



SOC LIMITED

(Reg. No. 1992/006368/30)

Incorporated by Act No 116 of 1992

ALEXKOR RMC JV

Orange Road
Private Bag X5
ALEXANDER BAY
8290

Tel. : +27 (027) 831 8300

Fax : +27 (027) 831 1910



(Reg. No. 2006/034807/07)

RFQ No: 07/2025-2026

REQUEST FOR QUOTATION: STRATEGY SESSION IN AUGUST 2025 (VENUE-CAPE TOWN-ACTUAL VENUE AND ACTUAL DATES WILL BE CONFIRMED)

Date: 14 July 2025.

Dear Sir/Madam,

1. Alexkor RMC PSJV requests your price quotation proposal for the item(s) specified in this request for quotation (RFQ).
2. Your quotation proposal should be received on or before **21 July 2025 at 16h00** to the email below.
Email address: tenders@alexkor.co.za
3. Quotation(s) proposal should be sent by email to the address given above.
- 3.1. It is the exclusive responsibility of the bidders to ensure that the email containing the quotation reaches the above address before the time and date.
4. Quotations should remain valid for a period not less than 60 days after the deadline date specified for submission.
5. Quotation(s) should be sent by completing the price schedule, but the terms and conditions specified in the RFQ will take precedence over any terms and conditions stated in your quotation.
6. Quotations shall give a comprehensive description of the proposed service and or items supplied.
7. **The rates quoted should be fixed for the duration of the contract period and should not be subject to adjustment on any account.**
8. The purchaser will award the contract to the bidder whose quotation has been determined to be substantially responsive to the stated RFQ requirements.
- 8.1 Notwithstanding the above, Alexkor RMC JV reserves the right to accept or reject any quotation(s) and to cancel the bidding process or reject all quotation at any time prior to the award of the contract.

Directors: Ms. D Peta (Chairperson), Prof. T Fowler, Ms. B Ngxisho, Mr. H De Wee, Ms. A Joseph, Mr. R Thomas
Company Secretary: L Peacock

9. The normal payment terms of Alexkor RMC JV is 30 days upon satisfactory delivery of goods or services and acceptance thereof by Alexkor RMC JV.
10. We look forward to receiving your quotation and thank you for your interest in supplying/servicing Alexkor RMC PSJV.

12. Scope of Work/Services

12.1 Strategy Session (2 days)

Strategy session must include the following:

- Situational Analysis / root cause
- SWOT analysis
- PESTEL Analysis
- What institutional policies and strategies exist and do they require improvement or development
- What should be our strategic focus areas to turn around the company
- Revisit the vision, mission and values
- Development of a business model canvas
- Risk assessments
- Development of key performance indicators for each division / department
- Public Finance Management Act knowledge is required.
- The bidder must provide the company with a proposal and references in dealing with companies in financial distress.
- The strategy session will take place in person, at a conference venue or hotel in Cape Town **(the venue and dates to be confirmed)**

12.2 A photographer is required to attend the session for two days' session (the quotation must include the photographer fees)

12.3 Strategy session will only include the Alexkor Soc Board and PSJV management.

12.4 Detail information about Alexkor Soc and its operation can be obtained from the website: www.alexkor.co.za

12.6 Compilation of the report and recommendations after the strategy session

Please note, the induction and strategy session will be scheduled for the middle to the end of August 2025 (the actual dates will be confirmed)



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Check list for Required Documentations:

1. Compulsory administrative required documents

Document description	Attached Yes or No
1. Quotation (ON SUPPLIER LETTER HEAD)/Proposal	
1. Recent, Valid Tax Clearance Certificate/SARS pin (copy).	
2. Declaration Form (SBD 4) must be completed.	
3. Valid BBBEE Certificate or Sworn affidavit (copy)	
4. Copy of Central Supplier Database(CSD) registration from National Treasury. (the latest report not older than 1 month).	
5. Copy of Company Registration.	
6. 2 or more contactable reference(from the clients) letters where similar services were provided before.	
7. Detail CV of the person which will conduct the strategy session and copies of qualifications.	
8. Company profile (profile must also reflect the clients where similar services provided before)	

Approved by:

Mr. Paul Losper
Interim Mine Manager

Date: 14 July 2025

BIDDER'S DISCLOSURE

1. PURPOSE OF THE FORM

Any person (natural or juristic) may make an offer or offers in terms of this invitation to bid. In line with the principles of transparency, accountability, impartiality, and ethics as enshrined in the Constitution of the Republic of South Africa and further expressed in various pieces of legislation, it is required for the bidder to make this declaration in respect of the details required hereunder.

Where a person/s are listed in the Register for Tender Defaulters and / or the List of Restricted Suppliers, that person will automatically be disqualified from the bid process.

2. Bidder's declaration

- 2.1 Is the bidder, or any of its directors / trustees / shareholders / members / partners or any person having a controlling interest¹ in the enterprise, employed by the state? **YES/NO**

- 2.1.1 If so, furnish particulars of the names, individual identity numbers, and, if applicable, state employee numbers of sole proprietor/ directors / trustees / shareholders / members/ partners or any person having a controlling interest in the enterprise, in table below.

Full Name	Identity Number	Name of institution	State

¹ the power, by one person or a group of persons holding the majority of the equity of an enterprise, alternatively, the person/s having the deciding vote or power to influence or to direct the course and decisions of the enterprise.

2.2 Do you, or any person connected with the bidder, have a relationship with any person who is employed by the procuring institution? **YES/NO**

2.2.1 If so, furnish particulars:

.....

2.3 Does the bidder or any of its directors / trustees / shareholders / members / partners or any person having a controlling interest in the enterprise have any interest in any other related enterprise whether or not they are bidding for this contract? **YES/NO**

2.3.1 If so, furnish particulars:

.....

3 DECLARATION

I, _____ the _____ undersigned,
 (name)..... in
 submitting the accompanying bid, do hereby make the following
 statements that I certify to be true and complete in every respect:

- 3.1 I have read and I understand the contents of this disclosure;
- 3.2 I understand that the accompanying bid will be disqualified if this disclosure is found not to be true and complete in every respect;
- 3.3 The bidder has arrived at the accompanying bid independently from, and without consultation, communication, agreement or arrangement with any competitor. However, communication between partners in a joint venture or consortium² will not be construed as collusive bidding.
- 3.4 In addition, there have been no consultations, communications, agreements or arrangements with any competitor regarding the quality, quantity, specifications, prices, including methods, factors or formulas used to calculate prices, market allocation, the intention or decision to submit or not to submit the bid, bidding with the intention not to win the bid and conditions or delivery particulars of the products or services to which this bid invitation relates.
- 3.4 The terms of the accompanying bid have not been, and will not be, disclosed by the bidder, directly or indirectly, to any competitor, prior to the date and time of the official bid opening or of the awarding of the contract.
- 3.5 There have been no consultations, communications, agreements or

² Joint venture or Consortium means an association of persons for the purpose of combining their expertise, property, capital, efforts, skill and knowledge in an activity for the execution of a contract.

arrangements made by the bidder with any official of the procuring institution in relation to this procurement process prior to and during the bidding process except to provide clarification on the bid submitted where so required by the institution; and the bidder was not involved in the drafting of the specifications or terms of reference for this bid.

- 3.6 I am aware that, in addition and without prejudice to any other remedy provided to combat any restrictive practices related to bids and contracts, bids that are suspicious will be reported to the Competition Commission for investigation and possible imposition of administrative penalties in terms of section 59 of the Competition Act No 89 of 1998 and or may be reported to the National Prosecuting Authority (NPA) for criminal investigation and or may be restricted from conducting business with the public sector for a period not exceeding ten (10) years in terms of the Prevention and Combating of Corrupt Activities Act No 12 of 2004 or any other applicable legislation.

I CERTIFY THAT THE INFORMATION FURNISHED IN PARAGRAPHS 1, 2 and 3 ABOVE IS CORRECT.

I ACCEPT THAT THE STATE MAY REJECT THE BID OR ACT AGAINST ME IN TERMS OF PARAGRAPH 6 OF PFMA SCM INSTRUCTION 03 OF 2021/22 ON PREVENTING AND COMBATING ABUSE IN THE SUPPLY CHAIN MANAGEMENT SYSTEM SHOULD THIS DECLARATION PROVE TO BE FALSE.

.....
Signature	Date
.....
Position	Name of bidder