all internal and external approvals						
PHAS	E III – TRANSACTION COMMERCIALISATION	ON (Ref. to SOW 3	3.2.3)				
i.	Commercialisation of the transaction						
ii.	Contracting and Financial Close						
DISBURSEMENTS TOTAL BID PRICE (VAT EXCL.)							
	VAT @ 15%						
		TC	OTAL BID PRICE	(VAT INCL.)			

Note:

Bidder to name / list the resource/s to be allocated for the different deliverables.

The bidder must provide a detailed breakdown of the Disbursements as follows:

Cost Element	Cost (VAT Excl.)
Sub-Total Disbursements	

Note on pricing:

Disbursements (incidental expenses other than professional fees e.g., travel and accommodation, printing costs, etc.) must be clearly defined, outlining all assumptions. It is of utmost importance to submit clear and comprehensive cost proposals to allow the IDC to fairly compare bid price / cost proposals. If there is no additional fee envisaged for Disbursements, then the bidder must clearly indicate "No Charge / Free of Charge". Failure

to clearly indicate this, would result in IDC penalising your bid response by taking the cost of the highest bidder and adding 50% thereto and apply this rate for purposes of price comparisons. Bidders are therefore requested to respond clearly and comprehensively on this aspect of their bid response.

SUMMARY OF THE PROPOSAL

DESCRIPTION	BIDDER'S PROPOSAL
Number of resources (personnel)	
Project duration (in hours)	
Project duration (in months)	
Commencement Date	

PRICE DECLARATION FORM

Dear Sir,

Having read through and examined the Request for Proposal (RFP) Document, RFP no. *T38/10/25*, the General Conditions, and all other Annexures to the RFP Document, we offer to provide

	9	J				•			`	,	,			,
the	General	Conditions,	and	all otl	her	Annexures	to	the	RFP	Document,	we	offer	to	provide
Tra	nsactio	n Advisory	Serv	rices	for	the Boego	eb	aai l	Port i	Developm	ent i	in the	: No	orthern
Ca	pe to IDC	as specified	in thi	s RFP	do	cument.								
R											(Inc	ludin	g V	/AT)

R...... (Including VAT)

In words

We confirm that this price covers all activities associated with the service, as called for in the RFP document. We confirm that IDC will incur no additional costs whatsoever over and above this amount in connection with the provision of this service.

We undertake to hold this offer open for acceptance for a period of 120 days from the date of submission of offers. We further undertake that upon final acceptance of our offer, we will commence with the provision of the required service when required to do so by the IDC.

We understand that you are not bound to accept the lowest or any offer, and that we must bear all costs which we have incurred in connection with preparing and submitting this bid.

We hereby undertake for the period during which this bid remains open for acceptance, not to divulge to any persons, other than the persons to whom the bid is submitted, any information relating to the submission of this bid or the details therein except where such is necessary for the submission of this bid.

SIGNED		DATE	
(Print name of signatory)			
Designation			
FOR AND ON BEHALF OF:	COMPANY NAME		
	Tel No		
	Fax No		
	Cell No		

SECTION 4: ANNEXURES

ANNEXURE 1: RESPONSE FORMAT FOR SECTION 2

Bidder's Experience and the pro	posed Project Team	
Request for Proposal No:		
Name of Bidder:		
Authorised signatory:		

[Note to the Bidder: The bidder must complete the information set out below in response to the requirements stated in Section 2 of this bid document. If the bidder requires more space than is provided below it must prepare a document in substantially the same format setting out all the information referred to below and return it with this Returnable Schedule 3.

The bidder must provide the following information:

Table (a) Details of the bidder's experience in *Transaction Advisory Services for the Boegoebaai Port Development in the Northern Cape* (please refer to Section 2 par 5.1.1):

Client' Name	Industry	Project period (Start and End Dates)	Description of service performed and extent of Bidder's responsibilities	Name, title, telephone and email address of the contact from client

Table (b) Details of the key personnel of the bidders' proposed team: (please refer to par 5.1.4 of Section 2 of this RFP document):

Name	Desition	Dala / Duting in this Ducingt	Relevant Project Experio	ence
Name	Position	Role / Duties in this Project	Project description, Client, Project period	Project Cost

ANNEXURE 2: ACCEPTANCE OF BID CONDITIONS AND BIDDER'S DETAILS Request for Proposal No: Name of Bidder: Authorised signatory: of Authorised Name Signatory Position of Authorised Signatory By signing above the bidder hereby accept full responsibility for the proper execution and fulfilment of all obligations and conditions devolving on him/her under this RFP. [Note to the Bidder: The Bidder must complete all relevant information set out below.] **CENTRAL SUPPLIER DATABASE (CSD) INFORMATION** Bidders that are registered on the Central Supplier Database (CSD) of National Treasury are required to submit as part of this proposal both their CSD supplier number and CSD unique registration reference numbers below: **Supplier Number** Unique registration reference number **BIDDING STRUCTURE** Indicate the type of Bidding Structure by marking with an 'X': Individual Bidder Joint Venture/ Consortium **Prime Contractor with Subcontractors** Other REQUIRED INFORMATION If Individual Bidder: Name of Company Registration Number Vat registration Number Contact Person Telephone Number Cellphone Number Fax Number Email address Postal Address **Physical Address** If Joint Venture or Consortium, indicate the following for each partner: Partner 1 Name of Company Registration Number Vat registration Number Contact Person Telephone Number Cellphone Number Fax Number Email address Postal Address Physical Address Scope of work and the value as a % of the total value of the contract

Partner 2	
Name of Company	
Registration Number	
Vat registration Number	
Contact Person	
Telephone Number	
Cellphone Number	
Fax Number	
Email address	
Postal Address	
Physical Address	
Scope of work and the value as a % of the total value of the	
contract	

If bidder is a Prime Contractor using Sub-contracto	rs, indicate the following:
Prime Contractor	
Name of Company	
Registration Number	
Vat registration Number	
Contact Person	
Telephone Number	
Cellphone Number	
Fax Number	
Email address	
Postal Address	
Physical Address	
Sub-contractors	
Name of Company	
Company Registration Number	
Vat registration Number	
Contact Person	
Telephone Number	
Cellphone Number	
Fax Number	
Email address	
Postal Address	
Physical Address	
Subcontracted work as a % of the total value of the	
contract	

ANNEXURE 3: TAX COMPLIANCE REQUIREMENTS

1.	TAX COMPLIANCE	REQUIREMENTS		
1.1	BIDDERS MUST EN	SURE COMPLIANCE WI	TH THEIR TAX OBLIGATIONS.	
1.2			EIR UNIQUE PERSONAL IDENTIFICATIO GAN OF STATE TO VIEW THE TAXPAYER	
1.3	IN ORDER TO USE		TUS (TCS) OR PIN MAY ALSO BE MADE VIA AYERS WILL NEED TO REGISTER WITH S ARS.GOV.ZA.	
1.4	BIDDERS MAY ALS	O SUBMIT A PRINTED T	CS TOGETHER WITH THE BID.	
1.5			URES / SUB-CONTRACTORS ARE INVOLV F OF TCS / PIN / CSD NUMBER.	/ED, EACH
1.6		AVAILABLE BUT THE BID A CSD NUMBER MUST E	ODER IS REGISTERED ON THE CENTRAL BE PROVIDED.	SUPPLIER
2.	QUESTIONNAIRE T	O BIDDING FOREIGN SI	UPPLIERS	
2.1		ESIDENT OF THE REPU YES □ NO	BLIC OF SOUTH AFRICA (RSA)?	
2.2	DOES THE BIDDER	HAVE A BRANCH IN TH IO	E RSA?	YES
2.3		HAVE A PERMANENT E YES □ NO	STABLISHMENT IN THE RSA?	
2.4		HAVE ANY SOURCE OF YES ☐ NO	FINCOME IN THE RSA?	
TAX	COMPLIANCE STA	TUS / TAX COMPLIANC	'E, THEN, IT IS NOT A REQUIREMENT TO E SYSTEM PIN CODE FROM THE SOUTH TER AS PER 1.3 ABOVE.	
CO	PPLIER MPLIANCE ATUS	TAX COMPLIANCE SYSTEM PIN:		

ANNEXURE 4: BIDDER'S DISCLOSURE

1. PURPOSE OF THE FORM

Any person (natural or juristic) may make an offer or offers in terms of this invitation to bid. In line with the principles of transparency, accountability, impartiality, and ethics as enshrined in the Constitution of the Republic of South Africa and further expressed in various pieces of legislation, it is required for the bidder to make this declaration in respect of the details required hereunder.

Where a person/s are listed in the Register for Tender Defaulters and / or the List of Restricted Suppliers, that person will automatically be disqualified from the bid process.

2. BIDDER'S DECLARATION

2.1	Is the bidder, or any of its directors / trustees / shareholders	/ members /	partners or any	person hav	ving
	a controlling interest ¹ in the enterprise,				
	employed by the state?	YE	S/NO		

2.1.1 If so, furnish particulars of the names, individual identity numbers, and, if applicable, state employee numbers of sole proprietor/ directors / trustees / shareholders / members/ partners or any person having a controlling interest in the enterprise, in table below.

Full Name	Identity Number	Name of State institution

2.2	Do you, or any person connected with the bidder, have a relationship with any person who is employed by the procuring institution? YES/NO
2.2.	l If so, furnish particulars:
2.3	Does the bidder or any of its directors / trustees / shareholders / members / partners or any person having a controlling interest in the enterprise have any interest in any other related enterprise whether or not they are bidding for this contract? YES/NO
	I If so, furnish particulars:
3	DECLARATION
subr	the undersigned, (name) in in in in the accompanying bid, do hereby make the following statements that I certify to be true complete in every respect:
3.1 3.2	I have read, and I understand the contents of this disclosure; I understand that the accompanying bid will be disqualified if this disclosure is found not to be true and complete in every respect;

¹ the power, by one person or a group of persons holding the majority of the equity of an enterprise, alternatively, the person/s having the deciding vote or power to influence or to direct the course and decisions of the enterprise.

- 3.3 The bidder has arrived at the accompanying bid independently from, and without consultation, communication, agreement, or arrangement with any competitor. However, communication between partners in a joint venture or consortium² will not be construed as collusive bidding.
- 3.4 In addition, there have been no consultations, communications, agreements or arrangements with any competitor regarding the quality, quantity, specifications, prices, including methods, factors or formulas used to calculate prices, market allocation, the intention or decision to submit or not to submit the bid, bidding with the intention not to win the bid and conditions or delivery particulars of the products or services to which this bid invitation relates.
- 3.4 The terms of the accompanying bid have not been, and will not be, disclosed by the bidder, directly or indirectly, to any competitor, prior to the date and time of the official bid opening or of the awarding of the contract.
- 3.5 There have been no consultations, communications, agreements, or arrangements made by the bidder with any official of the procuring institution in relation to this procurement process prior to and during the bidding process except to provide clarification on the bid submitted where so required by the institution; and the bidder was not involved in the drafting of the specifications or terms of reference for this bid.
- 3.6 I am aware that, in addition and without prejudice to any other remedy provided to combat any restrictive practices related to bids and contracts, bids that are suspicious will be reported to the Competition Commission for investigation and possible imposition of administrative penalties in terms of section 59 of the Competition Act No 89 of 1998 and or may be reported to the National Prosecuting Authority (NPA) for criminal investigation and or may be restricted from conducting business with the public sector for a period not exceeding ten (10) years in terms of the Prevention and Combating of Corrupt Activities Act No 12 of 2004 or any other applicable legislation.

I CERTIFY THAT THE INFORMATION FURNISHED IN PARAGRAPHS 1, 2 and 3 ABOVE IS CORRECT.

I ACCEPT THAT THE STATE MAY REJECT THE BID OR ACT AGAINST ME IN TERMS OF PARAGRAPH 6 OF PFMA SCM INSTRUCTION 03 OF 2021/22 ON PREVENTING AND COMBATING ABUSE IN THE SUPPLY CHAIN MANAGEMENT SYSTEM SHOULD THIS DECLARATION PROVE TO BE FALSE.

Signature	Date
Position	Name of bidder

² Joint venture or Consortium means an association of persons for the purpose of combining their expertise, property, capital, efforts, skill and knowledge in an activity for the execution of a contract.

ANNEXURE 5: SHAREHOLDERS AND DIRECTORS INFORMATION

[Note to the bidder: the bidder must complete the information set out below. If the bidder requires more space than is provided below it must prepare a document in substantially the same format setting out all the information referred to below and return it with Returnable Schedule 2.]

1	Shar	eholder	s/ Membe	rs

Name of the shareholder	ID Number	Race	Gender	% Shares

Note: The bidder must also attach the detailed Company/ Group Structure where relevant.

2	Trust Informatio	n
_	i i ust illivi lliativ	

With reference to point 8.6 IDC Rights, should a trust form part of the Company / Group structure then the following must be submitted as part of your proposal.

	Copy of trust deed or other founding document by which trust is created.
Documents necessary to verify the Identity of a Trust	Letters of authority (as issued by the Master of the High Court)
	Personal details of each Trustee, each Beneficiary, the Founder, and the person authorised to act on behalf of the Trust

3 Black Shareholders/ Members as per the B-BBEE Certificate

Name of the shareholder	ID Number	Race	Gender	% Shares	
Total Black Shareholding % as per the current and valid B-BBEE Certificate					

4 Directors

Name of the shareholder	ID Number	Race	Gender

I, THE UNDERSIGNED (NAME)			
CERTIFY THAT THE INFORMATION FURN	NISHED ABOVE IS CORR	ECT.	
Signature	Date		
Position	Name of bidder		

ANNEXURE 6: BEE COMMITMENT PLAN

The IDC encourages existing vendors and prospective bidders to support the objectives of B-BBEE and as far as possible strive to improve their B-BBEE contribution status. For bid evaluation purposes, bidders are allocated points in terms of a preference point system based on the Specific Goals which requires the bidder to have a valid B-BBEE certificate or a sworn affidavit in case of a EME or QSE.

Bidders are therefore required to submit a B-BBEE improvement plan in view of the new B-BBEE Codes of Good Practice. Bidders must indicate the extent to which their ownership, management control, employment equity, preferential procurement and enterprise development will be maintained or improved over the contract period in the event that they are successful in this bid process.

ANNEXURE 7: DISCLOSURE STATEMENT

In terms of the tender condition 8.6, which allows the IDC to conduct background checks on bidders and its shareholders and directors, the IDC hereby requires bidders to provide the following additional information:

- The IDC considers the integrity of its appointed service providers to be of critical importance. The IDC reserves the right to apply its objective criteria to award to any bidders whose integrity, based on past conduct (during the 5 years immediately preceding the bid submission date), it considers questionable.
- 2. To this end, the IDC requires each bidder to include in its bid, a disclosure statement which details the following (sufficient information and supporting documentation for the IDC to make its own assessment as to the materiality or seriousness of allegations regarding the bidder's integrity or conduct): any criminal charges made against the bidder or any of its directors, shareholders, or management officials regarding their professional conduct;
 - **2.1.** any civil proceedings initiated against the bidder or any of its directors, shareholders, or management officials regarding their professional conduct; and
 - **2.2.** any other enquiry or similar proceedings initiated or threatened against the bidder or any of its directors, shareholders, or management officials regarding their professional conduct.
- **3.** Where the bidder is a consortium, the disclosure statement referred to in paragraph 2.2 above must be made separately in respect of each consortium partner.
- 4. In the event that the bidder's circumstances change, after submission of its bid, regarding any matter referred to in paragraph 2.2 above or in regard to any matter referred to in its disclosure statement, the bidder must submit a written notification to IDC indicating the nature and extent of such changed circumstances.
- 5. The IDC reserves the right to seek such additional information from any bidder, in respect of the disclosure statement referred to in paragraph 2.2 above, as it may, in its sole discretion, determine, whether such information has been requested under this RFP or otherwise, and may require the bidder to make oral presentations for clarification purposes or to present supplementary information, in respect of the disclosure statement if so required by the IDC.
- 6. Based on its own assessment of the contents of the bidder's disclosure statement and any publicly available information which is relevant to the contents of such disclosure statement, the IDC will decide whether the bidder's conduct or any allegations relating thereto pose a risk, reputational or otherwise, to the IDC; and if it reaches an adverse conclusion the IDC will in its sole discretion have the right not to award a contract or order.

SIGNED		DATE	
(Print name of signatory)			
Designation			
FOR AND ON BEHALF OF:	COMPANY NAME		
	Tel No		
	Fax No		
	Cell No		

ANNEXURE 8: PRIVACY & PROTECTION OF PERSONAL INFORMATION ACT 4 OF 2013 REQUIREMENTS

	,
Request for Proposal No:	
Name of Bidder:	
Authorised signatory:	

Protecting personal information is important to the Industrial Development Corporation (IDC). To do so, IDC follows general principles in accordance with applicable privacy laws and the Protection of Personal Information Act 4 of 2013 (POPIA).

IDC's role as a responsible party, is amongst others to process personal information for the intended purpose for which it was obtained and in line with legal agreements with its respective/ prospective clients, third parties, suppliers, and operators.

Who is an Operator? A person or body/ entity which processes personal information for the IDC in terms of a contract or mandate.

Who is a Supplier? a natural or juristic person that provides a product or renders a service to the IDC. A supplier could also be considered as an operator, an independent responsible party or (together with IDC) a joint responsible party.

If the supplier or business partner provides IDC with its related persons' personal information, the supplier or business partner warrants that the related persons are aware of and have consented to the sharing and processing of their personal information with/by IDC. IDC will process the personal information of related persons as stated under a contractual agreement or as required by any related legislation.

Examples of the personal information of the supplier or business partner where relevant may include (but are not limited to): financial information, including bank statements provided to the IDC; invoices issued by the supplier or business partner; the contract/ legal agreement between the IDC and the supplier or business partner; other identifying information, which includes company registration numbers, VAT numbers, tax numbers and contact details; marital status and matrimonial property regime (e.g. married in community of property); nationality; age; language; date of birth; education; financial history; identifying numbers (e.g. an account number, identity numbers or passport numbers); email address; physical address (e.g. residential address, work address or physical location); information about the location (e.g. geolocation or GPS location); telephone numbers; online and other unique identifiers; social media profile/s; biometric information (like fingerprints, facial recognition signature; race; gender; sex; criminal history.

Example of Special personal information is personal information about the following: · criminal behaviour, or any proceedings in respect of any offence allegedly committed by a data subject or the disposal of such proceedings; religious and philosophical beliefs; trade union membership; political beliefs; health, including physical or mental health, disability, and medical history; or biometric information (e.g. to verify identity).

RESPONSIBILITIES OF SUPPLIERS AND BUSINESS PARTNERS WHO ARE OPERATORS UNDER POPIA

Where a supplier or business partner, in terms of a contract or mandate, processes personal information for the IDC and is considered an operator of the IDC, the supplier or the business partner will be required to adhere to the obligations set out in the IDC data privacy or POPIA policy. This policy sets out the rules of engagement in relation to how personal information is processed by suppliers and business partners on behalf of the IDC as well as the minimum legal requirements that IDC requires the suppliers and business partners to adhere to, including compliance with POPIA as summarised in the below table.

1 Accountability	ON YES NO
1. Accountability	Yes No
The respective clients, third parties, suppliers and operators and its men	nbers 🔲 🗎
will ensure that the provisions of POPIA, the guiding principles outlined it	n the
policy and all the measures that give effect to such provisions are complied	d with
at the time of the determination of the purpose and means of the proce	ssing
and during the processing itself. In the event that an employee of the IE	OC or
any person acting on behalf of the corporation who through their intention	nal or
negligent actions and/or omissions fail to comply with the principles	and
responsibilities outlined, proper corrective measures will be applied.	
2. Processing Limitation	Yes No
The respective clients, third parties, suppliers and operators and its men	nbers 🔲 🗎
will ensure that information is only processed for the justifiable reason	n and
processing is compatible with the purpose of the collection.	
3. Purpose Specification	Yes No
All respective clients, third parties, suppliers and operators and its men	nbers 🔲 🗎
will process personal information only for specific, explicitly defined,	
legitimate reasons. The respective clients, third parties, suppliers and open	
will inform IDC of reasons prior to collecting or recording their PI.	
4. Further Processing Limitation	Yes No
Personal information will not be processed for a secondary purpose unles	s that 🔲 📗
processing is compatible with the original purpose. Thus, where the respe	ective
clients, third parties, suppliers and operators seek to process per	sonal
information it holds for a purpose for which it was originally collected, and v	
this secondary purpose is not compatible with the original purpose, respe	
clients, third parties, suppliers and operators will first obtain additional co	nsent
from the IDC.	
5. Information Quality	Yes No
The respective clients, third parties, suppliers and operators will	take 🔲 🗎
reasonable steps to ensure that all personal information collected is com	plete,
accurate and not misleading. Where PI is collected or received from	third
parties, the respective clients, third parties, suppliers and operators will	take
reasonable steps to confirm that the information is correct by verifying	g the
accuracy of the information directly with the data subject or by wa	ay of
independent sources.	
6. Open Communication	Yes No
Reasonable steps will be taken by the respective clients, third parties, sup	pliers 🔲 🗎
and operators to ensure that the IDC is notified of the purpose for which	h the
information is being collected, used, and processed.	
7. Security Safeguards	Yes No
It is a requirement of POPIA for responsible parties, business partners	s and 🔲 📗
operators to adequately protect personal information. IDC will need to re	eview
suppliers or business partner security controls and processes to ensure	e that
personal Information is compliant with the conditions of the lawful proce	ssing
of personal information as set out in the POPIA. This would be a contin	uous
monitoring and review that will be conducted by the IDC at its discretion.	
8. Data Subject Participation	Yes No
A data subject whose PI has been collected, stored, and processed b	-
respective clients, third parties, suppliers and operators must	have
	lation
communication channels to attend to may request for the correction or de of such information.	letion

Ι, ()	orint name)	hereby	certify	that the	information,	facts,	and
representations are correct and that I am	duly authoriz	ed to sig	gn on be	half of th	ne company.		
Name of Company/ Entity:							
Traine of Company, Entity.							-
Company/ Entity Registration Number:							_
Company/ Entity VAT Registration Number	er:	· · · · · · · · · · · · · · · · · · ·					_
Signature (Company/ Entity Representative	/e)						
Signature (Company) Entity Representativ	,						
Date							