

#### **Independent Communications Authority of South Africa**

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# APPOINTMENT OF SERVICE PROVIDER FOR RISK AND COMPLIANCE MANAGEMENT SYSTEMS WITH A MAINTENANCE AND SUPPORT AGREEMENT OF 5 YEARS

#### 1. Background and Scope of work

ICASA's current risk and compliance system contract ended in March 2020. It is against this background that ICASA Risk Management and Compliance unit seeks to procure an automated, integrated Risk and Compliance Management software solutions.

The Integrated software should include the following outputs:

- ✓ Enterprise Risk Management (ERM) and compliance software solution (onsite) to support the documenting, tracking, measurement, management, and reporting of enterprise and compliance risks.
- ✓ Provide handover training and adhoc training thereafter on the use of the software and licenses for the following.

RISK MANAGEMENT SYSTEM	NUMBER
	OF
	PEOPLE
Full licenses for Risk Management (Risk Management staff)	5
License to update (12 Risk Champions, 9 Regional Managers and	31
10 Executives)	
License for the following:	70

-View all risks and actions allocated to the user (Senior Managers,	
managers and D1 specialist)	

COMPLIANCE MANAGEMENT SYSTEM	NUMBER OF PEOPLE
Full licenses for Compliance Management (Compliance Management staff)	5
Act owners require licenses to capture and update relevant legislations	12

- ✓ The supplied risk and compliance software must be the latest version on the general release.
- ✓ Any software vulnerabilities identified by ICASA need to be addressed by the service provider within agreed timelines.
- ✓ The proposed system must integrate into active directory for user authentication.
- ✓ The application should be a web-based software for all licensed users and provide access for specialists from D1 and above in ICASA to do the following:
  - o Capturing and updating of risks.
  - o Rating of risks.
  - o Capturing and updating of controls.
  - Capturing action plans against identified risks, audit findings, incidents etc.
  - o Update progress on action plans.
  - o View all risks and actions allocated to the user.
- ✓ Risk Dashboard for management and risk champions to view.
- ✓ Provide compliance task management.
- ✓ Provide compliance dashboards and reporting for management and risk champions.
- ✓ Identify, analyse, monitor and treat existing and potential compliance-related risks across ICASA.
- ✓ Upload 40 legislations as part of ICASA compliance Universe including the relevant requirements. The list of legislations will be provided by ICASA.
- ✓ Issue quarterly law monitors to update Act owners on new legislation and changes.

# 2. Period of assignment

5 years

# 3. Briefing Session

There will be a compulsory virtual briefing session before the closing date. The briefing session will be done via Microsoft Teams.

# 4. Payment Schedule

The bidders are required to indicate payment schedule for the period of 5 years per financial year.

Activity	Year 1	Year 2	Year 3	Year 4	Year 5
1.	Installation of	Licences	Licences and	Licences and	Licences
	the systems to	and	Technical	Technical	and
	ICASA	Technical	support	support	Technical
	platform	support			support
2.	Provision of	Maintenance	Maintenance	Maintenance	Maintenance
	licensing	support	and	and	and
			Technical	Technical	Technical
			support	support	support
3.	Maintenance	-	-	-	-
	and Technical				
	support				
4	Training of	-	-	-	-
	staff (123) in				
	three sessions				
	of 4hrs each(				
	Risk,				
	Champions,				
	Act owners				
	and				
	users(Refer to				
	table in page				
	182)				
Total					
payment	R000	R000	R000	R000	R000
per					
annum					

#### 5. Bid evaluation

#### The bid will be evaluated in four (4) phases as outlined below:

**Phase 1:** Administrative Compliance

**Phase 2:** Functional evaluation (Only the top 5 bidders who meet the cut-off score of 70% out of 100 for functionality will be considered further for live demonstration of the systems.)

**Phase 3:** Live demonstration virtually on MS Teams (the bidders who meet cut-off score of 30 out of 40 on live demonstration will be evaluated further for price and BBBEE evaluation)

**Phase 4:** Price and Specific Goals Evaluation

#### **Phase 2: Functional evaluation**

Functional evaluation of the bid will be done in terms of the criteria as stated in the table below. Bidders should take note of the Criterion, Weighting & Scoring when responding to this bid.

No	Functionality Evaluation Criteria	Weights
1.	Phase 1: Bidder's experience  1) How long has the bidder been offering risk and compliance softwares? (The bidder must provide business profile)	
	<ul> <li>More than 10 years' experience = 5 points</li> <li>□ 8-9 years' experience. (4)</li> <li>□ 5 to 7 years' experience. (3)</li> <li>□ 3 to 4 years' experience. (2)</li> <li>□ 0 to 2 years' experience. (1)</li> </ul>	20

2.	Key Personnel Expertise (Bidder must provide CVs for two personnel who worked in providing IT support functions on either Governance, Risk or Compliance)  More than 5 years' experience in providing IT support (5)  Four years' experience (4)  Three years' experience (3)  Two years' experience (2)  One year experience and lower (1)	40
3	Key Personnel Qualifications (Bidder must provide qualifications in IT (attached certified copies by the commissioner of Oaths not older than 6 months) for two personnel with relevant IT qualifications   IT (3-year diploma/degree and above (5)  No IT (3-year diploma/degree and above (1)	40
	TOTAL FOR FUNCTIONAL PRE-QUALIFICATION CRITERIA. Grand Total: 100 Minimum cut-off point: 70	100

Only the top 5 bidders who meet the cut-off score of 70% out of 100 for functionality will be considered further for live demonstration of the systems.

**Phase 3: Live Demonstration** 

Demonstration of the system as per the requirements indicated	
in Annexure B.	
A total of 40 points are allocated for live demonstration.	
Only bidders who passed the cut-off of more than 30 /40 in	40
Phase 3 will be evaluated further for price and preferential	
points.	

TOTAL FOR FUNCTIONAL PRE-QUALIFICATION CRITERIA.	
Grand Total: 40	40
Minimum cut-off point: 30	

#### **ANNEXURE B**

Please note successful bidders in Phase 2 of the functionality will further be evaluated on live demonstration of the systems virtually (this will include user interface)

# **RISK MANAGEMENT MODULE**

This section evaluates the company's ability to support ICASA with its Risk Management.

Manageme	III.	
MODULE	HOW DOES THE SYSTEM HELP WITH THE FOLLOWING RISK ACTIVITIES?	POINTS
	•Generates a comprehensive risk register at all levels of the organisation incorporating Key Risk Indicators, Risk Appetite, Capacity and Threshold levels. The system must also have the functionality to control self-assessments.	1
	Allows for voting on categories of risks	2
Risk	<ul> <li>Escalation function from all levels not limited to the following:         <ul> <li>Non-achievement of deadlines</li> <li>Risk above acceptable tolerance.</li> </ul> </li> </ul>	1
Management Module	<ul> <li>Provides an Organisation-wide view of the risk universe at business unit and processes levels.</li> </ul>	1
Capabilities	<ul> <li>Provides various assessment methods including but not limited to surveys and workshops</li> </ul>	2
	<ul> <li>Provides standardised Risk Management templates for risk monitoring and reporting.</li> </ul>	1
	•Enables the effective implementation of the Risk Management Framework with functionality to manage, monitor and track risks at all levels.	1
	•Includes an Incident and Near-miss register	1
	<ul> <li>Capture the identified risks, action plans, assessment and monitoring reports with flexible filter options.</li> </ul>	1
	<ul> <li>Allows the controls to be captured at every level of risks identified and linked to risks and contributing factors and allow for rating of controls.</li> </ul>	1
	<ul> <li>Provides proactive monitoring, including status tracking, automated reminders on due/overdue action plans and progress updates.</li> </ul>	1
	<ul> <li>Holds a risk library for all users to access and for administrators to modify</li> </ul>	1
	<ul> <li>Able to capture/import/export existing risk register (to excel or word documents.</li> </ul>	1
	<ul> <li>Links risks to objectives/outcome identified in the Strategic Plan and Annual Plan.</li> </ul>	1

MODULE	HOW DOES THE SYSTEM HELP WITH THE FOLLOWING RISK ACTIVITIES?	POINTS
	•Allows capturing and management of contributing factors (root causes) for each risk	1
	Provides a risk dashboard for monitoring of risks.	1
	Provides a Combined Assurance model.	1
	Contain user audit trails to monitor the activity of users.	1
TOTAL		20

# **COMPLIANCE MANAGEMENT MODULE**

This section evaluates the company's ability to support ICASA with its Compliance Management.

Compilar	nce Management.	
MODULE	HOW DOES THE SYSTEM HELP WITH THE FOLLOWING COMPLIANCE ACTIVITIES?	PONTS
	•Incident reporting on new compliance risks identified.	1
Compliance	<ul> <li>Escalation function from all levels not limited to the following:         <ul> <li>Non-achievement of deadlines;</li> <li>Risk above acceptable tolerance;</li> </ul> </li> </ul>	2
Module Capabilities	<ul> <li>Provides an organisation-wide view of the compliance universe.</li> </ul>	3
	•Enables the effective implementation of the compliance Management Framework with functionality to manage, monitor and track compliance risks at all levels including Control Self Assessments.	1
	• Captures compliance identification, assessment and monitoring reports with flexible filter options.	2
	•Allows the controls to be captured at every level, including the contributing factors and allow for rating of controls.	3
	<ul> <li>Provides proactive monitoring, including status tracking, automated reminders and progress updates.</li> </ul>	1
	<ul> <li>Able to hold a library for all users to access and administrators to modify.</li> </ul>	1
	<ul> <li>Able to capture/import/export existing compliance register, Compliance Risk Management Plan from excel or CSV files.</li> </ul>	1
	•Allows capturing and management of contributing factors (root causes) for each compliance activity.	1
	<ul> <li>Provides a compliance dashboard for monitoring of compliance risks by management.</li> </ul>	1
	<ul> <li>Provides for compliance requirements, obligations responsibility maps.</li> </ul>	1
	<ul> <li>Enables capturing of compliance Key Risk Indicators, provide a checklist, compliance risk profile etc.</li> </ul>	1

MODULE	HOW DOES THE SYSTEM HELP WITH THE FOLLOWING COMPLIANCE ACTIVITIES?	PONTS
	Contain user audit trails to monitor the activity of users.	1
TOTAL		20

#### **Subtotal points**

Total	Risk	20
	Compliance	20
Subtotal		40

<sup>\*</sup>The bidder will receive the total score if they are able to demonstrate ability of the system to provide the function.

### **Phase 4: Price and Specific Goals Evaluation**

Bidders who comply with the requirements of this bid will be evaluated according to the preference point scoring system as determined in the Preferential Procurement Regulations, 2022 pertaining to the Preferential Procurement Policy Framework Act, Act No 5 of 2000.

The maximum points for this bid are allocated as follows:

No	Category	Weight
A.	Price	80
B.	Specific goals	20
	TOTAL	100

<sup>\*</sup>The bidder will receive the score of zero (0), when they can't fully demonstrate ability of the system to provide the function.