



INDUSTRIAL DEVELOPMENT CORPORATION

REQUEST FOR PROPOSAL (RFP)

TO DEVELOP A FEASIBILITY STUDY FOR THE PROPOSED REGIONAL ENERGY
INFRASTRUCTURE PROGRAMME, IN THE LIMPOPO PROVINCE

RFP number	T44/11/25
Issue date	5 November 2025
Closing date and time	26 November 2025 at 11h00
Tender validity period	120 days from the closing date and time
Non-Compulsory briefing session	DATE: 14 November at 10:00 AM VENUE: Microsoft Teams LINK: https://teams.microsoft.com/meet/38294702466853?p=Gsnz0dPvKlufYcVKFu
Responses to this RFP should ONLY be forwarded to	https://idcza-my.sharepoint.com/:f:/g/personal/moitlisim_idc_co_za/EsFLTkQAsT9JtnAKx5YlxUEB7aT4_kYwvquF308bBiCjKq

TABLE OF CONTENTS

SECTION 1: GENERAL CONDITIONS OF BID	3
1. PROPRIETARY INFORMATION	4
2. ENQUIRIES	4
3. BID VALIDITY PERIOD	4
4. INSTRUCTIONS ON SUBMISSION OF BIDS	4
5. PREPARATION OF BID RESPONSE	5
6. SUPPLIER PERFORMANCE MANAGEMENT	5
7. ENTERPRISE AND SUPPLIER DEVELOPMENT	5
8. IDC'S RIGHTS	6
9. UNDERTAKINGS BY THE BIDDER	6
10. REASONS FOR DISQUALIFICATION	7
11. RETURNABLE SCHEDULES	7
12. EVALUATION CRITERIA AND WEIGHTINGS	8
13. PROMOTION OF EMERGING BLACK OWNED SERVICE PROVIDERS	10
SECTION 2: FUNCTIONAL REQUIREMENTS SPECIFICATION	11
1. SPECIAL INSTRUCTIONS TO BIDDERS	12
2. BACKGROUND INFORMATION	12
3. SCOPE OF WORK/TERMS OF REFERENCE	14
5. TECHNICAL EVALUATION CRITERIA	24
SECTION 3: COST PROPOSAL AND PRICE DECLARATION FORM	27
SECTION 4: ANNEXURES	32
ANNEXURE 1: RESPONSE FORMAT FOR SECTION 2	33
ANNEXURE 2: ACCEPTANCE OF BID CONDITIONS AND BIDDER'S DETAILS	35
ANNEXURE 3: TAX COMPLIANCE REQUIREMENTS	37
ANNEXURE 4: BIDDER'S DISCLOSURE	38
ANNEXURE 5: SHAREHOLDERS AND DIRECTORS INFORMATION	40
ANNEXURE 6: BEE COMMITMENT PLAN	41
ANNEXURE 7: DISCLOSURE STATEMENT	42
ANNEXURE 8: PRIVACY & PROTECTION OF PERSONAL INFORMATION ACT 4 OF 2013 REQUIREMENTS	43

SECTION 1: GENERAL CONDITIONS OF BID

SECTION 1: GENERAL CONDITION OF BID

1. PROPRIETARY INFORMATION

Industrial Development Corporation of SA Ltd (IDC) considers this Request for Proposal (RFP) and all related information, either written or verbal, which is provided to the respondent, to be proprietary to IDC. It shall be kept confidential by the respondent and its officers, employees, agents and representatives. The respondent shall not disclose, publish, or advertise this RFP or related information to any third party without the prior written consent of IDC.

2. ENQUIRIES

2.1. All communication and attempts to solicit information of any kind relative to this RFP should be submitted **in writing** to:

Name: Ntombifikile Mokgeseng

Telephone Number: Office: 011 269 3767

Email address: ntombifikilem@idc.co.za

2.2. Enquiries in relation to this RFP will not be entertained after **16h00 PM on 17 November 2025**.

2.3. The enquiries will be consolidated, and IDC will issue one response, and such response will be posted, within two days after the last day of enquiries, onto the IDC website (www.idc.co.za) under tenders i.e., next to the same RFP document.

2.4. The IDC may respond to any enquiry in its absolute discretion and the bidder acknowledges that it will have no claim against the IDC on the basis that its bid was disadvantaged by lack of information, or inability to resolve ambiguities.

3. BID VALIDITY PERIOD

3.1. Responses to this RFP received from bidders will be valid for a period of **120** days counted from the bid closing date.

4. INSTRUCTIONS ON SUBMISSION OF BIDS

4.1. Bid responses must be submitted in electronic format only and must be sent to the dedicated platform as provided herein.

4.2. Bid responses should be in generally acceptable / standard electronic file format/s (i.e., Microsoft suite of products or pdf) to enable access thereto by the IDC for purposes of evaluating responses received. Where documents are presented in a format which cannot be accessed by the IDC through generally acceptable formats, such bid response will be disqualified.

4.3. The closing date for the submission of bids is **26 November 2025 not later than 11:00 AM** (before midday). No late bids will be considered. Bids must only be sent to **T44/11/25** https://idcza-my.sharepoint.com/:f/g/personal/moitlisim_idc_co_za/EsFLTkQAsT9JtnAKx5YIxUEB7aT4_kYwvguF308bBiCjKg

4.4. Bids sent to any other platform other than the one specified herein will be disqualified and will not be considered for evaluation. It is the bidder's responsibility to ensure that the bid is sent to the correct platform and that this is received by the IDC before the closing date and time in IDC's dedicated platform: **T44/11/25** https://idcza-my.sharepoint.com/:f/g/personal/moitlisim_idc_co_za/EsFLTkQAsT9JtnAKx5YIxUEB7aT4_kYwvguF308bBiCjKg Bidders are advised to submit / send its bid responses at least **30 minutes** before the 11:00AM deadline to avoid any Information Technology (IT) network congestions or technical challenges in this regard which may result in bid responses being received late. IDC's platform is configured to receive documents with sizes up to 50MB.

4.5. The IDC will not be held responsible for any of the following:

4.5.1. bid responses sent to the incorrect platform;

- 4.5.2. bid responses being inaccessible due to non-standard electronic file formats being utilised to submit responses by bidders;
 - 4.5.3. any security breaches and unlawful interception of tender / bid responses by third parties outside the IDC's IT network domain;
 - 4.5.4. bid responses received late due to any IT network related congestions and/or technical challenges; and
 - 4.5.5. bid responses with file size limits greater than IDC's platform capacity of 50MB.
- 4.6. Only responses received via the specified platform will be considered.
- 4.7. Where a complete bid response (Inclusive of all relevant Schedules) is **not received** by the IDC in its electronic platform (https://idcza-my.sharepoint.com/:f/g/personal/moitlisim_idc_co_zs/EsFLTkQAsT9JtnAKx5YIxUEB7aT4_kYwvguF308bBiCjKq) by the closing date and time, such a bid response will be regarded as incomplete and late. Such late and / or incomplete bid will be disqualified. **It is the IDC's policy not to consider late bids for tender evaluation.**
- 4.8. Amended bids may be sent to the electronic platform (https://idcza-my.sharepoint.com/:f/g/personal/moitlisim_idc_co_zs/EsFLTkQAsT9JtnAKx5YIxUEB7aT4_kYwvguF308bBiCjKq) **marked** "Amendment to bid" and should be received by the IDC **before** the closing date and time of the bid.

5. PREPARATION OF BID RESPONSE

- 5.1. All the documentation submitted in response to this RFP must be in English.
- 5.2. The bidder is responsible for all the costs that it shall incur related to the preparation and submission of the bid document.
- 5.3. Bids submitted by bidders which are companies or are comprised of companies must be signed by a person or persons duly authorised thereto by a resolution of the applicable Board of Directors, a copy of which Resolution, duly certified, must be submitted with the bid.
- 5.4. The bidder should check the numbers of the pages of its bid to satisfy itself that none are missing or duplicated. No liability will be accepted by IDC in regard to anything arising from the fact that pages of a bid are missing or duplicated.
- 5.5. Bidder's tax affairs with SARS must be in order (tax compliant status) and bidders must provide written confirmation to this effect as part of their tender response.
- 5.6. In the event that the bidding structure is a Prime Contractor with Sub-contractor/(s), then the Prime Contractor must not hold lower % of the contract value than **any** of the subcontractors.

6. SUPPLIER PERFORMANCE MANAGEMENT

- 6.1. Supplier Performance Management is viewed by the IDC as a critical component in ensuring value for money acquisition and good supplier relations between the IDC and all its suppliers.
- 6.2. The successful bidder shall upon receipt of written notification of an award, be required to conclude a Service Level Agreement (SLA) with the IDC, which will form an integral part of the supply agreement. The SLA will serve as a tool to measure, monitor, and assess the supplier performance and ensure effective delivery of service, quality and value-add to IDC's business.
- 6.3. Successful bidders will be required to comply with the above condition and also provide a scorecard on how their product / service offering is being measured to achieve the objectives of this condition.

7. ENTERPRISE AND SUPPLIER DEVELOPMENT

The IDC promotes enterprise development. In this regard, successful bidders may be required to mentor SMMEs and/ or Youth-Owned businesses. The implications of such arrangement will be subject to negotiations between the IDC and the successful bidder.

8. IDC'S RIGHTS

- 8.1.** The IDC is entitled to amend any bid condition, bid validity period, RFP specification, or extend the bid closing date, all before the bid closing date. All bidders, to whom the RFP documents have been issued and where the IDC have record of such bidders, may be advised in writing of such amendments in good time and any such changes will also be posted on the IDC's website under the relevant tender information. All prospective bidders should therefore ensure that they visit the website regularly and before they submit their bid response to ensure that they are kept updated on any amendments in this regard.
- 8.2.** The IDC reserves the right not to accept the lowest priced bid or any bid in part or in whole. It normally awards the contract to the bidder who proves to be fully capable of handling the contract and whose bid is functionally acceptable and financially advantageous to the IDC.
- 8.3.** The IDC reserves the right to conduct site visits at bidder's corporate offices and / or at client sites if so required.
- 8.4.** The IDC reserves the right to request all relevant information, agreements, and other documents to verify information supplied in the bid response. The bidder hereby gives consent to the IDC to conduct background checks, including FICA verification, on the bidding entity and any of its directors / trustees / shareholders / members.
- 8.5.** The IDC reserves the right, at its sole discretion, to appoint any number of vendors to be part of this panel of service providers, if applicable (i.e., where a panel is considered).
- 8.6.** The IDC reserves the right of final decision on the interpretation of its tender requirements and responses thereto.
- 8.7.** The IDC reserves the right to consider professional conduct and experiences it had with any bidder which rendered similar services to the IDC in the past 5 years over and above the references put forward by the bidder in its response.

9. UNDERTAKINGS BY THE BIDDER

- 9.1.** By submitting a bid in response to the RFP, the bidder will be taken to offer to render all or any of the services described in the bid response submitted by it to the IDC on the terms and conditions and in accordance with the specifications stipulated in this RFP document.
- 9.2.** The bidder shall prepare for a possible presentation should IDC require such and the bidder will be required to make such presentation within five (5) days from the date the bidder is notified of the presentation. Such presentation (i.e. may include a practical demonstration of products or services as called for in this RFP.
- 9.3.** The bidder agrees that the offer contained in its bid shall remain binding upon him/her and receptive for acceptance by the IDC during the bid validity period indicated in this RFP and its acceptance shall be subject to the terms and conditions contained in this RFP document read with the bid.
- 9.4.** The bidder furthermore confirms that he/she has satisfied himself/herself as to the correctness and validity of his/her bid response; that the price(s) and rate(s) quoted cover all the work/item(s) specified in the bid response documents; and that the price(s) and rate(s) cover all his/her obligations under a resulting contract for the services contemplated in this RFP; and that he/she accepts that any mistakes regarding price(s) and calculations will be at his/her risk.
- 9.5.** The successful bidder accepts full responsibility for the proper execution and fulfilment of all obligations and conditions devolving on him/her under the supply agreement and SLA to be concluded with IDC, as the principal(s) liable for the due fulfilment of such contract.
- 9.6.** The bidder accepts that all costs incurred in the preparation, presentation and demonstration of the solution offered by it shall be for the account of the bidder. All supporting documentation and manuals submitted with its bid will become IDC property unless otherwise stated by the bidder/s at the time of submission.

10. REASONS FOR DISQUALIFICATION

- 10.1.** The IDC reserves the right to disqualify any bidder which does any one or more of the following, and such disqualification may take place without prior notice to the offending bidder:
- 10.1.1. bidder whose Tax Status is non-compliant, after they have been notified accordingly and remain non-compliant;
 - 10.1.2. bidder who submit incomplete information and documentation according to the requirements of this RFP document;
 - 10.1.3. bidder who submit information that is fraudulent, factually untrue, or inaccurate information;
 - 10.1.4. bidder who receive information not available to other potential bidders through fraudulent means;
 - 10.1.5. bidder who do not comply with any of the mandatory requirements as stipulated in the RFP document;
 - 10.1.6. bidder who fail to comply with POPIA requirements as listed herein; and
 - 10.1.7. bidder as the prime contractor, who holds a lower percentage in terms of the value of the contract than any of its subcontractor/(s).

11. RETURNABLE SCHEDULES

Bidders shall submit their bid responses in accordance with the returnable schedules specified below (each schedule must be clearly marked):

- 11.1. Cover Page:** (the cover page must clearly indicate the RFP reference number, bid description and the bidder's name)

11.2. Schedule 1:

- 11.2.1. Executive Summary (explaining how you understand the requirements of this RFP and the summary of your proposed solution)

11.3. Schedule 2

- 11.3.1. Copy of Board Resolution, duly certified;
- 11.3.2. Originally certified copy of ID document for the Company Representative;
- 11.3.3. Annexure 2 of this RFP document (duly completed and signed);
- 11.3.4. Annexure 3 of this RFP document (duly completed and signed);
- 11.3.5. Annexure 4 of this RFP document (duly completed and signed);
- 11.3.6. Response to Annexure Annexure 5 of this RFP document;
- 11.3.7. Response to Annexure 6 of this RFP document;
- 11.3.8. Bidders must submit a B-BBEE verification certificate. For Exempted Micro Enterprises (EME) with an annual revenue of less than R10 million and Qualifying Small Enterprises (QSE) with an annual revenue of between R10 million and R50 million per annum, a sworn affidavit confirming the annual total revenue and level of black ownership may be submitted. Any misrepresentation in terms of the declaration constitutes a criminal offence as set out in the B-BBEE Act as amended.

Note: If a bidder is a Consortium, Joint Venture or Prime Contractor with Subcontractor(s), the documents listed above must be submitted for each Consortium/ JV member or Prime Contractor and Subcontractor(s).

- 11.3.9. Annexure 7 of this RFP document (duly responded to);
- 11.3.10. Annexure 8 of this RFP document (duly completed and signed, if applicable);
- 11.3.11. Statement of Financial Position of the Bidder: Latest Audited Financial Statements (where applicable in terms of the Company's Act) and/or independently reviewed financial statements and/or Cashflow Budget for new entities with no financial records.

11.3.12. Copy of Joint Venture/ Consortium/ Subcontracting Agreement duly signed by all parties (if applicable).

11.4. Schedule 3:

11.4.1. Response to Section 2 of this document, in line with the format indicated in this RFP document.

11.4.2. Annexure 1 of this RFP document duly completed and signed.

11.5. Schedule 4: Price Proposal (response to Section 3 of this RFP document).

NOTE: Must be submitted as a separate file/document marked Schedule 4: Price Proposal)

12. EVALUATION CRITERIA AND WEIGHTINGS

Bids shall be evaluated in terms of the following process:

12.1. Phase 1: Initial Screening Process: During this phase, bid responses will be reviewed for purposes of assessing compliance with RFP requirements including the general bid conditions and also the Specific Conditions of Bid, which requirements include the following:

- IDC will make use of the Central Supplier Database (CSD) to access key information which is required to conduct supplier vetting including Company Registration status, tax compliance status and any other relevant checks conducted on CSD.
- In the event that the bidding structure is a Prime Contractor with Sub-contractor/(s), then IDC will evaluate the information provided in Annexure 2 (Acceptance of Bid Conditions and Bidder's Details) and if determined that the Prime Contractor holds a lower percentage in terms of the value of the contract than any of its subcontractor/(s), then the bid will be disqualified.
- Submission of ID copy for the Company Representative as referenced in 11.3.3 above.
- BEE Status Certification as referenced in 11.3.7 above.
- Completion of all Standard Bidding Documents and other requirements, as reflected in this RFP, which covers the following:
 - Section 2: Statement of compliance with the Functional Evaluation Criteria for this RFP.
 - Section 3: Cost Proposal and Price Declaration Form.
 - Annexure 1: Response Format For Section 2 (Bidders Experience & Project Team)
 - Annexure 2: Acceptance Of Bid Conditions And Bidder's Details
 - Annexure 3: Tax Compliance Requirements
 - Annexure 4: Bidder's Disclosure
 - Annexure 5: Shareholders' Information/ Group Structure
 - Annexure 6: BEE Commitment Plan.
 - Annexure 7: Disclosure Statement.
 - Annexure 8: Privacy & Protection of Personal Information Act 4 of 2013 Requirements

Note: Failure to comply with the requirements assessed in Phase 1 (compliance), may lead to disqualification of bids.

12.2. Phase 2: Technical/ Functionality Evaluation

Bid responses will be evaluated in accordance with the Functional criteria as follows:

12.2.1. Mandatory Functional/ Technical Requirements

All bid responses that do not meet the Mandatory Functional Requirements will be disqualified and will not be considered for further evaluation on the Other Functional Requirements. The Mandatory Functional Requirements are stated in section 2 of this RFP document.

Note: Failure to comply with the Mandatory Functional Requirements assessed in this phase will lead to disqualification of bids.

12.2.2. Other Functional/ Technical Requirements

With regards to the other Functional Requirements, the following criteria (set out in more detail in section 2 of this RFP document) and the associated weightings will be applicable:

ELEMENT	WEIGHT
Bidder's relevant Experience	25
Bidder's proposed Methodology and approach	35
Bidders proposed Project Plan	10
Qualifications, Skills and Experience of The Team	30
TOTAL	100

Note: The minimum qualifying score for functionality is 70%. All bidders that fail to achieve the minimum qualifying score on functionality shall not be considered for further evaluation on Price and Specific Goals.

12.3. Phase 3: Preference Point System

All bids that achieve the minimum qualifying score for Functionality (acceptable bids) will be evaluated further in terms of the preference point system, as follows:

CRITERIA	POINTS
Price	80
Specific Goals ¹	20
TOTAL	100

¹Specific Goals for this tender and points that may be claimed are indicated per table below:

SPECIFIC GOALS	POINTS
	(80/20 system)
Black ownership ²	10
30% Black women ownership	5
Any % of ownership by Black Designated Groups ³	2
Reconstruction Development Programme Objective: Promotion of SMMEs (Entities that are EME or QSE)	3
TOTAL POINTS	20

²Black ownership: 100% black owned entities will score the full 10 points (if 80/20 system), and between 51% - 99.99% black owned entities will score 4 points (if 80/20 system).

³Black Designated Groups has the meaning assigned to it in the codes of good practice issued in terms of section 9(1) of the Broad-Based Black Economic Act as amended.

Note: Only enterprises with direct Black shareholding that fall under the four categories below be considered for allocation of points on Specific Goal:

- Exercisable voting rights in the hands of Black people
- Exercisable voting rights in the hands of Black women
- Exercisable voting rights in the hands of Black Designated Groups
- Employee Share Ownership Programmes ("ESOPs") with direct shareholding and exercisable voting rights in the hands of Black People, Black woman, and Black Designated Groups

12.4. Phase 4: Objective Criteria

This contract will be awarded to the bidder scoring the highest points unless an objective criterion justifies the award of the tender to a bidder other than the highest scoring bidder.

12.4.1. Objective Criteria are:

The bidder must pose less risk to the IDC. The risk will be assessed in terms of, but not limited to, the following:

- Reputational Risk: This will be assessed in line with the bidder's disclosure (Refer to Annexure 7: Disclosure statement of this document).
- Concentration Risk: Over exposure to a single bidder.
- The bidder's financial capability in relation to the execution of the contract.
- The bidder's past performance in IDC contracts.

13. PROMOTION OF EMERGING BLACK OWNED SERVICE PROVIDERS

It is the IDC's objective to promote transformation across all industries and/ or sectors of the South African economy and as such, bidders are encouraged to partner with a black owned entity (being 50%+1 black owned and controlled). Such partnership may include the formation of a Joint Venture and/ or subcontracting agreement etc., where a portion of the work under this tender would be undertaken by black owned entities. To give effect to this requirement, bidders are required to submit a partnership / subcontracting proposal detailing the portion of work to be outsourced, level of involvement of the black owned partner and where relevant, submit either a consolidated B-BBEE scorecard or each bidder of the partnership in their individual capacity to submit a BEE certificate or Sworn Affidavit in case of an EME or QSE which will be considered as part of the Specific Goals scoring listed in 12.3.

SECTION 2: FUNCTIONAL REQUIREMENTS SPECIFICATION

SECTION 2: FUNCTIONAL REQUIREMENTS

1. SPECIAL INSTRUCTIONS TO BIDDERS

- 1.1. Should a bidder have reason to believe that the Functional Requirements are not open/fair and/or are written for a particular service provider; the bidder must notify IDC Procurement within five (5) days after publication of the RFP.
- 1.2. Bidders shall provide full and accurate answers to the questions posed in this RFP document, and, where required explicitly state “Comply/Not Comply” regarding compliance with the requirements. Bidders must substantiate their response to all questions, including full details on how their proposal/solution will address specific functional/ technical requirements; failure to substantiate may lead to the bidder being disqualified. All documents as indicated must be supplied as part of the bid response.
- 1.3. Failure to comply with Mandatory Requirements may lead to the bidder being disqualified.

2. BACKGROUND INFORMATION

2.1. INTRODUCTION AND BACKGROUND

2.1.1. Infrastructure South Africa

Infrastructure South Africa (ISA) is a central government agency responsible for coordinating and driving the national infrastructure investment programme, with the intent of improving infrastructure investment and delivery. Infrastructure South Africa derives its legal mandate from the Infrastructure Development Act (IDA). The Infrastructure Development Act (IDA) (Act 23 of 2014) provides for facilitation and co-ordination of public infrastructure development which is of significant economic or social importance to the Republic. It is aimed at fast-tracking planning, approval and implementation of strategic infrastructure projects. ISA implements its mandate in partnership with project owners.

The Badirammogo (formerly Lebalelo) Water User Association’s Regional Energy Infrastructure, Storage and Distribution Programme is among 7 major infrastructure projects that were announced by Infrastructure South Africa at the Sustainable Infrastructure Development Symposium South Africa (SIDSSA) in May 2025. These projects aim to drive public and private sector participation-led development and investment in South Africa. These projects span across the SEZs, Energy, Transport, Water, and Social sectors.

2.1.2 Badirammogo (formerly Lebalelo) Water User Association

Badirammogo Water User Association (BWUA) was established in 2002 to supply bulk raw water in Limpopo province. BWUA has been appointed by the Government and the private sector, through a 50:50 collaboration agreement to implement the R25bn Olifants Management Model Programme (OMMP) to accelerate the development of bulk water and potable water infrastructure.

The members of BWUA are facing energy instabilities resulting in production losses due to load curtailment and unplanned network outages, and to address such structural challenges, the Limpopo Energy Users Association (LEUA) is proposed. It is believed that the OMMP governance structure can be applied to create an ideal vehicle to drive the establishment of an independent, non-profit LEUA. The LEUA does not intend to act as an energy trader but rather act as the entity responsible for ensuring stable energy/electrical infrastructure capable of supplying continuous uninterrupted power to its members. In addition, enabling both greater renewable energy utilisation/integration and effective energy trading amongst its members (i.e. allowing members to act as generative sources with available surplus power).

2.2. PROJECT OBJECTIVES

The main objectives of the programme are:

- Grid stabilisation: Minimise energy supply risk.
- Energy Integration and Optimisation: Enhance usage efficiency.
- Cost Reduction: Lower the average life cycle cost of energy for members.
- Price stabilisation; and Sustainable energy: Maximise the penetration and use of green energy solutions.

The expansion of the region's electrical and energy storage infrastructure is vital in supporting Limpopo and South Africa's energy security and ultimately enabling a more sustainable energy mix through the construction of a utility scale Battery Energy Storage System (BESS) and a Pumped Storage Hydropower facility.

2.3. PROPOSED SOLUTION

To address the growing power instability concerns affecting power consumers in the Limpopo province the BWUA commissioned a Concept Study to investigate the establishment of the LEUA to drive the development of grid infrastructure within the current operating region of the BWUA (Eastern and Northern Limbs of the Bushveld Igneous Complex in the Limpopo Province). The LEUA aims to develop grid infrastructure to mitigate load curtailment, unplanned outages, network instabilities, and rising electricity tariffs for its members. The study aligns with the successful model of the BWUA and focuses on delivering a Long-Term Energy Solution (LTES) through a Regional Energy Infrastructure, Storage, and Distribution Programme.

The proposed solutions entail:

i. **Generation:**

- Construction of a 300 MW (> 3 000 MWh) pumped storage hydropower facility.

ii. **Transmission & Distribution:**

- Development of the region's transmission and distribution infrastructure including a new 400 kV/275 kV/132kV substation, 241 km of transmission lines and 210 km distribution lines.
- Construction of a 100 MW (400 MWh) Battery Energy Storage System to ensure grid stability with high-capacity connection of inverter-based power generators (Solar PV).

iii. **Advanced Regional/Provincial Control Centre:**

- Establishment of a regional/provincial control centre with Smart Grid measuring and monitoring principles.

This is aligned with the Strategic Integrated Programmes, SIP 20c (Embedded Generation National Programme and SIP 10 (Electricity Transmission and Distribution for All). This strategic initiative has the potential to stimulate infrastructure development and job creation in the region.

3. SCOPE OF WORK/TERMS OF REFERENCE

3.1. Overview Scope of work

The appointed service provider will be required to develop a feasibility study for the proposed project. This foundational work is essential to ensure that the subsequent planning, design, and implementation phases are built on a solid, evidence-based framework, and to secure the necessary funding, including from the National Treasury's Budget Facility for Infrastructure (BFI). The appointed service provider should deliver the following services below:

i. **Feasibility Study:** Prepare sub-elements of a detailed feasibility study for the project which includes the following;

a) Gap Analysis (Review of information)

b) Strategic Rationale and Justification

c) Comprehensive Environmental Impact Assessment (EIA) inclusive of the following specialist studies:

- 1) Landscape & Visual Impact Assessment
- 2) Archaeological & Cultural Heritage
- 3) Palaeontological Impact Assessment
- 4) Terrestrial Biodiversity Assessment (inclusive of fauna and flora, which must include a butterfly specialist)
- 5) Avifaunal Assessment
- 6) Aquatic (fresh water) Biodiversity Assessment
- 7) Climate Change Assessment
- 8) Traffic Impact Assessment
- 9) Soils & Agricultural Potential Assessment

d) Stakeholder Engagement

e) Socioeconomic Impact Assessment

f) Cost Benefit Analysis (CBA)

g) Benefits Realisation

h) Sustainable Development

i) SOURCE Platform

j) Project Management

Expected Feasibility Study Outcomes

The above deliverables are sub-elements which will provide input to and integrate with the larger Badiramogo Water Use Association (BWUA) Scope of Work which covers the main elements of the Feasibility Study and Business Case not covered above. BWUA will be responsible for the costs and contracting of the main elements of the Comprehensive Feasibility Study as well as integrating all the sub-elements into Comprehensive Feasibility Study and Business Case. ISA is only responsible for the sub-elements of the Comprehensive Feasibility Study defined in this RFP.

3.2. Detailed scope of work

3.2.1. FEASIBILITY STUDY SUB-ELEMENTS

i. Gap Analysis (Review of existing information)

The Gap Analysis entails identifying whether the evidence base for demand and drivers of change is complete. It entails the following items:

- Strategic Case: Preliminary identification whether the evidence base for demand and drivers of change is complete (demand forecasts, load growth, demographic/ economic drivers, alignment with national policy or strategic priorities, missing stakeholder needs analysis or insufficient consultation evidence).
- Economic Case: Preliminary test whether there is sufficient information to evaluate and compare the credible options (missing cost-benefit data, risk quantification, sensitivity analysis, incomplete appraisal of non-financial benefits – environmental, social, lack of benchmarking against local market – e.g. Independent Power Producers).
- Commercial Case: Preliminary check whether there is enough market intelligence to structure viable contracts and partnerships (market sounding, legal and regulatory clarity, risk allocation between public/ private parties).
- Financial Case: Preliminary determination whether there is adequate financial evidence to confirm affordability (budget allocation of funding commitments from Treasury, DFIs, or PPP sources, any existing financial models, cash flow forecasts, sensitivity analyses).
- Management Case: Preliminary identification of whether legal mandate, governance and delivery planning is sufficient (institutional capacity, capability, roles and skills, project management plan, milestone and resource plan, risk register).
- Outputs: Gap Analysis Report.

ii. Strategic Rationale and Justification

The Strategic rationale entails defining in detail why the project is needed and how it aligns with national, provincial, local and other policy and objectives. It entails the following items:

- Case for change (articulation of the problem, challenge, or opportunity, evidence of current issues or service gaps, why status quo is not acceptable, the “do nothing” and “do minimum options as baselines”).
- Detailed review and verification of the legal mandate of Badiramogo Water Use Association to undertake the project (Review against, Department of Water Affairs and Forestry Government Gazette No. 23053 and No. 28216 for Establishment of the Lebalelo Water User Association, Department of Water and Sanitation Gazette No. 6203 for Amendment of Lebalelo Water Use Association: Amendment of Area of Operation and Change of Name, Badiramogo Water Use Association Constitution, Electricity Regulation Amendment Act, NERSA rules, and other applicable legislation).
- Strategic fit (alignment with government, departmental, and organisational policies and strategies, links to national or sectoral priorities, contribution to long-term outcomes and strategic objectives).

- Quantify and test demand (current demand, baseline, future demand forecasts, unmet demand and service gaps, demand side sensitivities).
- Investment objectives (SMART objectives, articulation of benefits).
- Potential scope (options analysis describing possible ways objectives could be achieved, initial list of delivery options before economic case).
- Constraints and dependencies (identification of key constraints – regulatory, technical, environmental, stakeholder, dependencies with other programmes, or policy initiatives).
- Strategic risks and opportunities (early identification of major risks and uncertainties, opportunities for wider social and economic benefit).
- Outputs include but are not limited to (strategic case outline, case for change, strategic fit analysis, investment objectives matrix, long list options, initial risk register).

iii. Comprehensive Environmental Impact Assessment (EIA)

The Environmental Impact Assessment entails detailed baseline studies of the biophysical environment (soils, water, biodiversity, air and noise) and socioeconomic environment (land use, heritage, visual traffic, and livelihoods). It evaluates potential impacts during construction, operation and decommissioning and cumulative effects with other SEZ developments. The EIA must include specialist studies such as biodiversity, hydrology, heritage, and visual. List of applicable studies are included in this document. It includes the following general items:

- Project description (location and layout, scale and purpose of activity, key infrastructure, technologies, materials and utilities).
- Legal and Policy Framework applicable environmental laws, required authorisations and permits, relevant international conventions, local by-laws and strategic frameworks).
- Description of the Affected Environmental Baseline (biophysical environment, socioeconomic environment, visual/ landscape character).
- Impact Assessment (identification of significant environment and social impacts, cumulative impacts and transboundary effects, potential sensitive receptors, construction phase, operational phase, decommissioning, cumulative impacts).
- Stakeholder engagement (engagement activities conducted, stakeholder concerns, proposed action plan for future consideration).
- Site and project alternatives (alternative locations, technologies or designs, no-go option, environmental merit of alternatives).

In addition, the following detailed activities are to be undertaken, including but not limited, to the following:

- Undertake a comprehensive review of the Project Scope, and other project documents to be made available upon appointment.
- Undertake site visit of the Project area and footprint.
- Arrange and undertake a pre-application consultation engagement with the National Department of Forestry, Fisheries, and the Environment (DFFE).

- Prepare and submit all required notifications to DFFE.
- Prepare and submit application for Environmental Authorisation to DFFE, together with all other relevant, prescribed documents.
- Undertake all relevant Specialist investigations required to support the application, and that DFFE and the Bidder may deem necessary.
- Identify and verify the triggered activities within Listing Notice 1,2, and 3 of the 2017 EIA Regulations GN.327 of the NEMA, Act 107 of 1998 as amended and any applicable legislation.
- Review and confirm a need for a Coastal Waters Discharge Permit as required in terms of Section 28 of the National Environmental Management: Integrated Coastal Management Act (No.25 of 2008).
- Complete the screening report and engagements with the relevant authorities to confirm required authorisation and permits i.e. the EIA process.
- Prepare reports which shall address all aspects as outlined in Chapter 4, Parts 2 and 3 of the EIA Regulations and any other aspects that may have been agreed to with the Department.
- Undertake all public participation processes in accordance with the requirements of the EIA Regulations (NEMA Act 107 1998: EIA regulations as amended):
 - Identification of stakeholders and interested & affected parties (I&APs);
 - Advertisement of the EIA process in the local newspapers;
 - Placement of site notices written in isiXhosa, English and Afrikaans;
 - Prepare a Background Information Document to be sent out to stakeholders and I&APs;
 - Arrange and facilitate public meetings for updating the stakeholders; and
 - Provide and facilitate forums for gathering concerns and issues.
- Submit Reports to DFFE within the prescribed timeframes.
- Obtain Environmental Authorisation from DFFE.
- Notify interested and affected parties of the Environmental Authorisation, within the prescribed timeframe.
- Address any appeals lodged against decision, should there be any.
- Notify interested and affected parties of any possible appeals lodged against the decision.
- Advertisements and Notices.
- Register and records for all Interested and Affected Parties.
- Collate, document, and manage all comments received from I&APs.
- Submit all the comments to the Authorities.
- Ensure that the authorisation process is undertaken in accordance with the EIA Regulations, 2017, as amended, and all approvals are obtained thereof.

Detailed studies which are part of the Comprehensive Environmental Impact Assessment (EIA) include:

No.	Project Phase	Description
1	Pre-application Phase	Develop project description, client & authority liaison, SLA finalization, site inspections, DFFE screening tool, BID, pre-application consultation.
2	Scoping Phase	Prepare & submit EIA application & draft scoping report, public consultation, authority & client liaison, appointment & management of specialists.
3	Impact Assessment Phase	Prepare draft & final EIRs, public consultation, authority & client liaison, management of specialists, review & integration of spec studies.
4	Specialist studies	<p>As a minimum, the Bidder shall identify and undertake following specialist studies.</p> <ul style="list-style-type: none"> a) Landscape & Visual Impact Assessment b) Archaeological & Cultural Heritage c) Palaeontological Impact Assessment d) Terrestrial Biodiversity Assessment (inclusive of fauna and flora, which must include a butterfly specialist) e) Avifaunal Assessment f) Aquatic (fresh water) Biodiversity Assessment g) Climate Change Assessment h) Traffic Impact Assessment i) Soils & Agricultural Potential Assessment
5	Environmental Management Programme Reports	Preparation of Construction & Operational Phase EMPR's.
6	Authority decision-making Phase	Notify registered IAPs of DFFE's decision.
7	Pre-construction Phase	Update, finalise & submit Final EMPRs to DFFE for approval.
8	Water Use License / GA application	S21 C&I activities or WULA, reporting, client & DWS liaison.
9	Biodiversity Permits/licenses	NECO & DFFE Forestry permits.

- Outputs include but are not limited to (scoping report, EIA report, specialist reports, environmental management plan – EMP, public participation records, consolidated submission to competent authority, environmental authorisation).

iv. Stakeholder Engagement

The Stakeholder entails assessing early alignment with policy, regulatory, and community priorities. It involves identifying key stakeholders across government, industry, financiers, and local communities. The objective is to secure preliminary buy-in, surface risks, and explore legal, land, water, and grid access issues. defining in detail why the project is needed and how it aligns with national, provincial, local and other policy and objectives. It includes the following items:

- Identifying stakeholders (national and local government, regulators, industry, IPPs, utilities, off-takers, community, civil society, financiers and development partners).
- Engagement objectives (policy alignment and strategic fit, early environmental, social and technical risk surfacing, land, water & resource access, partnership opportunities, community acceptance).
- Engagement methods (bilateral meetings, workshops & technical forums, public consultations, surveys and baseline studies).
- Outputs include but are not limited to (stakeholder engagement plan, influence vs. interest stakeholder map, issues and opportunities register, preliminary social environmental, technical, financial, and institutional risk log, stakeholder support statements).

v. Socioeconomic Impact Assessment

The scope of the Socioeconomic Impact Assessment entails assessing both positive and negative social impacts of how the project will affect national, regional and local authorities and entities, jobs, income, local businesses, and community during construction, operations and decommissioning. The report must recommend measures to maximise benefits, mitigate adverse impacts and set up monitoring to track long-term socioeconomic outcomes It includes the following items:

- Baseline socioeconomic profile (demographics, economy & employment, infrastructure & services, land use and tenure, cultural and social context).
- Impact identification and assessment (construction phase impacts, operational phase impacts, cumulative and regional effects).
- Mitigation & enhancement measures (skills development, community development, supplier development, social cohesion measures).
- Stakeholder engagement (interviews, surveys, workshops, engagement with local authorities, business forums, documentation of stakeholder concerns and integration into impact analysis).
- Assessment of how opportunities and access to identified opportunities will be improved for women and/or disadvantaged groups through the proposed project.
- Statement of compliance with applicable social standards.
- Identifying sustainable development goals to be achieved to support government strategic imperatives (e.g. National Development Plan – NDP).
- Alignment of project with sustainable development goals (access to basic services, electricity and energy, water and sanitation, waste removal, transport, housing, health care, education and clean environment).
- Description of how the identified sustainable development goals will be achieved during and after the project development.
- Define clear roles and responsibilities for environmental and social governance, oversight and overall accountability for the project's environmental and social requirements.

- Define clear definition of environmental and social specialist including monitor and evaluation plan to assess environmental and social impacts of the project now and in the future.
- Outputs but are not limited to (baseline socioeconomic profile, impact assessment matrix, mitigation & enhancement plan, monitoring & evaluation framework).

vi. Cost Benefit Analysis (CBA)

The scope of the Cost Benefit Analysis entails evaluating the economic viability of the project by comparing the total expected costs vis the total expected benefits over the lifecycle to determine whether the project provides a net positive value to society beyond just financial return to investors. It entails the following:

- Definition of base case and alternatives (definition of business as usual, options being assessed).
- Time horizon and discounting (analysis period, social discount rate).
- Identification and quantification of costs (economic costs: land, grid connection permitting, O&M costs, environmental and social mitigation costs, decommissioning or replacement costs, grid integration costs, opportunity costs).
- Identification and quantification of benefits (economic and societal benefits: value of electricity generated, carbon emissions avoided, energy security benefits, job creation, health benefits, technology transfer or local capacity building, support of industrial activity, supply resilience during outages).
- Economic valuation (market prices, shadow pricing, avoided cost, externality valuation).
- Key indicators and outputs (NPV, BCR, EIRR, economic payback, cost per ton of CO₂ abated).
- Distributional and equity analysis (who benefits and bears the costs, impact on low-income households or energy access, regional development implications).
- Sensitivity and risk analysis (lower generation or higher costs, carbon pricing changes, lower electricity displacement value).
- Outputs include but are not limited to (CBA narrative and methodology, Cost-benefit summary table, sensitivity tables and graphs, assumptions register, alignment with national energy priorities).

vii. Benefits Realisation

The scope of the Benefits Realisation is to draw up a benefit realisation plan to show how anticipated benefits (economic, social, environmental) will be tracked and achieved including risk management strategy and plan. This should be aligned with the preferred option. This entails the following:

- Benefit realisation plan including benefit category and class, which aspect of project give rise to benefits, potential costs incurred to realise benefits, activities required to secure benefits and by whom, monitoring of benefits, measuring of benefits, time required to realise benefits). All economic, social and environmental benefits to be included.
- Benefits register (a detailed list of all expected benefits including descriptions, measures, baselines, targets and timelines).

- Benefit Owners - Accountability matrix (clear assignment of responsibility for delivering and tracking each benefit).
- Benefit profiles (detailed breakdown of key benefits showing how they will be measured, when they will occur and dependencies).
- Measurement and KPIs (specific indicators and metrics to assess whether benefits are being realised – e.g. cost savings, reduced emissions, improved service delivery).
- Realisation Timeline (phased plan showing when short, medium, and long-term benefits are expected to be achieved).
- Monitoring and Reporting Framework (methods and frequency of reporting on benefits to governance structures).
- Benefit realisation plan including benefit category and class, which aspect of project give rise to benefits, potential costs incurred to realise benefits, activities required to secure benefits and by whom, monitoring of benefits, measuring of benefits, time required to realise benefits). All social and environmental benefits to be included.
- Reporting and/or performance requirements in draft contracts requiring/incentivising future contractors.
- Risk management strategy and plan for the preferred option including risk register to identify and manage risks (risks for Business Case, social and environmental, delivery of contract, nature and allocation).
- Post-implementation review/ Evaluation Plan (mechanism to assess actual benefits against planned benefits after project completion).
- Outputs include but are not limited to (benefits register, benefit owners, benefit profiles, measurement & KPIs, realisation timelines/ benefits realisation plan schedule, monitoring and reporting framework, post-implementation review/ evaluation plan).

viii. SOURCE Digital Platform

SOURCE is the multilateral digital platform for sustainable infrastructure led and funded by Multilateral Development Banks (MDBs) designed to support the (i) development of projects to bridge the infrastructure gap (ii) mobilisation of private finance and (iii) digitalisation agenda of governments globally. It incorporates international best practices and private sector requirements, thereby strengthening and enabling improved project preparation, progress reporting, and facilitation of collaboration among different public and private sector stakeholders. The Consultants scope entails the following:

- Capture and continuously update project information as required on the SOURCE platform throughout the business case development. Infrastructure South Africa will provide the necessary login details and orientation required that will enable the professional service provider to use the system.
- Prepare, enter, verify and ensure accuracy of information on SOURCE digital platform as part of the business case development process and reporting.
- Provide support to the project by entering business case development related data into the on SOURCE digital platform and manage project specific information.
- Outputs include but are not limited to (project data captured on SOURCE platform, at project closeout, the professional service provider will be required to include a report on the progress of data capture and reporting on the SOURCE platform and any information gaps that need to be addressed post close out).

ix. Project management

The *service provider* shall be responsible for project management of the scope as defined in this RFP to ensure that activities are undertaken within the required timeframes for completion project, ensure that services and reports are of good quality and that all deliverables as set out are met. Project management shall include, as a minimum, the following tasks and deliverables:

- Organisational breakdown structure.
- Project Charter.
- Project Plan.
- Detailed activity schedule and cost breakdown.
- Invoicing schedule.
- Risk management framework.
- Deliverable review management process.
- Outputs include but are not limited to (inception report including project charter, stakeholder register, project management plan, work breakdown structure, deliverable review process, baseline schedule, invoicing projections, progress presentations, change control, resource allocation and responsibilities, risk management framework, risk register updates, change log, lessons learnt register).

3.3. Additional information

i. Available documents for all bidders:

Description / Discipline	Document Reference
[1] ISA 5 Case Model Business Case Guideline	ISA-Journey_Navigating-Infrastructure-Project-Appraisal-Approval_2024.pdf
[2] SOURCE Brochure	SOURCE_Brochure_2023.pdf

ii. Documents that will be provided to the appointed bidder on condition of an executed NDA:

Description / Discipline	Document Reference
[3] LEUA Technical Concept Study Report	23494-8810-000-ST-0001
[3.1] LEUA Network Study Report	Annexure A
[3.2] LEUA PSH Concept Study Report	Annexure B
[3.3] BESS Market and Technology Study Report	Annexure C
[3.4] Smart Grid Specifications and Functionality Report	Annexure D
[3.5] LEUA Telecommunications Network Assessment	Annexure E
[3.6] LEUA LTES Class 5 Cost Estimate	Annexure F
[4] Project regulatory review	Final__Lebalelo_LTES_regulatory_review_Version 2
[5] BWUA Scope which interfaces with this RFP	None

3.4. General

- A Project Steering Committee will be constituted during the project initiation phase to provide oversight to the project, comprising resources from ISA, BWUA, and the service provider.
- ISA will chair the Project Steering Committee (PSC) meetings, while the service provider provides secretariat services on a monthly basis.
- A Project kick-off meeting is required to meet and introduce the respective teams and ensure alignment with the Project Steering Committee (PSC).
- Project Inception Report detailing; assumptions, methodology, schedule, document delivery and payment schedule, risks, dependencies and team roles and responsibilities.
- Fortnightly alignment meetings will be held with the PSC in the which the Service Provider will present project progress (PowerPoint).
- Prior to Contacting Any Third Parties to obtain information or discuss the project details, the Bidder shall inform the client.
- Before Engaging Interested and Affected Parties, it is required that the bidder inform the client in advance.
- All Detailed Design Documentation (Narratives and PowerPoints), technical studies and data collected during this study shall be provided by the Bidder to ISA and BWUA in native format with references.
- Final Close-out Presentation by the Service Provider (PowerPoint).
- Any additional Ad-hoc Presentation to ISA and BWUA Management.
- Provision of workshops with identified stakeholders necessary to develop the Feasibility Study:
 - Strategic Needs Workshop (to further enhance the strategic needs with regards to project needs, objectives, benefits, identify key participants and strategic outputs).
 - Preferred Options Workshop (quantitative and qualitative analysis of benefits, costs and risks of previous options identified to identify preferred option for delivery of the project).
 - Successful Delivery Workshop (develop plans for stakeholder engagement, change management, benefits realisation and risk management including implementation thereof).

4. Project timelines

The service provider will be required to start immediately after the award and complete the assignment within a period of eighteen (18) months.

5. TECHNICAL EVALUATION CRITERIA

5.1. Mandatory Technical Requirements

The bidder must indicate their compliance/ non-compliance to the following requirements and to substantiate as required. The *Bidder* must respond in the format below, where additional information is provided/ attached somewhere else; such information must be clearly referenced.

5.1.1 REGISTRATION WITH PROFESSIONAL BODY	COMPLY	NOT COMPLY
<p>The Project Lead must be registered as a Professional Engineer in terms of the Engineering Profession Act (Act 46 of 2000) with the Engineering Council of South Africa (ECSA).</p> <p>Valid ECSA registration certificate must be submitted as part of the bidder's proposal to confirm that the lead personnel is registered as a Professional Engineer.</p>		
Substantiate / Comments		

5.2. Other Technical Requirements

The service provider must indicate their compliance/ non-compliance to the following requirements and to substantiate as required. The bidder must respond in the format below, where additional information is provided/ attached somewhere else; such information must be clearly referenced.

5.2.1. BIDDER'S EXPERIENCE	COMPLY	PARTIALLY COMPLY	NOT COMPLY
<p>The bidder must have relevant experience in undertaking bankable feasibility studies and specialist studies for utility-scale electrical infrastructure, BESS and hydroelectric generation facilities.</p> <p>The bidder must provide three (3) references (not older than 10 years), the contactable reference/s must be given (name, designation, and relationship in the project, email, and telephone). If such information is not given, the reference shall be deemed to be invalid.</p> <p>Refer to Table (A) Annexure 1 of this document for the response format provided.</p>			
Substantiate / Comments			

5.2.2. BIDDER'S PROPOSED METHODOLOGY AND APPROACH	COMPLY	PARTIALLY COMPLY	NOT COMPLY
<p>The bidder must demonstrate their thorough understanding of the objectives and deliverables in developing and structuring (technical, legal and commercial) of utility scale power generation facilities. To substantiate, the bidder must provide the following:</p> <p>A defined methodological approach and a detailed, step-by-step proposal for its application to the scope of work. The proposal must clearly demonstrate how this approach will ensure the project objectives and deliverables are successfully achieved. Deliverables should be packaged into Work Stages, with activities outlined for each milestone, and the expected outcome for each milestone must be clear.</p>			
Substantiate / Comments			

5.2.3. BIDDER'S PROPOSED PROJECT PLAN	COMPLY	PARTIALLY COMPLY	NOT COMPLY
<p>The bidder must submit a detailed project plan that complements and aligns with the proposed methodology and approach. This plan, which should be in the form of a Work Breakdown Structure (WBS) with timeframes in a Gantt Chart format, will be followed by a final report submitted within eighteen (18) months from the date of appointment.</p>			
Substantiate / Comments			

5.2.4. QUALIFICATIONS, EXPERIENCE AND SKILLS OF KEY PERSONNEL	COMPLY	PARTIALLY COMPLY	NOT COMPLY
<p>The Bidder must include the following key technical team members with the following qualifications, skills and experience as a minimum:</p> <ol style="list-style-type: none"> i. Registered Project Lead must be a Civil, Electrical, or Mechanical Engineer (Pr. Eng) with a minimum of 10 years' relevant experience in leading projects within the energy infrastructure sector, particularly within electrical infrastructure, BESS, and hydroelectric generation facilities projects. Furthermore, they must have a relevant Project Management qualification from a reputable institution. ii. Environmental Resource must be registered for Environmental Assessment Practitioner Association of South Africa (EAPASA) must have a minimum of 7 years' relevant experience in conducting EIA's. iii. Engineering Resource (Electrical) (Pr. Eng / Pr. Tech Eng.) for the Technical and Design, with a minimum of 7 years' relevant experience in the relevant field. iv. Legal Resource must have a minimum of LLB degree/BCom Law coupled with business development experience 5 years relevant experience in the relevant field. v. Accounting / Finance Resource must have a minimum BCom in Accounting, Finance, or Economics and at least 5 years of relevant experience in corporate/project finance and valuations for capital projects. vi. Data Capturer must have a minimum of Grade 12/ National Senior Certificate (NQF 4) with 1–2 years' experience in digital platforms and data capturing. vii. Any other relevant resources the <i>Bidder</i> deems necessary to be part of the team <p>The <i>Bidders</i> must submit, as part of this proposal, the following:</p> <ul style="list-style-type: none"> • The structure / organogram and composition of the proposed team and team leader/s, clearly outlining the main disciplines/specialties of this project and the key personnel responsible for each specialty. Please refer to Table (b) Annexure 1 of this document for the format in which the required information must be provided. • CVs of all key personnel; and the CVs must clearly highlight qualifications, relevant professional registration certificates and areas of experience/competence relevant to the tasks and objectives of this project as outlined above. 			
Substantiate / Comments			

SECTION 3: COST PROPOSAL

SECTION 3: COST PROPOSAL

1. **NOTE: All prices must be VAT inclusive (where applicable) and must be quoted in South African Rand (ZAR).**

2. Are the rates quoted firm for the full period of the contract?

YES	NO
-----	----

Important: If not firm for the full period, provide details of the basis on which price adjustments shall be applied e.g., CPI etc.

3. All additional costs associated the bidder's offer must be clearly specified and included in the Total Bid Price.

4. Is the proposed bid price linked to the exchange rate?	Yes	No

If yes, the bidder must indicate CLEARLY which portion of the bid price is linked to the exchange rate:

5. Payments will be linked to specified deliverables after such deliverables have been approved by the IDC. Payments will be made within 30 days from date of invoice.	Comply	Not Comply

6. COSTING MODEL

Activity / Deliverable	No. of resources	Rate per hour	No. of hours	Total cost (Vat Excl.)
1. Feasibility Study Sub-Elements - Ref. to SOW 3.2.1				
a) Gap Analysis (Review of information)				
b) Strategic Rationale and Justification				
c) Comprehensive EIA inclusive of the following specialist studies: 1) Landscape & Visual Impact Assessment 2) Archaeological & Cultural Heritage 3) Palaeontological Impact Assessment 4) Terrestrial Biodiversity Assessment (inclusive of fauna and flora, which must include a butterfly specialist) 5) Avifaunal Assessment 6) Aquatic (fresh water) Biodiversity Assessment 7) Climate Change Assessment 8) Traffic Impact Assessment 9) Soils & Agricultural Potential Assessment				
d) Stakeholder Engagement				
e) Socioeconomic Impact Assessment				
f) Cost Benefit Analysis (CBA)				
g) Benefits Realisation				
h) Sustainable Development				
i) SOURCE Platform				
j) Project Management				
DISBURSEMENTS				
SUB-TOTAL PRICE (VAT Excl.)				
VAT AT 15% (If applicable)				
TOTAL BID PRICE (VAT incl.)				

Note: Bidder to name / list the resource/s to be allocated for the different deliverables

The bidder must provide a detailed breakdown of the Disbursements as follows:

Cost Element	Cost (VAT Excl.)
Sub-Total Disbursements	

Note on pricing:

Disbursements (incidental expenses other than professional fees e.g., travel and accommodation, printing costs, etc.) must be clearly defined, outlining all assumptions. It is of utmost importance to submit clear and comprehensive cost proposals to allow the IDC to fairly compare bid price / cost proposals. If there is no additional fee envisaged for Disbursements, then the bidder must clearly indicate “No Charge / Free of Charge”. Failure to clearly indicate this, would result in IDC penalising your bid response by taking the cost of the highest bidder and adding 50% thereto and apply this rate for purposes of price comparisons. Bidders are therefore requested to respond clearly and comprehensively on this aspect of their bid response.

SUMMARY OF THE PROPOSAL

DESCRIPTION	BIDDER'S PROPOSAL
Number of resources (personnel)	
Project duration (in hours)	
Project duration (in months)	
Commencement Date	

PRICE DECLARATION FORM

Dear Sir,

Having read through and examined the Request for Proposal (RFP) Document, RFP no., **T44/11/25**, the General Conditions, and all other Annexures to the RFP Document, we offer to provide **To develop a feasibility study for the proposed Regional Energy Infrastructure, Storage and Distribution Programme, Limpopo Province** to IDC as specified in this RFP document.

R..... (Including VAT)

In words

R..... (Including VAT)

We confirm that this price covers all activities associated with the service, as called for in the RFP document. We confirm that IDC will incur no additional costs whatsoever over and above this amount in connection with the provision of this service.

We undertake to hold this offer open for acceptance for a period of 120 days from the date of submission of offers. We further undertake that upon final acceptance of our offer; we will commence with the provision of the required service when required to do so by the IDC.

We understand that you are not bound to accept the lowest or any offer, and that we must bear all costs which we have incurred in connection with preparing and submitting this bid.

We hereby undertake for the period during which this bid remains open for acceptance, not to divulge to any persons, other than the persons to whom the bid is submitted, any information relating to the submission of this bid or the details therein except where such is necessary for the submission of this bid.

SIGNED

DATE

(Print name of signatory)

Designation

FOR AND ON BEHALF OF:

COMPANY
NAME

Tel No

Fax No

Cell No

SECTION 4: ANNEXURES

ANNEXURE 2: ACCEPTANCE OF BID CONDITIONS AND BIDDER'S DETAILS

Request for Proposal No: _____
 Name of Bidder: _____
 Authorised signatory: _____
 Name of Authorised Signatory _____
 Position of Authorised Signatory _____

By signing above the bidder hereby accept full responsibility for the proper execution and fulfilment of all obligations and conditions devolving on him/her under this RFP.

[Note to the Bidder: The Bidder must complete all relevant information set out below.]

CENTRAL SUPPLIER DATABASE (CSD) INFORMATION

Bidders that are registered on the Central Supplier Database (CSD) of National Treasury are required to submit as part of this proposal both their CSD supplier number and CSD unique registration reference numbers below:

Supplier Number	
Unique registration reference number	

BIDDING STRUCTURE

Indicate the type of Bidding Structure by marking with an 'X':	
Individual Bidder	
Joint Venture/ Consortium	
Prime Contractor with Subcontractors	
Other	

REQUIRED INFORMATION

If Individual Bidder:	
Name of Company	
Registration Number	
Vat registration Number	
Contact Person	
Telephone Number	
Cellphone Number	
Fax Number	
Email address	
Postal Address	
Physical Address	

If Joint Venture or Consortium, indicate the following for each partner:	
Partner 1	
Name of Company	
Registration Number	
Vat registration Number	
Contact Person	
Telephone Number	
Cellphone Number	
Fax Number	
Email address	
Postal Address	
Physical Address	
Scope of work and the value as a % of the total value of the contract	

Partner 2	
Name of Company	
Registration Number	
Vat registration Number	
Contact Person	
Telephone Number	
Cellphone Number	
Fax Number	
Email address	
Postal Address	
Physical Address	
Scope of work and the value as a % of the total value of the contract	

If bidder is a Prime Contractor using Sub-contractors, indicate the following:	
Prime Contractor	
Name of Company	
Registration Number	
Vat registration Number	
Contact Person	
Telephone Number	
Cellphone Number	
Fax Number	
Email address	
Postal Address	
Physical Address	
Sub-contractors	
Name of Company	
Company Registration Number	
Vat registration Number	
Contact Person	
Telephone Number	
Cellphone Number	
Fax Number	
Email address	
Postal Address	
Physical Address	
Subcontracted work as a % of the total value of the contract	

ANNEXURE 3: TAX COMPLIANCE REQUIREMENTS

1. TAX COMPLIANCE REQUIREMENTS		
1.1 BIDDERS MUST ENSURE COMPLIANCE WITH THEIR TAX OBLIGATIONS.		
1.2 BIDDERS ARE REQUIRED TO SUBMIT THEIR UNIQUE PERSONAL IDENTIFICATION NUMBER (PIN) ISSUED BY SARS TO ENABLE THE ORGAN OF STATE TO VIEW THE TAXPAYER'S PROFILE AND TAX STATUS.		
1.3 APPLICATION FOR TAX COMPLIANCE STATUS (TCS) OR PIN MAY ALSO BE MADE VIA E-FILING. IN ORDER TO USE THIS PROVISION, TAXPAYERS WILL NEED TO REGISTER WITH SARS AS E-FILERS THROUGH THE WEBSITE WWW.SARS.GOV.ZA.		
1.4 BIDDERS MAY ALSO SUBMIT A PRINTED TCS TOGETHER WITH THE BID.		
1.5 IN BIDS WHERE CONSORTIA / JOINT VENTURES / SUB-CONTRACTORS ARE INVOLVED, EACH PARTY MUST SUBMIT A SEPARATE PROOF OF TCS / PIN / CSD NUMBER.		
1.6 WHERE NO TCS IS AVAILABLE BUT THE BIDDER IS REGISTERED ON THE CENTRAL SUPPLIER DATABASE (CSD), A CSD NUMBER MUST BE PROVIDED.		
2. QUESTIONNAIRE TO BIDDING FOREIGN SUPPLIERS		
2.1 IS THE BIDDER A RESIDENT OF THE REPUBLIC OF SOUTH AFRICA (RSA)? <input type="checkbox"/> YES <input type="checkbox"/> NO		
2.2 DOES THE BIDDER HAVE A BRANCH IN THE RSA? <input type="checkbox"/> YES <input type="checkbox"/> NO		
2.3 DOES THE BIDDER HAVE A PERMANENT ESTABLISHMENT IN THE RSA? <input type="checkbox"/> YES <input type="checkbox"/> NO		
2.4 DOES THE BIDDER HAVE ANY SOURCE OF INCOME IN THE RSA? <input type="checkbox"/> YES <input type="checkbox"/> NO		
<p>IF THE ANSWER IS "NO" TO ALL OF THE ABOVE, THEN, IT IS NOT A REQUIREMENT TO OBTAIN A TAX COMPLIANCE STATUS / TAX COMPLIANCE SYSTEM PIN CODE FROM THE SOUTH AFRICAN REVENUE SERVICE (SARS) AND IF NOT REGISTER AS PER 1.3 ABOVE.</p>		
SUPPLIER COMPLIANCE STATUS	TAX COMPLIANCE SYSTEM PIN:	

ANNEXURE 4: BIDDER'S DISCLOSURE

1. PURPOSE OF THE FORM

Any person (natural or juristic) may make an offer or offers in terms of this invitation to bid. In line with the principles of transparency, accountability, impartiality, and ethics as enshrined in the Constitution of the Republic of South Africa and further expressed in various pieces of legislation, it is required for the bidder to make this declaration in respect of the details required hereunder.

Where a person/s are listed in the Register for Tender Defaulters and / or the List of Restricted Suppliers, that person will automatically be disqualified from the bid process.

2. BIDDER'S DECLARATION

2.1 Is the bidder, or any of its directors / trustees / shareholders / members / partners or any person having a controlling interest ¹ in the enterprise, employed by the state? **YES/NO**

2.1.1 If so, furnish particulars of the names, individual identity numbers, and, if applicable, state employee numbers of sole proprietor/ directors / trustees / shareholders / members/ partners or any person having a controlling interest in the enterprise, in table below.

Full Name	Identity Number	Name of State institution

2.2 Do you, or any person connected with the bidder, have a relationship with any person who is employed by the procuring institution? **YES/NO**

2.2.1 If so, furnish particulars:
.....
.....

2.3 Does the bidder or any of its directors / trustees / shareholders / members / partners or any person having a controlling interest in the enterprise have any interest in any other related enterprise whether or not they are bidding for this contract? **YES/NO**

2.3.1 If so, furnish particulars:
.....
.....

3 DECLARATION

I, the undersigned, (name)..... in submitting the accompanying bid, do hereby make the following statements that I certify to be true and complete in every respect:

- 3.1 I have read, and I understand the contents of this disclosure;
- 3.2 I understand that the accompanying bid will be disqualified if this disclosure is found not to be true and complete in every respect;

¹ the power, by one person or a group of persons holding the majority of the equity of an enterprise, alternatively, the person/s having the deciding vote or power to influence or to direct the course and decisions of the enterprise.

- 3.3 The bidder has arrived at the accompanying bid independently from, and without consultation, communication, agreement, or arrangement with any competitor. However, communication between partners in a joint venture or consortium² will not be construed as collusive bidding.
- 3.4 In addition, there have been no consultations, communications, agreements or arrangements with any competitor regarding the quality, quantity, specifications, prices, including methods, factors or formulas used to calculate prices, market allocation, the intention or decision to submit or not to submit the bid, bidding with the intention not to win the bid and conditions or delivery particulars of the products or services to which this bid invitation relates.
- 3.4 The terms of the accompanying bid have not been, and will not be, disclosed by the bidder, directly or indirectly, to any competitor, prior to the date and time of the official bid opening or of the awarding of the contract.
- 3.5 There have been no consultations, communications, agreements, or arrangements made by the bidder with any official of the procuring institution in relation to this procurement process prior to and during the bidding process except to provide clarification on the bid submitted where so required by the institution; and the bidder was not involved in the drafting of the specifications or terms of reference for this bid.
- 3.6 I am aware that, in addition and without prejudice to any other remedy provided to combat any restrictive practices related to bids and contracts, bids that are suspicious will be reported to the Competition Commission for investigation and possible imposition of administrative penalties in terms of section 59 of the Competition Act No 89 of 1998 and or may be reported to the National Prosecuting Authority (NPA) for criminal investigation and or may be restricted from conducting business with the public sector for a period not exceeding ten (10) years in terms of the Prevention and Combating of Corrupt Activities Act No 12 of 2004 or any other applicable legislation.

I CERTIFY THAT THE INFORMATION FURNISHED IN PARAGRAPHS 1, 2 and 3 ABOVE IS CORRECT.

I ACCEPT THAT THE STATE MAY REJECT THE BID OR ACT AGAINST ME IN TERMS OF PARAGRAPH 6 OF PFMA SCM INSTRUCTION 03 OF 2021/22 ON PREVENTING AND COMBATING ABUSE IN THE SUPPLY CHAIN MANAGEMENT SYSTEM SHOULD THIS DECLARATION PROVE TO BE FALSE.

.....
Signature

.....
Date

.....
Position

.....
Name of bidder

² Joint venture or Consortium means an association of persons for the purpose of combining their expertise, property, capital, efforts, skill and knowledge in an activity for the execution of a contract.

ANNEXURE 5: SHAREHOLDERS AND DIRECTORS INFORMATION

[Note to the bidder: the bidder must complete the information set out below. If the bidder requires more space than is provided below it must prepare a document in substantially the same format setting out all the information referred to below and return it with Returnable Schedule 2.]

1 Shareholders/ Members

Name of the shareholder	ID Number	Race	Gender	% Shares

Note: The bidder must also attach the detailed Company/ Group Structure where relevant.

2 Trust Information

With reference to point 8.6 IDC Rights, should a trust form part of the Company / Group structure then the following must be submitted as part of your proposal.

Documents necessary to verify the Identity of a Trust	<input type="checkbox"/> Copy of trust deed or other founding document by which trust is created. <input type="checkbox"/> Letters of authority (as issued by the Master of the High Court) <input type="checkbox"/> Personal details of each Trustee, each Beneficiary, the Founder, and the person authorised to act on behalf of the Trust
--	---

3 Black Shareholders/ Members as per the B-BBEE Certificate

Name of the shareholder	ID Number	Race	Gender	% Shares
Total Black Shareholding % as per the current and valid B-BBEE Certificate				

4 Directors

Name of the shareholder	ID Number	Race	Gender

I, THE UNDERSIGNED (NAME).....

CERTIFY THAT THE INFORMATION FURNISHED ABOVE IS CORRECT.

.....
Signature

.....
Date

.....
Position

.....
Name of bidder

ANNEXURE 6: BEE COMMITMENT PLAN

The IDC encourages existing vendors and prospective bidders to support the objectives of B-BBEE and as far as possible strive to improve their B-BBEE contribution status. For bid evaluation purposes, bidders are allocated points in terms of a preference point system based on the Specific Goals which requires the bidder to have a valid B-BBEE certificate or a sworn affidavit in case of a EME or QSE.

Bidders are therefore required to submit a B-BBEE improvement plan in view of the new B-BBEE Codes of Good Practice. Bidders must indicate the extent to which their ownership, management control, employment equity, preferential procurement and enterprise development will be maintained or improved over the contract period in the event that they are successful in this bid process.

ANNEXURE 7: DISCLOSURE STATEMENT

In terms of the tender condition 8.6, which allows the IDC to conduct background checks on bidders and its shareholders and directors, the IDC hereby requires bidders to provide the following additional information:

1. The IDC considers the integrity of its appointed service providers to be of critical importance. The IDC reserves the right to apply its objective criteria to award to any bidders whose integrity, based on past conduct (during the 5 years immediately preceding the bid submission date), it considers questionable.
2. To this end, the IDC requires each bidder to include in its bid, a disclosure statement which details the following (sufficient information and supporting documentation for the IDC to make its own assessment as to the materiality or seriousness of allegations regarding the bidder's integrity or conduct): any criminal charges made against the bidder or any of its directors, shareholders, or management officials regarding their professional conduct;
 - 2.1. any civil proceedings initiated against the bidder or any of its directors, shareholders, or management officials regarding their professional conduct; and
 - 2.2. any other enquiry or similar proceedings initiated or threatened against the bidder or any of its directors, shareholders, or management officials regarding their professional conduct.
3. Where the bidder is a consortium, the disclosure statement referred to in paragraph 2.2 above must be made separately in respect of each consortium partner.
4. In the event that the bidder's circumstances change, after submission of its bid, regarding any matter referred to in paragraph 2.2 above or in regard to any matter referred to in its disclosure statement, the bidder must submit a written notification to IDC indicating the nature and extent of such changed circumstances.
5. The IDC reserves the right to seek such additional information from any bidder, in respect of the disclosure statement referred to in paragraph 2.2 above, as it may, in its sole discretion, determine, whether such information has been requested under this RFP or otherwise, and may require the bidder to make oral presentations for clarification purposes or to present supplementary information, in respect of the disclosure statement if so required by the IDC.
6. Based on its own assessment of the contents of the bidder's disclosure statement and any publicly available information which is relevant to the contents of such disclosure statement, the IDC will decide whether the bidder's conduct or any allegations relating thereto pose a risk, reputational or otherwise, to the IDC; and if it reaches an adverse conclusion the IDC will in its sole discretion have the right not to award a contract or order.

SIGNED

DATE

(Print name of signatory)

Designation

FOR AND ON BEHALF OF:

COMPANY NAME

Tel No

Fax No

Cell No

ANNEXURE 8: PRIVACY & PROTECTION OF PERSONAL INFORMATION ACT 4 OF 2013 REQUIREMENTS

Request for Proposal No:	
Name of Bidder:	
Authorised signatory:	

Protecting personal information is important to the Industrial Development Corporation (IDC). To do so, IDC follows general principles in accordance with applicable privacy laws and the Protection of Personal Information Act 4 of 2013 (POPIA).

IDC's role as a responsible party, is amongst others to process personal information for the intended purpose for which it was obtained and in line with legal agreements with its respective/ prospective clients, third parties, suppliers, and operators.

Who is an Operator? A person or body/ entity which processes personal information for the IDC in terms of a contract or mandate.

Who is a Supplier? a natural or juristic person that provides a product or renders a service to the IDC. A supplier could also be considered as an operator, an independent responsible party or (together with IDC) a joint responsible party.

If the supplier or business partner provides IDC with its related persons' personal information, the supplier or business partner warrants that the related persons are aware of and have consented to the sharing and processing of their personal information with/by IDC. IDC will process the personal information of related persons as stated under a contractual agreement or as required by any related legislation.

Examples of the personal information of the supplier or business partner where relevant may include (but are not limited to): financial information, including bank statements provided to the IDC; invoices issued by the supplier or business partner; the contract/ legal agreement between the IDC and the supplier or business partner; other identifying information, which includes company registration numbers, VAT numbers, tax numbers and contact details; marital status and matrimonial property regime (e.g. married in community of property); nationality; age; language; date of birth; education; financial history; identifying numbers (e.g. an account number, identity numbers or passport numbers); email address; physical address (e.g. residential address, work address or physical location); information about the location (e.g. geolocation or GPS location); telephone numbers; online and other unique identifiers; social media profile/s; biometric information (like fingerprints, facial recognition signature; race; gender; sex; criminal history).

Example of Special personal information is personal information about the following: · criminal behaviour, or any proceedings in respect of any offence allegedly committed by a data subject or the disposal of such proceedings; religious and philosophical beliefs; trade union membership; political beliefs; health, including physical or mental health, disability, and medical history; or biometric information (e.g. to verify identity).

RESPONSIBILITIES OF SUPPLIERS AND BUSINESS PARTNERS WHO ARE OPERATORS UNDER POPIA

Where a supplier or business partner, in terms of a contract or mandate, processes personal information for the IDC and is considered an operator of the IDC, the supplier or the business partner will be required to adhere to the obligations set out in the IDC data privacy or POPIA policy. This policy sets out the rules of engagement in relation to how personal information is processed by suppliers and business partners on behalf of the IDC as well as the minimum legal requirements that IDC requires the suppliers and business partners to adhere to, including compliance with POPIA as summarised in the below table.

ITEM	GUIDING CONDITIONS FOR PROCESSING PERSONAL INFORMATION	YES	NO
1.	<p>Accountability</p> <p>The respective clients, third parties, suppliers and operators and its members will ensure that the provisions of POPIA, the guiding principles outlined in the policy and all the measures that give effect to such provisions are complied with at the time of the determination of the purpose and means of the processing and during the processing itself. In the event that an employee of the IDC or any person acting on behalf of the corporation who through their intentional or negligent actions and/or omissions fail to comply with the principles and responsibilities outlined, proper corrective measures will be applied.</p>	Yes <input type="checkbox"/>	No <input type="checkbox"/>
2.	<p>Processing Limitation</p> <p>The respective clients, third parties, suppliers and operators and its members will ensure that information is only processed for the justifiable reason and processing is compatible with the purpose of the collection.</p>	Yes <input type="checkbox"/>	No <input type="checkbox"/>
3.	<p>Purpose Specification</p> <p>All respective clients, third parties, suppliers and operators and its members will process personal information only for specific, explicitly defined, and legitimate reasons. The respective clients, third parties, suppliers and operators will inform IDC of reasons prior to collecting or recording their PI.</p>	Yes <input type="checkbox"/>	No <input type="checkbox"/>
4.	<p>Further Processing Limitation</p> <p>Personal information will not be processed for a secondary purpose unless that processing is compatible with the original purpose. Thus, where the respective clients, third parties, suppliers and operators seek to process personal information it holds for a purpose for which it was originally collected, and where this secondary purpose is not compatible with the original purpose, respective clients, third parties, suppliers and operators will first obtain additional consent from the IDC.</p>	Yes <input type="checkbox"/>	No <input type="checkbox"/>
5.	<p>Information Quality</p> <p>The respective clients, third parties, suppliers and operators will take reasonable steps to ensure that all personal information collected is complete, accurate and not misleading. Where PI is collected or received from third parties, the respective clients, third parties, suppliers and operators will take reasonable steps to confirm that the information is correct by verifying the accuracy of the information directly with the data subject or by way of independent sources.</p>	Yes <input type="checkbox"/>	No <input type="checkbox"/>
6.	<p>Open Communication</p> <p>Reasonable steps will be taken by the respective clients, third parties, suppliers and operators to ensure that the IDC is notified of the purpose for which the information is being collected, used, and processed.</p>	Yes <input type="checkbox"/>	No <input type="checkbox"/>
7.	<p>Security Safeguards</p> <p>It is a requirement of POPIA for responsible parties, business partners and operators to adequately protect personal information. IDC will need to review suppliers or business partner security controls and processes to ensure that personal Information is compliant with the conditions of the lawful processing of personal information as set out in the POPIA. This would be a continuous monitoring and review that will be conducted by the IDC at its discretion.</p>	Yes <input type="checkbox"/>	No <input type="checkbox"/>
8.	<p>Data Subject Participation</p> <p>A data subject whose PI has been collected, stored, and processed by the respective clients, third parties, suppliers and operators must have communication channels to attend to may request for the correction or deletion of such information.</p>	Yes <input type="checkbox"/>	No <input type="checkbox"/>

I, _____ (print name) hereby certify that the information, facts, and representations are correct and that I am duly authorized to sign on behalf of the company.

Name of Company/ Entity: _____

Company/ Entity Registration Number: _____

Company/ Entity VAT Registration Number: _____

Signature (Company/ Entity Representative)

Date