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TNPA/2025/09/0035/106088/RFQ REQUEST FOR PROPOSAL ("RFP") FOR THE Provision of independent review of Transnet's National Ports Authority Tariff Methodology on a once-off basis 1 Company Track Record 15 Type of Proof for Evaluation / Detail to be submitted monstration of previous work experience of successfully inpleted projects of tariff setting, economic regulation, and iew of tariff methodologies completed for government encies, regulatory bodies, or state-owned enterprises. The bidder must submit a minimum of two (2) signed reference letters from clients for economic regulation and the review of tariff methodologies projects. Submitted Three (3) or more reference letters compliant with the stipulated criteria.
 Submitted Two (2) or more reference letters compliant with the stipulated criteria.
 Submitted Toe (1) or more reference letters compliant with the stipulated criteria.
 No relevant project or reference letters submitted do not comply with stipulated criteria. Completed Project's name and description of work delivered; Contact details of the Client: The projects must be for economic regulation and the review of tariff methodologies . Must be on the clients company letterhead: and ist be duly signed by client representative.

Type of Proof for Evaluation / Detail to be submitted. 2 Technical Approach Technical Approach and emonstration of ability to execute the project with project The bidder must submit a Comprehensive Technical Approach and Methodology paper in a 3 = Submitted a Technical Approach and Methodology paper in a form of a report and presentation, the Word report format and PowerPoint presentation detailing method and approach for meets all 3 stigulated minimum requirements. iverables, including the report and presentatio earch, analysis, and preliminary findings on detailed project deliverable = Submitted a Technical Approach and Methodology paper in a form of a report and presentation, th ipulated minimum requirements. tted a Technical Approach and Methodology paper in a form of a report and presentation, th Submitted a Technical Approach and Methodology paper in a form of a report and presents 1 stipulated minimum requirements.
 Submitted a Technical Approach and Methodology paper in a form of a report and presents 0 stipulated minimum requirements. rehensiveness of the Approach: demonstrates understanding of venue determination for regulated entities (understanding of Tariff ethodologies) e.g., Rate of Return, Price Cap. 2) - Legislation: demonstrates understanding of legislation impacting revenue determination e.g., quoting the relevant provisions in legislation and its impact on tariff setting e.g., the Ports Act, ERT Act, Port Directive, and other 3)- Asset valuation: Demonstrates research to be undertaken and analytical ools to be used to determine appropriate asset valuation methods e.g., esearch in terms of methods used by other regulated entities/ economic ators in South Africa and globally.

Type of Proof for Evaluation / Detail to be submi Project Plan Demonstration of ability to execute the project with the stipulated scope and timelines. The plan should clearly outl key milestones, deliverables, and the resources allocated to each phase, providing confidence in their capacity to meet idders must submit a detailed Project Plan with proposed timeline. The Project plan must ontain the following:

1 a Submitted a highly detailed Project Plan with a project duration of six (6) months or less, submitted in recognized project management template (e.g., GANTT chart, RACL, Work Breakdown Structure, e. Clearly outline key millestones and deliverables,

2 a Submitted a Project Plan with a project duration of more than six (6) months to seven Cybern the recognized project management template (e.g., GANTT chart, RACL, Work Breakdown Structure, e. Clearly outline key millestones and deliverables,

3 a Submitted a highly detailed Project Plan with a project duration of six (6) months or less, submitted in recognized project management template (e.g., GANTT chart, RACL, Work Breakdown Structure, e. Clearly outline key millestones and deliverables,

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3 a Submitted a highly detailed Project Plan with a project duration of more than six (6) months or less, submitted in recognized project management template (e.g., GANTT chart, RACL, Work Breakdown Structure, e. Clearly outline key millestones and deliverables, and the submitted of the project plan with a project duration of six (6) months to severable the project plan with a project duration of six (6) months of severables, and the project plan with a project duration of six (6) months to severable the project plan with a project plan with a project duration of six (6) months to severable the project plan with a proj Project Plan Sidders must submit a detailed Project Plan with proposed timeline. The Project plan ontain the following:

1. Clearly outline key milestones and deliverables,

2. Resources allocated to each phase

3. Providing confidence in their capacity to meet deadlines.

4. Utilize the timeline benchmarks of six-month as a guide, well-justified shorter time tructure, e.t.c). = Submitted a Project Plan with a project duration of more than seven (7) months to eight (8) month Submitted in recognized project management template (e.g., GANTT chart, RACI, Work Breakdown I be viewed favourably. Longer timelines must include a compelling rationale. Structure, e.tc).

0 = Submitted a Project Plan with a project duration of more than eight (8) months or fails to provide a osed timeline. Type of Proof for Evaluation / Detail to be su Qualifications for K Personnel: Project Leader/ Manager dders must submit copies of qualification/professional registration , as a minimum a LLB 3 = Chartered Accountant [CA (SA)] or Chartered Financial Analyst (CFA) or Admitted Attorney.

Post-graduate studies in Accounting, Investment Management, Commercial Law, (NQF Level A list of all qualifications must be submitted in the template ovided, together with qualification certificates (with tificate number visible). (NQF Level 8 qualification or equivalent).

Bidder must submit certificate of even der must submit certificate of evaluation of foreign/internati = BCom Law, Accounting, Economics, Investment Management (NOF Level 7 qualification) or ualifications issued by the South African Qualifications Authority (SAQA) for ach foreign/international qualification submitted. = Advanced Diploma in Law, Accounting, Economics, Investment Management or equivalent Bidders must submit copies of qualification /professional registration, as a minimum a Honour's degree (NQF Level 8 qualification or equivalent) in Accounting or Finance Bidder must submit certificate of evaluation of foreign/international qualifications issued by the South African Qualifications Authority (SAQA) for each foreign/international qualification submitted. A list of all qualifications must be submitted in the template provided, together with qualification certificates (with certificate number visible). 4.2 Senior Financial Analys = Chartered Accountant [CA (SA)] or Chartered Financial Analyst (CFA) designation unartered accountant (LA (SA)) or Chartered Friancial Analyst, Cray designations.
 e Honour's degree (NQF Level 8) or equivalent in the field of Accounting or Finance or equivalent.
 Bachelor's degree (NQF Level 7) or equivalent in the field of Accounting or Finance or equivalent.
 National Diploma or other non-relevant qualification or equivalent. ders must submit copies of qualification, as a minimum an Advanced Diploma or = Honors or Post-Graduate Diploma (NOF Level 8) in Accounting, Finance, Economics, Treasury Senior Economic Regulatory Market Specialist A list of all qualifications must be submitted in the template dders must submit copies of qualification, as a minimum an Advanced Diploma or chelor's degree (NQF Level 7 qualification or equivalent) in Accounting, Finance, onomics, Treasury Management. dder must submit certificate of evaluation of foreign/international aulifications issued by the South African Qualifications Authority (SAQA) for inch foreign/international qualification submitted. ovided, together with qualification certificates (with rtificate number visible). anagement or equivalent.

= Advanced Diploma or Bachelor's degree (NQF Level 7) in Accounting, Finance, Economics, Treasu anagement or equivalent.

= National Diploma (NQF Level 6) or equivalent in Accounting, Finance, Economics, Treasury nagement or equivalent. = National Diploma or other non-relevant qualification. Honors or Post-Graduate Diploma (NQF Level 8) in Data Science or Econometrics.
 Bachelor's degree (NQF Level 7) in Data Science or Econometrics. ers must submit copies of qualification, as a minimum an Bachelor's degree (NQF list of all qualifications must be submitted in the temp rovided, together with qualification certificates (with Level 7) in Data Science or Econometrics. dder must submit certificate of evaluation of foreign/internatio rtificate number visible). National Diploma (NOF Level 6) in Data Science or Econometrics. qualifications issued by the South African Qualifications Authority (SAQA) for each foreign/international qualification submitted. = Other non-relevant qualification Admitted Attorney with LLM (Masters in Law) in Commercial Law/ Competition Law/ Maritime Law. 4.5 Legal Advisor Bidders must submit copies of qualification as a minimum be an Admitted Attorney with A list of all qualifications must be submitted in the templa Admitted Attorney with LLB/ BCom Law.
 Legal Advisor with Advanced Diploma in Law.
 Other non-relevant qualification. rovided, together with qualification certificates (with ertificate number visible). LLB/ BCom Law Bidder must submit certificate of evaluation of foreign/international qualifications issued by the South African Qualifications Authority (SAQA) for each foreign/international qualification submitted. Type of Proof for Evaluation / Detail to b = 16+ years' experience in Commercial Law/ Financial Analysis and Project Management = 14 - 15 years' experience in Commercial Law/ Financial Analysis and Project Management = 10 - 13 years' experience in Commercial Law/ Financial Analysis and Project Management Less than 10 years' experience of relevant experience = 12+ years' experience in Financial analysis, with 6 years as a senior analyst fer must submit a list of references in the form of Annexure B2 - Template for erience demonstrating a minimum of 14 - 15 years experience in Commercial Law/ Incial Analysis or Project Management. 5.2 Senior Financial Analyst he Senior Financial Analyst must demonstrate experience in Bidder must submit a list of references in the form of Annexure B2 - Template for Experience demonstrating a minimum of 8 - 11 years' experience in Financial analysis, with 5 years as a senior analyst. 12+7 years' experience in Financial analysis, with 5 years as a senior analyst
 5 - 7 years' experience in Financial analysis, with 3 years as a senior analyst
 Less than 5 years in Financial analysis mercial Law/ Financial Analysis and Project Manag 5.3 Senior Economic Regulatory/Market Specialist dder must submit a list of references in the form of Annexure B2 - Template for sperience demonstrating a minimum of 8 - 11 years' experience in Economic/ Market alysis or Economic Regulation, with 5 years as a senior specialist. 3 = 12+ years' experience in Economic/ Market analysis or Economic Regulation, with 6 years as a senior specialist 2 = 8 - 11 years' experience in Economic/ Market analysis or Economic Regulation, with 5 years as a enior Economic Regulatory/Market Specialist must emonstrate experience in Economic/ Market or Economic enior specialist
= 5 - 7 years' experience in Economic/ Market analysis or Economic Regulation, with 3 years as a enior specialist
= Less than 5 years in Economic/ Market analysis or Economic Regulation
= 10+ years' experience in Financial Modelling or Financial Modelling in Economic Regulation
= 8 - 9 years' experience in Financial Modelling or Financial Modelling in Economic Regulation
= 5 - 8 years' experience in Financial Modelling or Financial Modelling in Economic Regulation
= Less than 5 years in Financial Modelling or Financial Modelling in Economic Regulation Bidder must submit a list of references in the form of Annexure B2 - Template for 5.4 Financial Modeller inancial Modeller must demonstrate experience in Financial rerience demonstrating a minimum of 8 - 9 years' experience in Financial Modelling or ancial Modelling in Economic Regulation. lelling or Financial Modelling in Economic Regulation Bidders must submit a list of references in the form of Annexure B2 - Template for 7+ years of relevant legal advisory experience.
5 - 6 years of relevant legal advisory experience. erience demonstrating a minimum 5 - 6 years of relevant legal advisory experience 3 - 4 years of relevant legal advisory experience. Less than 3 years of relevant legal advisory experience TOTAL WEIGHT 3 - The tenderer fully meets requirements =100% of the points TECHNICAL MINIMUN 66.67 - Partially meets requirements= 66.67% of the points - Do not meet requirements = 33.33% of the points

