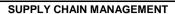
TENDER DOCUMENT GOODS AND SERVICES



SCM - 542 Approved by Branch Manager: February 2024



Version: 10

TENDER NO: 269C/2024/25

TENDER DESCRIPTION: PROFESSIONAL SERVICES FOR PROJECTS TO SUPPORT

IMPLEMENTATION OF WATER STRATEGY VIA KFW GRANT - CLUSTER C

CONTRACT PERIOD: 36 MONTHS FROM THE COMMENCEMENT DATE OF THE CONTRACT

CLOSING DATE 19 June 2025

CLOSING TIME 10:00 am

TENDER BOX NUMBER 196

TENDER FEE R200

Non – refundable tender fee payable to the City of Cape Town (CCT) for a hard copy of the tender document. This fee is not applicable to website downloads of the tender document.

	TENDERER
NAME of Company/Close Corporation or Partnership / Joint Venture/ Consortium or Sole Proprietor /Individual (hereinafter the "Tenderer")	
TRADING AS (if different from above)	
Registration number of Tenderer	
Physical address and chosen domicilium citandi et executandi of Tenderer	

NATURE OF TENDER OFFER (please indicate below)			
Main Offer (see clause 2.2.11.1)			
Alternative Offer (see clause 2.2.11.1)			

TENDER SERIAL NO.:	
SIGNATURES OF CCT OFFICIALS	
AT TENDER OPENING	
1	
2	
3	

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THE TENDER

T.1 GENERAL TENDER INFORMATION

TENDER ADVERTISED : 16 May 2025

CLARIFICATION MEETING : Time:10:00 on Date: 3 June 2025

(Non Compulsory, strongly recommended))

VENUE FOR CLARIFICATION MEETING : Non Compulsory, strongly recommended

clarification meeting with the representatives of the Employer will take place on the 3 June 2025 at 10:00 virtually via ms Teams and in person at Water and Sanitation Head Office, 4th Floor, Hardekraaltjie, 8 Voortrekkers, Bellville, WDMS

Boardroom 2.

Join the meeting now

Meeting ID: 362 369 397 761 7

Passcode: CX6UZ9To

TENDER BOX & ADDRESS : Tender Box as per front cover at the Tender &

Quotation Boxes Office, 2nd Floor (Concourse Level), Civic Centre, 12 Hertzog Boulevard, Cape

Town.

The Tender Document (which includes the Form of Offer and Acceptance) completed and signed in all respects, plus any additional supporting documents required, must be submitted in a sealed envelope with the name and address of the tenderer, the

endorsement "TENDER NO. 269C/2024/25: TENDER DESCRIPTION: PROFESSIONAL
SERVICES FOR PROJECTS TO SUPPORT
IMPLEMENTATION OF WATER STRATEGY VIA
KFW GRANT - CLUSTER C", the tender box
number. and the closing date indicated on the
envelope. The sealed envelope must be inserted
into the appropriate official tender box before closing

time.

If the tender offer is too large to fit into the abovementioned box or the box is full, please enquire at the public counter (Tender Distribution Office) for alternative instructions. It remains the tenderer's responsibility to ensure that the tender is placed in either the original box or as alternatively

instructed.

CCT TENDER REPRESENTATIVE : Name: SCM Tenders 10

Email: SCM.Tenders10@capetown.gov.za

TENDERERS MUST NOTE THAT WHEREVER THIS DOCUMENT REFERS TO ANY PARTICULAR TRADE MARK, NAME, PATENT, DESIGN, TYPE, SPECIFIC ORIGIN OR PRODUCER, SUCH REFERENCE SHALL BE DEEMED TO BE ACCOMPANIED BY THE WORDS "OR EQUIVALENT"

T.2 CONDITIONS OF TENDER

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2.1 General

2.1.1 Actions

2.1.1.1 The City of Cape Town (hereafter referred to as the "CCT") and each tenderer submitting a tender offer (hereinafter referred to as the "tenderer" or the "supplier") shall comply with item T.2 of this Tender Document Goods and Services (hereinafter referred to as these "Conditions of Tender"). The tenderer and the CCT shall collectively hereinafter be referred to as the "Parties" and individually a "Party"). In their dealings with each other, the Parties shall discharge their duties and obligations as set out in these Conditions of Tender, timeously and with integrity, and behave equitably, honestly and transparently, and shall comply with all legal obligations imposed on the Parties herein and in accordance with all applicable laws.

The Parties agree that this tender Tender Document Goods and Services (hereinafter referred to as the "Tender" / "Tender Document"), its evaluation and acceptance and any resulting contract shall also be subject to the CCT's Supply Chain Management Policy ('SCM Policy') that was applicable on the date the bid was advertised and as amended from time to time. If the CCT adopts a new SCM Policy which contemplates that any clause therein would apply to the Contract emanating from this tender (hereinafter referred to as the "Contract"), such clause shall also be applicable to that Contract. Please refer to this document contained on the CCT's website.

Abuse of the supply chain management system is not permitted and may result, inter alia, (1) in the tender being rejected; (2) cancellation of the contract; (3) restriction of the supplier, and/or (4) the exercise by the CCT of any other remedies available to it as provided for in the SCM Policy and/or the the Contract and/or this tender and/or any applicable laws.

- 2.1.1.2 The CCT, the tenderer and their agents and employees involved in the tender process shall avoid conflicts of interest and where a conflict of interest is perceived or known, declare any such conflict of interest, indicating the nature of such conflict. Tenderers shall declare any potential conflict of interest in their tender submissions. Employees, agents and advisors of the CCT shall declare any conflict of interest to the CCT at the start of any deliberations relating to the procurement process or as soon as they become aware of such conflict, and abstain from any decisions where such conflict exists or recuse themselves from the procurement process, as appropriate.
- **2.1.1.3** The CCT shall not seek, and a tenderer shall not submit a tender, without having a firm intention and capacity to proceed with the contract.

2.1.2 Interpretation

- **2.1.2.1** The additional requirements contained in Annexure F to the contract (hereinafter referred to as the "returnable documents" / "Returnable Schedules") are part of these Conditions of Tender and are specifically hereby incorporated into these Conditions of Tender.
- **2.1.2.2** These Conditions of Tender and returnable Documents which are required for CCT's tender evaluation purposes herein, shall form part of the Contract arising from the CCT's corresponding invitation to tender.

2.1.3 Communication during tender process

Verbal or any other form of communication, from the CCT, its employees, agents or advisors during site visits/clarification meetings or at any other time prior to the award of the Contract, will not be regarded as binding on the CCT, <u>unless communicated by the CCT in writing to suppliers / tenderers by its Director: Supply Chain Management or his nominee</u>. Similarly, any communication of the tenderer / supplier that is not reduced to writing by the tenderer / supplier, its employees, agents or advisors, shall not be regarded as binding on the CCT, unless communicated to the CCT in writing by the suppliers / tenderers, or their duly authorised representatives.

2.1.4 The CCT's right to accept or reject any tender offer

- **2.1.4.1** The CCT may accept or reject any tender offer and may cancel the corresponding tender process or reject all tender offers at any time before the formation of a contract. The CCT may, prior to the award of the tender, cancel a tender if:
 - (a) due to changed circumstances, there is no longer a need for the services, works or goods requested; or
 - (b) funds are no longer available to cover the total envisaged expenditure; or
 - (c) no acceptable tenders are received;
 - (d) there is a material irregularity in the tender process; or
 - (e) the Parties are unable to negotiate market related pricing.

The CCT shall not accept or incur any liability to a tenderer for such cancellation or rejection, but will give written reasons for such action upon receiving a written request to do so.

2.1.5 Procurement procedures

2.1.5.1 General

Unless otherwise stated in the Conditions of Tender, a contract will be concluded with the tenderer who scores the highest number of tender adjudication points.

The CCT intends to appoint a single tenderer for the allocation of work. If insufficient responsive bids are received, the CCT reserves the right not to appoint a tenderer at all.

The contract period shall be for a period of [36] months from the commencement date of the contract.]

2.1.5.2 Proposal procedure using the two stage-system

A two-stage system will not be followed.

2.1.5.3 Nomination of Standby Bidder

"Standby Bidder" means a bidder, identified by the CCT at the time of awarding a bid that will be considered for award should the contract be terminated for any reason whatsoever. In the event that a contract is terminated during the execution thereof, the CCT may consider the award of the contract, or non-award, to the Standby Bidder in terms of the procedures included its SCM Policy, as amended from time to time.

2.1.6 Objections, complaints, queries and disputes/ Appeals in terms of Section 62 of the Systems Act/ Access to court

2.1.6.1 Disputes, objections, complaints and queries

In terms of Regulations 49 and 50 of the Local Government: Municipal Finance Management Act, 56 of 2003 Municipal Supply Chain Management Regulations (Board Notice 868 of 2005):

a) Persons aggrieved by decisions or actions taken by the CCT in the implementation of its supply chain management system, may lodge within 14 days of the decision or action, a written objection or complaint or query or dispute against the decision or action.

2.1.6.2 Appeals

- a) In terms of Section 62 of the Local Government: Municipal Systems Act, 32 of 2000 a person whose rights are affected by a decision taken by the CCT, may appeal against that decision by giving written notice of the appeal and reasons to the City Manager within 21 days of the date of the notification of the decision.
- b) An appeal must contain the following:
 - i. Must be in writing
 - ii. It must set out the reasons for the appeal

- iii. It must state in which way the Appellant's rights were affected by the decision;
- iv. It must state the remedy sought; and
- v. It must be accompanied with a copy of the notification advising the person of the decision
- c) The relevant CCT appeal authority must consider the consider the appeal and **may confirm**, **vary or revoke** the decision that has been appealed, but no such revocation of a decision may detract from any rights that may have accrued as a result of the decision.

2.1.6.3 Right to approach the courts and rights in terms of Promotion of Administrative Justice Act, 3 of 2000 and Promotion of Access to Information Act, 2 of 2000

The sub- clauses above do not influence any affected person's rights to approach the High Court at any time or its rights in terms of the Promotion of Administrative Justice Act (PAJA) and Promotion of Access to Information Act (PAIA).

2.1.6.4 All requests referring to sub clauses 2.1.6.1 and 2.1.6.2 must be submitted in writing to:

The City Manager - C/o the Manager: Legal Compliance Unit, Legal Services Department, Office of the City Manager

Via hand delivery at: 20th Floor, Tower Block, 12 Hertzog Boulevard, Cape Town 8001

Via post at: Private Bag X918, Cape Town, 8000 Via email at: MSA.Appeals@capetown.gov.za

2.1.6.5 All requests referring to clause 2.1.6.3 must be submitted in writing to:

The City Manager - C/o the Manager: Access to Information Unit, Legal Service Department, Office

of the City Manager

Via hand delivery at: 20th Floor, Tower Block, 12 Hertzog Boulevard, Cape Town 8001

Via post at: Private Bag X918, Cape Town, 8000 Via email at: Access2info.Act@capetown.gov.za

2.1.6.6 The minimum standards regarding accessing and 'processing' of any personal information belonging to another in terms of Protection of Personal Information Act, 2013 (POPIA).

For purposes of this clause 2.1.6.6, the contract and these Conditions of Tender, the terms "data subject", "Personal Information" and "Processing" shall have the meaning as set out in section 1 of POPIA, and "Process" shall have the corresponding meaning.

The CCT, its employees, representatives and sub-contractors may, from time to time, Process the tenderer's and/or its employees', representatives' and/or sub-contractors' Personal Information, for purposes of, and/or relating to, the tender, the contract and these Conditions of Tender, for research purposes, and/or as otherwise may be envisaged in the CCT's Privacy Notice and/or in relation to the CCT's Supply Chain Management Policy or as may be otherwise permitted by law. This includes the Processing of the latter Personal Information by the CCT's due diligence assurance provider, professional advisors and the Appeal Authority as applicable. The CCT's justification for the processing of such aforesaid Personal Information is based on section 11(1)(b) of POPIA, i.e., in terms of which the CCT's Processing of the said Personal Information is necessary to carry out actions for the conclusion and/or performance of the contract, to which the applicable data subject (envisaged in this clause 2.1.6.6 above) is a party.

All requests relating to data protection must be submitted in writing to:

The City Manager - C/o the Information Officer, Office of the City Manager

Via hand delivery at: 20th Floor, Tower Block, 12 Hertzog Boulevard, Cape Town 8001

Via post at: Private Bag X9181, Cape Town, 8000

Via email at: Popia@capetown.gov.za.

2.1.6.7 Compliance to the CCTs Appeals Policy.

In terms of the CCT's Appeals Policy, a fixed upfront administration fee will be charged. In addition, a surcharge may be imposed for vexatious and frivolous or otherwise manifestly inappropriate tender related appeals.

The current approved administration fee is R300.00 and may be paid at any of the Municipal Offices or at the Civic Centre in Cape Town using the GL Data Capture Receipt attached as Annexure F.13: Appeal Application Form. Alternatively, via EFT into the CCT's NEDBANK Account: CITY OF CAPE TOWN and using Reference number: 198158966. You are required to send proof of payment when lodging your appeal.

The current surcharge for vexatious and frivolous or otherwise manifestly inappropriate tender related appeals will be calculated as $\frac{1}{2}$ (Administrative cost of the tender appeal) + 0.25 %(Appellant's tender price).

Should the payment of the administration fee of R300.00 or the surcharge not be received, such fee or surcharge will be added as a Sundry Tariff to the bidder's municipal account.

In the event where the bidder does not have a Municipal account with the CCT, the fee or surcharge may be recovered in terms of the CCT's Credit Control and Debt Collection By-law, 2006 (as amended) and its Credit Control and Debt Collection Policy.

2.1.7 CCT Supplier Database Registration

Tenderers are required to be registered on the CCT Supplier Database as a service provider. Tenderers must register as such upon being requested to do so in writing and within the period contained in such a request, failing which no orders can be raised or payments processed from the resulting contract. In the case of Joint Venture partnerships this requirement will apply individually to each party of the Joint Venture.

Tenderers who wish to register on the CCT's Supplier Database may collect registration forms from the Supplier Management Unit located within the Supplier Management / Registration Office, 2nd Floor (Concourse Level), Civic Centre, 12 Hertzog Boulevard, Cape Town (Tel 021 400 9242/3/4/5). Registration forms and related information are also available on the CCT's website www.capetown.gov.za (follow the Supply Chain Management link to Supplier registration).

It is each tenderer's responsibility to keep all the information on the CCT Supplier Database updated.

2.1.8 National Treasury Web Based Central Supplier Database (CSD) Registration

Tenderers are required to be registered on the National Treasury Web Based Central Supplier Database (CSD) as a service provider. Tenderers must register as such upon being requested to do so in writing and within the period contained in such a request, failing which no orders can be raised or payments processed from the resulting contract. In the case of Joint Venture partnerships this requirement will apply individually to each party of the Joint Venture.

Tenderers who wish to register on the National Treasury Web Based Central Supplier Database (CSD) may do so via the web address https://secure.csd.gov.za.

It is each tenderer's responsibility to keep all the information on the National Treasury Web Based Central Supplier Database (CSD) updated.

2.2 Tenderer's obligations

2.2.1 Eligibility Criteria

2.2.1.1 Tenderers are obligated to submit a tender offer that complies in all aspects to the conditions as detailed in this tender document and the Conditions of Tender. An 'acceptable tender must "COMPLY IN ALL" aspects with the tender, Conditions of Tender, all Specifications (i.e., item C.5 below, hereinafter the "Specifications"), pricing instructions herein and the Contract including its conditions.

2.2.1.1.1 Submit a tender offer

Only those tender submissions from which it can be established, *inter alia* that a clear, irrevocable and unambiguous offer has been made to CCT, by whom the offer has been made and what the offer constitutes, will be declared responsive.

2.2.1.1.2 Compliance with requirements of CCT SCM Policy and procedures

Only those tenders that are compliant with the requirements below will be declared responsive:

- a) A completed **Details of Tenderer** to be provided (applicable schedule below to be completed);
- b) A completed **Certificate of Authority for Partnerships/ Joint Ventures/ Consortiums** to be provided authorising the tender to be made and the signatory to sign the tender on the partnership /joint venture/consortium's (applicable schedule below to be completed):
- c) A copy of the partnership / joint venture / consortium agreement to be provided, where applicable.
- d) A completed **Declaration of Interest State Employees** to be provided and which does not indicate any non-compliance with the legal requirements relating to state employees (applicable schedule below to be completed);
- e) A completed **Declaration Conflict of Interest and Declaration of Bidders' past Supply Chain Management Practices** to be provided and which does not indicate any conflict or past practises that renders the tender non-responsive based on the conditions contained thereon (applicable schedules below to be completed);
- f) A completed **Certificate of Independent Bid Determination** to be provided and which does not indicate any non-compliance with the requirements of the schedule (applicable schedule below to be completed);
- g) The tenderer (including any of its representatives, directors or members), has not been restricted in terms of abuse of the Supply Chain Management Policy,
- h) The tenderer's tax matters with SARS are in order, or the tenderer is a foreign supplier that is not required to be registered for tax compliance with SARS;
- i) The tenderer is not an advisor or key staff contracted with the CCT whose prior or current obligations creates any conflict of interest or unfair advantage;
 - j) The tenderer is not a person, advisor, corporate entity or a director of such corporate entity, who is directly or indirectly involved or associated with the bid specification committee;
- k) A completed Authorisation for the Deduction of Outstanding Amounts Owed to the CCT to be provided and which does not indicate any details that renders the tender non-responsive based on the conditions contained thereon (applicable schedules below to be completed);
- I) The tenderer (including any of its representatives, directors or members), has not been found guilty of contravening the Competition Act 89 of 1998, as amended from time to time;
- m) The tenderer (including any of its representatives, directors or members), has not been found guilty on any other basis listed in the Supply Chain Management Policy.

2.2.1.1.3 Compulsory clarification meeting

N/A

2.2.1.1.4 Minimum score for functionality

Only those tenders submitted by tenderers who achieve the minimum score for functionality as stated below will be **declared responsive**.

The description of the functionality criteria and the maximum possible score for each is shown in the table below. The score achieved for functionality will be the sum of the scores achieved, in the evaluation process.

Evaluation Criteria	Applicable values/ points	Weight
Competence: Suitable qualification and experience of experts	630	70%
Tenderer capability and experience	30	30%
Total	660	100%

The minimum qualifying or responsive score for functionality is 60 out of a maximum of 100.

The description of the functionality criteria and the maximum possible score for each is shown in the tables below per *2.2.1.1.5* (*C.1 to C.9*), which contain the details. The score achieved for functionality will be the sum of the scores achieved by adding (1) the score for an *expert*, to (2) the score for a tendering entity(Company) . Each qualification and experience of expert to be completed in schedule F.13A

Qualifications and experience to be provided for all experts inorder meet minimum scoring. If the same expert is qualified and experienced to perform more than one role, this must be completed for each expert indicated in returnable **Schedule F.13A**.

A scoresheet per role will be completed for evaluation purposes. If the tendering entity lacks a particular expert (qualification and experience), the tendering entity must form a Partnership/JV/Consortium fully signed agreement containing experts to be considered in this tender and only the qualifications and experience will be considered for competency scoring. In the event of **no agreement** attached the tenderer will be considered **non-responsive**. It must also be noted that the experience of sub-consultant will not be considered as that of the tendering entity but for expert only.

Tenderers shall ensure that **all** relevant information has been submitted with the tender offer in the **prescribed format** to ensure optimal scoring of functionality points for each Evaluation Criteria. Failure to provide all information **IN THIS TENDER SUBMISSION** could result in the tenderer not being able to achieve the specified minimum scoring.

Capability and experience of tendering entity to be completed in schedule F.13B Each tender entity to complete schedule F.13 B

The tenderer capability and experience to be complete for **each expert's** tendering entity in the respective field indicated in returnable **Schedule F.13 B**. A scoresheet per role will be completed for evaluation purposes. If the tendering entity lacks a particular capability and experience in a particular field, the tendering entity must form a Partnership/JV/Consortium **fully signed agreement** containing capabilities and experience in order to be considered in this tender for capability and experience scoring. In the event of no Partnership/JV/Consortium agreement attached to the tender, the tenderer will be **considered non-responsive**

For purposes of evaluation the following will be considered:

- 1. Tendering entity to demonstrate that it has experience in the respective field of expertise.
- 2. The experience of the tendering entity in the form of years of experience per contract, will consider only one project in the event of parallel projects years **Schedule F.13B** statement of projects and years of an entity to be clearly attached for each expert area required.
- 3. The main expert to be indicated in schedule F.13 in the event where multiple expert are submitted for consideration in the same field.
- 4. Each individual expert requesting to be considered for more than one role of expert areas of the cluster, must complete a separate experience and qualification proforma as set out in Schedule F.13A and Schedule F.13B for each expert area.

- 5. In addition, for an individual expert (one area of expertise) that is self-employed, the company/entity/tenderer is to form partnership/JV/Consortium with other experts of other areas of expertise to be considered for this tender, if not completed the tendering entity will be deemed non-responsive. These details must be captured in Schedule F.13A and Schedule F13.B.
- 6. Definition:
 - a. "Experience" implies experience on projects of a similar nature with respect to the tender's Scope of Works or Indicative Specification (CV) highlighted in 2.2.1.1.5 (C.1 to C.9).
 - b. "Accredited degree / diploma" implies at a minimum an undergraduate qualification required to provide expert services conferred by a registered university or institute of technology, as set out in the scoring schedules and in the specification (To be attached).
 - c. "Accredited certificate" .means a qualification for the relevant subject matter required to provide expert services from a registered University or Institute of Technology (To be attached).
 - d. "Tenderer" is a company or entity that have all the expertise for this tender
 - e. The scoring will be done in accordance with what has been submitted for the expert.
- 7. The score for an expert will be added to the company/entity/tenderer's score to calculate the final total (as stated above). The final total weighted score must achieve the minimum score for functionality in order to be deemed responsive.
- 8. Work for the specific scope is defined on indicative high-level scope in the tender.
- 9. SAQA/ Washington Accord/ Canadian/Sydney/Dublin Accord Qualifications, etc. will be consider and to be attached to the submission.
- 10. Tendering entity to demonstrate that it has experience in the respective field of expertise highlighted in 2.2.1.1.5 (C.1 to C.9).
- 11. In the event of replacing an expert or programme manager a similar person must be match on approval of the City of Cape Town.
- 12. International and outside the City of Cape Town boudaries experts and programme manager must be available on request after formal appointment.

Note:

- 1. It is advisable for a tenderer to assign experts to all identified areas of the tender.
- 2. Only a fully compliant tendering entity with the requirements of signed schedule F.2 will be considered.

Joint Venture/Consortium

Where the entity tendering is a Joint Venture the tender must be accompanied by a statement describing exactly what aspects of the work will be undertaken by each party to the joint venture. (Must be completed as per the Schedule and signed to form part of the evaluation)

It should be noted that sub consultants/ sub contractors will be considered for the purpose of scoring functionality only if a signed agreement is attached.

A more detailed explanation of the responsiveness criteria is given below (EVALUATION CRITERIA FOR SCORING TENDER).

2.2.1.1.5 EVALUATION CRITERIA FOR SCORING TENDER STAFF AND CAPABILITY FOR CLUSTER C

A: The scoring of qualifications and experience of expert in terms of minimum requirements work required for CLUSTER C will be as follows:

Programme Manager:

KEY EXPERT CLUSTER C	Evaluation Criteria and compulsory requirements	Scoring Criteria	Points
C.1. Programme	Qualification:	No Qualifications	0
Manager		A National Relevant Diploma Business Management, Public Management, Industrial Engineering, etc.	15
		An undergraduate relevant degree in Business Management, Public Management, Industrial Engineering, etc.	30
		A post graduate Degree in Business Management, Public Management, Industrial Engineering, etc.	40
	Experience:	0 to 5 years' programme management experience	0
		5 to 10 years' programme management experience	10
		10 to 15 years' programme management experience	20
		More than 15 years' programme management experience	30

Advisory Experts:

Cluster C.A

KEY EXPERT CLUSTER C	Evaluation Criteria and compulsory requirements	Scoring Criteria	Points
C.2. Continuous Improvement Advisory Expert	Qualification:	No Qualifications in Business Management, Engineering, Science, Environment, Quality, Innovation Management	0
		A Diploma in Business Management, Engineering, Science, Environment, Quality, Innovation Management	30
		An undergraduate Degree in Business Management, Engineering, Science, Environment, Quality, Innovation Management	40

KEY EXPERT	Evaluation Criteria and		
CLUSTER C	compulsory requirements	Scoring Criteria	Points
		A post graduate	50
		Degree in Business	
		Management, Engineering,	
		Science, Environment, Quality,	
		Innovation Management	
	Experience: Six Sigma, Lean 6	0 years' experience	0
	Sigma, Kaizen, process	Less than 10 years' experience	5
	optimisation, TQM	10 to 14 years' experience	10
		More than 15 years' experience	20
C.3 Asset	Qualification:	No Qualifications in asset	0
Management		management certificate or ISO 55	
Advisory Expert		000 training course	
		A Diploma in Engineering, Asset	30
		Management, or is ISO 55 000	
		certificate	
		An Degree in Engineering, Asset	40
		Management or Business	
		Management	
		A post graduate Degree	50
		Engineering, Asset Management	
		or Business Management	
	Experience: AMS, ISO 55001,	0 years' experience	0
	PAS 55, CIDMS	Less than 10 years' experience	5
		10 to 14 years' experience	10
		More than 15 years' experience	20
C.9	Qualification:	No Qualifications in Standard or	0
Standards/Systems		Systems	
Advisory Expert		A Diploma Quality, TQM ,	30
		Operational Management and	
		equivalent	
		An undergraduate degree in	40
		Quality, TQM , Operational	
		Management and equivalent	
		A post graduate Degree in	50
		Quality, TQM. Operational	
	Function	Management and equivalent	
	Experience:	0 years' experience	0
	ISO/SANS/IWA/IEC/WHO/DWS	Less than 10 years' experience	5
	Standards and Systems	10 to 14 years' experience	10
		More than 15 years' experience	20

Cluster C.B

KEY EXPERT CLUSTER C	Evaluation Criteria and compulsory requirements	Scoring Criteria	Points
C.7 Energy Advisory Expert	Qualification:	No Qualifications Electrical Engineering, or equivalent	0
		Diploma in Electrical or Chemical Engineering	30
		An undergraduate degree in Electrical or Chemical Engineering, or equivalent	40
		A post graduate Degree in Electrical or Chemical Engineering, or equivalent	50
	Experience: ISO	0 years' experience	0
	50001, EnMS,	Less than 10 years' experience	5
		10 to 14 years' experience	10
		More than 15 years' experience	20
C.8 Climate Change &	Qualification:	No Qualifications in climate change, or	0
Adaptation Advisory		equivalent	
Expert		An Diploma in the natural or environmental sciences or Climate	30
		Change/Adaptation or equivalent	
		A Degree the natural or environmental sciences or equivalent	40
		A post graduate Degree the natural or environmental sciences or equivalent	50
	Experience: Flood	0 years' experience	0
	Management &	Less than 10 years' experience	5
	Resilience, Water	10 to 14 years' experience	10
	Crisis	More than 15 years' experience	20

Cluster C.C

KEY EXPERT CLUSTER C	Evaluation Criteria and compulsory requirements	Scoring Criteria	Points
C.4 Organisational	Qualification:	No Qualifications in Industrial Engineering,	0
Renewal and Work			
Study Advisory Expert		A Diploma in Human Resources	30
		Management or Industrial and	
		Organisational Psychology, or Industrial	
		Engineering	
		A Degree in Human Resources	40
		Management or Industrial and	
		Organisational Psychology, or Industrial	
		Engineering	
		A post graduate Degree or Diploma in	50
		Human Resources Management or	
		Industrial and Organisational Psychology,	
		or Industrial Engineering,	
	Experience:	0 years' experience	0

KEY EXPERT CLUSTER C	Evaluation Criteria and compulsory requirements	Scoring Criteria	Points
		Less than 10 years' experience	5
		10 to 14 years' experience	10
		More than 15 years' experience	20
C.5 Organisational	Qualification:	No Qualifications in Human Resource	0
Culture		Management,	
Transformation		A diploma in Human Resource	30
Advisory Expert		Management,	
		A Degree in Human Resource	40
		Management or industrial Psychology,	
		A post graduate Degree Human Resource	45
		Management industrial Psychology,	
	Experience:	0 years' experience	0
		Less than 10 years' experience	5
		10 to 14 years' experience	10
		More than 15 years' experience	20
	Registration	A professional registration as	5
		Psychologist/Industrial	
		Psychologist/Psychometrist with the	
		Health Professions Council of South Africa	
		and/or professional registration as a coach	
		with COMENSA or ICF	
C.6 Performance and	Qualification:	No Qualifications in Human Resource	0
talent management		Management,	
Advisory Expert		A Diploma in Human Resource	30
		Management,	
		A Degree in Human Resource	40
		Management or industrial Psychology,	
		A post graduate Degree Human Resource	45
		Management industrial Psychology,	
	Experience:	0 years' experience	0
		Less than 10 years' experience	5
		10 to 14 years' experience	10
		More than 15 years' experience	20
	Registration	A professional registration as	5
		Psychologist/Industrial	
		Psychologist/Psychometrist with the	
		Health Professions Council of South Africa	
		and/or professional registration as a coach	
		with COMENSA or ICF	

Refer to C.5 Specification for full description of qualifications:

B: Capability and Experience of Tendering Entity:

TENDERING ENTITY	Evaluation Criteria and compulsory requirements	Scoring Criteria	Points
B. Capability and Experience C.A Tendering Entity's period of experience related to similar project scope of work for which is being tendered. Scope: Water & Sanitation Business Management Systems and Improvements. (C.1, C.2 & C.3)	experience related to similar project scope of work for which is being tendered.	0 experience	0
		1 to 2 years' experience	15
		3 to 4 years' experience	20
	More than 4 years' experience	30	
		Maximum points	30
		Maximum points A+B	100

OR:

TENDERING ENTITY	Evaluation Criteria and compulsory requirements	Scoring Criteria	Points
B. Capability and Experience	Tendering Entity's period of experience related to similar project scope of work for which is being tendered. Scope: Energy and Climate systems (C.1, C7 & C.8)	0 experience	0
		1 to 2 years' experience	15
		3 to 4 years' experience	20
C.B		More than 4 years' experience	30
		Maximum points	30
		Maximum points A+B	100

OR:

TENDERING ENTITY	Evaluation Criteria and compulsory requirements	Scoring Criteria	Points
B. Capability and Experience		0 experience	0
		1 to 2 years' experience	15
		3 to 4 years' experience	20
C.C		More than 4 years' experience	30
		Maximum points	30
		Maximum points A+B	100

CLUSTER B	TP and WP Reference No.	Resource Description	Total for Key expert points	Total for Entity points	Total
B		Maximum points allocation for (Experience) A and (Capability)	Α	В	A+B
Resource No.		B	70	30	100
C.1		Programme Manager			
C.2		Continuous Improvement Advisory Expert			
C.3		Asset Management Advisory Expert			
C.4		Organisational Renewal and Work Study Advisory Expert			
C.5		Organisational Culture Transformation Advisory Expert			
C.6		Performance and talent management Advisory expert			
C.7		Energy Advisory Advisory Expert			
C.8		Climate Change & Adaptation Advisory Expert			
C.9		Standards/Systems Advisory Expert			
		Max Points	630	30	660

2.2.2 Cost of tendering

The CCT will not be liable for any costs incurred in the preparation and submission of a tender offer, including the costs of any testing necessary to demonstrate that aspects of the offer complies with requirements.

2.2.3 Check documents

The documents issued by the CCT for the purpose of a tender offer are listed in the index of this tender document.

Before submission of any tender, the tenderer should check the number of pages, and if any are found to be missing or duplicated, or the figures or writing is indistinct, or if the Price Schedule contains any obvious errors, the tenderer must apply to the CCT at once to have the same rectified.

2.2.4 Confidentiality and copyright of documents

The tenderer shall treat as strictly confidential all matters arising in connection with the tender. Use and copy the documents issued by the CCT only for the purpose of preparing and submitting a tender offer in response to the invitation.

2.2.5 Reference documents

The tenderer shall obtain, as necessary for submitting a tender offer, copies of the latest versions of standards, specifications, Conditions of Contract and other publications, which are not attached but which are incorporated into the tender document(s) by reference.

2.2.6 Acknowledge and comply with notices

The tenderer shall acknowledge receipt of notices to the tender documents, which the CCT may issue, and shall fully comply with all instructions issued in the said notices, and if necessary, apply for an extension of the closing time stated on the front page of the tender document, in order to take the notices into account. Notwithstanding any requests for confirmation of receipt of the said notices issued, the tenderer shall be deemed to have received such notices if the CCT can show proof of transmission thereof via electronic mail, facsimile, or registered post or other lawful means.

2.2.7 Clarification meeting

The tenderer shall attend, where required, a clarification meeting at which tenderers may familiarise themselves with aspects of the proposed work, services or supply and pose questions. Details of the meeting(s) are stated in the General Tender Information (i.e., in item T.1 above).

Tenderers should be represented at the site visit/clarification meeting by a duly authorised person who is suitably qualified and experienced to comprehend the implications of the work involved.

2.2.8 Seek clarification

The tenderer shall request clarification of the tender documents, if necessary, by notifying the CCT at least one week before the closing time stated in the General Tender Information (i.e., in item T.1 above), where possible.

2.2.9 Pricing the tender offer

2.2.9.1 The tenderer shall comply with all pricing instructions as stated on the Price Schedule.

2.2.10 Alterations to documents

The tenderer shall not make any alterations or additions to the tender documents, except to comply with instructions issued by the CCT in writing, or necessary to correct errors made by the tenderer. All signatories to the tender offer shall initial all such alterations.

2.2.11 Alternative tender offers

2.2.11.1 Unless otherwise stated in the Conditions of Tender, the tenderers may submit alternative tender offers only if a main tender offer, strictly in accordance with all the requirements of the tender documents, is also submitted.

If a tenderer wishes to submit an alternative tender offer, he/she/it shall do so as a separate offer on a complete set of tender documents. The alternative tender offer shall be submitted in a separate sealed envelope clearly marked "Alternative Tender" in order to distinguish it from the main tender offer

Only the alternative of the highest ranked acceptable main tender offer (that is, submitted by the same tenderer) will be considered, and if appropriate, recommended for award.

Alternative tender offers of any but the highest ranked main tender offer will not be considered.

An alternative tender offer to the highest ranked acceptable main tender offer that is priced higher than the main tender offer may be recommended for award, provided that the ranking of the alternative tender offer is higher than the ranking of the next ranked acceptable main tender offer.

The CCT will not be bound to consider alternative tenders and shall have sole discretion in this regard.

In the event that the alternative is accepted, the tenderer warrants that the alternative offer complies in all respects with the CCT's standards and requirements as set out in the tender document.

2.2.11.2 Acceptance of an alternative tender offer by the CCT may be based only on the criteria stated in the Conditions of Tender or applicable criteria otherwise acceptable to the CCT.

2.2.12 Submitting a tender offer

- 2.2.12.1 The tenderer is required to submit one tender offer only on the original tender documents as issued by the CCT, either as a single tendering entity or as a member in a joint venture to provide the whole of the works, services or supply identified in the Conditions of Contract and described in the Specifications. Only those tenders submitted on the tender documents as issued by the CCT together with all Tender Returnable Documents duly completed and signed will be declared responsive.
- **2.2.12.2** The tenderer shall return the entire tender document to the CCT after completing it in its entirety, either electronically (if they were issued in electronic format) or by writing legibly in non-erasable ink.
- 2.2.12.3 The tenderer shall sign the original tender offer where required in terms of the Conditions of Tender. The tender shall be signed by a person duly authorised by the tenderer to do so. Tenders submitted by joint ventures of two or more firms shall be accompanied by the document of formation / founding document of the joint venture or any other document signed by all Parties, in which is defined precisely the conditions under which the joint venture will function, its period of duration, the persons authorised to represent and obligate it, the participation of the several firms forming the joint venture, and any other information necessary to permit a full appraisal of its functioning. Signatories for tenderers proposing to contract as joint ventures shall state which of the signatories is the lead partner.
- **2.2.12.4** Where a two-envelope system is required in terms of the Conditions of Tender, place and seal the returnable documents listed in the Conditions of Tendr in an envelope marked "financial proposal" and place the remaining returnable documents in an envelope marked "technical proposal". Each envelope shall state on the outside the CCT's address and identification details stated in the General Tender Information (i.e., item T.1 above), as well as the tenderer's name and contact address.
- 2.2.12.5 The tenderer shall seal the original tender offer and copy packages together in an outer package that

states on the outside only the CCT's address and identification details as stated in the General Tender Information. If it is not possible to submit the original tender and the required copies (see 2.2.12.3) in a single envelope, then the tenderer must seal the original and each copy of the tender offer as separate packages marking the packages as "ORIGINAL" and "COPY" in addition to the aforementioned tender submission details.

- **2.2.12.6** The CCT shall not assume any responsibility for the misplacement or premature opening of the tender offer if the outer package is not sealed and marked as stated.
- **2.2.12.7** Tender offers submitted by facsimile or e-mail will be rejected by the CCT, unless stated otherwise in the Conditions of Tender.
- **2.2.12.8** By signing the offer part of the Form of Offer (**Section 5**, **Part A hereto**) the tenderer warrants and agrees that all information provided in the tender submission is true and correct.
- **2.2.12.9** Tenderers shall properly deposit its bid in the designated tender box (as detailed on the front page of this tender document) on or before the closing date and before the closing time, in the relevant tender box at the Tender & Quotation Boxes Office situated on the 2nd floor, Concourse Level, Civic Centre, 12 Hertzog Boulevard, Cape Town. If the tender submission is too large to fit in the allocated box, please enquire at the public counter for assistance.
- 2.2.12.10The tenderer must record and reference all information submitted contained in other documents for example cover letters, brochures, catalogues, etc. in the Returnable Schedule titled List of Other Documents Attached by Tenderer.

2.2.13 Information and data to be completed in all respects

Tender offers, which do not provide all the data or information requested completely and in the form required, may be regarded by the CCT as non-responsive.

2.2.14 Closing time

- **2.2.14.1** The tenderer shall ensure that the CCT receives the tender offer, together with all applicable documents specified herein, at the address specified in the General Tender Information herein prior to the closing time stated on the front page of the tender document.
- **2.2.14.2** If the CCT extends the closing time stated on the front page of the tender document for any reason, the requirements of these Conditions of Tender apply equally to the extended deadline.
- 2.2.14.3 The CCT shall not consider tenders that are received after the closing date and time for such a tender (late tenders).

2.2.15 Tender offer validity and withdrawal of tenders

- **2.2.15.1** The tenderer shall warrant that the tender offer(s) remains valid, irrevocable and open for acceptance by the CCT at any time for a period of 120 days after the closing date stated on the front page of the tender document.
- 2.2.15.2 Notwithstanding the period stated in clause 2.2.15.1 above, bids shall remain valid for acceptance for a period of twelve (12) months after the expiry of the original validity period, unless the CCT is notified in writing of anything to the contrary by the bidder. The validity of bids may be further extended by a period of not more than six months subject to mutual agreement by the parties, administrative processes and upon approval by the City Manager, unless the required extension is as a result of an appeal process or court ruling.

In circumstances where the validity period of a tender has expired, and the tender has not been awarded, the tender process is considered "completed", despite there being no decision (award or cancellation) made. This anomaly does not fall under any of the listed grounds of cancellation and should be treated as a "non award". A "non award" is supported as a recommendation to the CCT's Bid Adjudication Committee ("BAC") for noting.

- 2.2.15.3 A tenderer may request in writing, after the closing date, that its tender offer be withdrawn. Such withdrawal will be permitted or refused at the sole discretion of the CCT after consideration of the reasons for the withdrawal, which shall be fully set out by the tenderer in such written request for withdrawal. Should the tender offer be withdrawn in contravention hereof, the tenderer agrees that:
 - it shall be liable to the CCT for any additional expense incurred or losses suffered by the CCT in having either to accept another tender or, if new tenders have to be invited, the additional expenses incurred or losses suffered by the invitation of new tenders and the subsequent acceptance of any other tender;
 - b) the CCT shall also have the right to recover such additional expenses or losses by set-off against monies which may be due or become due to the tenderer under this or any other tender or contract or against any guarantee or deposit that may have been furnished by the tenderer or on its behalf for the due fulfilment of this or any other tender or contract. Pending the ascertainment of the amount of such additional expenses or losses, the CCT shall be entitled to retain such monies, guarantee or deposit as security for any such expenses or loss, without prejudice to the CCT's other rights and/or remedies available to it in accordance with any applicable laws.

2.2.16 Clarification of tender offer, or additional information, after submission

Tenderer's shall promptly provide clarification of its tender offer, or additional information, in response to a written request to do so from the CCT during the evaluation of tender offers within the time period stated in such request. No change in the competitive position of tenderers or substance of the tender offer is sought, offered, or permitted.

Note: This clause does not preclude the negotiation of the final terms of the contract with a preferred tenderer following a competitive selection process, should the CCT elect to do so.

Failure, or refusal, to provide such clarification or additional information within the time for submission stated in the CCT's written request may render the tender non-responsive.

2.2.17 Provide other material

- 2.2.17.1 Tenderer's shall promptly provide, upon request by the CCT, any other material that has a bearing on the tender offer, the tenderer's commercial position (including joint venture agreements), preferencing arrangements, or samples of materials, considered necessary by the CCT for the purpose of the evaluation of the tender. Should the tenderer not provide the material, or a satisfactory reason as to why it cannot be provided, by the time for submission stated in the CCT's request, the CCT may regard the tender offer as non-responsive.
- **2.2.17.2** The tenderer shall provide, on written request by the CCT, where the transaction value inclusive of VAT **exceeds R 10 million**:
 - a) audited annual financial statement for the past 3 years, or for the period since establishment if established during the past 3 years, if required by law to prepare annual financial statements for auditing;
 - b) a certificate signed by the tenderer certifying that the tenderer has no undisputed commitments for municipal services towards a municipality or other service provider in respect of which payment is overdue for more than 30 days;
 - c) particulars of any contracts awarded to the tenderer by an organ of state during the past five years, including particulars of any material non-compliance or dispute concerning the execution of such contract;
 - d) a statement indicating whether any portion of the goods or services are expected to be sourced from outside the Republic, and, if so, what portion and whether any portion of payment from the municipality or municipal entity is expected to be transferred out of the Republic.

Each entity to a Consortium/Joint Venture bid shall submit separate certificates/statements in the above regard.

2.2.17.3 Tenderers shall be required to undertake to fully cooperate with the CCT's external service provider appointed to perform a due diligence review and risk assessment upon receipt of such written instruction from the CCT.

2.2.18 Samples, Inspections, tests and analysis

Tenderers shall provide access during working hours to premises for inspections, tests and analysis as provided for in the Conditions of Tender or Specifications.

If the Specifications requires the tenderer to provide samples, these shall be provided strictly in accordance with the instructions set out in the Specification.

If such samples are not submitted as required in the bid documents or within any further time stipulated by the CCT in writing, then the bid concerned may be declared non-responsive.

The samples provided by all successful bidders will be retained by the CCT for the duration of any subsequent contract. Bidders are to note that samples are requested for testing purposes therefore samples submitted to the CCT may not in all instances be returned in the same state of supply and in other instances may not be returned at all. Unsuccessful bidders will be advised by the Project Manager or dedicated CCT Official to collect their samples, save in the aforementioned instances where the samples would not be returned.

2.2.19 Certificates

The tenderer must provide the CCT with all certificates as stated below:

2.2.19.1. Preference Points for Specific Goals

In order to qualify for preference points for HDI and/or Specific Goals, it is the responsibility of the tenderer to submit documentary proof (Company registration certification, Central Supplier Database report, BBBEE certificate, Proof of Disability, Financial Statements, commissioned sworn affidavits, etc.) in support of tenderer claims for such preference for that specific goal.

Tenderers are further referred to the content of the Preference Schedule for the full terms and conditions applicable to the awarding of preference points.

2.2.19.2 Evidence of tax compliance

Tenderers shall be registered with the South African Revenue Service (SARS) and their tax affairs must be in order and they must be tax compliant subject to the requirements of clause 2.2.1.1.2.h. In this regard, it is the responsibility of the Tenderer to submit evidence in the form of a valid Tax Compliance Status PIN issued by SARS to the CCT at the Supplier Management Unit located within the Supplier Management / Registration Office, 2nd Floor (Concourse Level), Civic Centre, 12 Hertzog Boulevard, Cape Town (Tel 021 400 9242/3/4/5), or included with this tender. The tenderer must record its Tax Compliance Status PIN number on the **Details of Tenderer** pages of the tender submission.

Each party to a Consortium/Joint Venture shall submit a separate Tax Compliance Status Pin.

Before making an award the CCT must verify the bidder's tax compliance status. Where the recommended bidder is not tax compliant, the bidder should be notified of the non-compliant status and be requested to submit to the CCT, within 7 working days, written proof from SARS that they have made arrangement to meet their outstanding tax obligations. The proof of tax compliance submitted by the bidder must be verified by the CCT via CSD or e-Filing. The CCT should reject a bid submitted by the bidder if such bidder fails to provide proof of tax compliance within the timeframe stated herein.

Only foreign suppliers who have answered "NO" to all the questions contained in the Questionnaire to Bidding Foreign Suppliers section on the **Details of Tenderer** pages of the tender submission, are not required to register for a tax compliance status with SARS.

2.2.20 Compliance with Occupational Health and Safety Act, 85 of 1993

Tenderers are to note the requirements of the Occupational Health and Safety Act, 85 of 1993. The Tenderer shall be deemed to have read and fully understood the requirements of the above Act and Regulations and to have allowed for all costs in compliance therewith.

In this regard the Tenderer shall submit **upon written request to do so by the CCT**, a Health and Safety Plan in sufficient detail to demonstrate the necessary competencies and resources to deliver the goods or services all in accordance with the Act, Regulations and Health and Safety Specification.

2.2.21 Claims arising from submission of tender

By responding to the tender herein, the tenderer warrants that it has:

- a) Inspected the Specifications and read and fully understood the Conditions of Contract.
- b) Read and fully understood the whole text of the Specifications and Price Schedule and thoroughly acquainted himself with the nature of the goods or services proposed and generally of all matters which may influence the Contract.
- c) visited the site(s) where delivery of the proposed goods will take place, carefully examined existing conditions, the means of access to the site(s), the conditions under which the delivery is to be made, and acquainted himself with any limitations or restrictions that may be imposed by the Municipal or other Authorities in regard to access and transport of materials, plant and equipment to and from the site(s) and made the necessary provisions for any additional costs involved thereby.
- d) requested the CCT to clarify the actual requirements of anything in the Specifications and Price Schedule, the exact meaning or interpretation of which is not clearly intelligible to the Tenderer.
- e) Received any notices to the tender documents which have been issued in accordance with the CCT's Supply Chain Management Policy.

The CCT will therefore not be liable for the payment of any extra costs or claims arising from the submission of the tender.

2.3 The CCT's undertakings

2.3.1 Respond to requests from the tenderer

- **2.3.1.1** Unless otherwise stated in the Conditions of Tender, the CCT shall respond to a request for clarification received up to one week (where possible) before the tender closing time stated on the front page of the tender document.
- **2.3.1.2** The CCT's duly authorised representative for the purpose of this tender is stated on the General Tender Information page above.

2.3.2 Issue Notices

If necessary, the CCT may issue addenda in writing that may amend or amplify the tender documents to each tenderer during the period from the date the tender documents are available until one week before the tender closing time stated in the Tender Data. The CCT reserves its rights to issue addenda less than one week before the tender closing time in exceptional circumstances If, as a result a tenderer applies for an extension to the closing time stated on the front page of the tender document, the CCT may grant such extension and, shall then notify all tenderers who drew documents.

Notwithstanding any requests for confirmation of receipt of notices issued, the tenderer shall be deemed to have received such notices if the CCT can show proof of transmission thereof via electronic mail, facsimile or registered post.

2.3.3 Opening of tender submissions

2.3.3.1 Unless the two-envelope system is to be followed, CCT shall open tender submissions in the presence of tenderers' agents who choose to attend at the time and place stated in the Conditions of Tender.

Tenders will be opened immediately after the closing time for receipt of tenders as stated on the front page of the tender document, or as stated in any Notice extending the closing date and at the closing venue as stated in the General Tender Information.

- **2.3.3.2** Announce at the meeting held immediately after the opening of tender submissions, at the closing venue as stated in the General Tender Information, the name of each tenderer whose tender offer is opened and, where possible, the prices indicated.
- **2.3.3.3** Make available a record of the details announced at the tender opening meeting on the CCT's website (http://www.capetown.gov.za/en/SupplyChainManagement/Pages/default.aspx.)

2.3.4 two-envelope system

- **2.3.4.1** Where stated in the Conditions of Tender that a two-envelope system is to be followed, the CCT shall open only the technical proposal of tenders in the presence of tenderers' agents who choose to attend at the time and place stated in the Conditions of Tender and announce the name of each tenderer whose technical proposal is opened.
- 2.3.4.2 The CCT shall evaluate the quality of the technical proposals offered by tenderers, then advise tenderers who have submitted responsive technical proposals of the time and place when the financial proposals will be opened. The CCT shall open only the financial proposals of tenderers, who have submitted responsive technical proposals in accordance with the requirements as stated in the Conditions of Tender, and announce the total price and any preference claimed. Return unopened financial proposals to tenderers whose technical proposals were non responsive.

2.3.5 Non-disclosure

The CCT shall not disclose to tenderers, or to any other person not officially concerned with such processes, information relating to the evaluation and comparison of tender offers and recommendations for the award of a contract, until after the award of the contract to the successful tenderer.

2.3.6 Grounds for rejection and disqualification

The CCT shall determine whether there has been any effort by a tenderer to influence the processing of tender offers and instantly disqualify a tenderer (and his tender offer) if it is established that he engaged in corrupt or fraudulent practices.

2.3.7 Test for responsiveness

- **2.3.7.1** Appoint a Bid Evaluation Committee and determine after opening whether each tender offer properly received:
 - a) complies with the requirements of these Conditions of Tender,
 - b) has been properly and fully completed and signed, and
 - c) is responsive to the other requirements of the tender documents.
- **2.3.7.2** A responsive tender is one that conforms to all the terms, conditions, and specifications of the tender documents without material deviation or qualification. A material deviation or qualification is one which, in the CCT's opinion, would:
 - a) Detrimentally affect the scope, quality, or performance of the goods, services or supply identified in the Specifications,
 - b) Significantly change the CCT's or the tenderer's risks and responsibilities under the contract, or
 - affect the competitive position of other tenderers presenting responsive tenders, if it were to be rectified.

Reject a non-responsive tender offer, and not allow it to be subsequently made responsive by correction or withdrawal of any material deviation or qualification.

The CCT reserves the right to accept a tender offer which does not, in the CCT's opinion, materially and/or substantially deviate from the terms, conditions, and specifications of the tender documents.

2.3.8 Arithmetical errors, omissions and discrepancies

- **2.3.8.1** Check the responsive tenders for:
 - a) The gross misplacement of the decimal point in any unit rate;
 - b) Omissions made in completing the Price Schedule; or
 - c) Arithmetic errors in:
 - i) line item totals resulting from the product of a unit rate and a quantity in the Price Schedule; or
 - ii) The summation of the prices; or
 - iii) Calculation of individual rates.
- 2.3.8.2 The CCT must correct the arithmetical errors in the following manner:
 - a) Where there is a discrepancy between the amounts in words and amounts in figures, the amount in words shall govern.
 - b) If pricing schedules apply and there is an error in the line item total resulting from the product of the unit rate and the quantity, the line item total shall govern and the rate shall be corrected. Where there is an obviously gross misplacement of the decimal point in the unit rate, the line item total as tendered shall govern, and the unit rate shall be corrected.
 - c) Where there is an error in the total of the prices either as a result of other corrections required by this checking process or in the tenderer's addition of prices, the total of the prices shall govern and the tenderer will be asked to revise selected item prices (and their rates if Price Schedules apply) to achieve the tendered total of the prices.

Consider the rejection of a tender offer if the tenderer does not correct or accept the correction of the

arithmetical error in the manner described above.

2.3.8.3 In the event of tendered rates or lump sums being declared by the CCT to be unacceptable to it because they are not priced, either excessively low or high, or not in proper balance with other rates or lump sums, the tenderer may be required to produce evidence and advance arguments in support of the tendered rates or lump sums objected to. If, after submission of such evidence and any further evidence requested, the CCT is still not satisfied with the tendered rates or lump sums objected to, it may request the tenderer to amend these rates and lump sums along the lines indicated by it.

The tenderer will then have the option to alter and/or amend the rates and lump sums objected to and such other related amounts as are agreed on by the CCT, but this shall be done without altering the tender offer in accordance with this clause.

Should the tenderer fail to amend his tender in a manner acceptable to and within the time stated by the CCT, the CCT may declare the tender as non-responsive.

2.3.9 Clarification of a tender offer

The CCT may, after the closing date, request additional information or clarification from tenderers, in writing on any matter affecting the evaluation of the tender offer or that could give rise to ambiguity in a contract arising from the tender offer, which written request and related response shall not change or affect their competitive position or the substance of their offer. Such request may only be made in writing by the Director: Supply Chain Management using any means as appropriate.

2.3.10 Evaluation of tender offers

2.3.10.1 General

- **2.3.10.1.1** The CCT may reduce each responsive tender offer to a comparative price and evaluate them using the tender evaluation methods and associated evaluation criteria and weightings that are specified in the Conditions of Tender.
- **2.3.10.1.2** For evaluation purposes only, the effects of the relevant contract price adjustment methods will be considered in the determination of comparative prices as follows:
 - a) If the selected method is based on bidders supplying rates or percentages for outer years, comparative prices would be determined over the entire contract period based on such rates or percentages.
 - b) If the selected method is based on a formula, indices, coefficients, etc. that is the same for all bidders during the contract period, comparative prices would be the prices as tendered for year one.
 - c) If the selected method is based on a formula, indices, coefficients, etc. that varies between bidders, comparative prices would be determined over the entire contract period based on published indices relevant during the 12 months prior to the closing date of tenders.
 - d) If the selected method includes an imported content requiring rate of exchange variation, comparative prices would be determined based on the exchange rates tendered for the prices as tendered for year one. The rand equivalent of the applicable currency 14 days prior to the closing date of tender will be used (the CCT will check all quoted rates against those supplied by its own bank)
 - e) If the selected method is based on suppliers' price lists, comparative prices would be the prices as tendered for year one.
 - f) If the selected method is based on suppliers' price lists and / or rate of exchange, comparative prices would be determined as tendered for year one whilst taking into account the tendered percentage subject to rate of exchange (see sub clause (d) for details on the calculation of the rate of exchange).
- 2.3.10.1.3 Where the scoring of functionality forms part of a bid process, each member of the Bid Evaluation Committee must individually score functionality. The individual scores must then be interrogated and calibrated if required where there are significant discrepancies. The individual scores must then be added together and averaged to determine the final score.

2.3.10.2 Decimal places

Score financial offers, preferences and functionality, as relevant, to two decimal places.

2.3.10.3 Scoring of tenders (price and preference)

- [2.3.10.3.1 Points for price will be allocated in accordance with the formula set out in this clause based on the price per item / rates as set out in the **Price Schedule (Section 7)**:
 - Based on the sum of the prices/rates in relation to a typical project/job.]
- **2.3.10.3.2** Points for preference will be allocated in accordance with the provisions of **Preference Schedule** and the table in this clause.
- **2.3.10.3.3** The terms and conditions of **Preference Schedule** as it relates to preference shall apply in all respects to the tender evaluation process and any subsequent contract.

2.3.10.3.4 Applicable formula:

The 80/20 preference point system will apply to this tender

The 80/20 price/preference points system will be applied to the evaluation of responsive tenders up to and including a Rand value of R50'000'000 (all applicable taxes included), whereby the order(s) will be placed with the tenderer(s) scoring the highest total number of adjudication points.

Price shall be scored as follows:

$$Ps = 80 x (1 - (\underline{Pt - Pmin}))$$

$$Pmin$$

Where: Ps is the number of points scored for price;

Pt is the price of the tender under consideration; Pmin is the price of the lowest responsive tender.

Preference points shall be based on the Specific Goal as per below:

	Table B1: Awards above R750 000 and up to R50 mil (VAT Inclusive)				
#	Specific goals allocated points	Preference	Evidence	Additional Guidance	
		Points (80/20)			
		Equal/ below R50			
		mil			
			(1)=1) (
	Persons, or categories of persons, historicall	y disadvantaged	- (HDI) by unfair discriminatio	n on the basis of	
1	Gender are women (ownership)*		 Company Registration Certification 	 Issued by the Companies and Intellectual Property Commission 	
	>75% - 100% women ownership: 5 points	5			
	>50% - 75% women ownership: 4 points	3	• Central Supplier	Report name: CSD Registration report	
	>25% - 50% women ownership: 3 points >0% - 25% women ownership: 2 points		Database report		
	0% women ownership = 0 points				
2	Race are black persons (ownership)*	5	 B-BBEE certificate; 	South African National Accreditation	
	>75% - 100% black ownership: 5 points >50% - 75% black ownership: 4 points			System approved certificate or commissioned sworn affidavit	
	>25% - 50% black ownership: 3 points >0% - 25% black ownership: 2 points 0% black ownership = 0 points		Company Registration Certification	Issued by the Companies and Intellectual Property Commission	
	on black ownership – o points		Central Supplier Database report	Report name: CSD Registration report	
3	Disability are disabled persons (ownership)*	3	Proof of disability	 Medical certificate/ South African Revenue Services disability registration 	
	WHO disability guideline				
	>2% ownership: 3 points		Company Registration		
	>0% - 2% ownership: 1.5 point 0% ownership = 0 points		Certification	Intellectual Property Commission	
	Reconstruction and Development Programm	l ne (RDP) as publi:	shed in Government Gazette		
		(/ /			
4	Promotion of Micro and Small Enterprises Micro with a turnover up to R20million and Small with a turnover up to R80	7	B-BBEE status level of contributor;	 Specifically in line with the respective sector codes which the company operates, South African National Accreditation 	
	million as per National Small Enterprise Act, 1996 (Act No.102 of 1996 SME partnership, sub-contracting, joint venture or consortiums			System approved certificate or commissioned sworn affidavit	
			South African owned enterprises;	Certificate of incorporation or commissioned sworn affidavit	
			 Financial Statement to determine annual turnover 	Latest financial statements (1 Year)	
	Total points	20			

^{*}Ownership: main tendering entity

2.3.10.5

Risk Analysis
Notwithstanding compliance with regard to any requirements of the tender, the CCT will perform a risk

analysis in respect of the following:

- a) reasonableness of the financial offer
- b) reasonableness of unit rates and prices
- c) the tenderer's ability to fulfil its obligations in terms of the tender document, that is, that the tenderer can demonstrate that he/she possesses the necessary professional and technical qualifications, professional and technical competence, financial resources, equipment and other physical facilities, managerial capability, reliability, capacity, experience, reputation, personnel to perform the contract, etc.; the CCT reserves the right to consider a tenderer's existing contracts with the CCT in this regard
- d) any other matter relating to the submitted bid, the tendering entity, matters of compliance, verification of submitted information and documents, etc.

The conclusions drawn from this risk analysis will be used by the CCT in determining the acceptability of the tender offer.

No tenderer will be recommended for an award unless the tenderer has demonstrated to the satisfaction of the CCT that he/she has the resources and skills required.

2.3.11 Negotiations with preferred tenderers

The CCT may negotiate the final terms of a contract with tenderers identified through a competitive tendering process as preferred tenderers provided that such negotiation:

- a) Does not allow any preferred tenderer a second or unfair opportunity;
- b) Is not to the detriment of any other tenderer; and
- c) Does not lead to a higher price than the tender as submitted.

If negotiations fail to result in acceptable contract terms, the City Manager (or his delegated authority) may terminate the negotiations and cancel the tender, or invite the next ranked tenderer for negotiations. The original preferred tenderer should be informed of the reasons for termination of the negotiations. If the decision is to invite the next highest ranked tenderer for negotiations, the failed earlier negotiations may not be reopened by the CCT.

Minutes of any such negotiations shall be kept for record purposes.

The provisions of this clause will be equally applicable to any invitation to negotiate with any other tenderers.

In terms of the CCT's SCM Policy, tenders must be cancelled in the event that negotiations fail to achieve a market related price with any of the three highest scoring tenderers.

2.3.12 Acceptance of tender offer

Notwithstanding any other provisions contained in the tender document, the CCT reserves the right to:

- **2.3.12.1** Accept a tender offer(s) which does not, in the CCT's opinion, materially and/or substantially deviate from the terms, conditions, and specifications of the tender document.
- **2.3.12.2** Accept the whole tender or part of a tender or any item or part of any item or items from multiple manufacturers, or to accept more than one tender (in the event of a number of items being offered), and the CCT is not obliged to accept the lowest or any tender.
- **2.3.12.3** Accept the tender offer(s), if in the opinion of the CCT, it does not present any material risk and only if the tenderer(s):
 - a) is not under restrictions, has any principals who are under restrictions, or is not currently a supplier to whom notice has been served for abuse of the supply chain management system, preventing participation in the CCT's procurement,
 - b) can, as necessary and in relation to the proposed contract, demonstrate that he or she possesses the professional and technical qualifications, professional and technical competence, financial resources, equipment and other physical facilities, managerial capability, reliability, experience and reputation, expertise and the personnel, to perform the

contract.

- c) has the legal capacity to enter into the contract,
- d) is not insolvent, in receivership, under Business Rescue as provided for in chapter 6 of the Companies Act, 2008, bankrupt or being wound up, has his affairs administered by a court or a judicial officer, has suspended his business activities, or is subject to legal proceedings in respect of any of the foregoing, complies with the legal requirements, if any, stated in the tender data, and
- e) is able, in the opinion of the CCT, to perform the contract free of conflicts of interest.

If an award cannot be made in terms of anything contained herein, the CCT reserves the right to consider the next ranked tenderer(s).

- 2.3.12.4 The CCT reserves the right not to make an award, or revoke an award already made, where the implementation of the contract may result in reputational risk or harm to the CCT as a result of (inter alia):
- a) reports of poor governance or unethical behaviour, or both;
- b) association with known notorious individuals and family of notorious individuals;
- c) poor performance issues, known to the CCT;
- d) negative media reports, including negative social media reports;
- e) adverse assurance (e.g. due diligence) report outcomes; and
- f) circumstances where the relevant vendor has employed, or is directed by, anyone who was previously employed in the service of the state (as defined in clause 1.53 of the SCM Policy), where the person is or was negatively implicated in any SCM irregularity.
- **2.3.12.5** The CCT reserves the right to nominate an StandbyBbidder at the time when an award is made and in the event that a contract is terminated during the execution thereof, the CCT may consider the award of the contract, or non-award, to the Standby Bidder in terms of the procedures included its SCM Policy.

2.3.13 Prepare contract documents

- **2.3.13.1** If necessary, revise documents that shall form part of the contract and that were issued by the CCT as part of the tender documents to take account of:
 - a) Notices issued during the tender period,
 - b) Inclusion of some of the returnable documents, and
 - c) Other revisions agreed between the CCT and the successful tenderer.
- 2.3.13.2 Complete the schedule of deviations attached to the form of offer and acceptance, if any.

2.3.14 Notice to successful and unsuccessful tenderers

- 2.3.14.1 Before accepting the tender of the successful tenderer the CCT shall notify the successful tenderer in writing of the decision of the CCT's Bid Adjudication Committee to award the tender to the successful tenderer. No rights shall accrue to the successful tenderer in terms of this notice
- **2.3.14.2** The CCT shall, at the same time as notifying the successful tenderer of the Bid Adjudication Committee's decision to award the tender to the successful tenderer, also give written notice to the other tenderers informing them that they have been unsuccessful.

2.3.15 Provide written reasons for actions taken

Provide upon request written reasons to tenderers for any action that is taken in applying these Conditions of Tender, but withhold information which is not in the public interest to be divulged, which is considered to prejudice the legitimate commercial interests of tenderers or might prejudice fair competition between tenderers.

TENDER DOCUMENT GOODS AND SERVICES



SUPPLY CHAIN MANAGEMENT

SCM - 542 Approved by Branch Manager: February 2024

Version: 10 Page 30 of 80

TENDER NO: 269C/2024/25

TENDER DESCRIPTION: PROFESSIONAL SERVICES FOR PROJECTS TO SUPPORT

IMPLEMENTATION OF WATER STRATEGY VIA KFW GRANT - CLUSTER C

CONTRACT PERIOD: [36] MONTHS FROM THE COMMENCEMENT DATE OF THE CONTRACT

THE CONTRACT

THE CITY OF CAPE TOWN		
A metropolitan municipality, established in terms of the Local Government: Municipal Structures Act, 117 of 1998 read with the Province of the Western Cape: Provincial Gazette 5588 dated 22 September 2000, as amended ("the Purchaser") herein represented by		
AUTHORISED REPRESENTATIVE		

AND

SUPPLIER		
NAME of Company/Close Corporation or Partnership / Joint Venture/ Consortium or Sole Proprietor /Individual (The "Supplier" / "tenderer")		
TRADING AS (if different from above)		
REGISTRATION NUMBER		
PHYSICAL ADDRESS / CHOSEN DOMICILIUM CITANI ET EXECTUANDI OF THE SUPPLIER		
AUTHORISED REPRESENTATIVE		
CAPACITY OF AUTHORISED REPRESENTATIVE		

(HEREINAFTER COLLECTIVELY REFERRED TO AS "THE PARTIES" AND INDIVIDUALLY A "PARTY")

NATURE OF TENDER OFFER (please indicate below)		
Main Offer (see clause 2.2.11.1)		
Alternative Offer (see clause 2.2.11.1)		

C.1 DETAILS OF TENDERER/SUPPLIER 1.1 Type of Entity (Please tick one box) Individual / Sole Proprietor Close Corporation Company Partnership or Joint Venture or Trust Other: Consortium 1.2 Required Details (Please provide applicable details in full): Name of Company / Close Corporation or Partnership / Joint Venture / Consortium Individual /Sole Proprietor Trading as (if different from above Company / Close Corporation registration number (if applicable) Postal address Postal Code Physical address (Chosen Domicilium Citandi Et **Executandi)** Postal Code Name: Mr/Ms (Name & Surname) Contact details of the person duly Telephone :(__ Fax :(__ authorised to represent the tenderer Cellular Telephone: E-mail address: Income tax number **VAT** registration number **SARS Tax Compliance Status PIN CCT Supplier Database Registration** Number (See Conditions of Tender) **National Treasury Central Supplier** Database registration number (See Conditions of Tender) Is tenderer the accredited representative in South Africa for the Goods / Services / □Yes □No Works offered? If yes, enclose proof Is tenderer a foreign based supplier for Yes □No the Goods / Services / Works offered? If yes, answer the Questionnaire to Bidding Foreign Suppliers (below) Questionnaire to Bidding Foreign a) Is the tenderer a resident of the Republic of South Africa or an entity **Suppliers** registered in South Africa? □Yes b) Does the tenderer have a permanent establishment in the Republic of South Africa? ☐Yes □No c) Does the tenderer have any source of income in the Republic of South Africa? ☐Yes

taxation?

☐Yes

Other Required registration numbers

d) Is the tenderer liable in the Republic of South Africa for any form of

□No

C.2 FORM OF OFFER AND ACCEPTANCE

TENDER NO. 269C/2024/25: PROFESSIONAL SERVICES FOR PROJECTS TO SUPPORT IMPLEMENTATION OF WATER STRATEGY VIA KFW GRANT - CLUSTER C

C.2.1 Offer (To Be Completed by the Tenderer as Part of Tender Submission)

The tenderer, identified in the offer signature table below,

HEREBY AGREES THAT by signing the Form of Offer and Acceptance, the tenderer:

- 1. confirms that it has examined the documents listed in the Index (including Schedules and Annexures) and has accepted all the Conditions of Tender;
- confirms that it has received and incorporated any and all notices issued to tenderers issued by the CCT:
- 3. confirms that it has satisfied itself as to the correctness and validity of the tender offer; that the price(s) and rate(s) offered cover all the goods and/or services specified in the tender documents; that the price(s) and rate(s) cover all its obligations and accepts that any mistakes regarding price(s), rate(s) and calculations will be at its own risk;
- 4. offers to supply all or any of the goods and/or render all or any of the services described in the tender document to the CCT in accordance with the:
 - 4.1 terms and conditions stipulated in this tender document;
 - 4.2 specifications stipulated in this tender document; and
 - 4.3 at the prices as set out in the **Price Schedule**.

devolving on it in terms of the Contract.

SIGNED AT ______ (PLACE) ON THE _____ (DAY) OF______ (MONTH AND YEAR)

5. accepts full responsibility for the proper execution and fulfilment of all obligations and conditions

For and on behalf of the Supplier

(Duly Authorised)

Name and Surname:

Witness 2 Signature Name and Surname:

1 2 3

FORM OF OFFER AND ACCEPTANCE (continued)

TENDER NO. 269C/2024/25: PROFESSIONAL SERVICES FOR PROJECTS TO SUPPORT IMPLEMENTATION OF WATER STRATEGY VIA KFW GRANT - CLUSTER C

C.2.2 Acceptance (To Be Completed by the CCT)

By signing this part of this *Form of Offer and Acceptance*, the CCT accepts the tenderer's (if awarded the Supplier's) offer. In consideration thereof, the CCT shall pay the Supplier the amount due in accordance with the conditions of contract. Acceptance of the Supplier's offer shall form an agreement between the CCT and the Supplier upon the terms and conditions contained in this document.

The terms of the agreement are contained in the Contract (as defined) including drawings and documents or parts thereof, which may be incorporated by reference.

Deviations from and amendments to the documents listed in the tender data and any addenda thereto as listed in the *Tender Returnable Documents* as well as any changes to the terms of the offer agreed by the tenderer and the CCT during this process of offer and acceptance, are contained in the *Schedule of Deviations* attached to and forming part of this *Form of Offer and Acceptance*. No amendments to or deviations from said documents are valid unless contained in the *Schedule of Deviations*.

The Supplier shall within 2 (two) weeks after receiving a complete, copy of the Contract, including the *Schedule of Deviations* (if any), contact the CCT to arrange the delivery of any securities, bonds, guarantees, proof of insurance and any other documents to be provided in terms the *Special Conditions of Contract*. Failure to fulfil any of these obligations in accordance with those terms shall constitute a repudiation / breach of the agreement.

Notwithstanding anything contained herein, this agreement comes into effect on the Commencement Date, being the date upon which the Supplier confirms receipt from the CCT of 1 (one) complete, signed copy of the Contract, including amendments or deviations contained in the Schedule of Deviations (if any).

For and on behalf of the City of Cape Town

(Duly Authorised)

Name and Surname!

Witness 1 Signature Name and Surname:

Witness 2 Signature Name and Surname:

FORM OF OFFER AND ACCEPTANCE (continued)

TENDER NO. 269C/2024/25 PROFESSIONAL SERVICES FOR PROJECTS TO SUPPORT IMPLEMENTATION OF WATER STRATEGY VIA KFW GRANT - CLUSTER C]

C.2.3 Schedule of Deviations (To be Completed by the CCT upon Acceptance)

Notes:

- 1. The extent of deviations from the tender documents issued by the CCT before the tender closing date, is limited to those permitted in terms of the conditions of tender.
- 2. A tenderer's covering letter shall not be included in the final Contract document. Should any matter in such letter, which constitutes a deviation as aforesaid, become the subject of agreements reached during the process of offer and acceptance, the outcome of such agreement shall be recorded here.
- 3. Any other matter arising from the process of offer and acceptance either as a confirmation, clarification or change to the tender documents and which it is agreed by the Parties to become an obligation of the Contract, shall be recorded here.
- 4. Any change or addition to the tender documents arising from the above agreements and recorded here, shall form part of the Contract.

1 Subject
Details
779
2 Subject
Details
3 Subject
Details
4 Subject
Details
Details

By the duly authorised representatives signing this agreement, the CCT and the tenderer agree to and accept the foregoing schedule of deviations as the only deviations from and amendments to this tender document and addenda thereto as listed in the *Tender Returnable Documents*, as well as any confirmation, clarification or changes to the terms of the offer agreed by the tenderer and the CCT during this process of offer and acceptance.

It is expressly agreed that no other matter whether in writing, oral communication or implied during the period between the issue of the tender documents and the Commencement Date, shall have any meaning or effect between the Parties arising from the agreement.

FORM OF OFFER AND ACCEPTANCE (continued)

TENDER NO. 269C/2024/25: PROFESSIONAL SERVICES FOR PROJECTS TO SUPPORT IMPLEMENTATION OF WATER STRATEGY VIA KFW GRANT - CLUSTER C

C.2.4 Confirmation of Receipt (To be Completed by Supplier upon Acceptance)

The Supplier identified in the offer part of the Contract hereby confirms receipt from the CCT of 1 (one) complete, signed copy of the Contract, including the *Schedule of Deviations* (if any) on:

The(Day)
Of (Month)
20 (year)
At(Place)
For the Supplier: Signature(s) Name(s) Capacity Signature and name of witness: Signature Name Name

C.3 OCCUPATIONAL HEALTH AND SAFETY AGREEMENT

AGREEMENT MADE AND ENTERED INTO BET	WEEN THE CCT (HEREINAFTER CALLED THE "CCT") AND
(Supplier/Mandatary/Company/CC Name)	,
IN TERMS OF SECTION 37(2) OF THE OCCUP AMENDED.	ATIONAL HEALTH AND SAFETY ACT, 85 OF 1993 AS
I,	, representing
in its own right in its own right, do hereby undertake will be performed, and all equipment, machinery	as an employer to ensure, as far as is reasonably practicable, that all work or plant used in such a manner as to comply with the Act (hereafter "OHSA") and the Regulations promulgated
	th the Compensation Commissioner and that all registration Commissioner have been fully paid or that I/We are insured
COID ACT Registration Number:	
OR Compensation Insurer:	Policy No.:
OHSA and the Regulations and to charge him/ther	mpetent persons, in writing, in terms of the requirements of m with the duty of ensuring that the provisions of OHSA and ditions of Contract, Way Leave, Lock-Out and Work Permit acticable.
and safety agreement separately, and that such su	tors employed by me will enter into an occupational health ubcontractors comply with the conditions set. The Occupational Health and Safety Specifications contained the
in this tender and undertake to comply therewith a	t all times.
I hereby also undertake to comply with the Occupand approved in terms thereof.	ational Health and Safety Specification and Plan submitted
Signed aton the	2020
Witness	Mandatary Mandatary
Signed at on the	day of20
Witness	for and on behalf of CCT

C.4 PRICE SCHEDULE

Bid specifications may not make any reference to any particular trade mark, name, patent, design, type, specific origin or producer, unless there is no other sufficiently precise or intelligible way of describing the characteristics of the work, in which case such reference must be accompanied by the words "or equivalent".

TENDERERS MUST NOTE THAT WHEREVER THIS DOCUMENT REFERS TO ANY PARTICULAR TRADE MARK, NAME, PATENT, DESIGN, TYPE, SPECIFIC ORIGIN OR PRODUCER, SUCH REFERENCE SHALL BE DEEMED TO BE ACCOMPANIED BY THE WORDS 'OR EQUIVALENT"

Pricing Instructions:

- 4.1 State the rates and prices in Rand unless instructed otherwise in the Conditions of Tender.
- 4.2 Include in the rates, prices, and the tendered total of the prices (if any) all duties, taxes (except Value Added Tax (VAT), and other levies payable by the successful tenderer, such duties, taxes and levies being those applicable 14 days before the closing time stated in the General Tender Information.
- 4.3 All prices tendered must include all expenses, disbursements and costs (e.g. transport, accommodation, tools of trade like computers, all relevant IT equipment and software etc.) that may be required for the execution of the tenderer's obligations in terms of the Contract, and shall cover the cost of all general risks, liabilities and obligations set forth or implied in the Contract as well as overhead charges and profit (in the event that the tender is successful). All prices tendered will be final and binding.

Note: No additional travel expenses or costs will be paid by the City of Cape Town. Payment will be based on the fixed price rates and agreed work completed in the form of documented deliverables (not hourly rate).

- 4.4 All prices shall be tendered in accordance with the units specified in this schedule.
- 4.5 Where a value is given in the Quantity column, a Rate and Price (the product of the Quantity and Rate) is required to be inserted in the relevant columns.

The successful tenderer is required to perform all tasks listed against each item. The tenderer must therefore tender prices/rates on all items as per the section in the Price Schedule. An item against which no rate is/are entered, or if anything other than a rate or a nil rate (for example, a zero, a dash or the word "included" or abbreviations thereof) is entered against an item, it will also be regarded as a nil rate having been entered against that item, i.e. that there is no charge for that item. The Tenderer may be requested to clarify nil rates, or items regarded as having nil rates; and the Employer may also perform a risk analysis with regard to the reasonableness of such rates.

- 4.6 Provide fixed rates and prices for the duration of the contract that are not subject to adjustment except as otherwise provided for in clause 17 of the Conditions of Contract and as amplified in the Special Conditions of Contract.
- 4.7 Prices are hourly rate per resource type which will be required for services to delivery required deliverables. It is important to note that even though this tender is hourly rate based for resources, payment will only be made for deliverables or outputs, not hours worked, depending on the nature of the work as detailed per each individual specification and the work brief.
- 4.8 Bidders must submit the complete pricing schedule provided in this tender document and no other means of prices (e.g. electronic copies, other hard copy formats) will be accepted, **failing** which will result in the tender not being granted further consideration (**declared non-responsive**).

INITIALS OF CCT OFFICIALS			
1	2	3	

Refer to Specifications (Part C.5)

Item No	Description	Unit	Rate per unit (Ex. VAT)		
			Year 1		
			R		
1. Expert	1. Expert and resources as per Notes C.1				
1.1	Programme Manager	R/hr			
2. Other expenses (example but not limited other resources subject to City Contract Manager approval)					
2.1	Other:				

Item No	Description	Unit	Rate per unit (Ex. VAT)	
			Year 1	
			R	
1. Expert a	1. Expert and resources as per Notes C2			
1.1	Continuous Improvement Advisory Expert -	R/hr		
	Master Black Belt			
2. Other ex	2. Other expenses (example but not limited other resources subject to City Contract Manager approval)			
2.1	Other:			

Item No	Description	Unit	Rate per unit (Ex. VAT)		
			Year 1		
			R		
1. Expert a	1. Expert and resources as per Notes C.3				
1.1	Asset Management Expert	R/hr			
2. Other expenses (example but not limited other resources subject to City Contract Manager approval)					
2.1	Other:				

Item No	Description	Unit	Rate per unit (Ex. VAT)	
			Year 1	
			R	
1. Expert a	1. Expert and resources as per Notes C.4			
1.1	Organisational Renewal Advisory and work study	R/hr		
	Expert			
2. Other ex	2. Other expenses (example but not limited other resources subject to City Contract Manager approval)			
2.1	Other:			

Year 1

R

Item No	Description and resources as per Notes C.5	Unit	Rate per unit (Ex. VAT) Year 1 R
1.1	Organisational culture transformation expert	R/hr	
	xpenses (example but not limited other resources	subject to City Cont	ract Manager approval)
2.1	Other:		
Item No	Description	Unit	Rate per unit (Ex. VAT)
			Year 1
1. Expert a	and resources as per Notes C.6		
1.1	Performance and talent management expert	R/hr	
2. Other ex	kpenses (example but not limited other resources	subject to City Cont	ract Manager approval)
2.1	Other:		
Item No	Description	Unit	Rate per unit (Ex. VAT)
			Year 1
			R
1. Expert a	and resources as per Notes C.7		
1.1	Energy Advisory Expert	R/hr	
2. Other ex	xpenses (example but not limited other resources	subject to City Cont	ract Manager approval)
2.1	Other:		
Item No	Description	Unit	Rate per unit (Ex. VAT)

1. Expert and resources as per Notes C.8

1.1

Climate Change and Adaptation Advisory Expert

Item No	Description	Unit	Rate per unit (Ex. VAT) Year 1 R	
1. Expert a	1. Expert and resources as per Notes C.9			
1.1	Standards/Systems Advisory Expert	R/hr		
2. Other ex	2. Other expenses (example but not limited other resources subject to City Contract Manager approval)			
2.1	Other:			

INITIALS OF CCT OFFICIALS		
1	2	3

Disbursments

Item No	Description	Unit	Rate per unit (Ex. VAT) Year 1		Provision al Sum
			R		
1.11	Change Management Expert	R/hr	K		
2. Forma	I Workshops, Seminars and/or and Traine contract period	ning requested	and approved I	by the Contract M	anager
2.2	Provision of technologies with licenced or use of/climate adaptation/flood measure/river- measure/monitoring technologies/equipment/assests/ laboratories to be used for the testing (per day)	Pov sum		R200,000-00	
2.2.1	Mark-up on the above	%			
2.3	Provision of computarises with licenced software used for the operational requirements (per day)	Pov sum		R200,000-00	
2.3.1g	Mark-up on the above	%			
2.4	Provision of registrations, licenced or certification for Black/Green Belt, SAATCA or IRCA auditors	Pov sum		R200,000-00	
2.4.1	Mark-up on the above	%			
3. Travel	expenses	<u> </u>	<u> </u>	1	
3.1.	Travel expense (AA approved rates)	R/km			R 4.64
3.2	Flights (cheapest/economy class)	Pov sum		R200,000-00	
3.3	Mark-up on the above	%			
3.4	Accomadation	Pov sum		R200,000-00	
3.5	Mark-up on the above	%			

Summary costing

3.1	Programme Manager	
3.2	Continuous Improvement Advisory Expert	
3.3	Asset Management Expert	
3.4	Organisational Renewal Advisory and work study Expert	
3.5	Organisational culture transformation expert	
3.6	Performance and talent management expert	
3.7	Energy Advisory Expert	
3.8	Climate Change and adaptation Advisory Expert	
3.9	Standards/Systems Advisory expert	
3.10	Disbursments	
3.11	Contigency Allowance (on the above)	10%

INITIALS OF CCT OFFICIALS			
1	2	3	

C.5 SPECIFICATION(S)

INTRODUCTION

The City of Cape Town (the "City") has adopted a new Water Strategy¹ ("the Strategy") to be able to create resilience in view of growth, development and climate change impacts on its essential water and sanitation services. As a precursor to this tender, key staff have assessed several commitments and aspects of the transversal programmes that were identified and scoped in conjunction with the senior management of the Water and Sanitation Directorate(W&S Directorate).

The City's Water Strategy⁶ was adopted by Council on 30 May 2019². Its implementation is proposed to leverage the current transformation of the Water and Sanitation Directorate from being a municipal engineering service, into becoming a "fit-for-purpose" modern water service provider. The strategy has five Commitments, i.e.

- 1. Safe access to water and sanitation.
- Wise water use.
- 3. Sufficient, reliable water from diverse sources.
- 4. Shared benefits from regional water resources.
- 5. A transition to a water sensitive city.

The City has obtained grant funding from KfW, the German Development Bank, in support of (i) the preparation and (ii) the implementation work, in terms of a financing agreement that was signed by the parties on 17 December 2019³. The agreement has strict conditions to ensure the funds will deliver the results that will, amongst others, inform the future procurement of solutions to create the efficacy being sought to become a "fit-for-purpose" modern water service provider and to create the resilience necessary to alleviate climate change impacts and to cope with growth in the city.

The purpose of is to supporting the Recipient in the areas of institutional restructuring of the Department of Water & Sanitation, Integrated Resource Management, Water Demand Management and Sustainable Wastewater Management for the Climate Initiative for Urban Waste Water Treatment in Cape Town Project ("Expert Services"), the use of expert key staff, and further, requires the services of expert consulting engineers who are knowledgeable in several transversal fields.

The objective of this phased process is to simultaneously ensure the grant will be used for the appointment of appropriately experienced, skilled, qualified and dedicated resources, in order to implement the projects that have been defined recently.

¹ Cape Town Water Strategy: https://www.capetown.gov.za/general/cape-town-water-strategy 6 Department of Water and Sanitation Strategic Plan for the Fiscal Years 2020/21 to 2024/25 (Vote 41).

² Council resolution C50/05/19, 30 May 2019.

³ KfW, Frankfurt am Main and City of Cape Town: Climate Initiative Urban Wastewater Management in South Africa (TA), BMZ-No. 201970086

Resources Required for Professional Services Panel: CLUSTER C

CLUSTER C Resource No.	TP and WP Reference No.	Resource Description	Role Activity Description, in terms of expertise
C2.1	3.1	Programme Manager	Note C1
C2.2	3.2	Continuous Improvement Advisory Expert	Note C2
C2.3	3.3	Asset Management Expert	Note C3
C2.4	3.4	Organisational Renewal Advisory and work study Expert	Note C4
C2.5	3.5	Organisational culture transformation expert	Note C5
C2.6	3.6	Performance and talent management expert	Note C6
C2.7	3.7	Energy Advisory Expert	Note C7
C2.8	3.8	Climate Change & Adaptation Advisory Expert	Note C8
C2.9	3.9	Standards/Systems Advisory Expert	Note C9

The following requirements are applicable to CLUSTER C service providers:

- Note C1: Programme Manager: The required expert to fulfil the role of Programme Manager's preferably to be professionally registered as a PMP or have more than 15 years experience, such as PM, with transversal programme management experience. The expertise and experience preferably be relevant to Cluster C's specification in order to provide advice at a level of specialisation where such advice is recognised as that of an expert who has previously worked on projects relevant to Cluster C, as set out further on. The programme Manager must also coordinate and manage the appointed experts and resources as agreed with deliverables plan. The programme manager must on a weekly basis provide a brief project feedback and on a monthly basis a full project feedback in a power point presentation and reports. Expert must provide reliable evidence of Return on Investment or benefits of the interventions/service or project. The programme manager need to work towards the City of Cape Town complying with the SDG goals, Water Strategy, DWS Norms and Standards, Blue, Green and No Drop and ISO/NRCS/SANS requirement.
- Note C2: Continuous Improvement Advisory Expert: The required expert preferably to have at least an undergraduate degree in Business Management, Quality, engineering, environmental or natural sciences, or Diploma in Innovation Management. It is a requirement to have completed previous continuous improvement projects linked to experience with incorporating lean methodology in an organisation, and implementing effective capacity building programmes. Expert must provide reliable evidence of Return on Investment or benefits of the interventions/service or project. The expert must implement and maintain the SDG goals, Water Strategy, DWS Norms and Standards, Blue, Green and No Drop and ISO/NRCS/SANS requirements.
- Note C3: Asset Management Expert: The required expert preferably to have a suitable degree in Asset Management, engineering and must be ISO 55 000/ PAS 55 competent. Verifiable postgraduate experience in infrastructure asset management and maintenance planning and optimization, with experience in implementing proactive maintenance at metros is required, including the compilation of plans to enable predictive maintenance. Experience must extend to change management in order to transition an organisation's practice from reactive to proactive maintenance. Expert must provide reliable evidence of Return on Investment or benefits of the interventions/service or project. The expert must implement and maintain the SDG goals, Water Strategy, DWS Norms and Standards, Blue, Green and No Drop and ISO/NRCS/SANS requirements.
- Note C4: Organisational Renewal Advisory and work study Expert: The required expert preferably to

have a post-graduate degree in Human Resources Management or Industrial & Organisational Psychology (competent) or Industrial Engineering. Experience in undertaking a detailed work study at either a government, municipal or parastatal organisations. Experience in reviewing the upstream and downstream partners of an organisation as well as lateral partners to create a fit for purpose organisation. Expert must provide reliable evidence of Return on Investment or benefits of the interventions/service or project. The expert must implement and maintain the SDG goals, Water Strategy, DWS Norms and Standards, Blue, Green and No Drop and ISO/NRCS/SANS requirements.

- Note C5: Organisational culture transformation Expert: The required expert preferably to have a post-graduate degree in Human Resources or Industrial & organisational psychology (competent). Verifiable experience in transforming organisational culture at Departmental or organisation wide level, verifiable experience in organisational culture assessment and diagnosis, organisational culture intervention and monitoring at departmental level to bring about culture change. Verifiable experience in change management intervention at departmental/ directorate or organisation wide context. Expert must provide reliable evidence of Return on Investment or benefits of the interventions/service or project. The expert must implement and maintain the SDG goals, Water Strategy, DWS Norms and Standards, Blue, Green and No Drop and ISO/NRCS/SANS requirements.
- Note C6: Performance and talent management Expert: The required expert preferably to have a post-graduate degree in Human Resources or Industrial and organisational psychology (competent) with verifiable experience in the development and implementation of talent management strategies. Verifiable experience in organisational performance management and aligning people to organisational strategy through performance management framework and diagnose performance focus for the different layers of the business. Expert must provide reliable evidence of Return on Investment or benefits of the interventions/service or project. The expert must implement and maintain the SDG goals, Water Strategy, DWS Norms and Standards, Blue, Green and No Drop and ISO/NRCS/SANS requirements.
- Note C7: Energy Advisory Expert: The required expert preferably to have an electrical or mechanical engineering degree and must be professional registered Pr. Tech Eng or Pr. En/g (Elec) and must ideally be certified with SAEE/CEM/AEE or a similar internationally-recognised institute. Verifiable postgraduate experience in the design of energy optimization systems incorporating new technologies. ISO 50001 experience is preferable. Expert need to measure and monitor pre usage and post usage or consumptions. Expert must provide reliable evidence of Return on Investment or benefits of the interventions/service or project. Develop an energy manage plan, policies and procedures. The expert must implement and maintain the SDG goals, Water Strategy, DWS Norms and Standards, Blue, Green and No Drop and ISO/NRCS/SANS requirements.
- Note C8: Climate Change & Adaptation Advisory Expert: Climate Change and Adaptation Advisory Expert: The required expert preferably to have a Degree in natural or environmental sciences and/or in the Climate Change or adaptation field. Experience in implementing climate change adaption projects (Flood Incident or management, drough, etc..). Develop pro active and reactive SOP's and tools for climate disaster such as floods, energy black outs, drought, etc. Expert must provide reliable evidence of Return on Investment or benefits of the interventions/service or project. Expert also need to update all documents, policies, procedures and other information in compliance with climate change and adaptation. Implement ISO 14091 Adaptation to climate change Guidelines on vulnerability, impacts and risk assessment The expert must implement and maintain the SDG goals, Water Strategy, DWS Norms and Standards, Blue, Green and No Drop and ISO/NRCS/SANS requirements.
- Note C9: Standards/Systems Advisory Expert: The required expert preferably to have a Degree in Quality System or TQM or Operational Management. Develop internationally agreed

standards/systems that describe best practices for a variety of activities, including product manufacturing, service delivery, and environmental management. Help develop and update industry standards, such as codes of conduct, guidelines, and research refer Innovation, security cyber security, information, digital, water and sanitation, technologies, risk management, business continuity, Familiar with ISO 31000 Risk management, ISO 22301 Security and resilience/Business continuity management systems, ISO 50001 Energy management, ISO 22000, ISO 27001 Information security, cybersecurity and privacy protection/Information security management systems, ISO 46001 Water efficiency management systems, ISO 30500 Non-sewered sanitation systems/ Prefabricated integrated treatment units, ISO 18788 Management system for private security operations, ISO 14001 Environmental management systems, ISO 42001 Information technology — Artificial intelligence, ISO 41001 Facility management and other. Expert must provide reliable evidence of Return on Investment or benefits of the interventions/service or project. The expert must implement and maintain the SDG goals, Water Strategy, DWS Norms and Standards, Blue, Green and No Drop and ISO/NRCS/SANS requirements.

Transversal Programmes and the Work streams as defined below

Note: Competent Person: someone who has sufficient training and experience or knowledge and other qualities that also can includes registrations

3.1 CLUSTER C: TRANSVERSAL PROGRAMMES 7 AND 8

Cluster C is comprised of Transversal Programmes 7 & 8, as detailed below.

3.1.1 Transversal Programme 7: Continuous Improvement

The objective of the **TP 7** is to embed a culture and practice of continuous improvements in performance across the organisation. Creating more productive and efficient operating processes will directly reduce energy inputs resulting in lower emissions and energy consumption. Moreover, more agile and adaptable processes and enabling systems will build organisational resilience - a fundamental requirement for climate adaptation.

Background

The City has developed an internal vision to "become the first African city to be a leading water provider of the world, and in doing so provide safe access to quality water and sanitation services, ensure water resilience and create a shared water future for all, within the next 3 years." In order to realise its vision, the City must assertively address a multitude of challenges.

A diagnostic of the organisation showed that addressing process related issues are amongst the most important areas for improvement, because these affect almost all areas of business operation. Process challenges within the Directorate directly impact on organisational performance, staff morale, customer satisfaction and financial performance (among others).

TP 7 aims to enhance organisational performance through the development of a culture and systems for continuous improvement. Due to its cross-cutting nature, this TP is critical to the success of all of the other TPs. It is considered a cornerstone programme to enable effective implementation of the Strategy.

Senior management within the City highlighted a number of priority process-related areas to be addressed as part of this TP. It is proposed that a proof of concept commence focusing on the following aspects to develop approaches to embed a continuous improvement culture in the organisation:

- 1. Pilot a lean methodology approach throughout Water and Sanitation Directorate.
- 2. Improve the proactive maintenance strategy and asset management strategy.
- 3. Improve the capability to manage effective processes related to innovation, research, and best practices, and to embed these effectively into operations.
- 4. Any other services as required for this discipline

3.1.1.1 Work Stream 7.1: Pilot continuous improvement methodology, establish proof of concept, and roll-out across the Directorate.

- Expert advisory and facilitation support for introducing, piloting and establishing proof of concept for use of improving Water & Sanitation's continuous improvement methodology approaches aimed at improving organisational performance. Interventions are to be initially applied in the following areas:
 - SAP C3 non-compliances;
 - Sewer pump station performance;
 - Non conformities (drinking water quality, health and safety incidents, floods)
 - Creation of project management capacity, specifically to advance the handing over of completed infrastructure assets from contractors to City (creating a Project Management Office); and
 - The facilitators will work with teams in the City to understand and reflect on existing processes and how these can be modified to be more efficient and effective, through a continuous action learning cycle.
 - Improve service delivery and related processes
 - o Any other services as required for this discipline
- Once proof of concept has been demonstrated, the facilitators will train City staff (train the trainer) who will then roll out the approach to other priority areas within water and sanitation, establishing a culture of continuous improvement across the organisation over time.
- The continuous improvement approach must complement, and not replace ISO quality assurance, and must emphasise achieving desired goals (service delivery objectives) effectively and efficiently.

3.1.1.2 Work Stream 7.2: Develop Proactive Maintenance Strategy

Expert technical advisory services to support the improvement of a proactive maintenance strategy, based on data and advanced analytics will be required to support aims for the transitioning of W&S from a reactive to proactive maintenance approach. The technical advisors will be required to:

- Implement, on City systems, data and analytics tools that enable predictive maintenance and inform operational and capital maintenance planning.
- Develop optimised plans and schedules that enable predictive maintenance.
- Integrate recommendations with requirements from other business units (branches).
- Potentially align with the process described in **Work Stream 7.1** to test use of Lean Methodology in maintenance related process improvements.
- Propose improvements to procurement and asset replacement challenges.
- Evaluate insourcing vs outsourcing model from a broad range of short- and long-term costs and benefits perspective including performance, cost, efficiency, continuity of services, training and upskilling, community relations, etc.
- Identifying through data and engagements opportunities to improve the operating model (and specifically making recommendations regarding the costs and benefits of a shift system).
- Improve the Asset Management Strategy or plan based on ISO 55001 and CIDMS for the Directorate.
- Any other services as required for this discipline

3.1.2 Transversal Programme 8: Organisational Renewal

Organisational Renewal is at the core of the City being able to deliver on its water strategy commitments. This renewal will enable the City of Cape Town's Water and Sanitation Directorate to achieve its vision of "becoming the first African city to be a leading water provider of the world, and in doing so provide safe access to quality water and sanitation services, ensure water resilience and create a shared water future for all, within the next 3 years".

The key objectives of **TP 8** are to improve a fit-for-purpose structure with motivated and productive staff, deemed essential for the effective and sustainable provision of services to customers. Building and efficient, effective, resilient and fit-for-purpose organisation will directly create a foundation to deliver on strategic focus areas, and ultimately one more capable to deliver on climate mitigation and adaptation strategies.

A world-class organisation allows for seamless efficiency gains in service delivery, resulting in emissions reduction. It also enables the effectiveness required to ensure climate resilience. Finally, it supports dissemination of knowledge and skills (focus on climate emissions and adaptation) throughout the region, with major multiplier climate effects.

Leveraging the current work being done by the City, **TP 8** will use a six-pillar framework to arrange and manage organisational renewal interventions. The six pillars (including the expected outcome for each

pillar) are as follows:

- Work study to ensure productivity and alignment for business improvement —Identification of areas within the staff structure not aligned to the business improvement objectives (based on work study findings).
- Leadership and governance Assess leadership maturity level in the Directorate and propose interventions to create awareness and improve leadership maturity Effective leadership and sound governance supports good performance.
- **Skills and capability** A staff compliment with the necessary skills and capability to deliver on the strategy commitments.
- **Performance and talent management** Systems in place to nurture individual talent, enhance staff performance and reward high performers substantially more than average performers.
- Mind-set and culture A proud, energetic, values-based culture with high staff morale and well-being.
- Enabling systems and technology Systems and technology effectively support business performance and service delivery with a focus on already available and free tools like Elastic and Superset and the full set of functionality from SharePoint.

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3.1.2.1 Work Stream 8.1: Work study

Expert advisory and consulting services will be required to undertake work for **Work Stream 8.1**, including:

- Work study diagnostic (productivity, gaps and overlaps; integration with Future of Work initiative; learning from utility best practices, integrate TP work streams requirements)).
- Stakeholder engagements and organisational assessment workshops
- Improve the design fit for purpose operating model (expected 3 months).
- Improve the design implementation plan incl. change management plan
- Delivery on the above work-stream will require a team of key staffs with strong organisation design, HR and change management credentials, ideally with experience working with high performing urban water utilities internationally or equivalent.
- Specifically, the services required would be from strategy and organisation design (management) key staffs with strong organisation design, HR and change management credentials.

Specific proposed interventions that technical advisory key staffs will deliver on are as follows:

Organisational work study

Activities:

- Review Water Strategy and other informing City strategies.
- Understand relevant international best practices with respect to staff productivity and structure, in context of water strategy and Cape Town.
- Understand implication of the City's future of work initiative.
- Assess utilisation and work efficiency/productivity to determine real capacity in identified / prioritised areas of the business in relation to service delivery needs.
- Review prioritised job descriptions and roles & responsibilities, identifying gaps, duplication and areas of misalignment.
- Review dependencies on other municipal departments, such as the Corporate Call Centre, Human Settlements, Corporate Finance, HR and others. Highlight contractual / agreement gaps, recommend interventions and integrate / align this with similar programmes / projects in the City
- Assess the organisational structure in light of the above, with a view to ensuring a fit-for-purpose
 organisational structure best suited to delivery on customer charter requirements and propose
 improvements if needed.
- Develop and workshop options for refinements and changes to the organisational structure where necessary and appropriate.
- Improve the process to review and refine the micro organisational structure.

Leadership and governance

Activities:

- Prepare, organise and prioritise leadership and coaching interventions for Directors, Managers and Heads.
- Expose leaders to international high-performance teams through exchange.
- Establish and run a leadership and management programme for supervisors.
- Run team building, trust, communication and empathy programmes.
- Deliver shared commitment / responsibility training.
- · Any other services as required for this discipline

Skills and capability

Activities:

- Assess the training programmes for salary bands T9 to T14 and make recommendations.
- Assess the artisan training programme (based on the apprenticeships model) and make recommendations.
- Assess customer engagement capability (TP 5) and make recommendations.
- Assess all related training for all staff on the transition path to develop and achieve a customeroriented culture in the organisation.
- Any other services as required for this discipline (can include development)

Performance and talent management

Activities:

- Identify Performance Management challenges through diagnostic study.
- Ensure alignment (through relevant interventions) of individual and organisational Performance Management to the strategy commitments, including incentives for working together to achieve common objectives.
- Develop and implement a talent management strategy, including elements of talent acquisition, talent retention, personal development, career paths and succession planning.
- Any other services as required for this discipline

Mind-set and culture

Activities:

- Conduct mind-set and culture diagnostic.
- Assess and review values and mind-set with a focus on:
 - Behaviours.
 - Working relationships.
- Implement programmes to improve working conditions in prioritised areas (for example, depots).
- Conduct transformation initiatives.
 - Address racial and gender challenges via facilitated industrial psychologist and diversity awareness workshops.
- W&S leadership team to lead processes to embed values and ensure they are lived, leading by example.
- Implement proactive and effective change management activities.

Systems and standards(processes and technology)

Activities:

- Review and improve standard operating procedures in terms of TP 7 and the work study.
- Implement world class standards
- Train staff on world class systems and standards

- Provide the directorate with standards when required
- · Assist with registration

3.1.2.2 Work Stream 8.2: Implementation support to execute on Work Study outcomes and recommendations

At this stage in the organisation renewal process, it is difficult to provide clear details of the key activities expected in this work-stream. This is because the key activities in this work-stream will be informed by the detailed process outline in **Work Stream 8.1**. The outcomes of expert services rendered in the work study work-stream is a set of prioritised interventions to address key challenges within the organisation, according to the six sub-streams outlined above. This requires a robust, consultative, diagnostic process. It is therefore expected that **Work Stream 8.2** will commence in year 2 and 3. A detailed scope of work for the work-stream will be submitted to KfW for approval at the conclusion of **Work Stream 8.1**.

In general the following in broadly expected in this work-stream:

- Programme and project management and well as organisational management specialist support to
 design and implement recommendations of Work-stream 8.1 (work study). This will require a large
 design and implementation team with diverse skillsets, including generalist management key staff s,
 technical experts, programme management experts, project management experts, change
 management experts, monitoring, evaluation and reporting experts, among others.
- Specific activities under this work-stream will be provided to KfW in year 2 and 3.

GENERAL SPECIFICATION General Specification

- Business Improvement plans & strategy
- 2. Risk Management plans
- 3. Water and Sanitation Strategy
- 4. Vision & Mission documents
- 5. Nonconformity Reports & SABS audits reports
- 6. HR BP Strategy and plans
- 7. Context of Water and Sanitation documents
- 8. SIDB objectives
- 9. WSMD strategy
- 10. ISO manuals

Deliverables:

- 1. **Business Improvement Plans & Strategy** A structured approach to enhancing business operations, efficiency, and productivity. These plans guide continuous improvement efforts.
- 2. **Risk Management Plans** Strategies to identify, assess, and mitigate risks that could impact business performance and sustainability.
- 3. **Water and Sanitation Strategy** A framework outlining policies and practices to ensure safe water supply and proper sanitation management.
- 4. **Vision & Mission Documents** Statements defining an organization's purpose (mission) and long-term goals (vision), guiding its strategic direction.
- 5. **Records** Documented evidence of activities, compliance, and decisions made during business operations.
- 6. **Presentations** Visual materials used for training, reporting, or stakeholder communication, often in PowerPoint or similar formats.
- 7. **Documents** (Policies, Procedures, Work Instructions) Formal written materials guiding employees on standard processes, compliance, and operational best practices.

- 8. **Training Materials (Manuals, Posters, Syllabi)** Educational resources used to train employees and stakeholders on various business processes and compliance matters.
- 9. **Workshop Materials** Resources such as handouts, activities, and guidelines used during training workshops.
- 10. **High-Level Documents** (Charts, Videos, Clips) Summary reports, data visualizations, and multimedia content presenting key business insights.
- 11. **Promotions Material** Marketing or awareness materials aimed at promoting business initiatives, products, or compliance awareness.
- 12. **ROI/Value for Money (Comparison Tables)** Analysis of the return on investment (ROI) or cost-benefit comparisons to determine business efficiency and value.
- 13. **Case Studies** Real-world examples showcasing successful applications of strategies, improvements, or lessons learned.
- 14. **Scenario Plans** Prepared action plans outlining potential responses to future business scenarios, risks, or crises.
- 15. **Mock Recalls** Simulated exercises to test recall procedures for defective or noncompliant products, ensuring readiness for actual recalls.

1 DOCL	JMENTATION
	All documentation generated and in the progress of being generated for the duration of the
cor	ntract shall be accessible on the CCT SharePoint at all times.
	All data shall be stored on the agreed SharePoint network in a file structure as agreed upon
by	the Client and Supplier.
	The Supplier to set up a Configuration Management System within the Water And Sanitation
	partment and ensure all parties adhere to the agreed format and process.
	GS AND INTERVENTIONS
pre	The Supplier shall not attend any meetings without a City of Cape Town responsible official seent. In the initiation phase or kick-off meeting, a representative of the Water And Sanitation partment shall attend or the City of Cape Town Line Department stakeholder (prior agreement
	ween the line Department and the Water And Sanitation department).
3 REPOR	
	The Supplier shall be required to provide regular feedback (frequency to be established once
	pjects /assignments are started) on all projects / assignments being undertaken, in a format reed upon between both parties during the mobilisation period.
	The Supplier shall provide a baseline Project for approval by the Client before starting any ject / assignment.
	The Supplier shall update the Project and issue it to the Client weekly for review along with a veek look ahead.
	The Supplier shall only be able re-baseline upon approval from the Client.
4 MOBILIS	SATION
	The Supplier to allow for a mobilisation period (handover from current Service Provider).
	The Supplier shall timeously inform the Water And Sanitation department of any requirements eded to be provided by the Client to undertake the contract.
	The Supplier shall ensure its entire staff has the adequate and correct hardware and software
to (undertake their individual roles in an efficient manner.
5 PERFOR	RMANCE MEASUREMENT
	The Supplier shall be required to evaluate and measure their performance under the contract

to the CCT.

so that the Water And Sanitation Department can continually improve on the service it provides

☐ The Supplier shall provide the Water And Sanitation department with methods of evaluations and performance measures and agree this with the Water And Sanitation department prior to

	starting the evaluation.
	☐ The Supplier shall be required to provide evidence of the evaluations and measures taken to review
	performance and provide plans on how to improve in areas that may require improvement and agree on an action plan with the WATER AND SANITATION department.
6 KNO	WLEDGE TRANSFER AND TRAINING WITH REGARD TO SPECIFIC WORK BRIEFS
	☐ The Supplier shall provide a detailed plan on knowledge transfer (from the Supplier to internal Water And Sanitation department staff and other CCT staff) and also identify any training requirements. The plan shall clearly indicate various interventions, responsible individuals, methods of training, training material, etc.
	☐ The Supplier shall provide adequate training material / knowledge transfer manuals and documentation as required for the transfer of knowledge specific to the Work Brief. ☐ The Supplier shall provide regular feedback (frequency to be agreed upon) to the Water And Sanitation department on knowledge transfer specific to the Work Brief.
- 0- 4	☐ Knowledge transfer items to be detailed in Work Briefs issues.
7 STAI	
	□ Supplier's Personnel may be required to be interviews before being assigned / utilised on any projects / tasks.
	☐ The Client has the right to reject Supplier's Personnel for assigned / utilised on any projects/tasks.
	☐ Additional resources to be agreed upon with the Client, minimum two weeks in advance. ☐ The Supplier may elect to remove the Supplier's personnel / resources from a Work Brief, however prior notice (30 days) must be given to the Client, for Client approval. The Supplier will be required to perform a proper hand over process and is liable for any cost that may occur. ☐ The Client may also request that the Supplier's personnel / resources be removed from a Work Brief, however prior notice (30 days) must be given to the Supplier.
8 PRO	JECTS AND ASSIGNMENTS
	☐ The Water And Sanitation department shall advise the Supplier on the initiation of any project / assignment. The Supplier shall not proceed with any project / assignment without the prior approval of the Water And Sanitation department.
	 □ Prior to the actual commencement of any project / assignment the Supplier provide shall provide a list of all deliverables for that project / assignment in the form of a Work Brief. The Work Brief shall be reviewed by Client for sign off prior to the project / assignment commencing. □ The Client and Supplier to agree on milestones and critical success factors. □ The Supplier to forward a Resources and Roles schedule to the Client. □ All projects / assignments shall adhere to the relevant CCT Policies and Procedures.
9 GEN	
	□ Rates tendered must allow for administration task (e.g. timesheets, capturing of timesheets, Supplier's internal meetings, contract progress meetings, certificate compilation, billing, etc.) □ Rates tendered must cover all costs and expenses that may be required in and for the execution of the work described in accordance with the provisions of the Scope of Work, and shall cover the cost of all general risks, liabilities, and obligations set forth or implied in the Contract Data, as well as overhead charges and profit. The rates shall also include for all payments to administrative, clerical and secretarial staff used to support professional and technical staff.
	□ Rates tendered must cover reimbursement of costs for subsistence, typing, printing / copying (other than reports and / or tender documents), communications or computer hardware and / or software.
	 □ Rates tendered must cover for travel or subsistence cost (within the limits of the Cape Metropole). No other external rate for disbursements will be considered. □ Timesheets and time statements to be submitted with the monthly invoices, weekly timesheets may be requested. Time / hours is / are to be allocated to a deliverable (as per Work Brief) and reflect on the time statement and invoice. □ Prior approval is required for working more than the allocated monthly hours or the monthly
	hours stipulated on the Work Brief.
	□ A financial forecast per Work Brief is required and to be updated regularly.

	 □ Invoices to be submitted on the first of the month, with all relevant documentation attached. □ Contract Management meeting to be held as per the request of the Client. □ All deliverables to be made available electronically to Water And Sanitation.
10 FU	RTHER CONDITIONS
	☐ It is the responsibility of the Supplier's management team to ensure that all resources deployed for any Work Brief are aware of all the generic special instructions.
	☐ Reporting frequency and formats for the management and execution of all Work Brief shall
	be agreed prior to the start of the assignment and shall be reviewed monthly to ascertain appropriateness and changed as required.
	☐ The Supplier is reminded that the Contract Manager (CM) or in some instances a CCT
	representative shall be the RP and Accountable Person (AP) for the management and execution of all Work Briefs. The Supplier is required to provide support toward the delivery and execution
	of the assignment.
	☐ The Supplier is reminded that the RP shall be the main contact from the CCT for that specific Work Brief and the RP should be copied into ALL communications to any CCT employee for that Work Brief.
	☐ The Supplier shall provide their own PCs, equipment, software and hardware required to fulfil their obligations for all assignments.
	☐ Where specifically required and needed to provide the service, the CCT may provide office space, IT equipment, stationery and furniture.
	☐ The Supplier is reminded to practise due consideration when printing. Printing on clean pages are not allowed unless it is required as a formal final deliverable.
	☐ The Supplier is reminded that the kitchen facilities are a shared facility and any use of water,
	kitchen equipment and tables shall be appropriately managed by all individuals using these
	facilities and requiring the use of CCT's resources. Instructions are in place if there is doubt
	surrounding appropriately management of the area.
	☐ The Supplier is reminded that the office space is a shared facility and the Water And SanitatioN unit operates as a Centre of Excellence (CoE). It is therefore required that all members of the unit practice due consideration toward recycling, the office and desk tidiness,
	office etiquette and health, safety and noise compliance.
11 CH	ANGE CONTROL
	☐ Should the supplier have any reason to believe that the Work Brief instructions are ambiguous and/or lacking detail the supplier shall notify the RP before agreeing the scope of the Work Brief. This should reach the RP within one (1) week of receipt of the Work Brief.
	☐ All queries and clarifications related to a specific Work Brief shall be managed via the
	completion of a Work Brief Queries and Clarification Sheet that shall be attached to that specific Work Brief as an appendix.
	$\hfill \square$ Once the scope of the Work Brief has been agreed and the assignment has commenced, any
	changes to the scope shall be processed via the Work Brief Change Process.
	☐ All instructions or agreements made during the execution of the assignment after the Work
	Brief becomes binding shall be logged and approved via the Work Brief Change Process within
	three (3) days of when the instruction or agreement was made. However, should instances arise where immediate action is required by the Supplier the CM shall inform the Supplier via e-mail
	of the instruction to proceed. This shall be followed by formalise the change via the Work Brief
	Change Process.
12 DE	LIVERABLES AND SCOPE
	☐ The Supplier is reminded that any work undertaken outside of the scope of any Work Brief
	that is billed for, shall not be approved by the CM unless prior written agreement has been given.
	☐ The Supplier is reminded that any additional requests for work or tasks that falls outside of
	the scope of any Work Brief shall be communicated to and approved by the CM before
	acceptance of any such requests.
	☐ In the interest of continuous improvement and improved service delivery to the CCT, Water
	And Sanitation and the Supplier shall agree a means of obtaining customer feedback and a
	means to assess assignment performance for all agreed Work Brief that are executed. This shall be detailed in the Work Brief.
	☐ The Supplier shall clearly define a list of deliverables that could be expected at the completion
	of the assignment. The RP shall review and comment on the proposal before the Work Brief is

	accepted by all parties.
	☐ Any changes thereafter shall be managed as per the Work Brief Change Process.
	□ All scheduled Work Brief presentations drafted for the management and execution of that
	Work Brief shall be subject to approval from the RP. Presentations shall be submitted for review
	and comment forty-eight (48) hours before the presentation is due or as per written agreement
	between the Client and the Supplier and detailed in the Work Brief.
	☐ All ad hoc Work Brief presentations required for the management and execution of that Work
	Brief shall be subject to approval from the RP. Timeframes for presentations of this nature shall
	be agreed between the RP and Supplier on the day the request is made.
	☐ All Work Brief presentations that requires the presentation of the latest available data,
	timeframes for presentations of this nature shall be agreed between the RP and Supplier
	beforehand.
	☐ All Work Brief deliverables and documents drafted for the management and execution of that
	Work Brief shall be subject to approval from the RP. Submission of deliverable and documents
	for review and comment shall be as per written agreement between the RP and the Supplier
	and detailed in the Work Brief.
	☐ Timeframes for review of Work Brief documentation and deliverables, depending on its nature,
	shall be agreed with the RP for that specific Work Brief and detailed in that Work Brief.
	☐ The Supplier is reminded that all deliverables, documents or presentations drafted for the
	management and execution of a Work Brief shall be assigned a specific SharePoint area for
	storage and should be filed according to the Water And Sanitation electronic filing and
	numbering structure.
	☐ All documentation and drawings in all formats that is generated during the management and
	execution of all Work Briefs, whether in a draft or final version shall be accessible at all times on
	the designated SharePoint site and is the property of the CCT.
	☐ The Supplier is reminded that they are not allowed to share information pertaining to the CCT
	with external parties unless prior written agreement has been given.
	☐ The Supplier shall ensure the accurate recording of all meetings, workshops, engagement,
	etc. and the subsequent distribution of the minutes will be undertaken as per the specific Work
	Brief.
	☐ To ensure the integrity, availability and recording of minutes are maintained all meeting
	minutes shall be captured using the Water And Sanitation template or similar.
	☐ For all activities related to the management and execution of any Work Brief, the RP, if
	appropriate, shall be invited to participate in an agreed knowledge transfer plan, which shall be
	developed for review, approval and execution of such activities.
	☐ For all presentations required for, or related to any assignment for which the Supplier is best
	suited to undertake the presentation brief, the Water And Sanitation Responsible Person shall
	make the introductions and present the 'Key staff'.
13 PA	MENT
.0.70	☐ Terms of payment for the management and execution of any Work Brief shall be agreed prior
	to the commencement of any assignment and shall be clearly defined within each Work Brief.
	☐ The Supplier is reminded that payment shall only be made for work that has an agreed scope
	and a schedule of payment has been clearly defined within the Work Brief and agreed. The
	payment schedule shall take the form of acceptance of a deliverable, hours completed,
	percentage complete or any other means deemed appropriate for the assignment.
	hereeneda contrara ar and arrangement able to the contrara and are also designed and are also designed as a second and are also designed as a second are als
	☐ The Supplier is reminded that payments for any work undertaken for any Work Brief shall only
	be processed via the City's Payment Certification Process.
	☐ All Work Brief deliverables shall only be considered accepted and approved once all the RP's
	comments are addressed and signed-off as complete on the completion certificate.
	☐ Payment of all assignments are subject to the sign-off of the completion certificate for that
	Work Brief.
	☐ No off-site worktime or onsite overtime shall be accepted unless prior agreement has been
	given by the CM.
	☐ In the instances where off-site working is required, the Supplier shall inform the CM via e-mail
	and the Supplier shall only proceed until such time written confirmation is received by the
	Supplier.

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14 RESOURCES

o quality impacts

	utilised to undertake the management and execution of the Work Brief. If the Supplier wishes to
	challenge the estimation, the Supplier shall provide a clear estimation of hours linked to each
	deliverable and resource required to undertake the full extent of the agreed scope of the Work
	Brief for the RP to review.
	☐ The Supplier shall review the Work Brief proposal in terms of type of resources required to
	undertake the management and execution of the Work Brief and advise the RP if it is sufficient
	and appropriate to undertake the full extent of the Work Brief.
	☐ All Supplier resources proposed for the management and execution of any Work Brief shall
	be subject to review and approval by the Client. Submission of CV's and references shall be
	required.
	☐ All Supplier resources required for the management and execution of all Work Briefs shall
	introduce themselves as a 'Key staff' during any engagement or whilst undertaking the works
	for any Work Brief. □ All Supplier resources required for the management and execution of all Work Briefs shall
	ensure that their email signature and message font is in line with the CCT's policy when using
	their CCT e-mail address.
	☐ All Supplier resources required for the management and execution of any Work Brief shall
	ensure that their designation on their CCT e-mail signature is noted as 'Key staff'.
	☐ All Supplier resources required for the management and execution of any Work Brief shall
	complete all attendance registers as a 'Key staff' for any engagement or works undertaken for
	any assignment.
	☐ All Supplier resources required for the management and execution of any Work Brief shall
	'clock-in' and 'clock-out' using the fingerprint devices allocated, where applicable, irrespective
	whether the Work Brief is deliverable or time based.
	☐ In the instance where a resource is being utilised for more than one (1) assignment it is a
	requirement for that individual to complete a timesheet detailing the number of hours and for
	which deliverable on the specific assignment the time has been utilised. This should be completed on the Resource Timesheet available in the Work Brief Payment Process.
	□ Resource planning shall be undertaken quarterly between the CM and Supplier to forecast
	resource requirements for the forthcoming quarter and where practically possible the CM shall
	give the Supplier a quarter period's notice for any resource no longer required for an assignment.
	However, the CM reserves the right to maintain the 30 Days' notice period for any resource no
	longer required to undertake the services as required by any assignment.
	☐ In the instances where resources are removed from an assignment the Supplier shall assess
	the impact and submit a change as per the Work Brief Change Request Process.
	☐ To assist in resource planning the CM and Supplier shall undertake a monthly review of Work
	Brief prioritisation and forthcoming Work Briefs. This shall form part of a monthly progress
	meeting between the CM and the Supplier.
15 CH	ANGE REQUESTS
	In the event that a change to an approved Work Brief is identified by either the appointed
	Supplier, Responsible Person, or Client a change request form is to be completed and submitted
	to the Client/ Contract Manager.
	☐ The Change request procedure must be followed. The change request must highlight the
	following, but not limited to: o deliverable impacts
	o time impacts
	o cost impacts

16 MANAGEMENT OF OCCUPATIONAL HEALTH AND SAFETY, AND ENVIRONMENTAL ASPECTS

The supplier will ensure that all occupational health and safety requirements of the Occupational Health and Safety Act (No. 85 of 1993 as amended) and is Regulations, as well as environmental protection requirements for work to be performed on site at any City facility, will be formulated as an appropriate plan

that will be the responsibility of the supplier's appointed person (mandatory) in terms of S.37 of the Act. The mandatory will also be responsible that all his employees are informed and ensure compliance with the plan, procedures, etc. to ensure the health and well-being of person required to work on site.

This plan must be submitted upon request of the City's project manager and which must specifically indicate any risks/dangers in respect of the goods or services to be procured, to enable tenderers to comply. The specification shall not contain any provisions which contradict or are already contained in the GCC and SCC.

17 TRADE NAMES OR PROPRIETARY PRODUCTS

Bid specifications may not make any reference to any particular trade mark, name, patent, design, type, specific origin or producer, unless there is no other sufficiently precise or intelligible way of describing the characteristics of the work, in which case such reference must be accompanied by the words "or equivalent".

TENDERERS MUST NOTE THAT WHEREVER THIS DOCUMENT REFERS
TO ANY PARTICULAR TRADE MARK, NAME, PATENT, DESIGN, TYPE,
SPECIFIC ORIGIN OR PRODUCER, SUCH REFERENCE SHALL BE
DEEMED TO BE ACCOMPANIED BY THE WORDS 'OR EQUIVALENT"

18 FORMS FOR CONTRACT ADMINISTRATION

The supplier shall complete, sign and submit with each invoice, the following:

- a) Monthly Project Labour Report (Annex 3).
- b) B-BBEE Sub-Contract Expenditure Report (Annex 4).
- c) Joint Venture Expenditure Report (Annex 5).

The Monthly Project Labour Report must include details of <u>all</u> labour (including that of sub-contractors) that are South African citizens earning less than R350.00 per day, as adjusted from time to time (excluding any benefits), who are employed on a temporary or contract basis on this contract in the month in question.

In addition to the Monthly Project Labour Report, the Supplier shall simultaneously furnish the CCT's Agent with copies of the employment contracts entered into with such labour, together with certified copies of identification documents, proof of attendance in the form of attendance register or timesheets as well as evidence of payments to such labour in the form of copies of payslips or payroll runs. If the worker is paid in cash or by cheque, this information must be recorded on the envelope and the worker must acknowledge receipt of payment by signing for it, and proof of such acknowledgement shall be furnished to the CCT's Agent.

The Monthly Project Labour Reports shall be completed and submitted in accordance with the instructions therein.

The **B-BBEE Sub-Contract Expenditure Report** is required for monitoring the supplier's compliance with the sub-contracting conditions of the **Preference Schedule**.

The Joint Venture Expenditure Report is required for monitoring the joint venture's/consortium/partnership compliance with the percentage contributions of the partners as tendered, where the joint venture/consortium/partnership has been awarded preference points in respect of its consolidated B-BBEE scorecard.

19 EMPLOYMENT OF SECURITY PERSONNEL

All security staff employed by the Supplier on behalf of the CCT or at any CCT property must be registered with Private Security Industry Regulatory Authority (PSiRA). Proof of such registration must be made available to the CCT or its agent, upon request.

20 SKILL TRANSFER TO OTHER MUNICIPALITIES

Through agreements and partnerships skills and knowledge can be transferred.

ANNEXURE A: Acronyms & Abbreviations used in the Tender's Specifications and Scope of Works

ACRONYMS/ TERM/ ABBREVIATIONS	DESCRIPTION/DEFINITION
B-BBEE	Broad-based Black Economic Empowerment, as set out in legislation, of which the PPPFA is pertinent for procurement matters
City or CCT	Means the City of Cape Town metropolitan municipality, which is responsible for service provision in Cape Town.
city	Means the municipal area of Cape Town, as determined in terms of the Local Government: Municipal Demarcation Act, Act 27 of 1998, as amended from time to time.
Council	For this tender, it means the Council of the City of Cape Town. It is the collective body of elected councillors that make up the Council of a municipality in terms of the Municipal Structures Act, with the power to govern a municipality in terms of Chapter 7 of the South African Constitution.
DWS	National Dept. of Water and Sanitation, South Africa
DWS's WRPM, WRYM and MIKE	The Department of Water and Sanitation's Water Resources Planning Model, Water Resources Yield Model and MIKE-11 - a professional engineering software package, which incorporates modules for the simulation of flows, water quality and sediment transport in rivers, estuaries, irrigation systems, channels and other water bodies – see 1 (dws.gov.za)
ECSA	Engineering Council or South Africa
IDP	Integrated Development Plan of the municipality, as required to be developed in terms of South African local government legislation.
JV	Joint Venture.
MFMA	Local Government: Municipal Finance Management Act, Act 56 of 2003.
MSA	Local Government: Municipal Systems Act, Act 32 of 2000.
MTREF	Medium Term Revenue and Expenditure Framework (in relation to a budget period for the municipality, which is usually three years as approved by Council).
NRW	Non-revenue Water Programme of the City of Cape Town
NWP	New Water Programme of the City of Cape Town
PM	Project Manager
РМР	Project Management Professional, as certified by a diploma or degree
РМТ	Project Management Team, as constituted by the City's project manager to perform activities as set out and agreed to in a project plan to deliver resultsframed by project goals and objectives.
PPPFA	Preferential Procurement Policy Framework Act, Act 5 of 2000.

PPPFA Regulations	Regulations of the PPPFA, 2017 (under review 2022)
Pr. Eng	A qualified engineer, registered as a Professional Engineer, with the Engineering Council or South Africa or an international professional institute.
Pr. Tech Eng	A qualified engineer, registered as a Professional Engineering Technologist, with the Engineering Council or South Africa or an international professional institute.

ACRONYMS/ TERM/ ABBREVIATIONS	DESCRIPTION/DEFINITION
PSC	Project Steering Committee, as constituted in terms of the City's agreement with KfW, to govern and provide guidance for projects towards achieving objectives and produce deliverables in support of the implementation of the City's Water Strategy.
project	Project means all parcels of work or Work Packages defined by a Scope of Work or Specification set out in a tender.
programme	A collection of projects aimed to produce results in terms of individual WP objectives or programme objectives as determined in the respective scopes of work.
SA	South Africa, or the Republic of South Africa.
SAEE	Southern African Association for Energy Efficiency. The Southern African Association for Energy Efficiency Confederation is one of 82 chapters of the American Association of Energy Engineers (AEE).
SCM	Supply Chain Management.
SLA	Service Level Agreement or contract between the City and the supplier or contractor.
ТР	A Transversal Programme, or TP, as described comprise the indicative scopes of work for the secondary stage cluster tenders, which are to be advertised to the expert panel established through this tender.
VAT	Value-Added tax, as determined in terms of South African tax legislation and administered by the SA Revenue Services – see <u>Value Added Tax South African Revenue Service (sars.gov.za)</u> .
W&S Directorate	Water and Sanitation Directorate of the City.
WCWDM	Water conservation water demand management.
WP	A "works project" or Work Package is part of a project under a transversal programme as described in this tender, which entails the work necessary to produce results in support of the implementation of the City's Water Strategy. For the sake of brevity, "sub-project", "works project" and "work package" are used interchangeably and mean the same.
wwtw	Wastewater Treatment Works or wastewater treatment plant.

C.6 SPECIAL CONDITIONS OF CONTRACT

The following Special Conditions of Contract, referring to the National Treasury – Conditions of Contract (revised July 2010), are applicable to this agreement.

1. Definitions

Insert new clause 1.1A with the following:

- 1.1A "Commencement Date" means the date the Supplier confirms receipt from the Purchaser of 1 (one) complete, signed copy of the Contract, the *Schedule of Deviations* (if any).
- 1.1B "Conditions of Contract" means the general conditions of contract and special conditions of contract including all other contract data incorporated by reference.

Delete Clause 1.15 and substitute with the following

1.15 The word 'Goods' is to be replaced everywhere it occurs in the GCC with the phrase 'Goods and / or Services' which means all of the equipment, machinery, materials, services, products, consumables, etc. that the Supplier is required to deliver to the Purchaser under the agreement. This definition shall also be applicable, as the context requires, anywhere where the words "supplies" and "services" occurs in the GCC.

Delete Clause 1.19 and substitute with the following

1.19 The word 'Order' is to be replaced everywhere it occurs in the GCC with the words 'Purchase Order' which means the official purchase order authorised and released on the Purchaser's SAP System.

Delete Clause 1.21 and substitute with the following:

1.21 'Purchaser' means the City of Cape Town. The address of the Purchaser is 12 Hertzog Boulevard, Cape Town, 8001 (chosen domicilium citandi et executandi).

Add the following after Clause 1.25:

- 1.26 'Supplier' means the provider of Goods and / or Services with whom the Contract is concluded also referred to as "contractor" in the GCC.
- 1.27 "Intellectual Property" means any and all intellectual property rights of any nature anywhere in the world whether registered, registerable or otherwise, including patents, trademarks, registered designs and domain names, applications for any of the foregoing, trade or business names, copyright and rights in the nature of copyright, design rights, rights in databases, know-how, trade secrets and any other intellectual property rights which subsist in computer software, computer programs, websites, documents, information, techniques, business methods, drawings, logos, instruction manuals, lists and procedures and particulars of customers, marketing methods and procedures and advertising literature, including the "look and feel" of any websites
- 1.28 "Working Day" means Monday to Friday excluding weekends and Public Holidays (in the Republic of Sotuh Africa).

3. General Obligations

Delete Clause 3.2 in its entirety and replace with the following clauses.

- 3.2 The Parties will be liable to each other arising out of or in connection with any breach of the obligations detailed or implied in this contract, subject to clause 28.
- 3.3 If the Supplier is a joint venture, all parties in a joint venture or consortium shall be jointly and severally liable to the Purchaser in terms of the Contract and shall carry individually the minimum levels of insurance stated in the Contract, if any.

- 3.4 The Parties shall comply with all laws, regulations and bylaws of local or other authorities having jurisdiction regarding the Delivery of the Goods and/or Services and give all notices and pay all charges required by such authorities.
- 3.4.1 The Parties agree that this Contract shall also be subject to the CCT's Supply Chain Management Policy ("SCM Policy") that was applicable on the date the bid was advertised as amended from time to time. If the Purchaser adopts a new SCM Policy which contemplates that any clause therein would apply to the Contract emanating from this tender, such clause shall also be applicable to the Contract. Please refer to this document contained on the CCT's website.
- 3.4.2 Abuse of the supply chain management system is not permitted and may result in termination of the Contract, restriction of the Supplier, and/or the exercise by the CCT of any other remedies available to it as described in the SCM Policy or in law.
- 3.5 The Supplier shall:
- 3.5.1 Arrange for the documents listed below to be provided to the Purchaser prior to the issuing of the Purchase Order by the Purchaser and no later than the periods as set out in the Contract:
 - a) Proof of Insurance (Refer to Clause 11) or Insurance Broker's Warrantee,
 - b) Letter of good standing from the Compensation Commissioner, or a licensed compensation insurer (Refer to Clause 11),
 - c) Initial delivery programme, and
 - d) Other requirements as detailed in the Contract.
- 3.5.2 Only when notified of the acceptance of the bid on the Date of Commencement of Contract, the Supplier shall commence with and carry out the Delivery of the Goods and/or Services in accordance with the Contract, to the satisfaction, of the Purchaser.
- 3.5.3 Provide all of the necessary materials, labour, plant and equipment required for the delivery of the Goods and/or Servces including any temporary services that may be required.
- 3.5.4 Insure his workmen and employees against death or injury arising out of the delivery of the Goods.
- 3.5.5 Be continuously represented during the Delivery of the Goods and/or Services by a competent representative duly authorised to execute instructions.
- 3.5.6 In the event of a loss resulting in a claim against the insurance policies stated in clause 11, pay the first amount (excess) as required by the insurance policy.
- 3.5.7 Comply with all written instructions from the Purchaser subject to clause 18.
- 3.5.8 Complete and Deliver the goods within the period stated in clause 10, or any extensions thereof in terms of clause 21.
- 3.5.9 Make good at his own expense, all incomplete and defective Goods during the warranty period.
- 3.5.10 Pay to the Purchaser any penalty for delay as due on demand by the Purchaser. The Supplier hereby consents to such amounts being deducted from any payment due to the Supplier.
- 3.5.11 Comply with the provisions of the OHAS Act & all relevant regulations.
- 3.5.12 Comply with all laws relating to wages and conditions generally governing the employment of labour in the Cape Town area and any applicable Bargaining Council agreements.
- 3.5.13 Deliver the Goods in accordance with the Contract and with all reasonable care, diligence and skill in accordance with generally accepted professional techniques and standards.
- 3.6 The Purchaser shall:
- 3.6.1 Issue Purchaser Orders for the Goods and/or Services required under this Contract. No liability for payment will ensue for arising out of the Delivery of the Goods and/or Services, unless a Purchase Order

has been issued to the Supplier.

- 3.6.2 Make payment to the Supplier for the Goods and/or Services as set out herein.
- 3.6.3 Take possession of the Goods and /or Services upon Delivery by the Supplier.
- 3.6.4 Regularly inspect the Goods to establish that it is being delivered in compliance with the Contract.
- 3.6.5 Give any instructions and/or explanations and/or variations to the Supplier including any relevant advice to assist the Supplier to understand the Contract.
- 3.6.6 Grant or refuse any extension of time requested by the Supplier of the period stated in clause 10.
- 3.6.7 Inspect the Goods and/or Services to determine if, in the opinion of the Purchaser, it has been delivered in compliance with the Contract, alternatively in such a state that it can be properly used for the purpose for which it was intended.
- 3.6.8 Brief the Supplier and issue all documents, information, etc. in accordance with the contract.

5. Use of contract documents and information; inspection, copyright, confidentiality, etc.

Add the following after clause 5.4:

Copyright of all documents prepared by the Supplier in accordance with the relevant provisions of the Copyright Act (Act 98 of 1978) relating to the Contract shall be vested in the Purchaser. Where copyright is vested in the Supplier, the Purchaser shall be entitled to use the documents or copy them only for the purposes for which they are intended in regard to the agreement and need not obtain the Supplier's permission to copy it for such use. Where copyright is vested in the Purchaser, the Supplier shall not be liable in any way for the use of any of the information other than as originally intended in terms of the agreement and the Purchaser hereby indemnifies the Supplier against any claim which may be made against it by any person / entity, arising from the use of such documentation for other purposes.

The ownership of data and factual information collected by the Supplier and paid for by the Purchaser shall, after payment, vest with the Purchaser.

5.6 Publicity and publication

The Supplier shall not release public or media statements or publish material related to the services or agreement within two (2) years of Delivery of the Goods, without the written approval of the Purchaser, which approval shall not be unreasonably withheld.

5.7 Confidentiality

Both Parties shall keep all information obtained by them in the context of the agreement, confidential and shall not divulge it without the written approval of the other Party.

- 5.8 Intellectual Property
- 5.8.1 The Supplier acknowledges that it shall not acquire any right, title or interest in or to the Intellectual Property of the Purchaser.
- 5.8.2 The Supplier hereby assigns to the Purchaser, all Intellectual Property created, developed or otherwise brought into existence by it for the purposes of the agreement, unless the Parties expressly agree otherwise in writing.
- 5.8.3 The Supplier shall, and warrants that it shall:
- 5.8.3.1 Not be entitled to use the Purchaser's Intellectual Property for any purpose other than as contemplated in the agreement;
- 5.8.3.2 not modify, add to, change or alter the Purchaser's Intellectual Property, or any information or data related thereto, nor may the Supplier produce any product as a result of, including and/or arising from any such information, data and Intellectual Property, and in the event that it does produce any such product, the product shall be, and be deemed in law to be, owned by the Purchaser;

- 5.8.3.3 Not apply for or obtain registration of any domain name, trademark or design which is similar to any Intellectual Property of the Purchser:
- 5.8.3.4 Comply with all reasonable directions or instructions given to it by the Purchaser in relation to the form and manner of use of the CCT Intellectual Property, including without limitation, any brand guidelines which the Purchaser may provide to the Supplier from time to time;
- 5.8.3.5 Ensure that its employees, directors, members and contractors comply strictly with the provisions of this Clasue 5.5.8.4 above unless the Purchaser expressly agrees to the contrary, in writing and only after obtaining due internal authority for such agreement.
- 5.8.4 The Supplier represents and warrants to the Purchaser that, in providing Goods and/or Services for the duration of the agreement it will not infringe or make unauthorised use of the Intellectual Property rights of any third party and hereby indemnifies the Purchaser from any claims, liability, loss, damages, costs, and expenses arising from the infringement or unauthorised use by the Supplier of any third party's Intellectual Property rights.
- 5.8.5 Upon expiry of the contract period and in the event that the Contract is terminated, ended or is declared void, any and all of the Purchaser's Intellectual Property, and any and all information and data related thereto, shall be immediately handed over to the Purchaser by the Supplier and no copies thereof shall be retained by the Supplier unless the Purchaser expressly and in writing, after obtaining due internal authority, agrees otherwise.

Add the following after clause 5.8:

5.9 Protection of Personal Information Act of 2013

By submitting a tender to the Purchaser, (and by concluding any ensuing related agreement with the City of Cape Town, if applicable), the Tenderer thereby acknowledges and unconditionally agrees:

- that the tenderer has been informed of the purpose of the collection and processing of its personal information as defined in the Protection of Personal Information Act of 2013 ("POPIA"), which, for the avoidance of doubt is for, and in relation to, the tender process and the negotiation, conclusion, performance and enforcement of the ensuing agreement, if applicable, as well as for the City of Cape Town's reporting purposes;
- 5.9.2 to the collection and processing of the tenderer's personal information by the City of Cape Town and agrees to make available to the City of Cape Town, all information reasonably required by the City of Cape Town for the above purposes;
- 5.9.3 that the personal information the City of Cape Town collects from the tenderer or about the tenderer may be further processed for other activities and/or purposes which are lawful, reasonable, relevant and not excessive in relation to the purposes set out above, for which it was originally collected;
- 5.9.4 that, the tenderer indemnifies the City of Cape Town and its officials, employees, and directors and undertakes to keep the City of Cape Town and its officials, employees, and directors indemnified in respect of any claim, loss, demands, liability, costs and expenses of whatsoever nature which may be made against the City of Cape Town (including the costs incurred in defending or contesting any such claim) in relation to the tenderer or the tenderer's employees', representatives' and/or sub-Suppliers' non-compliance with POPIA and/or the City of Cape Town's failure to obtain the tenderer's consent or to notify the tenderer of the reason for the processing of the tenderer's personal information;
- 5.9.5 to the disclosure of the tenderer's personal information by the City of Cape Town to any third party, where the City of Cape Town has a legal or contractual obligation to disclose such personal information to the third party (or a legitimate interest exits therein);
- 5.9.6 that, under POPIA, the tenderer may request to access, confirm, request the correction, destruction, or deletion of, or request a description of, personal information held by the City of Cape Town in relation to you, subject to applicable law; and
- that under POPIA, subject to applicable law, the tenderer also has the right to be notified of a personal information breach and the right to object to, or restrict, the City of Cape Town's processing of its personal information.

5.10 **PERFORMANCE MONITORING**

5.10.1 As required by section 116(2)(b) of the Local Government: Municipal Financial Management Act 56 of 2003, the CCT shall monitor the performance of the Supplier on at least a monthly basis, and the Supplier agrees to provide the CCT with its full cooperation in this regard.

7. Performance Security

Delete clause 7.1 and replace with the following:

- 7.1 Within 30 (thirty) days of Commencement Date the Supplier shall furnish to the Purchaser the performance security:
- 7.1.1 For the Guarantee Sum equal to **7%** of the Contract price.
- 7.1.2 The Performance Security/Guarantee furnished shall be issued by an Approved Financial Institution listed in the Pro Forma Performance Security/Guarantee as at [commencement date] (being institutions approved for issue of contract guarantees by the Purchaser).

8. Inspections, tests and analyses

Delete Clause 8.2 and substitute with the following:

8.2 If it is a bid condition that Goods and/or Services to be produced or services to be rendered should at any stage during production or execution or on completion be subject to inspection, the premises of the bidder or Supplier shall be open, at all reasonable hours, for inspection by a representative of the Purchaser or an organisation acting on behalf of the Purchaser.

10. Delivery and documents

Delete clauses 10.1 and 10.2 and replace with the following:

- 10.1 Delivery of the goods shall be made by the Supplier in accordance with the terms specified in the contract. The time for Delivery of the goods shall be the date as stated on the Purchase Order. In the case of agreements for Delivery of goods in terms of framework or panel agreements, Purchase Orders for the supply and delivery of goods may be raised up until the expiry of a framework or panel agreement, provided that the goods can be delivered within 30 (thirty) days of expiry of the framework or panel agreement. In this context, the "goods" does not include services and carries its ordinary meaning. All Purchase Orders other than for the supply and Delivery of goods (i.e. supply of services, professional services or constructions works), must be completed prior to the expiry of the contract period.
- 10.2 The Purchaser shall determine, in its sole discretion, whether the Goods and/or Services have been delivered in compliance with the Contract, alternatively in such a state that it can be properly used for the purpose for which it was intended. When the Purchaser determines that the Goods and/or Services have been satisfactorily delivered, the Purchaser must issue an appropriate certification, or written approval, to that effect. Invoicing may only occur, and must be dated, on or after the date of such written acceptance of the Goods.

11. Insurance

Add the following after clause 11.1:

- 11.2 Without limiting the obligations of the Supplier in terms of this Contract, the Supplier shall effect and maintain the following additional insurances:
- 11.2.1 Public liability insurances, in the name of the Supplier, covering the Supplier and the Purchaser against liability for the death of or injury to any person, or loss of or damage to any property, arising out of or in the course of this Contract, in an amount not less than **[R20 million]** for any single claim;

- 11.2.2 Motor Vehicle Liability Insurance, in respect of all vehicles owned and / or leased by the Supplier, comprising (as a minimum) "Balance of Third Party" Risks including Passenger Liability Indemnity;
- 11.2.3 Registration / insurance in terms of the Compensation for Occupational Injuries and Disease Act, Act 130 of 1993. This can either take the form of a certified copy of a valid Letter of Good Standing issued by the Compensation Commissioner, or proof of insurance with a licenced compensation insurer, from either the Supplier's broker or the insurance company itself (see the Pro Forma Insurance Broker's Warranty).
- [11.2.4 In the case of Contracts for delivery of professional services, Professional indemnity insurance providing cover in an amount of not less than [**R5 million**] in respect of each and every claim during the contract period.]
- 11.2.5 In the event of under insurance or the insurer's repudiation of any claim for whatever reason, the Purchaser will retain its right of recourse against the Supplier.
- 11.3 The Supplier shall be obliged to furnish the Purchaser with proof of such insurance as the Purchaser may require from time to time for the duration of this Contract. Evidence that the insurances have been effected in terms of this clause, shall be either in the form of an insurance broker's warranty worded precisely as per the pro forma version contained in the Pro forma Insurance Broker's Warranty or copies of the insurance policies.

15. Warranty

Add to Clause 15.2:

15.2 The warranty for this Contract shall remain valid for six (6) months from date of Delivery of the Goods and/or Services.

16. Payment

Delete Clause 16.1 in its entirety and replace with the following:

- 16.1 Payment of invoices will be made:
- 16.1.1 Within 30 (thirty) days of receiving the relevant invoice or statement from the Supplier, unless otherwise prescribed for certain categories of expenditure or specific contractual requirements in accordance with any other applicable policies of the Purchaser.
- 16.1.2 Notwithstanding anything contained above, the Purchaser shall not be liable for payment of any invoice that pre-dates the date of delivery of any Goods and/or Services.

Delete Clause 16.2 in its entirety and replace with the following:

16.2 The Supplier shall furnish the purchaser's Accounts Payable Department with an original tax invoice, clearly showing the amount due in respect of each and every claim for payment.

Add the following after clause 16.4

- 16.5 Notwithstanding any amount stated on the Purchase Order, the Supplier shall only be entitled to payment for Goods and/or Services actually delivered in terms of the Specification and Drawings, or any variations thereof made in accordance with clause 18. Any contingency sum included shall be for the sole use, and at the discretion, of the Purchaser.
- 16.6 The Purchaser will only make advanced payments to the Supplier in strict compliance with the terms and conditions as contained in the Pro forma Advanced Payment Guarantee and only once the authenticity of such guarantee has been verified by the Purchaser's Treasury Department.
 - 16.6.1 The Advance Payment Schedule applicable to this Contract is set out below. The items of plant and materials which have been identified by the Purchaser as being suitable for advance payment in terms of this Contract are listed in the table below, and for which the Purchaser is prepared to make advance payment to the Supplier, subject to the conditions below. Should an item or items

be added to the list at tender stage by a tenderer, no obligation to advance payment shall be incurred by the Purchaser, for such items added by the tenderer except as provided for herein.

Plant and materials which have been manufactured and are stored by the supplier	Plant and materials yet to be manufactured and for which a deposit with order is required from the supplier by a third party manufacturer/supplier, and which may be stored by the supplier:
N/A	

- 16.6.2 The Supplier can only rely on advance payment being permitted by the Purchaser in respect of the plant and materials listed in the table above. The Purchaser may, however, permit advance payment for other plant and materials in exceptional circumstances and at its sole discretion, during the course of the Contract, and upon reasonable request from the Supplier.
- 16.6.3 Advance payment for the purposes of deposits will only be provided up to a limit of 0% of the value of any one item being claimed.
- 16.6.4 The Supplier shall provide the Purchaser with documentary evidence of the terms and conditions for which a deposit with order is required by a third party manufacturer/supplier, together with the advance payment guarantee.
- 16.6.5 The Supplier will also be permitted to obtain advance payment for the balance of the value of the plant and materials in respect of which he has paid a deposit, for an item which after manufacture is stored by the Supplier. The Supplier shall, in respect of such payment, provide an advance payment guarantee, either for such balance or, if the advance payment guarantee in respect of the deposit is to be returned by the Purchaser upon request, for the whole value of the item.

17. Prices

Add the following after clause 17.1

- 17.2 If as a result of an award of a contract beyond the original tender validity period, the contract execution will be completed beyond a period of twelve (12) months from the expiry of the original tender validity period, then the contract may be subject to contract price adjustment for that period beyond such twelve (12) months. An appropriate contract price adjustment formula will be determined by the Purchaser delegated authority if such was not included in the bid documents.
- 17.3 If as a result of any extension of time granted, the contract execution will be completed beyond a period of twelve (12) months from the expiry of the original tender validity period, then contract price adjustment may apply to that period beyond such twelve (12) months. An appropriate contract price adjustment formula will be determined by the Director: Supply Chain Management if such was not included in the bid documents.
- 17.4 The prices for the goods and/or Services delivered and services performed shall be subject to contract price adjustment in terms of Schedule F.1 Contract Price Adjustment and/or Rate of Exchange Variations and the following conditions will be applicable:

18. Contract Amendments

Delete the heading of clause 18 and replace with the following:

18. Contract Amendments and Variations

Add the following to clause 18.1:

Variations means changes to the Goods and/or Services, extension of the contract period or increases in the value of the Contract as a result of written instructions issued by the Purchaser to the Supplier. Such changes are subject to prior approval by the Purchaser's delegated authority. Should the Supplier deliver any Goods not described in a written instruction from the Purchaser, the Purchaser's liability for payment

shall no arise until such time as the change has been duly approved and such approval communicated to the Purchaser.

20. Subcontracts

Add the following after clause 20.1:

- 20.2 The Supplier shall be liable for the acts, defaults and negligence of any subcontractor, his agents or employees as fully as if they were the acts, defaults or negligence of the Supplier.
- 20.3 Any appointment of a subcontractor shall not amount to a contract between the Purchaser and the subcontractor, or a responsibility or liability on the part of the Purchaser to the subcontractor and shall not relive the Supplier from any liability or obligation under the Contract.

21. Delays in the supplier's performance

Delete Clause 21.2 in its entirety and replace with the following:

21.2 If at any time during the performance of obligations contained in the Contract the Supplier or its subcontractors should encounter conditions beyond their reasonable control which impede the timely delivery of the Goods and/or Services, the Supplier shall notify the Purchaser in writing, within 7 (seven) days of first having become aware of these conditions, of the facts of the delay, its cause(s) and its probable duration. As soon as practicable after receipt of the Supplier's notice, the Purchaser shall evaluate the situation, and may at his discretion extend the time for Delivery.

Where additional time is granted, the Purchaser shall also determine whether or not the Supplier is entitled to payment for additional costs in respect thereof. The principle to be applied in this regard is that where the Purchaser or any of its agents are responsible for the delay, reasonable costs shall be paid. In respect of delays that were beyond the reasonable control of both the Supplier and the Purchaser, additional time only (no costs) will be granted.

The Purchaser shall notify the Supplier in writing of his decision(s) in the above regard.

21.3 No provision in this Contract shall be deemed to prohibit the obtaining of Goods and/or Services from a national department, provincial department, or a local authority.

22. Penalties

Delete clause 22.1 and replace with the following:

22.1 Subject to GCC Clause 25, if the Supplier fails to deliver any or all of the Goods and/or Services within the
period(s) specified in the Contract, the Purchaser shall, without prejudice to its other remedies under the Contract,
deduct from amounts payable, as a penalty, a sum as stated herein for each day of the delay until actual Delivery
or performance.
The papalty for this contract shall be 10% of the Purchase Order value [per DO for pen compliance work]

The penalty for this contract shall be **10%** of the Purchase Order value [per PO for non compliance work].

The penalty for this contract shall be 10% of the rationase of derivate [per roll for non-compilative work].
Training
☐ Certificates not issued within 10 working days and original certificates not delivered within 15 working days from date of training.
□ Cancellation of training not communicated on the day of the training□ Training Material: Not aligned with the training topic
Assessments
□ Assessment Reports not submitted and delivered within the specified time of 15 working days.
☐ Formal Feedback on reports, inclusive of findings and recommendations not done within the specified time of

20 working days of assessments conducted ☐ Reports does not cover all the required deliverables as per the scope of the assessment

Consultation Services / Project Implementation

☐ Documentation not submitted and delivered within the specified time of 15 working days

☐ Formal Feedback, interpretation of data and recommendations on documentation to the employer / stakeholders not done within the 20 working of assessments/consultation completed.

Document types

□ Document not submitted and delivered within 60 days which include improvement report inclusive of sampling and formal feedback on findings, interpretation of data and recommendation.

The penalty for this contract shall be: The City will not render payment for services or functions not performed. 22.2 The Purchaser shall, without prejudice to its other remedies under the contract, deduct from amounts payable, financial penalties as contained on the Preference Schedule for breaches of the conditions upon which preference points were awarded.

23. Termination for default

Delete the heading of clause 23 and replace with the following:

23. Termination

Add the following to the end of clause 23.1:

If the Supplier fails to remedy the breach in terms of such notice.

Add the following after clause 23.7:

- 23.8 In addition to the grounds for termination due to default by the Supplier, the Contract may also be terminated:
- 23.8.1 Upon the death of the Supplier who was a Sole Proprietor, or a sole member of a Close Corporation, in which case the contract will terminate forthwith.
- 23.8.2 If the Parties, by mutual agreement, terminate the Contract.
- 23.8.3 If a material irregularity vitiates the procurement process leading to the conclusion of the Contract, rendering the procurement process and the conclusion of the resulting Contract unfair, inequitable, non-transparent, uncompetitive or not cost-effective the Contract may be terminated by the Purchaser (upon conclusion of applicable processes by the City Manager as described in the Purchaser's SCM Policy).
- 23.8.4 Reputational risk or harm to the Purchaser

The Purchaser, without prejudice to any other remedy for breach of contract, by written notice of default sent to the Supplier, may terminate the contract if the implementation of the contract may result in reputational risk or harm to the Purchaser as a result of (inter alia):

- a) reports of poor governance and/or unethical behaviour;
- b) association with known notorious individuals and family of notorious individuals;
- c) poor performance issues, known to the Purchaser
- d) negative social media reports;
- e) adverse assurance (e.g. due diligence) report outcomes; or
- f) circumstances where the relevant vendor has employed, or is directed by, anyone who was previously employed in the service of the state (as defined in clause 1.53), where the person is or was negatively implicated in any SCM irregularity.

By or in relation to the Supplier, the Contract may be terminated by the Purchaser after providing notice to the Supplier.

23.9 If the Contract is terminated in terms of clause 23.8, all obligations that were due and enforceable prior to the date of the termination, must be performed by the relevant Party.

26. Termination for insolvency

Delete clause 26.1 and replace with the following:

- 26.1 In the event of the Supplier becoming bankrupt or otherwise insolvent the Purchaser may elect to:
- 26.1.1 At any time, terminate the Contract by giving written notice to the Supplier; or
- 26.1.2 Accept a Supplier's proposal (via the liquidator) to render delivery utilising the appropriate contractual mechanisms or takes steps to ensure its rights are protected and any negative impact on service delivery is mitigated.
- 26.2 In the event of the Purchaser electing to cancel the Contract in accordance with clause 26.1.1 above, the Purchaser shall make payment of all verified and signed off invoices. In the event of there being any dispute in respect of any outstanding invoices such dispute shall be dealt with in accordance with the dispute resolution mechanism in the Contract.

27. Settlement of Disputes

Amend clause 27.1 as follows:

27.1 If any dispute or difference of any kind whatsoever, with the exception of termination in terms of clause 23 arises between the Purchaser and the Supplier in connection with or arising out of the Contract, the Parties shall make every effort to resolve such dispute or difference amicably, by mutual consultation.

Delete Clause 27.2 in its entirety and replace with the following:

27.2 Should the Parties fail to resolve any dispute by way of mutual consultation, either party shall be entitled to refer the matter for mediation before an independent and impartial person appointed by the City Manager in accordance with Regulation 50(1) of the Local Government: Municipal Finance Management Act, 56 of 2003 – Municipal Supply Chain Management Regulations (Notice 868 of 2005). Such referral shall be done by either party giving written notice to the other of its intention to commence with mediation. No mediation may be commenced unless such notice is given to the other party.

Irrespective whether the mediation resolves the dispute, the Parties shall bear their own costs concerning the mediation and share the costs of the mediator and related costs equally.

The mediator shall agree the procedures, representation and dates for the mediation process with the Parties. The mediator may meet the Parties together or individually to enable a settlement.

Where the Parties reach settlement of the dispute or any part thereof, the mediator shall record such agreement and on signing thereof by the Parties the agreement shall be final and binding.

Save for reference to any portion of any settlement or decision which has been agreed to be final and binding on the Parties, no reference shall be made by or on behalf of either party in any subsequent court proceedings, to any outcome of an amicable settlement by mutual consultation, or the fact that any particular evidence was given, or to any submission, statement or admission made in the course of amicable settlement by mutual consultation or mediation.

28. Limitation of Liability

Delete clause 28.1 (a) and (b) and replace with the following:

- (a) notwithstanding any provision to the contrary contained in this contract, neither the supplier nor any of its officers, directors, employees, agents contractors, key staff s or other representatives shall be liable to the purchaser, whether in contract, tort, or otherwise, for any indirect, incidental, special or consequential loss or damage of any kind, including without limitation the loss of use, loss of production, or loss of profits or interest costs, loss of goodwill, lost or damaged data or software, costs of substitute products/services and/or loss of business or business opportunities (whether foreseeable or unforeseeable), provided that this exclusion shall not apply to any obligation of the supplier to pay penalties and/or damages to the purchaser;
- (b) the aggregate liability of the Supplier to the Purchaser, whether under the Contract, in tort or otherwise, shall not exceed the sums insured in terms of clause 11 in respect of insurable events,

or where no such amounts are stated, to an amount equal to twice the Contract price, provided that this limitation shall not apply to the cost of repairing or replacing defective equipment.

Add the following after clause 28.1:

- 28.2 Without detracting from, and in addition to, any of the other indemnities in this Contract, the Supplier shall be solely liable for and hereby indemnifies and holds harmless the Purchaser against all claims, charges, damages, costs, actions, liability, demands and/or proceedings and expense in connection with:
 - a) personal injury or loss of life to any individual;
 - b) loss of or damage to property;

arising from, out of, or in connection with the performance by the Supplier in terms of this Contract, save to the extent caused by the gross negligence or wilful misconduct of the Purchaser.

- 28.3 The Supplier and/or its employees, agents, concessionaires, suppliers, sub-contractors or customers shall not have any claim of any nature against the purchaser for any loss, damage, injury or death which any of them may directly or indirectly suffer, whether or not such loss, damages, injury or death is caused through negligence of the Purchaser or its agents or employees.
- Notwithstanding anything to the contrary contained in this Contract, under no circumstances whatsoever, including as a result of its negligent (including grossly negligent) acts or omissions or those of its servants, agents or contractors or other persons for whom in law it may be liable, shall any party or its servants (in whose favour this constitutes a *stipulatio alteri*) be liable for any indirect, extrinsic, special, penal, punitive, exemplary or consequential loss or damage of any kind whatsoever, whether or not the loss was actually foreseen or reasonably foreseeable), sustained by the other party, its directors and/or servants, including but not limited to any loss of profits, loss of operation time, corruption or loss of information and/or loss of contracts.
- 28.5 Each party agrees to waive all claims against the other insofar as the aggregate of compensation which might otherwise be payable exceeds the aforesaid maximum amounts payable.

31. Notices

Delete clauses 31.1 and 31.2 and replace with the following:

- 31.1 Any notice, request, consent, approvals or other communications made between the Parties pursuant to the Contract shall be in writing and forwarded to the addresses specified in the Contract and may be given as set out hereunder and shall be deemed to have been received when:
 - a) hand delivered on the day delivery of delivery or the next Working Day,
 - b) sent by registered mail five (5) Working Days after mailing,
 - c) sent by email or telefax one (1) Working Day after transmission.

32. Taxes and Duties

Delete the final sentence of 32.3 and replace with the following:

. In this regard, it is the responsibility of the Tenderer to submit evidence in the form of a valid Tax Compliance Status PIN issued by SARS to the CCT at the Supplier Management Unit located within the Supplier Management / Registration Office, 2nd Floor (Concourse Level), Civic Centre, 12 Hertzog Boulevard, Cape Town (Tel 021 400 9242/3/4/5), or included with this tender.

Add the following after clause 32.3:

32.4 The VAT registration number of the CCT is 4500193497.

ADDITIONAL CONDITIONS OF CONTRACT

Add the following Clause after Clause 34:

35. Reporting Obligations

35.1 The Supplier shall complete, sign and submit with each delivery note, all the documents as required in the

Specifications including Monthly Project Labour Reports (Annexure B). Any failure in this regard may result in a delay in the processing of payments.

C.7 GENERAL CONDITIONS OF CONTRACT

(National Treasury - General Conditions of Contract (revised July 2010))

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1. Definitions

- 1. The following terms shall be interpreted as indicated:
 - 1.1 'Closing time' means the date and hour specified in the bidding documents for the receipt of bids.
 - 1.2 'Contract' means the written agreement entered into between the purchaser and the supplier, as recorded in the contract form signed by the Parties, including all attachments and appendices thereto and all documents incorporated by reference therein.
 - 1.3 'Contract price' means the price payable to the supplier under the contract for the full and proper performance of his or her contractual obligations.
 - 1.4 'Corrupt practice' means the offering, giving, receiving, or soliciting of anything of value to influence the action of a public official in the procurement process or in contract execution.
 - 1.5 'Countervailing duties' are imposed in cases in which an enterprise abroad is subsidised by its government and encouraged to market its products internationally.

- 1.6 'Country of origin' means the place where the goods were mined, grown or produced or from which the services are supplied. Goods are produced when, through manufacturing, processing or substantial and major assembly of components, a commercially recognised new product results that is substantially different in basic characteristics or in purpose or utility from its components.
- 1.7 'Day' means calendar day.
- 1.8 'Delivery' means delivery in compliance with the conditions of the contract or order.
- 1.9 'Delivery ex stock' means immediate delivery directly from stock actually on hand.
- 1.10 'Delivery into consignee's store or to his site' means delivered and unloaded in the specified store or depot or on the specified site in compliance with the conditions of the contract or order, the supplier bearing all risks and charges involved until the supplies are so delivered and a valid receipt is obtained.
- 1.11 'Dumping' occurs when a private enterprise abroad markets its goods on its own initiative in the RSA at lower prices than that of the country of origin, and which action has the potential to harm the local industries in the RSA.
- 1.12 'Force majeure' means an event beyond the control of the supplier, not involving the supplier's fault or negligence, and not foreseeable. Such events may include, but are not restricted to, acts of the purchaser in its sovereign capacity, wars or revolutions, fires, floods, epidemics, quarantine restrictions and freight embargoes.
- 1.13 'Fraudulent practice' means a misrepresentation of facts in order to influence a procurement process or the execution of a contract to the detriment of any bidder, and includes collusive practice among bidders (prior to or after bid submission) designed to establish bid prices at artificial, non-competitive levels and to deprive the bidder of the benefits of free and open competition.
- 1.14 'GCC' means the General Conditions of Contract.
- 1.15 'Goods' means all of the equipment, machinery, and/or other materials that the supplier is required to supply to the purchaser under the contract.
- 1.16 'Imported content' means that portion of the bidding price represented by the cost of components, parts or materials which have been or are still to be imported (whether by the supplier or his subcontractors) and
 - which costs are inclusive of the costs abroad, plus freight and other direct importation costs such as landing costs, dock dues, import duty, sales duty or other similar tax or duty at the South African place of entry as well as transportation and handling charges to the factory in the Republic where the supplies covered by the bid will be manufactured.
- 1.17 'Local content' means that portion of the bidding price which is not included in the imported content, provided that local manufacture does take place.
- 1.18 'Manufacture' means the production of products in a factory using labour, materials, components and machinery, and includes other, related value-adding activities.
- 1.19 'Order' means an official written order issued for the supply of goods or works or the rendering of a service.
- 1.20 'Project site', where applicable, means the place indicated in bidding documents.
- 1.21 'Purchaser' means the organisation purchasing the goods.
- 1.22 'Republic' means the Republic of South Africa.
- 1.23 'SCC' means the Special Conditions of Contract.

1.24 'Services' means those functional services ancillary to the supply of the goods, such as transportation and any other incidental services, such as installation, commissioning, provision of technical assistance, training, catering, gardening, security, maintenance, and other such obligations of the supplier covered under the contract.

1.25 'Written' or 'in writing' means handwritten in ink or any form of electronic or mechanical writing.

2. Application

- 2.1 These general conditions are applicable to all bids, contracts and orders, including bids for functional and professional services, sales, hiring, letting and the granting or acquiring of rights, but excluding immovable property, unless otherwise indicated in the bidding documents.
- 2.2 Where applicable, special conditions of contract are also laid down to cover specific supplies, services or works.
- 2.3 Where such special conditions of contract are in conflict with these general conditions, the special conditions shall apply.

3. General

- 3.1 Unless otherwise indicated in the bidding documents, the purchaser shall not be liable for any expense incurred in the preparation and submission of a bid. Where applicable, a non-refundable fee for documents may be charged.
- 3.2 With certain exceptions, invitations to bid are only published in the Government Tender Bulletin. The Government Tender Bulletin may be obtained directly from the Government Printer, Private Bag X85, Pretoria 0001, or accessed electronically from www.treasury.gov.za.

4. Standards

4.1 The goods supplied shall conform to the standards mentioned in the bidding documents and specifications.

5. Use of contract documents and information; inspection.

- 5.1 The supplier shall not, without the purchaser's prior written consent, disclose the contract, or any provision thereof, or any specification, plan, drawing, pattern, sample, or information furnished by or on behalf of the purchaser in connection therewith, to any person other than a person employed by the supplier in the performance of the contract. Disclosure to any such employed person shall be made in confidence and shall extend only as far as may be necessary for the purposes of such performance.
- 5.2 The supplier shall not, without the purchaser's prior written consent, make use of any document or information mentioned in GCC clause 5.1, except for purposes of performing the contract.
- 5.3 Any document, other than the contract itself, mentioned in GCC clause 5.1 shall remain the property of the purchaser and shall be returned (all copies) to the purchaser on completion of the supplier's performance under the contract if so required by the purchaser.
- 5.4 The supplier shall permit the purchaser to inspect the supplier's records relating to the performance of the supplier and to have them audited by auditors appointed by the purchaser, if so required by the purchaser.

6. Patent rights

6.1 The supplier shall indemnify the purchaser against all third-party claims of infringement of patent, trademark, or industrial design rights arising from the use of the goods or any part thereof by the purchaser.

7. Performance Security

7.1 Within 30 (thirty) days of receipt of the notification of contract award, the successful bidder shall furnish to the purchaser the performance security of the amount specified in the SCC.

- 7.2 The proceeds of the performance security shall be payable to the purchaser as compensation for any loss resulting from the supplier's failure to complete his obligations under the contract.
- 1.3 The performance security shall be denominated in the currency of the contract or in a freely convertible currency acceptable to the purchaser, and shall be in one of the following forms:
 - a) a bank guarantee or an irrevocable letter of credit issued by a reputable bank located in the purchaser's country or abroad, acceptable to the purchaser, in the form provided in the bidding documents or another form acceptable to the purchaser; or
 - b) A cashier's or certified cheque.
- 7.4 The performance security will be discharged by the purchaser and returned to the supplier not later than 30 (thirty) days following the date of completion of the supplier's performance obligations under the contract, including any warranty obligations, unless otherwise specified in the SCC.

8. Inspections, tests and analyses

- 8.1 All pre-bidding testing will be for the account of the bidder.
- 8.2 If it is a bid condition that supplies to be produced or services to be rendered should at any stage during production or execution or on completion be subject to inspection, the premises of the bidder or contractor shall be open, at all reasonable hours, for inspection by a representative of the Department or an organisation acting on behalf of the Department.
- 8.3 If there are no inspection requirements indicated in the bidding documents and no mention of such is made in the contract, but during the contract period it is decided that inspections shall be carried out, the purchaser shall itself make the necessary arrangements, including payment arrangements with the testing authority concerned.
- 8.4 If the inspections, tests and analyses referred to in clauses 8.2 and 8.3 show the supplies to be in accordance with the contract requirements, the cost of the inspections, tests and analyses shall be defrayed by the purchaser.
- 8.5 Where the supplies or services referred to in clauses 8.2 and 8.3 do not comply with the contract requirements, irrespective of whether such supplies or services are accepted or not, the cost in connection with these inspections, tests or analyses shall be defrayed by the supplier.
- 8.6 Supplies and services which are referred to in clauses 8.2 and 8.3 and which do not comply with the contract requirements may be rejected.
- 8.7 Any contract supplies may on or after delivery be inspected, tested or analysed and may be rejected if found not to comply with the requirements of the contract. Such rejected supplies shall be held at the cost and risk of the supplier, who shall, when called upon, remove them immediately at his own cost and forthwith substitute them with supplies which do comply with the requirements of the contract. Failing such removal, the rejected supplies shall be returned at the suppliers cost and risk. Should the supplier fail to provide the substitute supplies forthwith, the purchaser may, without giving the supplier further opportunity to substitute the rejected supplies, purchase such supplies as may be necessary at the expense of the supplier.
- 8.8 The provisions of clauses 8.4 to 8.7 shall not prejudice the right of the purchaser to cancel the contract on account of a breach of the conditions thereof, or to act in terms of Clause 23 of the GCC.

9. Packing

9.1 The supplier shall provide such packing of the goods as is required to prevent their damage or deterioration during transit to their final destination, as indicated in the contract. The packing shall be sufficient to withstand, without limitation, rough handling during transit and exposure to extreme temperatures, salt and precipitation during transit, and open storage. Packing, case size and weights shall take into consideration, where appropriate, the remoteness of the goods' final destination and the absence of heavy handling facilities at all points in transit.

9.2 The packing, marking, and documentation within and outside the packages shall comply strictly with such special requirements as shall be expressly provided for in the contract, including additional requirements, if any, specified in the SCC, and in any subsequent instructions ordered by the purchaser.

10. Delivery and documents

- 10.1 Delivery of the goods shall be made by the supplier in accordance with the terms specified in the contract. The details of shipping and/or other documents to be furnished by the supplier are specified in the SCC.
- 10.2 Documents to be submitted by the supplier are specified in the SCC.

11. Insurance

11.1 The goods supplied under the contract shall be fully insured, in a freely convertible currency, against loss or damage incidental to manufacture or acquisition, transportation, storage and delivery in the manner specified in the SCC.

12. Transportation

12.1 Should a price other than an all-inclusive delivered price be required, this shall be specified in the SCC.

13. Incidental Services

- 13.1 The supplier may be required to provide any or all of the following services, including additional services (if any) specified in the SCC:
 - (a) performance or supervision of on-site assembly, and/or commissioning of the supplied goods;
 - (b) furnishing of tools required for the assembly and/or maintenance of the supplied goods;
 - (c) furnishing of a detailed operations and maintenance manual for each appropriate unit of the supplied goods;
 - (d) performance or supervision or maintenance and/or repair of the supplied goods, for a period of time agreed by the Parties, provided that this service shall not relieve the supplier of any warranty obligations under this contract; and
 - (e) training of the purchaser's personnel, at the supplier's plant and/or on-site, in assembly, start-up, operation, maintenance, and/or repair of the supplied goods.
- 13.2 Prices charged by the supplier for incidental services, if not included in the contract price for the goods, shall be agreed upon in advance by the Parties and shall not exceed the prevailing rates charged to other Parties by the supplier for similar services.

14. Spare parts

- 14.1 As specified in the SCC, the supplier may be required to provide any or all of the following materials, notifications, and information pertaining to spare parts manufactured or distributed by the supplier:
 - (a) such spare parts as the purchaser may elect to purchase from the supplier, provided that this election shall not relieve the supplier of any warranty obligations under the contract; and
 - (b) in the event of termination of production of the spare parts:
 - (i) Advance notification to the purchaser of the pending termination, in sufficient time to permit the purchaser to procure needed requirements; and
 - (ii) following such termination, furnishing at no cost to the purchaser, the blueprints, drawings, and specifications of the spare parts, if requested.

15. Warranty

15.1 The supplier warrants that the goods supplied under the contract are new, unused, of the most recent or current models, and that they incorporate all recent improvements in design and materials unless provided otherwise in the contract. The supplier further warrants that all goods supplied under this contract shall have no defect arising from design, materials, or workmanship (except when the design and/or material is required by the purchaser's specifications), or from any act or omission of the supplier, that may develop under normal use of the supplied goods in the conditions prevailing in the country of final destination.

- 15.2 This warranty shall remain valid for 12 (twelve) months after the goods, or any portion thereof, as the case may be, have been delivered to and accepted at the final destination indicated in the contract, or for 18 (eighteen) months after the date of shipment from the port or place of loading in the source country, whichever period concludes earlier, unless specified otherwise in the SCC.
- 15.3 The purchaser shall notify the supplier promptly, in writing, of any claims arising under this warranty.
- 15.4 Upon receipt of such notice, the supplier shall, within the period specified in the SCC and with all reasonable speed, repair or replace the defective goods or parts thereof, without costs to the purchaser.
- 15.5 If the supplier, having been notified, fails to remedy the defect(s) within the period specified in the SCC, the purchaser may proceed to take such remedial action as may be necessary, at the supplier's risk and expense and without prejudice to any other rights which the purchaser may have against the supplier under the contract.

16. Payment

- 16.1 The method and conditions of payment to be made to the supplier under this contract shall be specified in the SCC.
- 16.2 The supplier shall furnish the purchaser with an invoice accompanied by a copy of the delivery note and upon fulfilment of any other obligations stipulated in the contract.
- 16.3 Payments shall be made promptly by the purchaser, but in no case later than 30 (thirty) days after submission of an invoice or claim by the supplier.
- 16.4 Payment will be made in Rand unless otherwise stipulated in the SCC.

17. Prices

17.1 Prices charged by the supplier for goods delivered and services performed under the contract shall not vary from the prices tendered by the supplier in his bid, with the exception of any price adjustments authorized in the SCC or in the purchaser's request for bid validity extension, as the case may be.

18. Contract Amendments

18.1 No variation in or modification of the terms of the contract shall be made except by written amendment signed by the Parties concerned.

19. Assignment

19.1 The supplier shall not assign, in whole or in part, its obligations to perform under the contract, except with the purchaser's prior written consent.

20. Subcontracts

20.1 The supplier shall notify the purchaser in writing of all subcontracts awarded under this contract if not already specified in the bid. Such notification, in the original bid or later, shall not relieve the supplier from any liability or obligation under the contract.

21. Delays in the supplier's performance

- 21.1 Delivery of the goods and performance of services shall be made by the supplier in accordance with the time schedule prescribed by the purchaser in the contract.
- 21.2 If at any time during the performance of the contract, the supplier or its subcontractor(s) should encounter conditions impeding timely delivery of the goods and performance of services, the supplier shall promptly notify the purchaser in writing of the fact of the delay, its likely duration and its cause(s). As soon as practicable after receipt of the supplier's notice, the purchaser shall evaluate the situation and may at his or her discretion extend the supplier's time for performance, with or without the imposition of penalties, in which case the extension shall be ratified by the Parties by amendment of contract.

- 21.3 No provision in a contract shall be deemed to prohibit the obtaining of supplies or services from a national department, provincial department, or a local authority.
- 21.4 The right is reserved to procure, outside of the contract, small quantities of supplies; or to have minor essential services executed if an emergency arises, or the supplier's point of supply is not situated at or near the place where the supplies are required, or the supplier's services are not readily available.
- 21.5 Except as provided under GCC Clause 25, a delay by the supplier in the performance of its delivery obligations shall render the supplier liable to the imposition of penalties, pursuant to GCC Clause 22, unless an extension of time is agreed upon pursuant to GCC Clause 21.2 without the application of penalties.
- 21.6 Upon any delay beyond the delivery period in the case of a supplies contract, the purchaser shall, without cancelling the contract, be entitled to purchase supplies of a similar quality and up to the same quantity in
 - substitution of the goods not supplied in conformity with the contract and to return any goods delivered later at the supplier's expense and risk, or to cancel the contract and buy such goods as may be required to complete the contract and, without prejudice to his other rights, be entitled to claim damages from the supplier.

22. Penalties

22.1 Subject to GCC Clause 25, if the supplier fails to deliver any or all of the goods or to perform the services within the period(s) specified in the contract, the purchaser shall, without prejudice to its other remedies under the contract, deduct from the contract price, as a penalty, a sum calculated on the delivered price of the delayed goods or unperformed services, using the current prime interest rate, calculated for each day of the delay until actual delivery or performance. The purchaser may also consider termination of the contract pursuant to GCC Clause 23.

23. Termination for default

- 23.1 The purchaser, without prejudice to any other remedy for breach of contract, by written notice of default sent to the supplier, may terminate this contract in whole or in part:
 - (a) if the supplier fails to deliver any or all of the goods within the period(s) specified in the contract, or within any extension thereof granted by the purchaser pursuant to GCC Clause 21.2;
 - (b) if the supplier fails to perform any other obligation(s) under the contract; or
 - (c) if the supplier, in the judgment of the purchaser, has engaged in corrupt or fraudulent practices in competing for or in executing the contract.
- 23.2 In the event the purchaser terminates the contract in whole or in part, the purchaser may procure, upon such terms and in such manner as it deems appropriate, goods, works or services similar to those undelivered, and the supplier shall be liable to the purchaser for any excess costs for such similar goods, works or services. However, the supplier shall continue performance of the contract to the extent not terminated.
- 23.3 Where the purchaser terminates the contract in whole or in part, the purchaser may decide to impose a restriction penalty on the supplier by prohibiting such supplier from doing business with the public sector for a period not exceeding 10 years.
- 23.4 If a purchaser intends imposing a restriction on a supplier or any person associated with the supplier, the supplier will be allowed a time period of not more than 14 (fourteen) days to provide reasons why the envisaged restriction should not be imposed. Should the supplier fail to respond within the stipulated 14 (fourteen) days the purchaser may regard the intended penalty as not objected against and may impose it on the supplier.
- 23.5 Any restriction imposed on any person by the Accounting Officer/Authority will, at the discretion of the Accounting Officer/Authority, also be applicable to any other enterprise or any partner, manager, director or other person who wholly or partly exercises or exercised or may exercise control over the enterprise of the first-mentioned person, and with which enterprise or person the first-mentioned person is or was, in the opinion of the Accounting Officer/Authority, actively associated.

- 23.6 If a restriction is imposed, the purchaser must, within 5 (five) working days of such imposition, furnish the National Treasury with the following information:
 - (i) the name and address of the supplier and/or person restricted by the purchaser;
 - (ii) the date of commencement of the restriction;
 - (iii) the period of restriction; and
 - (iv) the reasons for the restriction.

These details will be loaded in the National Treasury's central database of suppliers or persons prohibited from doing business with the public sector.

23.7 If a court of law convicts a person of an offence as contemplated in sections 12 or 13 of the Prevention and Combating of Corrupt Activities Act, Act 12 of 2004, the court may also rule that such person's name be endorsed on the Register for Tender Defaulters. When a person's name has been endorsed on the Register, the person will be prohibited from doing business with the public sector for a period of not less than five years and not more than 10 years. The National Treasury is empowered to determine the period of restriction, and each case will be dealt with on its own merits. According to section 32 of the Act the Register must be open to the public. The Register can be perused on the National Treasury website.

24. Anti-dumping and countervailing duties and rights

24.1 When, after the date of bid, provisional payments are required, or anti-dumping or countervailing duties are imposed, or the amount of a provisional payment or anti-dumping or countervailing right is increased in respect of any dumped or subsidised import, the State is not liable for any amount so required or imposed, or for the amount of any such increase. When, after the said date, such a provisional payment is no longer required or any such anti-dumping or countervailing right is abolished, or where the amount of such provisional payment or any such right is reduced, any such favourable difference shall, on demand, be paid forthwith by the contractor to the State, or the State may deduct such amounts from moneys (if any) which may otherwise be due to the contractor in regard to supplies or services which he or she delivered or rendered, or is to deliver or render in terms of the contract or any other contract or any other amount which may be due to him or her.

25. Force majeure

- 25.1 Notwithstanding the provisions of GCC Clauses 22 and 23, the supplier shall not be liable for forfeiture of its performance security, damages, or termination for default if, and to the extent that, his delay in performance or other failure to perform his obligations under the contract is the result of an event of force majeure.
- 25.2 If a force majeure situation arises, the supplier shall notify the purchaser promptly, in writing, of such condition and the cause thereof. Unless otherwise directed by the purchaser in writing, the supplier shall continue to perform its obligations under the contract as far as is reasonably practical, and shall seek all reasonable alternative means for performance not prevented by the force majeure event.

26. Termination for insolvency

26.1 The purchaser may at any time terminate the contract by giving written notice to the supplier if the supplier becomes bankrupt or otherwise insolvent. In this event, termination will be without compensation to the supplier, provided that such termination will not prejudice or affect any right of action or remedy which has accrued or will accrue thereafter to the purchaser.

27. Settlement of Disputes

- 27.1 If any dispute or difference of any kind whatsoever arises between the purchaser and the supplier in connection with or arising out of the contract, the Parties shall make every effort to resolve such dispute or difference amicably, by mutual consultation.
- 27.2 If, after 30 (thirty) days, the Parties have failed to resolve their dispute or difference by such mutual consultation, then either the purchaser or the supplier may give notice to the other party of his intention to commence with mediation. No mediation in respect of this matter may be commenced unless such notice is given to the other party.
- 27.3 Should it not be possible to settle a dispute by means of mediation, it may be settled in a South African court of law.

- 27.4 Mediation proceedings shall be conducted in accordance with the rules of procedure specified in the SCC.
- 27.5 Notwithstanding any reference to mediation and/or court proceedings herein.
 - (a) the Parties shall continue to perform their respective obligations under the contract unless they otherwise agree; and
 - (b) the purchaser shall pay the supplier any monies due to the supplier.

28. Limitation of Liability

- 28.1 Except in cases of criminal negligence or wilful misconduct, and in the case of infringement pursuant to Clause 6:
 - (a) the supplier shall not be liable to the purchaser, whether in contract, tort, or otherwise, for any indirect or consequential loss or damage, loss of use, loss of production, or loss of profits or interest costs, provided that this exclusion shall not apply to any obligation of the supplier to pay penalties and/or damages to the purchaser; and
 - (b) the aggregate liability of the supplier to the purchaser, whether under the contract, in tort or otherwise, shall not exceed the total contract price, provided that this limitation shall not apply to the cost of repairing or replacing defective equipment.

29. Governing language

29.1 The contract shall be written in English. All correspondence and other documents pertaining to the contract that is exchanged by the Parties shall also be written in English.

30. Applicable Law

30.1 The contract shall be interpreted in accordance with South African laws, unless otherwise specified in the SCC.

31. Notices

- 31.1 Every written acceptance of a bid shall be posted to the supplier concerned by registered or certified mail, and any other notice to him shall be posted by ordinary mail, to the address furnished in his bid or to the address notified later by him in writing; and such posting shall be deemed to be proper service of such notice.
- 31.2 The time mentioned in the contract documents for performing any act after such aforesaid notice has been given, shall be reckoned from the date of posting of such notice.

32. Taxes and Duties

- 32.1 A foreign supplier shall be entirely responsible for all taxes, stamp duties, licence fees, and other such levies imposed outside the purchaser's country.
- 32.2 A local supplier shall be entirely responsible for all taxes, duties, licence fees, etc., incurred until delivery of the contracted goods to the purchaser.
- 32.3 No contract shall be concluded with any bidder whose tax matters are not in order. Prior to the award of a bid the Department must be in possession of a tax clearance certificate submitted by the bidder. This certificate must be an original issued by the South African Revenue Services.

33. National Industrial Participation (NIP) Programme

33.1 The NIP Programme administered by the Department of Trade and Industry shall be applicable to all contracts that are subject to the NIP obligation.

34 Prohibition of Restrictive practices

34.1 In terms of section 4 (1) (b) (iii) of the Competition Act, Act 89 of 1998, as amended, an agreement between or concerted practice by firms, or a decision by an association of firms, is prohibited if it is between Parties in a horizontal relationship and if a bidder(s) is/are or a contractor(s) was/were involved in collusive bidding (or bid rigging).

- 34.2 If a bidder(s) or contractor(s), based on reasonable grounds or evidence obtained by the purchaser, has/have engaged in the restrictive practice referred to above, the purchaser may refer the matter to the Competition Commission for investigation and possible imposition of administrative penalties as contemplated in the Competition Act, Act 89 of 1998.
- 34.3 If a bidder(s) or contractor(s) has/have been found guilty by the Competition Commission of the restrictive practice referred to above, the purchaser may, in addition and without prejudice to any other remedy provided for, invalidate the bid(s) for such item(s) offered, and/or terminate the contract in whole or part, and/or restrict the bidder(s) or contractor(s) from conducting business with the public sector for a period not exceeding 10 (ten) years and/or claim damages from the bidder(s) or contractor(s) concerned.

C.8 ANNEXURES

Letterhead of supplier's Insurance Broker

Annexure A – Pro Forma Insurance Broker's Warranty

Date	
CCT City Manager Civic Centre 12 Hertzog Boulevard Cape Town 8000	
Dear Sir	
TENDER NO.:	2023/24
TENDER DESCRIPTIO	N:
NAME OF SUPPLIER: _	
contract have been issuinterests of the CCT with	ereby confirm and warrant that all the insurances required in terms of the abovementioned used and/or in the case of blanket/umbrella policies, have been endorsed to reflect the h regard to the abovementioned contract, and that all the insurances and endorsements, see with the requirements of the contract.
I furthermore confirm that	at all premiums in the above regard have been paid.
Yours faithfully	
Signed:	

_____ (Supplier's Insurance Broker)

For:

Annexure B – Monthly Project Labour Report

ANNEX 1

CITY OF CAPE TOWN MONTHLY PROJECT LABOUR REPORT



Instructions for completing and submitting forms

Genera

- 1 The Monthly Project Labour Reports must be completed in full, using typed, proper case characters; alternatively, should a computer not be available, handwritten in black ink.
- 2 Incomplete / incorrect / illegible forms will not be accepted.
- 3 Any conditions relating to targeted labour stipulated in the Contract (in the case of contracted out services or works) shall apply to the completion and submission of these forms.
- 4 This document is available in Microsoft Excel format upon request from the City's EPWP office, tel 021 400 9406, email EPWPLR@capetown.gov.za.

Project Details

- 5 If a field is not applicable insert the letters: NA
- 6 Only the Project Number supplied by the Corporate EPWP Office must be inserted. The Project Number can be obtained from the Coordinator or Project Manager or from the e-mail address in point 4 above.
- 7 On completion of the contract or works project the anticipated end date must be updated to reflect the actual end date.

Beneficiary Details and Work Information

8 Care must be taken to ensure that beneficiary details correspond accurately with the beneficiary's ID document.

- 9 A new beneficiary is one in respect of which a new employment contract is signed in the current month. A certied ID copy must accompany this labour report on submission.
- 10 Was the beneficiary sourced from the City's job seeker database?
- 11 The contract end date as stated in the beneficiary's employment contract.
- 12 Where a beneficiary has not worked in a particular month, the beneficiary's name shall not be reflected on this form at all for the month in question.
- 13 Training will be recorded separately from normal working days and together shall not exceed the maximum of 23 days per month
- 14 Workers earning more than the maximum daily rate (currently R450 excluding any benefits) shall not be reflected on this form at all.

Submission of Forms

- 15 Signed hardcopy forms must be scanned and submitted to the City's project manager in electronic (.pdf) format, together with the completed form in Microsoft Excel format.
- 16 Scanned copies of all applicable supporting documentation must be submitted along with each monthly project labour report. Copies of employment contracts and ID documents are only required in respect of new beneficiaries.
- 17 If a computer is not available hardcopy forms and supporting documentation will be accepted.

PROJECT DETAILS

Numbers in cells below e.g (6) refer to the relevant instruction above for completing and submitting forms

CONTRAC	CT OR WO	(6)							EPWP SUPPLIED PROJECT NUMBER: (6)															
DIRECTORATE:				DEPARTMENT:																				
CONTRACTOR OR VENDOR NAME:					CONTRACTOR OR VENDOR E-MAIL ADDRESS:																			
CONTRACTOR OR VENDOR CONTACT PERSON:									NTRACTOR . NUMBER:			CELL WORK							\Box		\Box			
PROJECT	LABOUR	REPORT C	URRENT I	MONTH (m:	ark with "X")																		
JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	YEAR												_
																				—	—	_	_	_
ACTUAL S	START DA	TE (yyyy/mr	m/dd)					ANTICIPATED				TED / AC	TUAL I	ND [DATE	(уууу	//mm/d	id)			(7)			
]		,																
TOTAL PE	ROJECT E	XPENDITUE	RE / VALUE	OF WOR	K DONE TO)-DATE (IN	ICLUDING	ALL COST	S, BUT EX	CLUDING	VAT)													
R				7		['		·		,					Ī									

MONTHLY PROJECT LABOUR REPORT



BENEFICIARY DETAILS AND WORK INFORMATION

	CONTRACT OR WORKS				Year	Month]		Sheet		1	
	PROJECT NUMBER:]	1	of		
	(8)	(8)	(8)	(9)			(10)		(11)	(12)	(13)	(14)
No.	First name	Surname	ID number	New Beneficiary (Y/N)	Gender (M/F)	Disabled (Y/N)	Job seeker database (Y/N)	Contract start date (DDMMYY)	Contract end date (DDMMYY)	No. days worked this month (excl. training)	Training days	Rate of pay per day (R – c)
1												
2												
3												
4												
5												
6												
7												
8												
9												
10												
11												
12												
13												
14												
15												
16												
17												
18												
19												
20												
				•	•			•	•	0	C) R -
	Declared by Contractor or					Signature						
Vendor to be true and correct:		Date				oignature						
Rec	ceived by Employer's Agent /	Name				Signatura						
Representative		Date				Signature						

Annexure C - Pro Forma Performance Security/ Guarantee

GUARANTEE PERFORMANCE SECURITY

GUARANTOR DETAILS AND DEFINITIONS

"Guarantor" means:
Physical address of Guarantor:
"Supplier" means:
"Contract Sum" means: The accepted tender amount (INCLUSIVE OF VAT) of R
Amount in words:
"Guaranteed Sum" means: The maximum amount of R
Amount in words:
"Contract" means: The agreement made in terms of the Form of Offer and Acceptance for tender noand sucl

"Contract" means: The agreement made in terms of the Form of Offer and Acceptance for tender no ...and such amendments or additions to the contract as may be agreed in writing between the Parties.

PERFORMANCE GUARANTEE

- 1. The Guarantor's liability shall be limited to the amount of the Guaranteed Sum.
- 2. The Guarantor's period of liability shall be from and including the date of issue of this Guarantee/Performance Security up to and including the termination of the Contract or the date of payment in full of the Guaranteed Sum, whichever occurs first.
- 3. The Guarantor hereby acknowledges that:
 - 3.1 any reference in this Guarantee/Performance to "Contract" is made for the purpose of convenience and shall not be construed as any intention whatsoever to create an accessory obligation or any intention whatsoever to create a suretyship;
 - 3.2 Its obligation under this Guarantee/Performance Security is restricted to the payment of money.
- 4. Subject to the Guarantor's maximum liability referred to in 1, the Guarantor hereby undertakes to pay the CCT the sum due and payable upon receipt of the documents identified in 4.1 to 4.2:
 - 4.1 A copy of a first written demand issued by the CCT to the Supplier stating that payment of a sum which is due and payable has not been made by the Supplier in terms of the Contract and failing such payment within seven (7) calendar days, the CCT intends to call upon the Guarantor to make payment in terms of 4.2;
 - 4.2 A first written demand issued by the CCT to the Guarantor at the Guarantor's physical address with a copy to the Supplier stating that a period of seven (7) days has elapsed since the first written demand in terms of 4.1 and the sum has still not been paid.
- 5. Subject to the Guarantor's maximum liability referred to in 1, the Guarantor undertakes to pay to the CCT the Guaranteed Sum or the full outstanding balance upon receipt of a first written demand from the CCT to the Guarantor at the Guarantor's physical address calling up this Guarantee / Performance Security, such demand stating that:
 - 5.1 The Contract has been terminated due to the Supplier's default and that this Guarantee/Performance Security is called up in terms of 5; or
 - 5.2 a provisional or final sequestration or liquidation court order has been granted against the Supplier and that the Guarantee/Performance Guarantee is called up in terms of 5; and

- 5.3 The aforesaid written demand is accompanied by a copy of the notice of termination and/or the provisional/final sequestration and/or the provisional liquidation court order.
- 6. It is recorded that the aggregate amount of payments required to be made by the Guarantor in terms of 4 and 5 shall not exceed the Guarantor's maximum liability in terms of 1.
- 7. Where the Guarantor has made payment in terms of 5, the CCT shall upon the termination date of the Contract, submit an expense account to the Guarantor showing how all monies received in terms of this Guarantee/Performance Security have been expended and shall refund to the Guarantor any resulting surplus. All monies refunded to the Guarantor in terms of this Guarantee/Performance Security shall bear interest at the prime overdraft rate of the CCT's bank compounded monthly and calculated from the date payment was made by the Guarantor to the CCT until the date of refund.
- 8. Payment by the Guarantor in terms of 4 or 5 shall be made within seven (7) calendar days upon receipt of the first written demand to the Guarantor.
- 9. The CCT shall have the absolute right to arrange its affairs with the Supplier in any manner which the CCT may deem fit and the Guarantor shall not have the right to claim his release from this Guarantee /Performance Security on account of any conduct alleged to be prejudicial to the Guarantor.
- 10. The Guarantor chooses the physical address as stated above for the service of all notices for all purposes in connection herewith.
- 11. This Guarantee/Performance Security is neither negotiable nor transferable and shall expire in terms of 2, where after no claims will be considered by the Guarantor. The original of this Guarantee / Performance Security shall be returned to the Guarantor after it has expired.
- 12. This Guarantee/Performance Security, with the required demand notices in terms of 4 or 5, shall be regarded as a liquid document for the purposes of obtaining a court order.
- 13. Where this Guarantee/Performance Security is issued in the Republic of South Africa the Guarantor hereby consents in terms of Section 45 of the Magistrate's Courts Act No 32 of 1944, as amended, to the jurisdiction of the Magistrate's Court of any district having jurisdiction in terms of Section 28 of the said Act, notwithstanding that the amount of the claim may exceed the jurisdiction of the Magistrate's Court.

Nigned at
Pate
Guarantor's signatory (1)
Capacity
Guarantor's signatory (2)
Capacity
Vitness signatory (1)
Vitness signatory (2)

Annexure D - Pro Forma Advance Payment Guarantee

ADVANCE PAYMENT GUARANTEE

GUARANTOR DETAILS AND DEFINITIONS

'Guarantor" means:
Physical address of guarantor:
'Supplier" means:
'Contract Sum" means: The accepted tender amount (INCLUSIVE of VAT) of R
Amount in words:
'Contract" means: The agreement made in terms of the Form of Offer and Acceptance and such amendments or additions to the Contract as may be agreed in writing between the Parties.
'Plant and materials" means: The Plant and materials in respect of which an advance payment prior to manufacture is required, which the CCT has agreed may be subject to advance payment, such Plant and materials being listed in the Schedule of Plant and materials.
Schedule of Plant and materials" means: A list of Plant and materials which shows the value thereof to be included in the Guaranteed Advance Payment Sum.
'Guaranteed Advance Payment Sum" means: The maximum amount of R
Amount in words:

- 1. The Guarantor's liability shall be limited to the amount of the Guaranteed Advance Payment Sum.
- 2. The Guarantor's period of liability shall be from and including the date of issue of this Advance Payment Guarantee and up to and including the termination of the Contract or the date of payment in full of the Guaranteed Advance Payment Sum, whichever occurs first.
- 3. The Guarantor hereby acknowledges that:
- 3.1 any reference in this Advance Payment Guarantee to the Contract is made for the purpose of convenience and shall not be construed as any intention whatsoever to create an accessory obligation or any intention whatsoever to create a suretyship;
- 3.2 Its obligation under this Advance Payment Guarantee is restricted to the payment of money.
- 4. Subject to the Guarantor's maximum liability referred to in 1, the Guarantor hereby undertakes to pay the CCT the sum advanced to the Supplier upon receipt of the documents identified in 4.1 to 4.2:
- 4.1 A copy of a first written demand issued by the CCT to the Supplier stating that payment of a sum advanced by the CCT has not been repaid by the Supplier in terms of the Contract ("default") and failing such payment within seven (7) calendar days, the CCT intends to call upon the Guarantor to make payment in terms of 4.2;
- 4.2 A first written demand issued by the CCT to the Guarantor at the Guarantor's physical address with a copy to the Supplier stating that a period of seven (7) calendar days has elapsed since the first written demand in terms of 4.1 and the sum advanced has still not been repaid by the Supplier.
- 5. Subject to the Guarantor's maximum liability referred to in 1, the Guarantor undertakes to pay to the CCT the Guaranteed Advance Payment Sum or the full outstanding balance not repaid upon receipt of a first written demand from the CCT to the Guarantor at the Guarantor's physical address calling up this Advance Payment Guarantee, such demand stating that:
 - 5.1 the Contract has been terminated due to the Supplier's default and that this Advance Payment Guarantee is called up in terms of 5; or

- 5.2 a provisional or final sequestration or liquidation court order has been granted against the Supplier and that the Advance Payment Guarantee is called up in terms of 5; and
- 5.3 The aforesaid written demand is accompanied by a copy of the notice of termination and/or the provisional/final sequestration and/or the provisional liquidation court order.
- 6. It is recorded that the aggregate amount of payments required to be made by the Guarantor in terms of 4 and 5 shall not exceed the Guarantor's maximum liability in terms of 1.
- 7. Payment by the Guarantor in terms of 4 or 5 shall be made within seven (7) calendar days upon receipt of the first written demand to the Guarantor.
- 9. The CCT shall have the absolute right to arrange its affairs with the Supplier in any manner which the CCT may deem fit and the Guarantor shall not have the right to claim his release from this Advance Payment Guarantee on account of any conduct alleged to be prejudicial to the Guarantor.
- 10. The Guarantor chooses the physical address as stated above for the service of all notices for all purposes in connection herewith.
- 11. This Advance Payment Guarantee is neither negotiable nor transferable and shall expire in terms of 2, where after no claims will be considered by the Guarantor. The original of this Guarantee shall be returned to the Guarantor after it has expired.
- 12. This Advance Payment Guarantee, with the required demand notices in terms of 4 or 5, shall be regarded as a liquid document for the purposes of obtaining a court order.
- 13. Where this Guarantee/Performance Security is issued in the Republic of South Africa the Guarantor hereby consents in terms of Section 45 of the Magistrate's Courts Act No 32 of 1944, as amended, to the jurisdiction of the Magistrate's Court of any district having jurisdiction in terms of Section 28 of the said Act, notwithstanding that the amount of the claim may exceed the jurisdiction of the Magistrate's Court.

Signed at
Date
Guarantor's signatory (1)
Capacity
Guarantor's signatory (2)
Capacity
Witness signatory (1)
Witness signatory (2)

Approved Financial Institution as at 28 February 2023:

1.1 National Banks
ABSA Bank Limited
Firstrand Bank Limited
Investec Bank Limited
Nedbank Limited
Standard Bank of South Africa Limited

1.2 International Banks (with branches in South Africa)
Barclays Bank PLC
Citibank NA
Credit Agricole Corporate and Investment Bank
HSBC Bank PLC
JPMorgan Chase Bank
Societe Generale
Standard Chartered Bank

1.3 Insurance Companies American International Group Inc (AIG) Bryte Insurance Company Limited Coface SA **Compass Insurance Company Limited** Credit Guarantee Insurance Corporation of Africa Limited Guardrisk Insurance Company Limited Hollard Insurance Company Limited Infiniti Insurance Limited **Lombard Insurance Company Limited** Mutual and Federal Risk Financing Limited **New National Assurance Company Limited** PSG Konsult Ltd (previously Absa Insurance) Regent Insurance Company Limited Renasa Insurance Company Limited Santam Limited...]

Annexure F - Tender Returnable Documents

Schedule F.1: Contract Price Adjustment

F.1: Contract Price Adjustment and/or Rate of Exchange Variation

1. TENDER CONDITIONS

- 1.1 The Contract Price Adjustment (CPA) mechanism and/or provisions relating to Rate of Exchange (RoE) Variation, contained in this schedule is compulsory and binding on all Tenderers/Suppliers and this schedule (the parts relevant to the particular tender) must be completed by all Tenderers / Suppliers.
- 1.2 Tenderers/Suppliers are not permitted to amend, vary, alter or delete this schedule or any part thereof unless otherwise stated in this schedule.
- 1.3 Tenderers are not permitted to offer fixed and firm prices except as provided for in the Price Schedule.

2. CPA PROVISIONS SELECTION

- 2.1 The prices stipulated on the Price Schedule are subject to adjustment as set out below.
- 2.2 Tenderer to indicate the specific CPA and/or RoE provisions applicable to their bid by marking the relevant checkboxes below. Tenderers to note that the CPA and/or RoE provisions are not exclusive and multiple CPA Types can exist if the bid contains both local and foreign exchange based pricing. In such cases the CPA and/or ROE provision applies only to that particular portion of the tendered price.
- 2.3 The CPA and/or RoE provisions applicable to this tender and resulting contract are to be indicated below by checking the relevant boxes (with multiple selections only where indicated permissible):

	Indicate option	<u>CPA Type</u>	<u>Period</u>	Refer to Section
А	▼ <u>N/A</u>	FIRM PRICES as per Pricing Schedule	Annual	Pricing Schedule C.4 and Schedule F.1 (A)
		LOCAL (RSA) TENDER CONTENT:		
	_	EITHER		
В		SEIFSA Index based CPA	Monthly / Quarterly	Schedule F.1 (B)
		OR		
С	N/A	Pricelist / Quotation Based CPA	Ad-Hoc	Schedule F.1 (C)
		OR		
D		STATS SA CPI Index Based CPA	Annually	Schedule F.1 (D)
		OR/AND		
Е	N/A	Sectorial Determination 1:Contract Cleaning Sector	Annually	Schedule F.1 (E)
		OR		
E	N/A	Sectorial Determination 6: Private Security Sector	Annually	Schedule F.1 (E)
		-		
		IMPORTED GOODS AND / OR COMPONENTS (IF	APPLICAB	<u>LE</u>
F	N/A	ROE based CPA	Ad-Hoc	Schedule F.1 (F)

	•		AND (IF REQUIRED), EITHER		
G		N/A	Pricelist / Quotation based CPA	Ad-Hoc / Periodic	Schedule F.1 (G)
			OR		
Н			Overseas CPI / PPI index based CPA	Ad-Hoc / Periodic	Schedule F.1 (H)

2.4 CPA and/or RoE provisions marked as **not applicable** is not relevant and will not apply to this tender and resulting contract.

3. CONTRACT CPA APPLICATIONS AND ADMINISTRATION

- 3.1 Any claim for variation in the contract price (either CPA or RoE adjustments) must be submitted in writing:
 - i. By letter to: Director Ms Siyabulela Bashe City of Cape Town,

P O Box 655, Cape Town, 8000 or

ii. By email to: mario.carelse@capetown.gov.za

at least 14 days prior to the month upon which the adjustment would become effective in the case of prices being set in advance, and as soon as relevant indices are available and no later than 60 days after the date of delivery of goods or the completion of the project (i.e. date of issue of the Taking-Over Certificate, if applicable) in the case of adjustments being claimed retrospectively for Goods or Services. The latter case is only applicable where specifically provided for in the CPA provisions.

- 3.2 When submitting a request for CPA and/or RoE adjustment the Supplier shall indicate the Rand Value claimed for each item listed on C.4 Price Schedule, clearly indicating the item number as per C.4 Price Schedule. Percentage increases will not be considered. A mere notification of a request for CPA without stating the new price claimed for each item shall, for the purpose of this clause, not be regarded as a valid request.
- 3.3 The CCT reserves the right to request the Supplier to submit auditor's certificates or such other documentary proof as it may require in order to verify a claim for CPA or RoE adjustments. Price adjustments will not be processed until such time as the Supplier submits such auditor's certificates or other documentary proof to the CCT. Should the Supplier fail to submit the auditor's certificates or other documentary proof to the CCT within 30 days from the written request, it shall be presumed that the Supplier has abandoned his request.
- 3.4 The CCT reserves the right to withhold payment of any claim for adjustment while only provisional figures are available and until such time as the final (revised) figures are issued by the relevant authority.
- 3.5 The CCT will confirm in writing once processing of the CPA or RoE adjustments have been completed including the effective date of the adjustments.
- 3.6 Where pricelist-based and other non-index based CPA requests are investigated and found to be not reasonable and market related, the CCT reserves the right to reject such requests. Where disputes arise with respect to such rejected requests the CCT reserves the right to procure the Goods from other available Suppliers until such time as the dispute is resolved.
- 3.7 Unless indicated otherwise in the relevant schedule below, all Purchase Orders issued on or after the effective date of the adjustment shall be issued at, and the Goods or Services supplied, invoiced and paid for at the adjusted prices. The relevant adjustment will not be applied to Purchase Orders issued prior to the effective date.



Unless indicated otherwise in the relevant schedule below, the adjustment will apply to all Purchase Orders or Purchase Order lines where the delivery date is on or after the effective date of the adjustment.

F.1 (A) - FIRM PRICES

NOT APPLICABLE

OR

No Contract Price Adjustment is applicable or permitted for this contract. The prices are fixed and firm.

F.1 (B) LOCAL SOUTH AFRICAN CONTENT - SEIFSA INDICES

NOT APPLICABLE

TABLE F.1 (B).1: SEIFSA BASE MATERIAL AND LABOUR PRICES

Where Tender prices are subject to adjustment the prices quoted shall be subject to price variation based upon the SEIFSA base prices or indices for materials and labour detailed below.

For the purposes of this tender the base month shall be INSERT BASE MONTH AND YEAR

ITEM	DESCRIPTION	SEIFSA Table No:	Base Month Price / Index:
LABOUR	C3	R	
General items	C3	N	
		N	
		N	
LABOUR			

TENDERER/SUPPLIER TO NOTE:

- a) This Schedule is only applicable if the Tenderer/Supplier is the Manufacturer of the Goods
- b) A Minimum of 10% of the tendered local South African price must remain fixed.

TABLE F.1 (B). (Cont'd): SEIFSA BASE MATERIAL AND LABOUR PRICES

			Material The percentage contribution of the specific materials to the total price per item are as follows:-									
		Th		Fixed Dortion								
Item No.	Particulars of Item in C.4 Pricing Schedule	Aluminium			Steel Wire Diameter	Proportion of Item Price Attributed to	Fixed Portion of Tender Price					
	Ü	Proportion of Item Price (%)	Proportion of Item Price (%)	Proportion of Item Price (%)	Proportion of Item Price (%)	Proportion of Item Price (%)	Proportion of Item Price (%)	Proportion of Item Price (%)	(mm)	Labour Cost (%)	(Min 10%) (%)	
1												
2												
3												
4												
5						_						

F.1 (C) LOCAL SOUTH AFRICAN CONTENT - SUPPLIER/ MANUFACTURER PRICE LIST/QUOTATIONS

NOT APPLICABLE

F.1 (D) LOCAL SOUTH AFRICAN CONTENT - STATS SA CONSUMER PRICE INDEX

- 1. Applicable where the Tenderer/Suppliers has indicated their tendered prices are subject to adjustment based on changes in the Statistics South Africa (STATS SA) Consumer Price Indices.
- 2. A minimum of 10% of the tender price as per C.4 Pricing Schedule shall be fixed and free of variation for the duration of the contract.
- 3. A total of 90% of the tender price as per C.4 Pricing Schedule shall be adjusted annually in accordance with clause 5 below.
- 4. The Contract Price(s) shall remain FIRM for the first 12 calendar months from date of Commencement Date of Contract and Suppliers are not permitted to requests CPA during this period.
- 5. The Contract Price(s) will thereafter be subject to adjustment annually based on the average percentage of change over 12 months as published by STATS SA: Consumer Price Index (P0141–Table B2 – CPI headline year-on-year rates) as follows:
 - 5.1 CPA applicable from the start of the 13th month to the end of the 24th month calculated as follows:
 - a) The base month for the price adjustment being three (3) calendar months prior to Commencement Date of Contract; and
 - b) The end month shall be three (3) calendar months prior to the 12th month.
 - 5.2 CPA applicable from the start of the 25th month to end of the 36th month calculated as follows:
 - a) The base month for the price adjustment shall be three (3) calendar months prior to the 13th month; and
 - b) The end month shall be three (3) calendar months prior to 24th month.
 - 5.3 The average CPI percentage will be calculated using the base month to the end month (both included) divided by the number of months. (12 months totalled/12 to achieve the average CPI)
- 6. 6 Subject to prior approval by the CCT delegated authority, in the event of any extension of the contract period, the CPA applicable beyond month 36th of the contract will follow the same principle in determining the base month (i.e. 3 calendar months prior to 25th month) and end date (3 calendar months prior to 36th month) as outlined above.

F.1. (E) LOCAL SOUTH AFRICAN CONTENT – SECTORIAL DETERMINATION

NOT APPLICABLE

Schedule F.2: Certificate of Authority for Partnerships/ Joint Ventures/ Consortiums

This schedule is to be completed if the tender is submitted by a partnership/joint venture/ consortium.

1.		ne undersigned, are submitting this tender offer as a partnership/ joint venture/ consortium and y authorize Mr/Ms
	acting	in the capacity of Lead Partner, to sign all documents in connection with the tender offer and any act resulting from it on the partnership/joint venture/ consortium's behalf.
2.	By sig	ning this schedule the partners to the partnership/joint venture/ consortium:
	2.1	warrant that the tender submitted is in accordance with the main business and objectives of the partnership/joint venture/ consortium;
	2.2	agree that the CCT shall make all payments in terms of this Contract into the following bank account of the Lead Partner: Account Holder: Financial Institution: Branch Code: Account No.:
	2.3	agree that in the event that there is a change in the partnership/ joint venture/ consortium and/or should a dispute arise between the partnership/joint venture/ consortium partners, that the CCT shall continue to make any/all payments due and payable in terms of the Contract into the aforesaid bank account until such time as the CCT is presented with a Court Order or an original agreement (signed by each and every partner of the partnership/joint venture/ consortium) notifying the CCT of the details of the new bank account into which it is required to make payment.
	2.4	agree that they shall be jointly and severally liable to the CCT for the due and proper fulfilment by the successful tenderer/supplier of its obligations in terms of the Contract as well as any damages suffered by the CCT as a result of breach by the successful tenderer/supplier. The partnership/joint venture/ consortium partners hereby renounce the benefits of excussion and division.
	SIG	NED BY THE PARTNERS OF THE PARTNERSHIP/ JOINT VENTURE/ CONSORTIUM

SIGNED BY THE DAY	STNERS OF THE BARTNERSHIP! JOIN	UT VENTURE/ CONSORTHIM
NAME OF FIRM	RTNERS OF THE PARTNERSHIP/ JOIN ADDRESS	DULY AUTHORISED SIGNATORY
Lead partner	NDDREGO	BOLT NOTHIONIOLD STORM ON
•		Signature
		Nama
		Name
		Designation
		Signature
		Name
		Designation
		Signature
		Name
		Designation
		Signature
		Name
		Designation

Note: A copy of the Joint Venture Agreement shall be appended to List of Other Documents Attached by Tenderer Schedule.

Schedule F.3: Declaration for Procurement above R10 million

If the value of the transaction is expected to exceed R10 million (VAT included) the tenderer shall complete the following questionnaire, attach the necessary documents and sign this schedule:

		ed to prepare arridar ililar		auditing? (Please mark with X)
	YES		NO	
	(i) For the past t (ii) Since the date		enderer (if establishe	ed during the past three years) Occuments Attached by Tender
2.				al services towards the CCT or oth an 30 (thirty) days? (Please ma
	YES		NO	
	services towa	ords any municipality for r rerdue for more than 30 (th	more than three (3)	isputed commitments for municip (three) months in respect of whi
3.	mark with X)	n awarded to you by an or		ne past five (5) years? (Please
	YES		NO	
				/ material non-compliance or dispu
	Documents Attached	d by Tenderer schedule in Contract Descriptio	the same format as Contract	the particulars to List of Oth the table below: Non-compliance/dispute
		d by Tenderer schedule in	the same format as	the particulars to List of Oth the table below:
	Documents Attached	d by Tenderer schedule in	the same format as Contract	the particulars to List of Oth the table below: Non-compliance/dispute
	Documents Attached	d by Tenderer schedule in	the same format as Contract	the particulars to List of Oth the table below: Non-compliance/dispute
4.	Organ of State Will any portion of the	Contract Descriptio e goods or services be so tion of payment from the	n the same format as Contract Period urced from outside to	the particulars to List of Oth the table below: Non-compliance/dispute (if any)
4.	Organ of State Will any portion of the and whether any portion	Contract Descriptio e goods or services be so tion of payment from the	n the same format as Contract Period urced from outside to	the particulars to List of Oth the table below: Non-compliance/dispute
4.	Organ of State Will any portion of the and whether any portion (Please mark with X) YES	Contract Descriptio e goods or services be so tion of payment from the	n the same format as Contract Period urced from outside to	the particulars to List of Oth the table below: Non-compliance/dispute (if any)
4.	Organ of State Will any portion of the and whether any portion (Please mark with X)	Contract Descriptio e goods or services be so tion of payment from the	n the same format as Contract Period urced from outside to	the particulars to List of Oth the table below: Non-compliance/dispute (if any)
4.	Organ of State Will any portion of the and whether any portion (Please mark with X) YES	Contract Descriptio e goods or services be so tion of payment from the	n the same format as Contract Period urced from outside to	the particulars to List of Oth the table below: Non-compliance/dispute (if any)
4.	Organ of State Will any portion of the and whether any portion (Please mark with X) YES	Contract Descriptio e goods or services be so tion of payment from the	n the same format as Contract Period urced from outside to	the particulars to List of Oth the table below: Non-compliance/dispute (if any)
e ter	Organ of State Will any portion of the and whether any portion (Please mark with X) YES If YES, furnish particular and acknowledges the against the tenderer, the	Contract Description Geographic Contract Description English and the contract Description of payment from the contract Description of payment from the contract failure to properly and the tender being disqualified	the same format as Contract Period urced from outside to CCT is expected to NO nut in this schedule uthfully complete this, and/or (in the even	the particulars to List of Oth the table below: Non-compliance/dispute (if any)

Schedule F.4: Preference Points Claim Form In Terms Of the Preferential Procurement Regulations 2022

1. GENERAL CONDITIONS

- 1.1 The following preference point systems are applicable to invitations to tender:
 - the 80/20 system for requirements with a Rand value of up to R50 000 000 (all applicable taxes included); and

1.2 To be completed by the organ of state

80/20 preference point system will be applicable in this tender. The lowest/ highest acceptable tender will be used to determine the accurate system once tenders are received.

- 1.3 Points for this tender (even in the case of a tender for income-generating contracts) shall be awarded for:
 - (a) Price: and
 - (b) Specific Goals.

1.4 To be completed by the organ of state:

The maximum points for this tender are allocated as follows:

	POINTS
PRICE	80
SPECIFIC GOALS	20
Total points for Price and SPECIFIC GOALS	100

- 1.5 Failure on the part of a tenderer to submit proof or documentation required in terms of this tender to claim points for specific goals with the tender, will be interpreted to mean that preference points for specific goals are not claimed.
- 1.6 The organ of state reserves the right to require of a tenderer, either before a tender is adjudicated or at any time subsequently, to substantiate any claim in regard to preferences, in any manner required by the organ of state.

2. **DEFINITIONS**

The following definitions shall apply to this schedule:

- (a) "tender" means a written offer in the form determined by an organ of state in response to an invitation to provide goods or services through price quotations, competitive tendering process or any other method envisaged in legislation;
- (b) "price" means an amount of money tendered for goods or services, and includes all applicable taxes less all unconditional discounts:
- (c) "rand value" means the total estimated value of a contract in Rand, calculated at the time of bid invitation, and includes all applicable taxes;
- (d) "tender for income-generating contracts" means a written offer in the form determined by an organ of state in response to an invitation for the origination of income-generating contracts through any method envisaged in legislation that will result in a legal agreement between the organ of state and a third party that produces revenue for the organ of state, and includes, but is not limited to, leasing and disposal of assets and concession contracts, excluding direct sales and disposal of assets through public auctions; and
- (e) "The Act" means the Preferential Procurement Policy Framework Act, 2000 (Act No. 5 of 2000).

3. FORMULAE FOR PROCUREMENT OF GOODS AND SERVICES

POINTS AWARDED FOR PRICE

THE 80/20 OR 90/10 PREFERENCE POINT SYSTEMS

A maximum of 80 or 90 points is allocated for price on the following basis:

80/20 or 90/10

Or

Where

Ps = Points scored for price of tender under consideration

Pt = Price of tender under consideration Pmin = Price of lowest acceptable tender

4. FORMULAE FOR DISPOSAL OR LEASING OF STATE ASSETS AND INCOME GENERATING PROCUREMENT

POINTS AWARDED FOR PRICE

A maximum of 80 or 90 points is allocated for price on the following basis:

80/20 or 90/10

Or

Where:

Ps = Points scored for price of tender under consideration

Pt = Price of tender under consideration Pmax = Price of highest acceptable tender

5. POINTS AWARDED FOR SPECIFIC GOALS

- In terms of Regulation 4(2); 5(2); 6(2) and 7(2) of the Preferential Procurement Regulations, preference points must be awarded for specific goals stated in the tender. For the purposes of this tender the tenderer will be allocated points based on the goals stated in table 1 below as Smay be supported by proof/documentation stated in the conditions of this tender:
- 5.2 In cases where organs of state intend to use Regulation 3(2) of the Regulations, which states that, if it is unclear whether the 80/20 or 90/10 preference point system applies, an organ of state must, in the tender documents, stipulate in the case of
 - a) an invitation for tender for income-generating contracts, that either the 80/20 or 90/10 preference point system will apply and that the highest acceptable tender will be used to determine the applicable preference point system; or
 - (b) any other invitation for tender, that either the 80/20 or 90/10 preference point system will apply and that the lowest acceptable tender will be used to determine the applicable preference point system,

then the organ of state must indicate the points allocated for specific goals for both the 90/10 and 80/20 preference point system.

Table 1: Specific goals for the tender and points claimed are indicated per the table below.

(Note to organs of state: Where either the 90/10 or 80/20 preference point system is applicable, corresponding points must also be indicated as such.

Note to tenderers: The tenderer must indicate how they claim points for each preference point system.)

The specific goals	To be Completed by the Organ of State	To be Completed by the Tenderer	
allocated points in terms of this tender	Number of points Allocated (80/20 system)	Number of points claimed (80/20 system)	
Gender	5		
Race	5		
Disability	3		
Promotion of Micro and Small Enterprises	7		

DECLARATION WITH REGARD TO COMPANY/FIRM

person's conduct;

5.3	Name of company/firm
5.4	Company registration number:
5.5	TYPE OF COMPANY/ FIRM
	□ Partnership/Joint Venture / Consortium
	□ One-person business/sole propriety
	□ Close corporation
	□ Public Company
	□ Personal Liability Company
	□ (Pty) Limited
	□ Non-Profit Company
	□ State Owned Company
	[Tick applicable box]
5.6	I, the undersigned, who is duly authorised to do so on behalf of the company/firm, certify that the points claimed, based on the specific goals as advised in the tender, qualifies the company/ firm for the preference(s) shown and I acknowledge that:
	i) The information furnished is true and correct;
	 ii) The preference points claimed are in accordance with the General Conditions as indicated in paragraph 1 of this form;
	iii) In the event of a contract being awarded as a result of points claimed as shown in paragraphs 4.7 and 4.2, the Supplier may be required to furnish documentary proof to the satisfaction of the organ of state that the claims are correct;
	 iv) If the specific goals have been claimed or obtained on a fraudulent basis or any of the conditions of contract have not been fulfilled, the organ of state may, in addition to any other remedy it may
	have – (a) disqualify the person from the tendering process;
	(b) recover costs, losses or damages it has incurred or suffered as a result of that

- (c) cancel the contract and claim any damages which it has suffered as a result of having to make less favourable arrangements due to such cancellation;
 (d) recommend that the tenderer or Supplier, its shareholders and directors, or only the shareholders and directors who acted on a fraudulent basis, be restricted from
- obtaining business from any organ of state for a period not exceeding 10 years, after the audi alteram partem (hear the other side) rule has been applied; and
- (e) forward the matter for criminal prosecution, if deemed necessary.

Signature of Tenderer	Date	Name and Surname	Address

For official use.				
	SIGNATURE OF CCT OFFICIALS AT TENDER OPENING			
1.	2.	3.		

Schedule F.5: Declaration of Interest – State Employees (MBD 4 amended)

1. No bid will be accepted from:

3.12

in service of the state? YES / NO

- 1.1 persons in the service of the state¹, or
- 1.2 if the person is not a natural person, of which any director, manager or principal shareholder or stakeholder is in the service of the state, or
- 1.3 from persons, or entities of which any director, manager or principal shareholder or stakeholder, has been in the service of the City of Cape Town (CCT) during the previous twelve (12) months, or
- 1.4 from an entity who has employed a former CCT employee who was at a level of T14 of higher at the time of leaving the CCT's employ and involved in any of the CCT's bid committees for the bid submitted, if:
 - 1.4.1 the CCT employee left the CCT's employment voluntarily, during the previous twelve (12)
- 1.5 a person who was a CCT employee, or an entity that employs a CCT employee, if
 - 1.5.1 the CCT employee left the CCT's employment whilst under investigation for alleged misconduct, or
 - 1.5.2 was facing disciplinary action or potential disciplinary action by the CCT, or
 - 1.5.3 was involved in a dispute against the CCT during the previous thirty six (36) months.
- 2. Any person, having a kinship with persons in the service of the state, including a blood relationship, may make an offer or offers in terms of this invitation to bid. In view of possible allegations of favouritism, should the resulting bid, or part thereof, be awarded to persons connected with or related to persons in service of the state, it is required that the tenderer or their authorised representative declare their position in relation to the evaluating/adjudicating authority.

3.	In orde bid.	er to give effect to the above, the following questionnaire must be completed and submitted with the
	3.1	Full Name of tenderer or his or her representative:
	3.2	Identity Number:
	3.3	Position occupied in the Company (director, trustee, shareholder²):
	3.4	Company or Close Corporation Registration Number:
	3.5	Tax Reference Number:
	3.6	VAT Registration Number:
	3.7	The names of all directors / trustees / shareholders members, their individual identity numbers and state employee numbers must be indicated in <u>paragraph 4</u> below.
	3.8	Are you presently in the service of the state? YES / NO 3.8.1 If yes, furnish particulars:
	3.9	Have you been in the service of the state for the past twelve months? YES / NO 3.9.1 If yes, furnish particulars:
	3.10	Do you have any relationship (family, friend, other) with persons in the service of the state and who may be involved with the evaluation and or adjudication of this bid? YES / NO 3.10.1 If yes, furnish particulars:
	3.11	Are you, aware of any relationship (family, friend, other) between any other tenderer and any persons in the service of the state who may be involved with the evaluation and or adjudication of this bid? YES / NO 3.11.1 If yes, furnish particulars:

Are any of the company's directors, trustees, managers, principle shareholders or stakeholders

				-
		3.12.1 If yes, furnish particular	ılars:	
	3.13	Are any spouse, child or pshareholders or stakeholders 3.13.1 If yes, furnish particular.	s in service of the state? YE	
	3.14	company have any interest i bidding for this contract?	n any other related compan /ES / NO	ple shareholders, or stakeholders of this ies or business whether or not they are
	3.15	this company been in the se	rvice of the CCT in the past	rinciple shareholders, or stakeholders of twelve months? YES / NO
	3.16		he CCT, and who was invol	ne CCT at a level of T14 or higher at the ved in any of the CCT's bid committees
4.	Full de	etails of directors / trustees / m	nembers / shareholders	
		Full Name	Identity Number	State Employee Number
		ole does not sufficient to provice tender submission.	le the details of all directors	trustees / shareholders, please append
corre- taken	ct, and acl against th	knowledges that failure to pro he tenderer, the tender being	perly and truthfully complete disqualified, and/or (in the e	lule and/or attached hereto is true and this schedule may result in steps being vent that the tenderer is successful) the he CCT of any other remedies available
	name:	e tenderer (duly authorised)	Date	
		ns: "in the service of the state" me	ans to be –	
(a)	a member (i) (ii) (iii)	of – any municipal council; any provincial legislature; or the national Assembly or the n	ational Council of provinces;	
(b) (c) (d) (e)	an official an employ the meanir	of the board of directors of any mu of any municipality or municipal el ee of any national or provincial de ng of the Public Finance Managem ve member of the accounting auth	ntity; partment, national or provincial ent Act, 1999 (Act No.1 of 1999);	oublic entity or constitutional institution within

an employee of Parliament or a provincial legislature.

² Shareholder" means a person who owns shares in the company and is actively involved in the management of the company or business and exercises control over the company.

Schedule F.6: Conflict of Interest Declaration

1.	The tenderer shall declare whether it has any conflict of interest in the transaction for which the tender is submitted. (Please mark with X)				
		YES		NO	
	1.1	If yes, the ter	derer is required to set o	ut the particulars in the ta	able below:
2.		enderer shall de	clare whether it has direc	tly or through a represen	tative or intermediary promised,
	2.1	_	ent or reward to the CCT	for or in connection with	the award of this contract; or
	2.2			to any official or any on the angle of the a	other role player involved in the se mark with X)
		YES		NO	
,	Should th		process of the CCT, ple	fraudulent transactions ease contact the following the state of the st	_
cori take	rect, and a en against cellation o	cknowledges th the tenderer, th	at failure to properly and e tender being disqualifie	truthfully complete this so ed, and/or (in the event th	d/or attached hereto is true and chedule may result in steps being at the tenderer is successful) the T of any other remedies available
Prir	nature nt name: behalf of t	he tenderer (dul	y authorised)	Date	

Schedule F.7: Declaration of Tenderer's Past Supply Chain Management Practices (MBD 8)

Where the entity tendering is a partnership/joint venture/consortium, each party to the partnership/joint venture/consortium must sign a declaration in terms of the Municipal Finance Management Act, Act 56 0f 2003, and attach it to this schedule.

- 1 The tender offer of any tenderer may be rejected if that tenderer or any of its directors/members have:
 - a) abused the municipality's / municipal entity's supply chain management system or committed any fraudulent conduct in relation to such system;
 - b) been convicted for fraud or corruption during the past five years;
 - c) willfully neglected, reneged on or failed to comply with any government, municipal or other public sector contract during the past five years; or
 - d) been listed in the Register for Tender Defaulters in terms of section 29 of the Prevention and Combating of Corrupt Activities Act (No 12 of 2004) or Database of Restricted Suppliers.
- In order to give effect to the above, the following questionnaire must be completed and submitted with the bid.

Item	Question	Yes	No
2.1	Is the tenderer or any of its directors/members listed on the National Treasury's Database of Restricted Suppliers as companies or persons prohibited from doing business with the public sector?	Yes	No
	(Companies or persons who are listed on this Database were informed in writing of this restriction by the Accounting Officer/Authority of the institution that imposed the restriction after the <i>audi alteram partem</i> rule was applied).		
	The Database of Restricted Suppliers now resides on the National Treasury's website (www.treasury.gov.za) and can be accessed by clicking on its link at the bottom of the home page.		
2.1.1	If so, furnish particulars:		
2.2	Is the tenderer or any of its directors/members listed on the Register for Tender Defaulters in terms of section 29 of the Prevention and Combating of Corrupt Activities Act (No 12 of 2004) or Database of Restricted Suppliers? The Register for Tender Defaulters can be accessed on the National	Yes	No 🗌
	The Register for Tender Defaulters can be accessed on the National Treasury's website (www.treasury.gov.za) by clicking on its link at the bottom of the home page.		
2.2.1	If so, furnish particulars:		
2.3	Was the tenderer or any of its directors/members convicted by a court of law (including a court of law outside the Republic of South Africa) for fraud or corruption during the past five years?	Yes	No
2.3.1	If so, furnish particulars:		

	Item	Question	Yes	No	
	2.4	Does the tenderer or any of its directors owe any municipal rates and taxes or municipal charges to the municipality / municipal entity, or to any other municipality / municipal entity, that is in arrears for more than three months?	Yes	No	
	2.4.1	If so, furnish particulars:			
	2.5	Was any contract between the tenderer and the municipality / municipal entity or any other organ of state terminated during the past five years on account of failure to perform on or comply with the contract?	Yes	No	
	2.5.1 If so, furnish particulars:				
corre take	ect, and n again cellation	er hereby certifies that the information set out in this schedule and/or attached acknowledges that failure to properly and truthfully complete this schedule may rest the tenderer, the tender being disqualified, and/or (in the event that the tenderer of the contract,, restriction of the tenderer or the exercise by the CCT of any other	esult in s er is succ	steps be cessful) t	ing :he
Prin	nature t name: pehalf o	Date f the tenderer (duly authorised)			

Schedule F.8: Authorisation for the Deduction of Outstanding Amounts Owed to the CCT

To:	THE C	CITY MANAGER	R, City of Cape Town							
From:	(Name	e of tenderer)								
RE: A		RISATION	FOR THE DEDUCTIO	N OF O	JTSTANDING AMC	OUNTS OWED TO				
The ter	nderer:									
a)b)c)	tender of the tenderer if any municipal rates and taxes or municipal service charges owed by the tenderer (or any of its directors/members/partners) to the CCT, or to any other municipality or municipal entity, are in arrears for more than 3 (three) months; and therefore hereby agrees and authorises the CCT to deduct the full amount outstanding by the Tenderer or any of its directors/members/partners from any payment due to the tenderer; and									
	Physi	ical Business a	address(es) of the tender	er	Municipal Account number(s)	Inside the CCT municipal boundary (Yes/No)				
If there is not enough space for all the names, please attach the information to List of other documents attached by tenderer schedule in the same format:										
Dired Mem	ne of ctor / ber / tner	Identity Number	Physical residential a Director / Member /		Municipal Account number(s)	Inside the CCT municipal boundary (Yes/No)				
correct taken a	, and acagainst	cknowledges that the tenderer, the	that the information set of at failure to properly and tr e tender being disqualified estriction of the tenderer or	uthfully con , and/or (in	nplete this schedule ma the event that the tend	y result in steps being erer is successful) the				
Signatu Print na On beh	ame:	ne tenderer (dul	y authorised)	Date						

Schedule F.9: Certificate of Independent Tender Determination

I, the undersigned, in submitting this tender number 269C/2024/25 and tender description: PROFESSIONAL SERVICES FOR PROJECTS TO SUPPORT IMPLEMENTATION OF WATER STRATEGY VIA KFW GRANT - CLUSTER C in response to the tender invitation made by THE CCT, do hereby make the following statements, which I certify to be true and complete in every respect:

certify, on behalf of:(Name of tender	er) that
-------------------------	----------------	----------

- 1. I have read and I understand the contents of this Certificate;
- 2. I understand that this tender will be disqualified if this Certificate is found not to be true and complete in every respect;
- 3. I am authorised by the tenderer to sign this Certificate, and to submit this tender, on behalf of the tenderer;
- 4. Each person whose signature appears on this tender has been authorised by the tenderer to determine the terms of, and to sign, the tender on behalf of the tenderer;
- 5. For the purposes of this Certificate and this tender, I understand that the word 'competitor' shall include any individual or organisation other than the tenderer, whether or not affiliated with the tenderer, who:
 - (a) has been requested to submit a tender in response to this tender invitation;
 - (b) could potentially submit a tender in response to this tender invitation, based on their qualifications, abilities or experience; and
 - (c) provides the same goods and services as the tenderer and/or is in the same line of business as the tenderer.
- 6. The tenderer has arrived at this tender independently from and without consultation, communication, agreement or arrangement with any competitor. However, communication between partners in a joint venture or consortium¹ will not be construed as collusive price quoting.
- 7. In particular, without limiting the generality of paragraphs 5 and 6 above, there has been no consultation, communication, agreement or arrangement with any competitor regarding:
 - (a) prices;
 - (b) geographical area where product or service will be rendered (market allocation);
 - (c) methods, factors or formulas used to calculate prices;
 - (d) the intention or decision to submit or not to submit a tender;
 - (e) the submission of a tender which does not meet the specifications and conditions of the tender; or
 - (f) tendering with the intention not to win the contract.
- 8. In addition, there have been no consultations, communications, agreements or arrangements with any competitor regarding the quality, quantity, specifications and conditions or delivery particulars of the products or services to which this tender invitation relates.
- 9. The terms of this tender have not been and will not be disclosed by the tenderer, directly or indirectly, to any competitor, prior to the date and time of the official tender opening or of the awarding of the contract.
- 10. I am aware that, in addition and without prejudice to any other remedy provided to combat any restrictive practices related to tenders and contracts, tenders that are suspicious will be reported to the Competition Commission for investigation and possible imposition of administrative penalties in terms of section 59 of the Competition Act, Act 89 of 1998, and/o/r may be reported to the National Prosecuting Authority (NPA) for criminal investigation, and/or may be restricted from conducting business with the public sector for a period not exceeding 10 (ten) years in terms of the Prevention and Combating of Corrupt Activities Act, Act 12 of 2004, or any other applicable legislation.

Signature		
Print name:	Date	
On behalf of the tenderer (duly authorised)		

(1 Consortium: Joint venture or Consortium means an association of persons for the purpose of combining their expertise, property, capital, efforts, skill and knowledge in an activity for the

TENDER NO: [269C/2024/25]

execution of a contract.)

Schedule F.10: Proposed Deviations And Qualifications By Tenderer

The Tenderer should record any **proposed** deviations or qualifications they may wish to make to the tender documents in this Returnable Schedule. Alternatively, a tenderer may state such proposed deviations and qualifications in a covering letter attached to his tender and <u>reference such letter in this schedule</u>. Any proposed deviations or qualifications contained in a covering letter which is not referenced in this schedule will not be considered.

The Tenderer's attention is drawn to clause 2.3.7.2 of the Standard Conditions of Tender referenced in the Tender Data regarding the CCT's handling of material deviations and qualifications.

If no deviations or qualifications are proposed, the schedule hereunder is to be marked $\underline{\text{NIL}}$ and signed by the Tenderer.

PAGE	CLAUSE OR ITEM	PROPOSED DEVIATION OR QUALIFICATION
+		

List re	ist relevant documentation attached in Schedule F.10 below.						
Print	ature name: ehalf of the tendere	er (duly authorised)	Date				

Schedule F.11: List of Other Documents Attached By Tenderer

	Date of Document	Title of Document or Description (refer to clauses / schedules of this tender document where applicable)
1.		
2.		
3.		
4.		
5.		
6.		
7.		
8.		
9.		
10.		
11.		
12.		
13.		
14.		
15.		
16.		
17.		
Attach	additional pages if more	space is required.
Signatui Print na		Date

Schedule F.12: Record of Addenda to Tender Documents

Signature Print name:		
Print name:	Date	

On behalf of the tenderer (duly authorised)

Schedule F.13: Information to Be Provided With the Tender

The City of Cape Town considers this as a specialist appointment, so subsequently the Service Provider is expected to carry a certain amount of specialist experience directly relevant to the project. Service Provider must include substantial amount of supporting evidence (including certified copies of qualifications and certificates in returnable schedule F.13 including documents required below) and contactable reference which can be used to verify the submitted information.

The following information shall be provided with the Tender. Scoring break is provided in 2.2.1.1.5 EVALUATION CRITERIA FOR SCORING TENDER STAFF AND CAPABILITY FOR CLUSTER C.

- Note C1: Programme Manager: The required personnel to fulfil the role of Programme Manager's must be professionally registered as a PMP or more than 10 years experience, such as PM, with transversal programme management experience. The key staff 's technical expertise and experience must be relevant to Cluster C's specification in order to provide advice at a level of specialisation where such advice is recognised as that of an expert who has previously worked on projects relevant to Cluster C, as set out.
- Note C2: Continuous Improvement Advisory Expert: The required personnel must have at least an undergraduate degree in Business Management, Quality, engineering, environmental or natural sciences, or Diploma in Innovation Management. It is a requirement to have completed previous continuous improvement projects linked to experience with incorporating lean methodology in an organisation, and implementing effective capacity building programmes.
- Note C3: Asset Management Expert: The required personnel must ideally have a suitable degree in Asset Management, engineering and must be ISO 55 000/ PAS 55 competent. Verifiable postgraduate experience in infrastructure asset management and maintenance planning and optimization, with experience in implementing proactive maintenance at metros is required, including the compilation of plans to enable predictive maintenance. Experience must extend to change management in order to transition an organisation's practice from reactive to proactive maintenance.
- Note C4: Organisational Renewal Advisory and work study Expert: The required personnel must preferably have a post-graduate degree in Human Resources Management or Industrial & Organisational Psychology (competent) or Industrial Engineering. Experience in undertaking a detailed work study at either a government, municipal or parastatal organisations. Experience in reviewing the upstream and downstream partners of an organisation as well as lateral partners to create a fit for purpose organisation.
- Note C5: Organisational culture transformation expert: The required personnel must a preferably post-graduate degree in Human Resources or Industrial & organisational psychology (competent). Verifiable experience in transforming organisational culture at Departmental or organisation wide level, verifiable experience in organisational culture assessment and diagnosis, organisational culture intervention and monitoring at departmental level to bring about culture change. Verifiable experience in change management intervention at departmental/ directorate or organisation wide context.
- Note C6: Performance and talent management expert: The required personnel must preferably have a post-graduate degree in Human Resources or Industrial and organisational psychology (competent) with verifiable experience in the development and implementation of talent management strategies. Verifiable experience in organisational performance management and aligning people to organisational strategy through performance management framework and diagnose performance focus for the different layers of the business.
- **Note C7: Energy Advisory Expert:** The required personnel must have an electrical or mechanical engineering degree and must be professional registered Pr. Tech Eng or

	Pr. Eng (Elec) and must ideally be certified with SAEE/CEM/AEE or a similar internationally-recognised institute. Verifiable postgraduate experience in the design of energy optimization systems incorporating new technologies. International experience is preferable.
Note C8:	Climate Change Advisory Expert: Climate Change Advisory Expert: The required personnel must a have a Degree in natural or environmental sciences and/or in the Climate Change Field. Experience in implementing climate change adaption projects
Note C9:	(Flood Incident or management) Standards Advisory Experts: Develop internationally agreed standards that describe best practices for a variety of activities, including product manufacturing, service delivery, and environmental management. Help develop and update industry standards, such as codes of conduct, guidelines, and research refer Innovation, security , cyber security, information, digital, water and sanitation, technologies, risk management, business continuity
Signature Print name:	

On behalf of the tenderer (duly authorised)

Schedule F.13A:

Schedule 13A: (Functionality) - Demonstrated Experience of Tendering Entity

Schedule 13A: (Functionality) - Demonstrated Qualifiaction and Experience			
ENTITY DETAILS	NAME OF ENTITY: PARTNERSHIP/ CONSORTI INDIVIDUAL COMPANY that tendering [as applicable]	JV/ UM/ is	
CLUSTER EXPERT :	Name :	Local or I	nternational Entity:
Programme Manager	ID:		
Highest Qualification		Certification	
Experience Employee/Client/Company	Description	No of Years	Start and End Date
	CLUSTER EXPERT		
		Comments:	

Schedule 13A: (Fu	Schedule 13A: (Functionality) - Demonstrated Qualifiaction and Experience		
ENTITY DETAILS	NAME OF ENTITY: JV/ PARTNERSHIP/ CONSORTIUM/ INDIVIDUAL COMPANY that is tendering [as applicable]		
CLUSTER EXPERT :	Nama	l and an lat	ometicas l Entitus
Continuous Improvement Advisory Expert	Name : ID:	Local or International Entity:	
Highest Qualification		Certification	
Experience Employee/Client/Company	Description	No of Years	Start and End Date
	CLUSTER EXPERT		
	Com	ments:	

Schedule 13A: (Functionality) - Demonstrated Qualifiaction and Experience			
ENTITY DETAILS	NAME OF ENTITY: JV/ PARTNERSHIP/ CONSORTIUM/ INDIVIDUAL COMPANY that is tendering [as applicable]		
CLUSTER EXPERT :	Name :	Local or Int	ernational Entity:
Asset Management Expert	ID:		
Highest Qualification		Certification	
Experience Employee/Client/Company	Description	No of Years	Start and End Date
	CLUSTER EXPERT		
	Comi	ments:	

Schedule 13A: (Functionality) - Demonstrated Qualifiaction and Experience			
ENTITY DETAILS	NAME OF ENTITY: JV/ PARTNERSHIP/ CONSORTIUM/ INDIVIDUAL COMPANY that is tendering [as applicable]		
CLUSTER EXPERT :	Name :	l agal ar Int	tornational Entitus
Organisational Renewal Advisory and work study Expert:	ID:	Local or International Entity:	
Highest Qualification		Certification	
Experience Employee/Client/Company	Description	No of Years	Start and End Date
	CLUSTER EXPERT		_
		Comments:	

Schedule 13A: (Functionality) - Demonstrated Qualifiaction and Experience				
ENTITY DETAILS	NAME OF ENTITY: PARTNERSHIP/ CONSORT INDIVIDUAL COMPANY that tendering [as applicable]	JV/ IUM/ is		
CLUSTER EXPERT :	Name :		Local or Int	ernational Entity:
Performance and talent management expert	ID:			
Highest Qualification			Certification	
Experience Employee/Client/Company	Description		No of Years	Start and End Date
	CLUSTER EXPERT			
		Comn	nents:	

Schedule 13A: (Functionality) - Demonstrated Qualification and Experience				
ENTITY DETAILS	NAME OF ENTITY: JV PARTNERSHIP/ CONSORTIUM INDIVIDUAL COMPANY that is tendering [as applicable]			
CLUSTER EXPERT : Energy Advisory Expert	Name :	Local or Int	ernational Entity:	
Asset Management Expert	ID:			
Highest Qualification		Certification		
Experience Employee/Client/Company	Description	No of Years	Start and End Date	
	CLUSTER EXPERT			
	Со	mments:		

Schedule 13A: (Fu	ınctionality) - Demonstrated Q	ualification a	and Experience
ENTITY DETAILS	NAME OF ENTITY: JV/ PARTNERSHIP/ CONSORTIUM/ INDIVIDUAL COMPANY that is tendering [as applicable]		
CLUSTER EXPERT : Energy Advisory Expert	Name :	Local or In	ternational Entity:
Asset Management Expert	ID:		
Highest Qualification		Certification	
Experience Employee/Client/Company	Description	No of Years	Start and End Date
	CLUSTER EXPERT		

Schedule 13A: (Fu	unctionality) - Demonstrated	d Qı	ualification a	nd Experience
ENTITY DETAILS	NAME OF ENTITY: C PARTNERSHIP/ CONSORTIU INDIVIDUAL COMPANY that tendering [as applicable]	JV/ JM/ is		
CLUSTER EXPERT :	Name :		Local or Int	ernational Entity:
Climate Change Advisory Expert:	ID:			
Highest Qualification			Certification	
Experience Employee/Client/Company	Description		No of Years	Start and End Date
	CLUSTER EXPERT			
	C	omn	nents:	

Schedule 13A: (Fo	unctionality) - Demonstrated	Qualification a	nd Experience
ENTITY DETAILS	PARTNERSHIP/ CONSORTIUM	V/ M/ is	
CLUSTER EXPERT :	Name :	Local or Int	ernational Entity:
Standards Advisory Experts	ID:		
Highest Qualification		Certification	
Experience Employee/Client/Company	Description	No of Years	Start and End Date
	CLUSTER EXPERT		
	Co	omments:	ı

Schedule 13B: (Functionality) – Capability and experience of Tendering Entity

The tenderer shall insert in the spaces provided below a list of similar completed contracts awarded to it and those currently being undertaken. Each of the tendering entities relevant capability and experience statement per expert area is to be completed in the format shown below.

ENTITY DETAILS	3	PARTNERS	_ CC	ENTITY: JV/ CONSORTIUM/ MPANY that is licable]						
COMPANY NAME	E			Co. Registration Number			AUTHO SIGNA	ORISED TURE		
PROJECT EXP			REL	EVANT TO THIS T	END	ER PER	SCOPE	OF WO	RKS	S: C.1:
Project name	_	Client/ ountry	Brief Project Details and notes about main roles and responsibilities (state company responsible for project if more part of a consortium/ JV/ partnership)			Yea Invo		Proje start d		Project complet ion date

Schedule 13B: (Functionality) – Demonstrated Capability of Tendering Entity											
ENTITY DETAILS	S	PARTNERS	_ CC	ENTITY: JV/ CONSORTIUM/ DMPANY that is plicable]							
COMPANY NAM	E			Co. Registration Number				RISED TURE			
PROJECT EXP			REL	EVANT TO THIS T	ENDI	ER PER	SCOPE	OF WO	ORKS	S: C.1:	
Project name	_	Client/ ountry	not a	ef Project Details a tes about main role nd responsibilities (state company consible for project more part of a consortium/ JV/ partnership)	es S	Yea Invo	_	Project start date		Project complet ion date	

Schedule 13B:	(Funct	ionality) – D	emon	strated Capabili	ty of Tend	ering Ent	ity		
ENTITY DETAILS	S	PARTNERS	_ CO	ENTITY: JV/ CONSORTIUM/ MPANY that is licable]					
COMPANY NAM	E			Co. Registration Number		AUTHOR SIGNATI			
PROJECT EXP				EVANT TO THIS RY EXPERT	TENDER P	ER SCOF	PE OF	WORK	(S: C.2:
Project name		Client/ ountry	re (st re proj	Brief Project cails and notes out main roles and sponsibilities tate company sponsible for ect if more part a consortium/ // partnership)	Years In	volved		ject date	Project completion date

Calcadula 42Da	/F	ionalital D		tuata d. Oan ak ili	of Tow	danim n Fratita		
Scheaule 13B:	(Funct			trated Capabili ENTITY: JV/	ty of Ten	aering Entity		
ENTITY DETAILS	S	PARTNERS	HIP/ COM	CONSORTIUM/ PANY that is				
COMPANY NAM	E		Co. Registration Number			AUTHORISED SIGNATURE		
PROJECT EXP			S RELI	EVANT TO THI	S TENDE	ER PER SCOP	E OF WOF	RKS: C.3:
Project name		Client/ ountry	Brief Project Details and notes about main roles and responsibilities (state company responsible for project if more part of a consortium/ JV/ partnership)			Years Involved	Project start date	Project complet ion date

Schedule 13B:	(Funct	ionality) – D	emonstr	ated Capabili	ty of Tender	ing Entity		
ENTITY DETAILS		NAME (OF EN HIP/ C	TITY: JV/ CONSORTIUM/ ANY that is				
COMPANY NAM	E		Co. Registration Number			AUTHORI SED SIGNATU RE		
PROJECT EXF ORGANISATIO							E OF WO	RKS: C4:
Project name	Project name Client/ Country			roject Details out main role sibilities (state sible for proje of a consorti partnership	s and e company ect if more um/ JV/	Years Involved	Project start date	Project complet ion date

Schedule 13B: (Functionality) – Demonstrated Capability of Tendering Entity											
Schedule 13B:	(Funct				dering Entity						
ENTITY DETAILS	S	INDIVIDUAL	F ENTITY: JV SHIP/ CONSORTIUM - COMPANY that is as applicable]	/							
COMPANY NAM	E		Co. Registration Number	AUTHORISED SIGNATURE							
			RELEVANT TO THIS TENDER PER SCOPE OF WORKS: C5:								
Project name		Client/ ountry	Brief Project I notes about ma responsibilit company resp project if mor consortiu partners	in roles and ies (state onsible for e part of a m/ JV/	Years Involved	Project start date	Project complet ion date				

Schedule 13B:	(Funct	ionality) – D	emonstrate	d Capability of	Τe	endering Entity	/	
ENTITY DETAILS	6	PARTNERS CONSORTI	UM/ INDIVIC that is tend	DUAL				
COMPANY NAM	E		Co. Registration Number			AUTHORISED SIGNATURE		
PROJECT EXP				NT TO THIS TE	ΞN	NDER PER SC	OPE OF W	ORKS: C.6:
Project name		Client/ ountry	notes abo and res (state responsib more conso	ect Details and out main roles ponsibilities company le for project if part of a part of a partium/ JV/		Years Involved	Project start date	Project completion date

Schedule 13B:	(Functi	ionality) – D	emons	trated Capabi	ility of Ten	dering Entity		
ENTITY DETAILS	5	NAME OF PARTNERS CONSORTIU COMPANY [as applicate	HIP/ UM/ IN that is	IDIVIDUAL				
COMPANY NAMI			Co. Registration Number			AUTHORISED SIGNATURE		
PROJECT EXP ADVISORY EXI		CE DETAILS	RELEV	ANT TO THIS	TENDER F	PER SCOPE OF	WORKS: 0	2.7: ENERGY
Project name		Client/ country	notes res com	ef Project Deta s about main r sponsibilities pany respons ject if more pa consortium/ partnership	oles and (state sible for art of a JV/	Years Involved	Project start date	Project completion date

Schedule 13B:	(Funct				ability of Ten	dering Entity			
ENTITY DETAILS	s	NAME OF PARTNERS CONSORTING COMPANY [as applicated]	HIP/ UM/ that						
COMPANY NAM	E		Co. Registration Number			AUTHORISED SIGNATURE			
PROJECT EXPERIENCE DETAILS RELEVANT TO THIS TENDER PER SCOPE OF WORKS: C.8: CLIMA' CHANGE ADVISORY EXPERT									
Project name		Brief Project Details and notes about main roles and responsibilities (state company responsible for project if more part of a consortium/ JV/ partnership)			Years Involved	Project start date	Project completion date		

Schedule 13B:	(Funct	ionality) – D	emo	onstrated Cap	ability of Ten	dering Entity		
ENTITY DETAILS	S		HIP/ UM/ that	INDIVIDUAL is tendering				
COMPANY NAM	E			Co. Registration Number		AUTHORISED SIGNATURE		
PROJECT EXP				LEVANT TO T	HIS TENDER	PER SCOPE OI	WORKS:	C.9:
Project name	ne Client/ Country			Brief Project Dates about ma responsibilit company responsipect if more consortiu partners	in roles and ies (state onsible for e part of a m/ JV/	Years Involved	Project start date	Project completion date

Schedule 13B:	(Funct	ionality) – D	emon	strated Capa	bility of Ten	dering Entity		
ENTITY DETAILS	s		HIP/ C	NTITY: JV/ CONSORTIUM/ IPANY that is licable]				
COMPANY NAM	E			Co. Registration Number		AUTHORISED SIGNATURE		
PROJECT EXP	PERIEN	CE DETAILS	REL	EVANT TO TH	IS TENDER	PER SCOPE O	F WORKS:	
Project name		Client/ ountry	note r co	rief Project De es about main esponsibilitie mpany respon roject if more consortium partnersh	roles and s (state nsible for part of a / JV/	Years Involved	Project start date	Project completion date

Schedule 13B:	(Funct	ionality) – D	emonstrated Capabil	ity of Tend	ering Entity		
ENTITY DETAILS	s		SHIP/ UM/ INDIVIDUAL that is tendering				
COMPANY NAM	E		Co. Registration Number		AUTHORISED SIGNATURE		
PROJECT EXP	PERIEN	CE DETAILS	RELEVANT TO THIS	TENDER P	ER SCOPE OF	WORKS:	
Project name		Client/ ountry	Brief Project Deta notes about main r responsibilities company respons project if more pa consortium/ JV/ par	oles and (state sible for art of a	Years Involved	Project start date	Project completior date
Number of sheets	appende	d by the tende	erer to this Schedule	(If ı	nil, enter NIL).		
SIGNED ON BEH	ALF OF	TENDERER (duly authorised):				. Date:

Schedule F.14 Declaration of Undertaking of KfW Agreement:

Schedule F.14: Declaration of Undertaking of KfW Agreement

The following information shall be provided with the Tender:

Declaration of Undertaking

Reference name of the Application/Offer/Contract: ("Contract")4

To: ("Project Executing Agency")

- We recognise and accept that KfW only finances projects of the Project Executing Agency ("PEA")5 subject to its own conditions which are set out in the Funding Agreement it has entered into with the PEA. As a matter of consequence, no legal relationship exists between KfW and our company, our Joint Venture or our Subcontractors under the Contract. The PEA retains exclusive responsibility for the preparation and implementation of the Tender Process and the performance of the Contract.
- 2. We hereby certify that neither we nor any of our board members or legal representatives nor any other member of our Joint Venture including Subcontractors under the Contract are in any of the following situations:
 - 2.1) being bankrupt, wound up or ceasing our activities, having our activities administered by courts, having entered into receivership, reorganisation or being in any analogous situation;
 - 2.2) convicted by a final judgement or a final administrative decision or subject to financial sanctions by the United Nations, the European Union or Germany for involvement in a criminal organisation, money laundering, terrorist-related offences, child labour or trafficking in human beings; this criterion of exclusion is also applicable to legal Persons, whose majority of shares are held or factually controlled by natural or legal Persons which themselves are subject to such convictions or sanctions;
 - 2.3) having been convicted by a final court decision or a final administrative decision by a court, the European Union, national authorities in the Partner Country or in Germany for Sanctionable Practice in connection with a Tender Process or the performance of a Contract or for an irregularity affecting the EU's financial interests (in the event of such a conviction, the Applicant or Bidder shall attach to this Declaration of Undertaking supporting information showing that this conviction is not relevant in the context of this Contract and that adequate compliance measures have been taken in reaction);
 - 2.4) having been subject within the past five years to a Contract termination fully settled against us for significant or persistent failure to comply with our contractual obligations during such Contract performance, unless this termination was challenged and dispute resolution is still pending or has not confirmed a full settlement against us;
 - 2.5) not having fulfilled the applicable fiscal obligations with regard to the payment of taxes at the respective tax residence and in the country of origin of the PEA (contractors based in Annex 1 countries (https://www.consilium.europa.eu/de/policies/eu-list-of-non-cooperative-jurisdictions/) must submit a fully completed and legally countersigned declaration of tax conformity (Appendix1 to the

⁴ Capitalised terms used, but not otherwise defined in this Declaration of Undertaking have the meaning given to such term in KfW's "Guidelines for the Procurement of Consulting Services, Works, Plant, Goods and Non-Consulting Services in Financial Cooperation with Partner Countries".

⁵ The PEA means the purchaser, the employer, the client, as the case may be, for the procurement of Consulting Services, Works, Plant, Goods or Non-Consulting Services.

Declaration of Undertaking) in addition to the Declaration of Undertaking at the time of award of the contract/contract review. This shall become an integral part of the contract. Failure to submit may result in exclusion from the awarding procedure. For contractors based in countries not listed as Annex I countries, only the Declaration of Undertaking must be submitted, and not the declaration of tax conformity);

- 2.6) being subject to an exclusion decision of the World Bank or any other multilateral development bank and being listed on the website http://www.worldbank.org/debarr or respectively on the relevant list of any other multilateral development bank (in the event of such exclusion, the Applicant or Bidder shall attach to this Declaration of Undertaking supporting information showing that this exclusion is not relevant in the context of this Contract and that adequate compliance measures have been taken in reaction); or
- 2.7) being guilty of misrepresentation in supplying the information required as a condition of participation in the Tender.
- 3. We hereby certify that neither we, nor any of the members of our Joint Venture or any of our Subcontractors under the Contract are in any of the following situations of conflict of interest:
 - 3.1) being an affiliate controlled by the PEA or a shareholder controlling the PEA, unless the stemming conflict of interest has been brought to the attention of KfW and resolved to its satisfaction:
 - 3.2) having a business or family relationship with a PEA's staff involved in the Tender Process or the supervision of the resulting Contract, unless the stemming conflict of interest has been brought to the attention of KfW and resolved to its satisfaction;
 - 3.3) being controlled by or controlling another Applicant or Bidder, or being under common control with another Applicant or Bidder, or receiving from or granting subsidies directly or indirectly to another Applicant or Bidder, having the same legal representative as another Applicant or Bidder, maintaining direct or indirect contacts with another Applicant or Bidder which allows us to have or give access to information contained in the respective Applications or Offers, influencing them or influencing decisions of the PEA;
 - 3.4) being engaged in a Consulting Services activity, which, by its nature, may be in conflict with the assignments that we would carry out for the PEA;
 - 3.5) in the case of procurement of Works, Plant or Goods:
 - having prepared or having been associated with a Person who prepared specifications, drawings, calculations and other documentation to be used in the Tender Process of this Contract;
 - ii. having been recruited (or being proposed to be recruited) ourselves or any of our affiliates, to carry out works supervision or inspection for this Contract;
- 4. If we are a state-owned entity, and compete in a Tender Process, we certify that we have legal and financial autonomy and that we operate under commercial laws and regulations.
- 5. We undertake to bring to the attention of the PEA, which will inform KfW, any change in situation with regard to points 2 to 4 here above.
- 6. In the context of the Tender Process and performance of the corresponding Contract:
 - 6.1) neither we nor any of the members of our Joint Venture nor any of our Subcontractors under the Contract have engaged or will engage in any Sanctionable Practice during the Tender Process and in the case of being awarded a Contract will engage in any Sanctionable Practice during the performance of the Contract;
 - 6.2) neither we nor any of the members of our Joint Venture or any of our Subcontractors under the Contract shall acquire or supply any equipment nor operate in any sectors under an embargo of the United Nations, the European Union or Germany; and
 - 6.3) we commit ourselves to complying with and ensuring that our Subcontractors and major suppliers under the Contract comply with international environmental and labour standards, consistent with laws and regulations applicable in the country of implementation of the

Contract and the fundamental conventions of the International Labour Organisation⁶ (ILO) and international environmental treaties. Moreover, we shall implement environmental and social risks mitigation measures when specified in the relevant environmental and social management plans or other similar documents provided by the PEA and, in any case, implement measures to prevent sexual exploitation and abuse and gender based violence.

- 7. In the case of being awarded a Contract, we, as well as all members of our Joint Venture partners and Subcontractors under the Contract will, (i) upon request, provide information relating to the Tender Process and the performance of the Contract and (ii) permit the PEA and KfW or an agent appointed by either of them, and in the case of financing by the European Union also to European institutions having competence under European Union law, to inspect the respective accounts, records and documents, to permit on-the-spot checks and to ensure access to sites and the respective project.
- 8. In the case of being awarded a Contract, we, as well as all our Joint Venture partners and Subcontractors under the Contract undertake to preserve above mentioned records and documents in accordance with applicable law, but in any case, for at least six years from the date of fulfillment or termination of the Contract. Our financial transactions and financial statements shall be subject to auditing procedures in accordance with applicable law. Furthermore, we accept that our data (including personal data) generated in connection with the preparation and implementation of the Tender Process and the performance of the Contract are stored and processed according to the applicable law by the PEA and KfW.

Name:	In the capacity of:
Duly empowered to sign in the name an	d on behalf of ⁷ :
Signature:	Dated:

⁶ In case ILO conventions have not been fully ratified or implemented in the Employer's country the Applicant/Bidder/Contractor shall, to the satisfaction of the Employer and KfW, propose and implement appropriate measures in the spirit of the said ILO conventions with respect to a) workers grievances on working conditions and terms of employment, b) child labour, c) forced labour, d) worker's organisations and e) non-discrimination.

In the case of a JV, insert the name of the JV. The person who will sign the application, bid or proposal on behalf of the Applicant/Bidder shall attach a power of attorney from the Applicant/Bidder.

Declaration of tax conformity – binding confirmation for legal persons

Name of company

I hereby confirm with my signature that:

- 1. I am authorised to make this declaration on behalf of the above company;
- 2. the company properly pays all taxes in accordance with the tax laws of the country in which the company is domiciled;
- 3. the company is not currently nor has been in the past involved in any legal proceedings concerning the taxation of the company:
- 4. the company will duly pay taxes that may arise from the provision of contracted services:
- 5. all information and statements provided in advance are complete, accurate in terms of content and currently correct.

(Place)	(Date)	(Name of the consultant)
		(Signature(s))

Declaration of tax conformity – binding confirmation for natural persons

I hereby confirm with my signature that:

On behalf of the tenderer (duly authorised)

- 1. I make this declaration in my name/on my own account;
- 2. I duly pay taxes that I am obliged to pay under the tax law of my country of residence;
- 3. I am not currently involved in tax law court proceedings, nor have I been in the past;
- 4. I will duly pay taxes that may arise from the provision of contracted services;
- 5. I have filled in all the information and statements of this confirmation in full, accurately in terms of content and that they are up to date at this time.

(Place)	(Date)	(Name of the person)
		(Signature)
Signature Print name:		Data
riiii iiaiiie.		Date

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Schedule F.14: Appeal Application

annexure 'B'

OFFICIAL RECEIPT (Valid only if printed by official cash receipting machine)

IRISITI ESESIKWENI (Isemthethweni kuphela xa ishicilelwe ngumatshini wokukhupa irisiti osesikweni.) AMPTELIKE KWITANSIE (Geldig alleenlik indien deur amptelike kontantvangs masjien gedruk.)

GL DATA CAPTURE RECEIPT (CASHIERTO RETAIN A COPY)

	(CASHIER TO RETAIN A COPY)	
		RECEIPT NO:
SAP GL:		DATE:
8 1 0 1 0 0		
PROFIT CENTRE: 1 3 0 5 0 0 0 1		
NAME/COMPANY NAME:		
AMOUNT:	0 0 - 0 0	
SERVICE DEPARTMENT DET	AILS-	
DEPARTMENT: LEGAL SERV	ICES: APPEALS UNIT	
CONTACT PERSON: CHARL	ENE CEBEKHULU / MELANIE CLOET	ΓE
PHONE NO: 021 400 2503 / 02	1 400 3788	
OFFICIAL RECEIPT (Valid only if printed by official cash receipting machine)	IRISITI ESESIKWENI (Isemthethweni kuphela xa ishicilelwe ngumatshini wokukhupa irisiti osesikweni.)	AMPTELIKE KWITANSIE (Geldig alleenlik indien deur amptelike kontantvangs masjien gedruk.)
	GL DATA CAPTURE RECEIPT (CASHIERTO RETAIN A COPY)	RECEIPT NO:
		DATE:
SAP GL: 8 1 0 1 0 0		DATE.
PROFIT CENTRE:		
NAME/COMPANY NAME:		
AMOUNT:		
R 3		
SERVICE DEPARTMENT DET		
DEPARTMENT: LEGAL SERV	ICES: APPEALS UNIT	
CONTACT PERSON: CHARLI	ENE CEBEKHULU / MELANIE CLOET	ΓE
PHONE NO: 021 400 2503 / 02	1 400 3788	
CIVIC CENTRE IZIKO LOLUNTU 12 HERTZOG BOULEVARD CAPE TOWN : www.capetown.gov.za		

Making progress possible. Together.

City of Cape Town XYZ



DATE

Version History	SUMMARY OF CHANGES	CREATED / CHANGED BY	DATE
V0.1	Draft		

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1. BACKGROUND

1.1 Scope

2. ROLES AND RESPONSIBILITIES

2.1 Supplier Name

The various resources role and responsibilities must align to address the identified issues and the deliverable outcomes as stated in the background

Resource Name	Resource Number	Link to Tender
Programme Manager	1	Note C1
Continuous Improvement Advisory Expert	1	Note C2
Asset Management Expert	1	Note C3
Organisational Renewal Advisory and work study Expert	1	Note C4
Organisational culture transformation expert	1	Note C5
Performance and talent management expert	1	Note C6
Energy Advisory Expert	1	Note C7
Climate Change Advisory Expert:	1	Note C8
Standards Advisory Experts	1	Note C9

3. DELIVERABLES

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4. CRITICAL SUCCESS FACTORS

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5. RISKS			
o. Riono			
6. TIMEFRAMES			
7. GENERAL			
8. APPROVAL			
			d. Any additional changes ne normal change control
Name	Role	 Date	Signature
Name Name	Role	Date Date	Signature