



STRICTLY PRIVATE AND CONFIDENTIAL

TRANSNET SOC LTD

ACTING THROUGH ITS OPERATING DIVISION

TRANSNET NATIONAL PORTS AUTHORITY

("TNPA")

REQUEST FOR PROPOSAL (RFP) FOR THE APPOINTMENT OF A FACILITY OPERATOR TO DESIGN, FINANCE, CONSTRUCT, OPERATE, MAINTAIN, AND DECOMMISSION A FLOATING DRY DOCK FACILITY, AND TRANSFER ASSOCIATED FACILITY INFRASTRUCTURE, FOR A 25-YEAR CONCESSION AT THE PORT OF CAPE TOWN.

REFERENCE NUMBER	: TNPA/2026/05/0002/114448/RFP
ISSUE OF RFP	: 07 August 2026
NON-COMPULSORY BRIEFING	: 25 August 2026
CLOSE FOR QUESTIONS	: 20 November 2026
BID CLOSING DATE	: 07 December 2026
CLOSING TIME	: 16:00 CAT
BID VALIDITY PERIOD	: 365 CALENDAR DAYS FROM THE BID CLOSING DATE
NOTE TO THE BIDDERS: Bidders are advised to ensure that electronic bid submissions are made at least a day before the closing date to prevent issues that they may encounter due to their internet speed, bandwidth, or the size of the number of uploads they are submitting. Transnet will not be held liable for any challenges experienced by bidders because of the technical challenges. Please do not wait for the last hour to submit. A Bidder can upload 30MB per upload and multiple uploads are permitted.	

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1. DISCLAIMER

- 1.1. This Request for Proposals (RFP) (including any other information, written or oral, made available during the RFP process) is hereby issued by Transnet National Ports Authority, an operating division of Transnet SOC Ltd with registration number 1990/000900/30 (TNPA) to select a Preferred Bidder with whom TNPA may conclude a Facility Operator Agreement in accordance with Section 56 of the Act.
- 1.2. This RFP is issued for purposes set out in this disclaimer and is not intended to form any part or basis of any investment decision by Bidders. Bidders should not consider this RFP as an investment recommendation by TNPA or any of its Transaction Advisors. Each person to whom this RFP (and subsequent related information) is made available, or who accesses it must make their own independent assessment of the Project after conducting such investigation and taking such professional advice as deemed necessary. Neither the receipt of this RFP or any related information by any person nor any information contained in the documents or distributed with them nor previously or subsequently communicated to any Bidder or its advisor is to be taken as constituting the giving of investment advice by TNPA or its Transaction Advisors.
- 1.3. While all reasonable care has been taken into preparing this RFP and other related information, the information contained herein does not purport to be comprehensive or to have been verified by TNPA, any of its officers, employees, or Transaction Advisors. Bidders are encouraged to verify the information contained in this RFP by conducting their own due diligence. Accordingly, neither TNPA nor any of its Transaction Advisors will accept any liability or responsibility for the adequacy, accuracy, or completeness of any of the information or opinions stated herein.
- 1.4. Save where expressly stipulated otherwise, no representation or warranty (whether expressed or implied) is or will be given by TNPA or any of its officers, employees, or Transaction Advisors with respect to the information or opinions contained in this RFP. Furthermore, no representations or warranties are provided in relation to any Briefing Notes issued in relation to this RFP or with respect to the information or opinions contained in any related document or on which such document is based.
- 1.5. TNPA has developed a fair, equitable, transparent, competitive, and cost-effective bid process for this Project. Bid Responses will be evaluated against the qualification and evaluation criteria contained in this RFP, including related Briefing Notes issued during the bid process.
- 1.6. TNPA reserves the right to amend, modify, withdraw, terminate, and/or cancel this RFP or any of the procedures, procurement processes, or requirements detailed in this RFP, including any part of it, at any time after the issue thereof. TNPA shall be entitled to exercise this right without prior notice and without liability to compensate or reimburse any person pursuant to such amendment, modification, withdrawal, or termination.

- 1.7. Bidders are advised that TNPA has the right in its sole and unfettered discretion not to accept any bid. Please note that TNPA reserves the right to:
 - 1.7.1. modify the certain non-substantive aspects of RFP and request Bidders to re-bid on any such changes.
 - 1.7.2. reject any Bid Response which does not conform to the instructions and specifications which are detailed herein.
 - 1.7.3. disqualify Bid Responses submitted after the Bid Submission Date.
 - 1.7.4. not necessarily award the Project to the highest-scoring Bid Response or an Alternative Bid Response.
 - 1.7.5. withdraw the RFP on good cause shown.
 - 1.7.6. conclude the FOA in connection with this RFP at any time after the RFP's closing date.
 - 1.7.7. award the Project and/or conclude the FOA for only a portion of the proposed services which are reflected in the scope of this RFP.
 - 1.7.8. split the award of the Project between more than one Bidder at TNPA's discretion, should it be advantageous in terms of, amongst others, developmental considerations.
 - 1.7.9. make no award of the Project and/or Bid; or
 - 1.7.10. award the RFP on the strength of the information furnished by the Bidder. Should such information, after the award, be proven to have been incorrect or misrepresented, TNPA reserves the right to cancel or withdraw the award, and TNPA shall not be liable to the Bidders or the Preferred Bidder for any losses, claims, or costs arising from any of these actions.
- 1.8. If any Bidder or its constituent members, employees, advisors, or agents make or offers to make any gratuity to any employee of TNPA or consultant to TNPA on the Project either directly or through an intermediary as an inducement or reward for appointing any Bidder as the Preferred Bidder or for showing or omitting to show favour or disfavour to any Bidder, its Members, the Contractors or their Lenders in relation to the Project, then such Bidder or its constituent members may be disqualified forthwith from participating in the Project. Over and above the criminal consequences that may be pursued against the Bidder, the Bidder may be restricted from conducting business with TNPA and/or Transnet in the future.

DEFINITIONS AND INTERPRETATION

1.9. In this RFP, except as otherwise defined or the context indicates otherwise, the following terms shall bear the following meanings:

1.9.1.	"Actual Operations Commencement Date"	has the meaning as ascribed to this term in the Facility Operator Agreement (FOA);
1.9.2.	"Administrative Responsiveness"	means compliance with the administrative requirements set out in (<i>Qualification Criteria 1: Administrative Responsiveness</i>) of Part II of this RFP;
1.9.3.	"Advisors"	means any advisors to a Bidder, Member, Contractor, or any other participants in any Bid Responses (including legal advisors, financial advisors and transaction advisors);
1.9.4.	"Alternative Bid Response"	has the meaning ascribed to it in Clause 13 of Part I (<i>General Requirements, Rules, and Provisions</i>) of this RFP;
1.9.5.	"Annexure" or "Annexures"	means any annexure or annexures attached to this RFP;
1.9.6.	"Applicable Laws"	means all local, provincial or national statutes, ordinances, regulations, by-laws, and all rules, directives, decrees, decisions, determinations, rulings, rules, judgments orders of any competent court or the Government and other instruments which have the force of law in the Republic of South Africa, from time to time, as well as the South African common law;
1.9.7.	"BAFO"	means the Bidder's Best and Final Offer;
1.9.8.	"Berth"	means berth, the sea space which shall be operated as dedicated berth for the inspection, maintenance, repair of vessels, by lifting ships in & out of the water, as reflected in Annexure B (Site Map). "Berth" shall have a corresponding meaning;

1.9.9.	"Bidder"	means any Company, Joint Venture, Consortium of Members, or special vehicle formed (whether incorporated or unincorporated) that submits a Bid Response;
1.9.10.	"Bid Notice"	means the notice published by TNPA inviting potential Bidders to acquire the RFP and submit Bid Responses thereto, which Notice is included in this RFP as a Bid Notice as Annexure A;
1.9.11.	"Bid Response"	means a bid submitted by a Bidder in response to the Bid Notice contained in this RFP;
1.9.12.	"Bid Submission Date"	means the deadline for the submission of Bid Responses to TNPA, which date and time is set out on the face of this RFP or any such later date and as may be determined by TNPA, at its discretion, and communicated to Bidders by way of a Briefing Note;
1.9.13.	"Bid Submission Period"	means the period commencing on the Bid Submission Date and continuing until the FOA comes into force;
1.9.14.	"Bid Submission Schedules"	the Schedules contained in Annexure H to Annexure KK (<i>Bid Submission Schedules</i>) of this RFP, that are to be completed by the Bidder and/or its members and submitted with the Bid Response;
1.9.15.	"Black People" or "Blacks"	means natural persons who are Africans, Coloureds, and Indians as defined in the B-BBEE Act: - who are citizens of the Republic of South Africa by birth or descent; or - who became citizens of the Republic of South Africa by naturalisation - before 27 April 1994; or - on or after, and who would have been entitled to acquire citizenship by naturalisation prior to that date;

1.9.16.	"Black Ownership"	the effective ownership of shares in a Bidder by Black People, which shall be determined with reference to the B-BBEE Codes or Amended B-BBEE Codes and evidenced by way of a B-BBEE verification certificate;
1.9.17.	"Briefing Note"	means the document issued in writing by TNPA, prior to the Bid Submission Date, that amends or supplements the RFP, which shall be consecutively numbered in the order in which they are issued;
1.9.18.	"Business Case"	means the business case to be developed in accordance with the Business Case Guidelines and submitted with the Bid Response as outlined in the Business Case Guidelines (Annexure BB);
1.9.19.	"Business Case Guidelines"	means the guidelines in accordance with which each Bidder must develop its Business Case (Annexure BB);
1.9.20.	"Business Day"	any day other than a Saturday, Sunday or gazetted national public holiday in the Republic of South Africa;
1.9.21.	"B-BBEE"	Broad-Based Black Economic Empowerment: a South African legal requirement that requires all entities operating in the South African economy to contribute to empowerment and transformation;
1.9.22.	"B-BBEE Act"	Broad-Based Black Economic Empowerment Act, 53 of 2003, as amended;
1.9.23.	"B-BBEE Codes"	the amended B-BBEE Codes of Good Practice, published under Government Gazette No. 36928, on 10 October 2013, in terms of section 9(1) of the B-BBEE Act;
1.9.24.	"Change in Control"	means any change in the control of the Bidder's identity, structure, membership, or shareholding, whether effected directly or indirectly.
1.9.25.	"Companies Act"	the Companies Act, 71 of 2008, as amended;

1.9.26.	"Companies and Intellectual Property Commission" or "CIPC"	refers to the Companies and Intellectual Property Commission, an agency of the DTIC.
1.9.27.	"Company"	means a Company incorporated in the Republic of South Africa in terms of the Companies Act;
1.9.28.	"Competition Act"	the Competition Act, 89 of 1998, as amended;
1.9.29.	"Completion Certificate"	means an official document issued to confirm that a project, work, service, has been successfully completed according to as ascribed in the FOA
1.9.30.	Concession	means the concession rights granted by TNPA to undertake the Project in terms of section 56 of the Act;
1.9.31.	"Concession Fee"	means the concession fees payable by the Facility Operator to TNPA in respect of the rights to undertake the Project as set out in Clause 13
1.9.32.	"Concession Fee Offer"	Offer made by a Bidder as part of its Bid Response, being the Concession Fee;
1.9.33.	"Concession Period"	means the finance, construction, operation, maintenance, decommission a Floating Dry Dock facility, and transfer of the associated infrastructure to TNPA commencing on the Signature Concession Date and expiring on the Expiry Date unless otherwise terminated in accordance with the terms of the terms of the FOA or extended by agreement between the Parties;
1.9.34.	"Consents"	all consents, permits, clearances, authorisations, approvals, rulings, exemptions, registrations, filings, decisions, licences, are required to be issued by or made with any Responsible Authority in terms of the Applicable Laws in connection with the Facility Operator undertaking the Project, including Environmental Consents and Safety Consents;

1.9.35.	"Consortium"	means a group of separate Companies or consortium of Members constituted in accordance with a consortium agreement for the purpose of submitting a Bid Response, who will, if successful, incorporate a Project Company to undertake the Project;
1.9.36.	"Constitution"	the Constitution of the Republic of South Africa Act, 1996;
1.9.37.	"Construction" or "Construct"	means all construction activities to be performed by the Facility Operator under the FOA, which entails the detailed design, construction, installation, testing, and completion of the Works and the obtaining of the Completion Certificate issued by the Independent Certifier in terms of the FOA;
1.9.38.	"Contractor/s"	means the contractors appointed or to be appointed by the Facility Operator for purposes of undertaking a portion of the Project, for and on behalf of the Facility Operator;
1.9.39.	"Contributor Status Level"	the B-BBEE contributor status level of the Bidder as determined by their compliance with the generic B-BBEE scorecard in terms of the Amended B-BBEE Codes or B-BBEE Codes;
1.9.40.	"Corporate Finance"	debt funding sourced from and with recourse to either the Bidder, its Members or Guarantor, as appropriate, which may be raised against the Bidder's balance sheet or the balance sheet of its Members or Guarantor and made available to the Bidder for the financing of the Project including under the form of a shareholder loan, intercompany loan or other form of advance to the Bidder and as set out in the Corporate Financing Support Letter;
1.9.41.	"Corporate Financing Support Letter"	means the Funding support letter as set out in Annexure Y;

1.9.42.	"Debt"	means at any date, all amounts due and payable by the Facility Operator that are outstanding under the Financing Agreements at that date (whether Corporate Finance or External Debt), excluding all cancellation or prepayment penalties or fees thereon, Shareholder Loans or interest thereon, and all default interest;
1.9.43.	"Development Period"	means the period commencing on the Effective Date of the Concession and shall end on the Actual Operations Commencement Date, which period shall not exceed 24 (twenty-four) months unless such period is extended in writing by agreement between the Parties;
1.9.44.	"DFFE"	means the Department of Forestry, Fisheries, and the Environment of the Government or the successor department designated by the Government from time to time;
1.9.45.	"DOT"	means the Department of Transport of the Government or the successor Department designated by the Government from time to time;
1.9.46.	"Draft Facility Operator Agreement"	the agreement to be entered into between TNPA and the Facility Operator, pursuant to the Floating Dry Dock Facility, in the form of the Draft Facility Operator Agreement attached in this RFP in Annexure Z
1.9.47.	"DTIC"	means the Department of Trade, Industry, and Competition of the Government or the successor Department designated by the Government from time to time;
1.9.48.	"Effective Date"	has the meaning ascribed to it in the Draft FOA;
1.9.49.	"EME"	means an exempted micro-enterprise, being an entity with an annual turnover of R10 (ten) million or less, in terms of the amended B-BBEE Codes;

1.9.50.	"Equity"	the entire issued share capital of, and Shareholder Loans to, the Facility Operator;
1.9.51.	"Equity Funding"	means funding provided to the Facility Operator by its Shareholders either by way of share capital or Shareholder loans;
1.9.52.	"Essential Returnable Documents"	means the bid returnable documents set out in the Bid Response Form (Annexure H) of this RFP;
1.9.53.	"Evaluation Criteria"	means the evaluation criteria set out in Part III (<i>Evaluation Criteria</i>) of this RFP;
1.9.54.	"External Debt"	any Debt, other than Corporate Finance, raised by the Facility Operator from external sources;
1.9.55.	Facility Equipment	means the movable assets, including equipment and machinery (whether affixed to the Project Site or not), that are required for the provision of the ship repair activities and related services;
1.9.56.	Facility Infrastructure	Means Facility buildings, sheds, workshops, substations, surfacing, and the internal network for the provision of water, lights, power, sewerage, and similar services within the Facility boundaries.
1.9.57.	Facility Operator" (FO)	means the Preferred Bidder granted the right to undertake the Project in terms of the FOA concluded between the Facility Operator and TNPA, pursuant to being selected as the Preferred Bidder under this RFP;
1.9.58.	Facility Operations	means services provided at the Facility, consisting of the docking and undocking of vessels, for the inspection, maintenance, repair, and sometimes construction of vessels, such other services, ancillary and related thereto;
1.9.59.	"Financier Direct Agreement" or "FDA"	means the direct agreement entered, which may be entered (or to be entered) between TNPA, the Lenders, and the Facility Operator in terms of the FOA; FOA;

1.9.60.	"Financial Advisors"	means the firm or firms advising a Bidder on the raising of Debt and Equity Funding in respect of its Bid Response for the Project;
1.9.61.	"Financial Close"	has the same meaning as defined in the FOA;
1.9.62.	"Financing Agreements"	Agreements relating to the debt payable by the Facility Operator to the Lenders.
1.9.63.	"Floating Dry Dock"	Means a mobile, U-shaped structure used in shipyards to lift vessels out of the water for inspection, maintenance, and repair
1.9.64.	"Floating Dry Dock Facility"	means the waterside and landside areas which shall include the Facility infrastructure and equipment that will enable the ship repair related activities inspection and "Facility" shall have a corresponding meaning thereto, as demarcated in Annexure
1.9.65.	"Government"	means the Government of the Republic of South Africa;
1.9.66.	"Guarantor"	means an entity that unconditionally guarantees the obligations of the Facility Operator about External Debt or Corporate Financing;
1.9.67.	"Harbour Master"	means an employee of TNPA contemplated in terms of section 74(3) of the Act, and who is, in respect of the port for which he or she is appointed, the final authority on all matters relating to pilotage, navigation, navigational aids, dredging, and the movement of vessels within port limits;
1.9.68.	"Highest Ranking Bidder"	means the Bidder who is awarded the most points after the completion of the Part III (Evaluation Criteria) evaluation.
1.9.69.	"Incorporation Documents"	the founding documents of the Bidder and all additional documents which set out the authority of such Bidder to act, including the certificate of

		incorporation and the articles/memorandum of incorporation;
1.9.70.	"Independent Certifier"	has the meaning ascribed to it in the Draft FOA.
1.9.71.	"Joint Venture"	means a business arrangement in which two or more companies (Members) agree to combine and share assets, skills, expertise, risks, and liabilities to submit a Bid Response;
1.9.72.	"Lead Member"	means the Member of a Consortium that (i) is authorised to represent the Consortium and submits a Bid Response on behalf of the Consortium, (ii) will become the majority Shareholder in the Project Company once the Project Company is established, and (iii) will be a key contractor;
1.9.73.	"Lenders"	means the financiers to a Bidder in respect of the Project;
1.9.74.	"Mandatory Returnable Documents"	means the bid returnable documents set out in the Bid Response Form (Annexure J) of this RFP;
1.9.75.	"Member"	means any legal entity and/or natural person that is a member of a Consortium and/or JV that will become a Shareholder of the Project Company once it is incorporated;
1.9.76.	"National Treasury"	has the same meaning ascribed to it in the Public Finance Management Act, 1 of 1999;
1.9.77.	"National Ports Act"	means the National Ports Act, 12 of 2005, as amended ("the Act");
1.9.78.	"NEMA"	the National Environmental Management Act, 107 of 1998, as amended;
1.9.79.	"NDP"	National Development Plan 2030 issued by the Government in 2013, aimed at, <i>inter alia</i> , addressing

		unemployment, reducing inequality and poverty in a strategy that is principally reliant on creating a significant increase in the number of new jobs in the economy by the year 2030, mainly in the private sector;
1.9.80.	"Occupational Health and Safety Act"	The Occupational Health and Safety Act, 85 of 1993, as amended;
1.9.81.	"Operating Rights"	means Operating Rights as defined in Annexure KK (<i>Facility Operator Agreement</i>);
1.9.82.	"Operation and Maintenance"	means the activities and obligations of the Facility Operator to operate and maintain the Facility as set out in the Draft Facility Operator Agreement in Annexure KK (<i>Draft Facility Operator Agreement</i>) of this RFP;
1.9.83.	"Port Infrastructure"	means the basic common-use structures of the Port of Cape Town, including the Berths, breakwaters, seawalls, channels, basins, quay walls, jetties, roads, railways, and infrastructure used for the provision of water, lights, power, sewage, and similar services;
1.9.84.	"Port"	refers to the Port of Cape Town, which has been determined as such in terms of the National Ports Act, and which is situated in Cape Town in the Western Cape province of South Africa;
1.9.85.	"Ports Regulator"	means the Ports Regulator of South Africa, an independent ports regulatory body established in terms of Section 29 of the Act;
1.9.86.	"Port Rules"	means the Port Rules for the Harbours of South Africa promulgated in terms of section 80(2) of the Act;
1.9.87.	"Port Users"	means any Person, organisation and/or agency, other than the Facility Operator, utilizing the Facility and/or conducting business within the Port limits, including shipping lines, vessel agents, licensed operators, operators of other Facility's in the Port,

	contractors, and any contractor and/or any third parties authorised to conduct business on behalf of any Port User;
1.9.88. "Preferred Bidder"	means the successful bidder that meets the requirements of this RFP;
1.9.89. "Preferred Bidder Guarantee"	means the guarantee to be provided by the Preferred Bidder to TNPA in terms of Clause 33 (<i>Preferred Bid Guarantee</i>) of Part I (<i>General Requirements, Rules and Provisions</i>) of this RFP, in this RFP;
1.9.90. "Preliminary Design"	means the preliminary design of the Facility plan layout as outlined in Part II of this RFP;
1.9.91. "Project"	means to Design, Finance, Construct, Operate, Maintain, and Decommission a Floating Dry Dock Facility, and Transfer Associated Facility Infrastructure, for a 25-Year Concession at repair pier 3; (Repair Pier 3 -Berth);
1.9.92. "Project Company"	means a special purpose company that Members of a Consortium and/or JV that is a Preferred Bidder must incorporate and use as the vehicle to undertake the Project, and with whom TNPA will conclude the FOA with;
1.9.93. "Project Officer"	the person appointed by TNPA as the project officer in respect of the Project;
1.9.94. "Project Site"	the portion of the waterside space (measuring approximately 9148 m ² , situated at the Repair Pier 3 and supported by building space of approximately 3 179m ² situated at the Marine Drive Interchange) in the Port of Cape Town. The Land and Water Availability Plan indicated in the diagram in Annexure B (Water and Land Availability Plan), which diagram shall include all wayleaves, servitudes, and access to common or public areas required for berth access, to enable the Facility

		Operator to operate and/or construct and commission the Facility.
1.9.95.	"PFMA"	means the Public Finance Management Act, 1 of 1999, as amended;
1.9.96.	"QSE"	means a qualifying small enterprise, being an entity with a turnover of more than R10 (ten) million but less than R50 (fifty) million, in terms of the Amended B-BBEE Codes;
1.9.97.	"Qualification Criteria"	the qualification criteria set out in Part II (<i>Qualification Criteria</i>) of this RFP;
1.9.98.	"Rand" or "ZAR"	South African Rands
1.9.99.	"Related" or "Relation"	a relationship formed based on any one or more of: - family (including spouses and in-laws including children, parents, siblings, and any close relatives who may influence or be influenced by the individual's decisions or financial interests). - friendship. - business acquaintance. - professional engagement; or - employment;
1.9.100.	"Reserve Bidder"	means the Bidder that has been selected by TNPA as the reserve bidder with whom TNPA may conclude the FOA, provided that the circumstances in respect of the Preferred Bidder specified in Clause 56 of this RFP occur;
1.9.101.	"Responsible Authority"	means any ministry, any minister, any organ of state, any official in the public administration, or any other governmental or regulatory department, commission, entity, service provider of a utility, board, agency, instrumentality, or authority (in each case, whether national, provincial or municipal) or

	any court, each having jurisdiction over the matter in question;
1.9.102. "RFP"	means this Request for Proposals and all Annexures, schedules, appendices, and Briefing Notes issued, from time to time, by TNPA to solicit Bid Responses from the Bidders;
1.9.103. "RFP Process"	means the process that is being conducted by TNPA in respect of the Project, as set out in this RFP;
1.9.104. "Sector Code"	means a sector code for the maritime transport and service sector published in terms of Section 9 of the B-BBEE Act;
1.9.105. "Shareholders"	means the Shareholders of a Company or the Members of the Consortium that will become the holders of Equity in the Project Company once selected as the Preferred Bidder;
1.9.106. "Shareholder Loans"	means loans advanced by Shareholders to the Facility Operator;
1.9.107. "SHE"	Refers to Safety, Health, and Environment.
1.9.108. Ship Repair Activities	Means a structured area wherein the construction, repairs, and maintenance of merchant vessels and boats are carried out
1.9.109. "Signature Date"	means the date on which the FOA is signed by both Parties and, if signed on different dates, the later of such dates;
1.9.110. "Special Purpose Vehicle" or "SPV"	means a special purpose company created in accordance with an SPV agreement for the purpose of submitting a Bid Response;
1.9.111. "Standard Bid Response"	has the meaning ascribed to it in Clause 28 Part I (<i>General Requirements, Rules, and Provisions</i>) of this RFP;
1.9.112. "Substantive Responsiveness"	has the meaning ascribed to it in (<i>Qualification Criteria 2: Substantive Responsiveness</i>) of Part II of this RFP.

1.9.113. "Facility Operator Agreement" (FOA)	means the agreement to be entered into between TNPA and the Facility Operator (concessionaire), which grants rights to design, finance, construct, operate, maintain, and/or decommission and transfer the Floating Dry Dock (e.g., Facility) for a defined period, pursuant to the Project, in the form of the Draft FOA attached in this RFP in Annexure KK;
1.9.114. "TNPA"	means Transnet National Ports Authority, an operating division of Transnet;
1.9.115. "Transnet"	means Transnet SOC Ltd, with registration number 1990/000900/30, a state-owned company, duly incorporated in accordance with the company laws of the Republic of South Africa;
1.9.116. "Valuer"	means a property valuer registered with the South African Council for Property Valuers; and
1.9.117. "VAT"	means the value-added tax levied in terms of the Value-added Tax Act, 89 of 1991 as amended.
1.9.118. "Works"	any design, construction, refurbishment, equipment procurement, installation, and commissioning, renewal, reconstruction, repair, or reinstatement work, which may be carried out with respect to the Facility Infrastructure and/or Equipment.

1.10. In this RFP:

- 1.10.1. references to a statutory provision include any subordinate legislation made from time to time under that provision and include that provision as modified or re-enacted from time to time.
- 1.10.2. words importing the masculine gender include the feminine and neutral genders and vice versa.
- 1.10.3. the singular includes the plural and vice versa.
- 1.10.4. references to a "person" include a natural person, company, or any other juristic person or other corporate entity, a charity, trust, partnership, joint venture, syndicate, or any other association of persons.
- 1.10.5. references to a "subsidiary" or a "holding company" shall be references to a subsidiary or holding company as defined in the Companies Act.
- 1.10.6. if a definition imposes substantive rights and obligations on a person, such rights and obligations shall be given effect to and shall be enforceable, notwithstanding that they are contained in a definition.
- 1.10.7. any definition, wherever it appears in this RFP, shall bear the same meaning and apply throughout this RFP document unless otherwise stated.
- 1.10.8. if there is any conflict between any definitions in this RFP, then, for purposes of interpreting any clause of the RFP or paragraph of any part or schedule, the definition appearing in that clause or paragraph shall prevail over any other conflicting definition appearing elsewhere in this RFP document.
- 1.10.9. the use of any expression covering a process available under South African law (such as but not limited to judicial management, business rescue, or winding-up) shall, if any of the Parties is subject to the law of any other jurisdiction, be interpreted in relation to that Party as including any equivalent or analogous proceeding under the law of such other jurisdiction;
- 1.10.10. references to any amount shall mean that amount exclusive of VAT unless the amount expressly includes VAT.
- 1.10.11. the rule of construction is that if general words or terms are used in association with specific words or terms that are a species of a particular genus or class, the meaning of the general words or terms shall be restricted to that same class (i.e. the *eiusdem generis* rule) shall not apply and whenever the word "including" is used followed by specific examples, such examples shall not be interpreted so as to limit the meaning of any word or term to the same genus or class as the examples given;

- 1.10.12. the rule of construction that the RFP shall be interpreted against or to the disadvantage of the party responsible for the drafting or preparation of the RFP (namely the *contra proferentem* rule) shall not apply; and
- 1.10.13. unless otherwise specified, all references to any time shall be to the time of day in Johannesburg, South Africa.

The expiration or termination of this RFP shall not affect such of the provisions of this RFP which are expressly provided to operate after any such expiration or termination, or which of necessity must continue to have effect after such expiration or termination, notwithstanding that the relevant provisions themselves do not provide for this.

PART I - GENERAL REQUIREMENTS, RULES, AND PROVISIONS

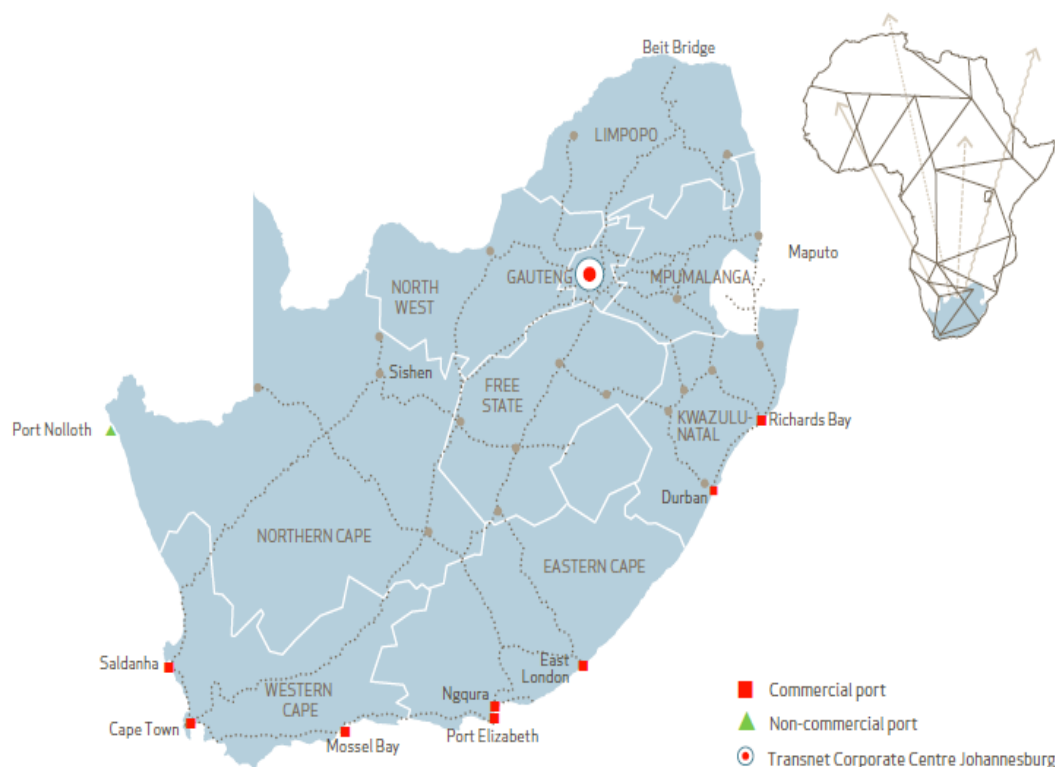
2. INTRODUCTION

- 2.1. TNPA is established through the Act to be a ports authority and landlord, responsible for the safe, efficient, and economic functioning of the national ports system, which it manages, controls, and administers on behalf of the Government.
- 2.2. Section 11 of the Act prescribes the core functions of TNPA, to include the following:
 - 2.2.1. to plan, provide, maintain, and improve port infrastructure.
 - 2.2.2. prepare and periodically update a port development framework plan for each port.
 - 2.2.3. to promote the use, improvement, and development of ports and control land use within the ports, having the power to lease port land under conditions that it determines.
 - 2.2.4. to promote greater representation to increase participation in port operations of historically disadvantaged people.
 - 2.2.5. to provide or arrange marine-related services, i.e. pilotage services, tug assistance, berthing services, dredging, and hydrographic services.
 - 2.2.6. to promote greater representation to increase participation in port operations of historically disadvantaged people.
 - 2.2.7. to ensure that adequate, affordable, and efficient port services and facilities are provided, including regulatory oversight of all port activities; and
 - 2.2.8. to provide aids to assist the navigation of vessels within port limits and along the coast.

- 2.4. At an operational level, TNPA occupies a strategic position in South Africa's transport and logistics chain, managing the eight commercial seaports, namely the ports of Cape Town, East London, Mossel Bay, Ngqura, Port Elizabeth, Richards Bay, and Saldanha Bay.
- 2.5. The ports under the control of the TNPA span approximately 2 800 km of the South African coastline. TNPA's asset base consists of port land, basic port infrastructure, and marine fleet at all eight commercial ports. TNPA manages port land of approximately 43,4 million m² and about 750 leases across the port system.
- 2.6. TNPA provides its services to port users, namely, Facility operators, shipping lines, shipping agents, cargo owners, the clearing and forwarding industry, and any person conducting port business.

Figure 1: National Port System

3. BACKGROUND



- 3.1. TNPA issues this RFP for the appointment of a Facility Operator to Design, Finance, Construct, Operate, Maintain, and Decommission a Floating Dry Dock Facility, and Transfer Associated Facility Infrastructure, for a 25-Year Concession at the Port of Cape Town in accordance with Section 56 of the National Ports Act, 2005 (Act No. 12 of 2005).
- 3.2. Section 56 of the Act permits TNPA to enter into an agreement with any person in terms of which that person, for the period and in accordance with the terms and conditions of the agreement, is authorized to:

- 3.2.1. design, construct, rehabilitate, develop, finance, maintain, or operate a port terminal, or port Facility, or provide services relating thereto.
- 3.2.2. provide any other service within a port designated by TNPA for this purpose.
- 3.2.3. perform any function necessary or ancillary to the matters referred to in paragraphs 4.2.1 and 4.2.2; or
- 3.2.4. perform any combination of the functions referred to in paragraphs 4.2.1, 4.2.2, and 4.2.3.
- 3.3. A FOA will be negotiated and concluded with the Preferred Bidder following the completion of the evaluation of all Bid Responses.
- 3.4. A draft FOA, which will record the respective rights and obligations of TNPA, and the Facility Operator, is annexed hereto and marked Annexure KK. TNPA shall not be bound by the terms contained in the draft FOA in any negotiations with a Preferred Bidder for the conclusions of a final binding FOA.
- 3.5. In undertaking the Project, the Facility Operator will be responsible for the development of whatever Facility Infrastructure, including fixed improvements to the Project Site, it will require to undertake the Project, which shall include but not be limited to, sheds, offices, ablutions, canteens, fencing, security systems, paving, bulk services, communication systems, lighting, substations, and general machinery, plant and equipment, as may be required to operate the Facility.
- 3.6. The Preferred Bidder will be responsible for delivering a commercially viable, technically compliant, safe, environmentally sustainable, and operationally efficient floating dry dock Facility that supports TNPA's Facility strategy, increases capacity, enhances competitiveness, and contributes to socio-economic development within the Port of Cape Town.
- 3.7. TNPA shall retain its role as Landlord, while the Facility Operator shall assume all commercial, technical, operational, and financial risks associated with the Project, except where expressly stated otherwise in the FOA.

3.8. Site Description

Figure 2: Project Site Aerial View



3.8.1. The salient features of the site are as follows:

3.8.1.1. Berth depth and length: Length of 228.7m, depth of 11.2m(Permissible), bollard number ranging from 35-m to 52-m, bollard capacity of 80/150 tons,

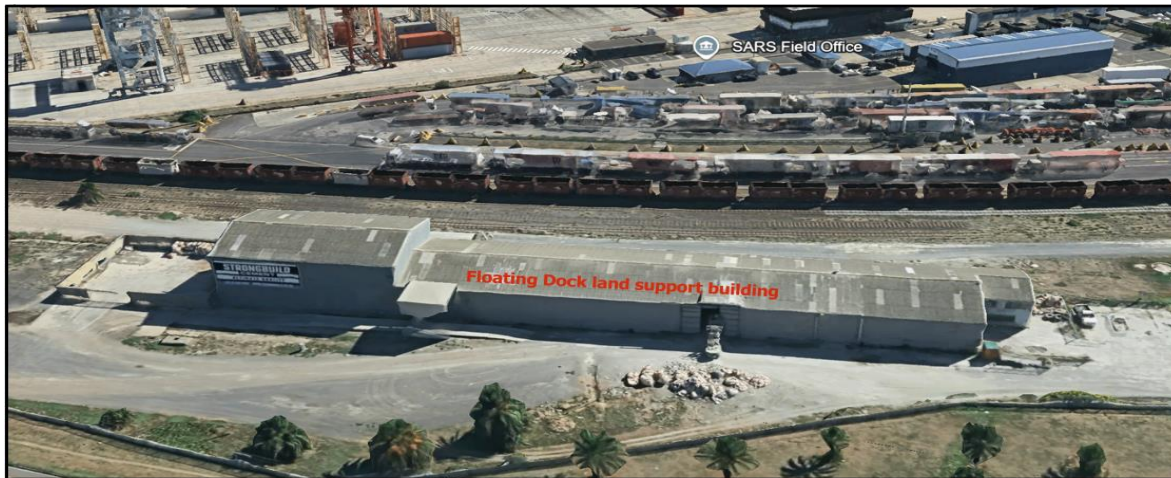
3.8.1.2. The water side space is 9148 m²

3.8.1.3. The existing pier structure (deck on piles) is currently operational, accommodating berthing activities, and is designed to support a loading capacity of **3 t/m²** on the backup area.

3.8.1.4. Bidders will be responsible for assessing the existing structure and implementing any required modifications to support the floating dock, subject to TNPA Technical Team approval, as TNPA will not undertake any structural changes.

3.8.1.5. Supported by 3 179 m² building space for offices/workshop situated alongside Duncan Road in the Port of Cape Town.

Figure 3: Building Infrastructure



4. PROJECT SCOPE AND DESCRIPTION

- 4.1. Bidders are required to submit Bid Responses for the right to undertake the Project, which entails the Design, Finance, Construct, Operate, Maintain, and Decommission a Floating Dry Dock Facility, and Transfer Associated Facility Infrastructure, for a 25-Year Concession at the Port of Cape Town, and the transfer thereof to the TNPA at the end of the Concession Period.
- 4.2. TNPA will permit the installation of appropriate infrastructure to facilitate the efficient docking and undocking of vessels, provided that the facilities are not rendered unusable.
- 4.3. The appointed Facility Operator will be required, at its cost, to secure all the required approvals and licenses to enable the Project, including but not limited to:
 - 4.3.1. Environmental Consents.
 - 4.3.2. Water use licenses (if applicable).
 - 4.3.3. Construction permits; and
 - 4.3.4. Other applicable approvals, Consents, and licenses.
- 4.4. Bidders are advised to be fully conversant with all regulations and tariff methodologies relevant and applicable to the Project, as the appointed Facility Operator will be required to comply with these Regulations.
- 4.5. The appointed Facility Operator will be responsible for negotiating and concluding any associated services/connectivity networks outside port boundaries with relevant stakeholders.
- 4.6. The appointed Facility Operator shall, for the avoidance of doubt, be granted the right to Operate and Maintain the Floating Dry Dock and carry all risks relating thereto as provided for in the FOA.

- 4.7. The appointed Facility Operator shall be required to raise the required funding and make the necessary capital investments required to undertake the Project.

5. COMPILATION OF DETAILED DESIGNS AND SPECIFICATIONS

- 5.1. Bidders will be required to provide detailed design and construction specifications for the Floating Dry Dock (Facility) within 5 (five) months of the signature of the FOA. The detailed design and construction specifications for the Floating Dry Dock (Facility) must consider the following:

- 5.1.1. warehouses for the storage of material.

- 5.1.2. administration building and parking

- 5.1.3. bulk services such as water, sewer, roads, stormwater, and electricity.

- 5.1.4. access to the site via rail and road, including a truck staging area.

- 5.1.5. operational movement of vessels to and from the Floating Dry Dock (Navigational Simulation).

- 5.1.6. movement of repair material within the Facility.

- 5.1.7. Floating Dry Dock security plan.

- 5.1.8. traffic management plan; and

- 5.1.9. safety, health, and environmental specifications.

- 5.1.10. Be suitable for the vessel classes, dimensions, and lifting capacities proposed by the bidder.

- 5.1.11. Efficient docking systems and ballast control.

- 5.1.12. Incorporate modern technologies, automation, and provisions for future scalability.

- 5.2. The design and construction specifications must be consistent with the relevant South African National Standards (SANS) and International Best Practice Standards, as well as such further standards as may be relevant and agreed to with the appointed Facility Operator to access the Project Site via sea, rail, and road.

- 5.3. Storage facilities must allow for landside storage to buffer supply and demand.

6. CONSTRUCTION PROGRAM, CONSTRUCTION AND INSTALLATION, TESTING, AND COMMISSIONING OF FACILITY EQUIPMENT AND ASSOCIATED INFRASTRUCTURE

- 6.1. The appointed Facility Operator will be required to undertake the Construction and establish the Facility on the Project Site.

- 6.2. The appointed Facility Operator will be required to raise the capital required to undertake and complete all the Works required to bring the Floating Dry Dock (Facility) into full operation by the end of the 24 (twenty-four) months (Development Period)
- 6.3. TNPA will not prescribe to the appointed Facility Operator the extent of the Works to be undertaken at the Project Site. The appointed Facility Operator will be required to determine the extent of the Construction, the Facility Infrastructure, and the Facility Equipment required for Facility Operations. The expectation of TNPA is that the Floating Dry Dock capacity must be optimally and fully utilized.
- 6.4. The appointed Facility Operator is required to provide proposed refurbishment & maintenance plans for the Facility Infrastructure and Facility Equipment in the Business Case, as detailed further in the Business Case Guidelines (Annexure BB).

7. OPERATION AND MAINTENANCE

- 7.1. Bidders must note that it is the appointed Facility Operator's responsibility to complete the detailed designs, construction, delivery, installation, testing, and commissioning of all plant and equipment required for the Operation and Maintenance of the Facility.
- 7.2. The appointed Facility Operator will be required to maintain the Floating Dry Dock in accordance with the terms of the FOA to ensure the optimal\ Operation and Maintenance of the Facility.
- 7.3. The appointed Facility Operator will be required to maintain the Facility in good working order and condition, in accordance with International Best Practices (as defined in the Draft FOA) and international standards, including undertaking any cleaning of the surface of the floating dock.
- 7.4. The appointed Facility Operator and the TNPA shall agree on the minimum performance targets for the Operation and Maintenance of the Facility.
- 7.5. During the concession period, the Facility Operator shall, but not limited:
 - 7.5.1. Operate the floating dry dock as a common-user Facility, in accordance with TNPA policies and the landlord port system.
 - 7.5.2. Provide docking and related services on a safe, efficient, transparent, and non-discriminatory basis.
 - 7.5.3. Implement operational systems, procedures, and performance standards to ensure high asset availability, efficient vessel turnaround, and customer satisfaction.
 - 7.5.4. Coordinate operational activities with TNPA, port users, and relevant authorities.
- 7.6. The appointed Facility Operator will be required to provide access, inspection, and a statement of fact document indicating the number of vessels that docked as part of TNPA's statutory Facility oversight and performance functions.

- 7.7. Bidders are to conform to International Best Practices for the Maintenance and Operations of the Facility.
- 7.8. The Facility Operator shall, but not limited:
 - 7.8.1. Undertake all routine, preventative, corrective, and major maintenance required to keep the floating dry dock and associated systems fully operational.
 - 7.8.2. Maintain the Facility in compliance with classification society requirements throughout the concession period.
 - 7.8.3. Implement a comprehensive asset management and lifecycle maintenance plan.
- 7.9. Ensure that the asset remains fit-for-purpose, safe, and commercially operational always.

8. DURATION OF FACILITY OPERATOR AGREEMENT

- 8.1. The concession to be granted to the Facility Operator shall be for a non-renewable period of twenty-five [25] years as detailed in the FOA.
- 8.2. Bidders should note that no requests for the extension of the Concession Period be entertained by TNPA.

9. HANDOVER AND TRANSFER OF THE FACILITY

- 9.1. The appointed Facility Operator shall, on expiry of the Concession Period, transfer all rights, title, and interest in and to the Facility Infrastructure developed to undertake the Project, to the TNPA at no cost, unless otherwise agreed and/or recorded in the FOA.
- 9.2. Prior to the end of the Concession Period, TNPA may, in accordance with the terms of the FOA, elect to:
 - 9.2.1. retain all or some of the Facility Infrastructure on the Project Site without any compensation;
or
 - 9.2.2. on written notice to the appointed Facility Operator instruct the Facility Operator to demolish and/or remove all or some of the Facility Infrastructure from the Project Site; or
 - 9.2.3. on written notice to the appointed Facility Operator, purchase the Facility Equipment.
 - 9.2.4. provide all technical documentation, maintenance records, certifications, manuals, and operational data required for effective handover.
 - 9.2.5. facilitate a seamless transition to TNPA or its nominated successor.
- 9.3. Should TNPA notify the Facility Operator to demolish and/or remove all or some of the Facility Infrastructure from the Project Site, the appointed Facility Operator shall decommission, demolish,

and/or remove all the selected Facility Infrastructure at its cost, as well as rehabilitate the land as notified by TNPA or the Responsible Authority.

- 9.4. At the end of the Concession Period, the appointed Facility Operator will be required to leave the Project Site in a safe, clean, and orderly condition in accordance with the terms and conditions contained in the Draft FOA, and where applicable, be required to comply with its rehabilitation obligations.

10. ACTIVITIES AT THE FACILITY

- 10.1. The appointed Facility Operator shall manage and operate the Facility for the purpose of:
 - 10.1.1. inspection, maintenance, servicing, refurbishment, modification, and repair of vessels, including all associated marine, mechanical, electrical, structural, and engineering works required to restore, maintain, or improve a vessel's seaworthiness, safety, operational efficiency, and regulatory compliance.
 - 10.1.2. the organisation and planning of traffic flow, including safe and adequate parking for all Facility -related traffic.
 - 10.1.3. maintaining, replacing, and repairing Facility Infrastructure and Facility Equipment.

11. OPEN ACCESS (THIRD-PARTY ACCESS)

- 11.1. The Facility, including the Facility Infrastructure and Facility Equipment such as floating Dry Dock, shall be used, managed, and operated on a common user open non-discriminatory access basis and on equal footing in terms of the provision of port services, meaning that:
 - 11.1.1. the appointed Facility Operator shall have the right to operate the Facility and shall provide reasonable equality of access to the Facility and the loading facilities to Facility users and potential Facility users wishing to utilize the services of the Facility; and
 - 11.1.2. the appointed Facility Operator shall not unreasonably discriminate, in its tariff structure or its trading conditions (including but not limited to all commercial terms and conditions) between various users or potential users of the Facility and the berth infrastructure; and
 - 11.1.3. the appointed Facility Operator shall use and afford all Facility users who require access and use of the Facility the right to use the Facility, on a first come, use it or lose it, basis, open access to the Facility available and uncommitted.
 - 11.1.4. The principles outlined in 12.1.1 to 12.1.2 will be incorporated in the FOA, and any non-compliance with these terms and any engagement in anti-competitive behaviour by the appointed Facility Operator will be regarded as a breach of the FOA.

11.1.5. The principles contained above shall be in line with all the applicable TNPA regulations.

- 11.2. Subject to the provisions of this RFP, the appointed Facility Operator shall otherwise be granted the right to undertake the Project, subject to the provisions of the Act, Port Rules, and any directives or instructions as may be issued in terms thereof.

12. CONCESSION FEE OFFER

- 12.1. As consideration for the grant of the Concession, the Facility Operator shall be required to pay a Concession Fee to TNPA. Bidders will be required to propose a Concession Fee payable to TNPA in response to this Clause 13 (Concession Fee Offer) of Part III (Evaluation Criteria) of this RFP.

13. KEY ROLE PLAYERS IN THE SOUTH AFRICAN PORT SYSTEM

13.1. The Department of Transport ("DOT")

The DOT is responsible for the regulation of transportation in South Africa, including, inter alia, the development of maritime transport policies and for legislation in respect of ports, port regulations, and policy. Transnet is a state-owned transport company that is an integral part of South Africa's logistics network. The DOT, as the custodian of the regulation of transport, will have oversight in respect of the RFP but will not be involved in any of the processes comprising or included in the RFP.

13.2. The Department of Trade, Industry and Competition ("DTIC")

The DTIC is responsible for the facilitation of the transformation of the economy and for the promotion of industrial development, employment creation, and the building of mutually beneficial global relations to advance South Africa's trade. It is also responsible for industrial policy, and it facilitates broad-based economic participation. The DTIC has established a fair regulatory environment that enables investment, trade, and industry and enterprise development in an equitable and socially responsible manner. As the custodian of the regulation of trade, the DTIC has oversight with respect to B-BBEE and plays a significant role in the social development aspects of all economic activity in South Africa.

13.3. The Ports Regulator of South Africa ("PRSA")

The Ports Regulator is primarily responsible for the economic regulation of the ports system and for promoting equity of access to ports, facilities, and services provided in the ports. The Ports Regulator monitors the activities of TNPA to ensure that it performs its functions in accordance with the Act. The Ports Regulator, as the independent ports regulatory body, has oversight in respect of the RFP to ensure that the regulation of the Port's system is compliant with the Act.

13.4. **Department of Forestry, Fisheries and the Environment (“DFFE”)**

The Department of Forestry, Fisheries and the Environment (DFFE) of South Africa is responsible for the protection, conservation, and sustainable management of the country's natural resources and environment. Department of Forestry, Fisheries and the Environment. The department develops and implements policies, legislation, and programmes aimed at promoting environmental sustainability, biodiversity conservation, climate change mitigation and adaptation, pollution prevention, waste management, and the sustainable use of forestry and marine resources. DFFE oversees the management of South Africa's forests, fisheries, protected areas, and wildlife resources while ensuring compliance with environmental regulations through monitoring, enforcement, and environmental impact assessment processes.

13.5. **South African Maritime Safety Authority (“SAMSA”)**

The South African Maritime Safety Authority (SAMSA) is the national maritime authority responsible for ensuring the safety of life and property at sea, promoting marine environmental protection, and facilitating the development of South Africa's maritime transport sector. South African Maritime Safety Authority was established in terms of the South African Maritime Safety Authority Act, SAMSA regulates and enforces maritime safety standards for vessels operating in South African waters, conducts ship inspections and certification, oversees seafarer training, certification and welfare, and ensures compliance with national and international maritime conventions. The authority is also responsible for coordinating maritime search and rescue operations within South Africa's designated search and rescue region, investigating marine casualties and incidents, preventing and responding to marine pollution from ships, and promoting safe navigation through maritime oversight and regulation.

13.6. **Department of Employment and Labour (“DEL”)**

The Department of Employment and Labour (DEL) is responsible for regulating and promoting fair labour practices, employment creation, workplace safety, and social protection in South Africa. Department of Employment and Labour: The department develops, administers, and enforces labour legislation aimed at protecting the rights of workers and employers, promoting equitable employment opportunities, preventing unfair discrimination, and fostering sound labour relations. It oversees compliance with key labour laws through inspections and enforcement activities, administers employment services to facilitate job placement and skills matching, and supports initiatives aimed at reducing unemployment and improving workforce participation.

14. PURPOSE OF THE RFP

14.1. The purpose of this RFP is to:

- 14.1.1. invite Bidders to submit their Bid Responses to this RFP.
- 14.1.2. provide information to Bidders in relation to the RFP and TNPA's broader vision with respect to the framework of the Project.
- 14.1.3. set out the rules of participation in the RFP process referred to in this RFP. Attention is drawn to the provisions of the RFP relating to contact with TNPA, confidentiality, canvassing, non-collusion, and Bidder changes. Failure to comply with any one or more of these provisions may result in exclusion from participating in this RFP at the discretion of TNPA.
- 14.1.4. set out the key assumptions and constraints that need to be independently verified, considered, and understood by the Bidders in preparing competitive and comparable Bid Responses for the Project.
- 14.1.5. set out the framework and information requirements based on which Bid Responses to this RFP should be made.
- 14.1.6. request detailed, comprehensively priced, competitive, binding, underwritten Bid Responses to undertake the Project, which Bid Responses comply with the requirements set out in this RFP; and
- 14.1.7. set out the Qualification Criteria and the Evaluation Criteria which TNPA will apply to the Bid Responses received to enable TNPA to select the Preferred Bidder and a Reserve Bidder, as the case may be.

15. STRUCTURE OF THIS RFP

15.1. The structure of this RFP is as follows:

- 15.1.1. Part I (General Requirements, Rules and Provisions) of this RFP provides the general information to the Bidders and includes, inter alia, the glossary of terms detailing the defined terms used in this RFP, explanation of and background to the RFP and the Project, the scope of the Project, the structure and purpose of this RFP and the terms and conditions in terms of which each Bidder submits its Bid Response, including details regarding the format of each Bid Response.
- 15.1.2. Part II (Qualification Criteria) of this RFP sets out the Qualification Criteria that must be satisfied by the Bidders. Bid Responses submitted in respect of this RFP will first be assessed based on compliance with the Qualification Criteria, and only if a Bid Response

complies with the Qualification Criteria will it be evaluated in terms of Part III (Evaluation Criteria) of this RFP.

15.1.3. Part III (Evaluation Criteria) of this RFP sets out the evaluation procedure and the Evaluation Criteria to be used by TNPA in evaluating those Bid Responses that have fulfilled the Qualification Criteria and have progressed to the Evaluation Criteria. The purpose of the Evaluation Criteria is to determine the relative rankings of those pre-qualified Bid Responses and select the Preferred Bidder.

15.1.4. Part IV (Due Diligence Assessment) of this RFP sets out the evaluation procedure and the Due Diligence Assessment for evaluating those Bid Responses that have fulfilled the Evaluation Criteria and have progressed to the Due Diligence Assessment. The purpose of the Due Diligence Assessment as prescribed in Section 2(1) (f) of the Preferential Procurement Policy Framework Act (PPPFA) is to determine if there are objective grounds on which the TNPA may not proceed with awarding the Project to the Highest-Ranked Bidder in Part III (Evaluation Criteria).

16. STRUCTURE OF THE EVALUATION OF BID RESPONSES

16.1. Bid Responses submitted in respect of this RFP will first be assessed based on compliance with the Qualification Criteria, and only if a Bid Response complies with Part II (Qualification Criteria) will it be evaluated in Part III (Evaluation Criteria) and thereafter be subject to Part IV (Due Diligence Assessment) evaluation.

16.2. Qualification Criteria 1: Administrative Responsiveness, detailed in Clause 60 of Part II (Qualification Criteria) of this RFP, will be checked by the TNPA before the evaluation process commences. The requirements for these criteria are set out under Clause 60 (Qualification Criteria 1: Administrative Responsiveness) of Part II (Qualification Criteria) of this RFP.

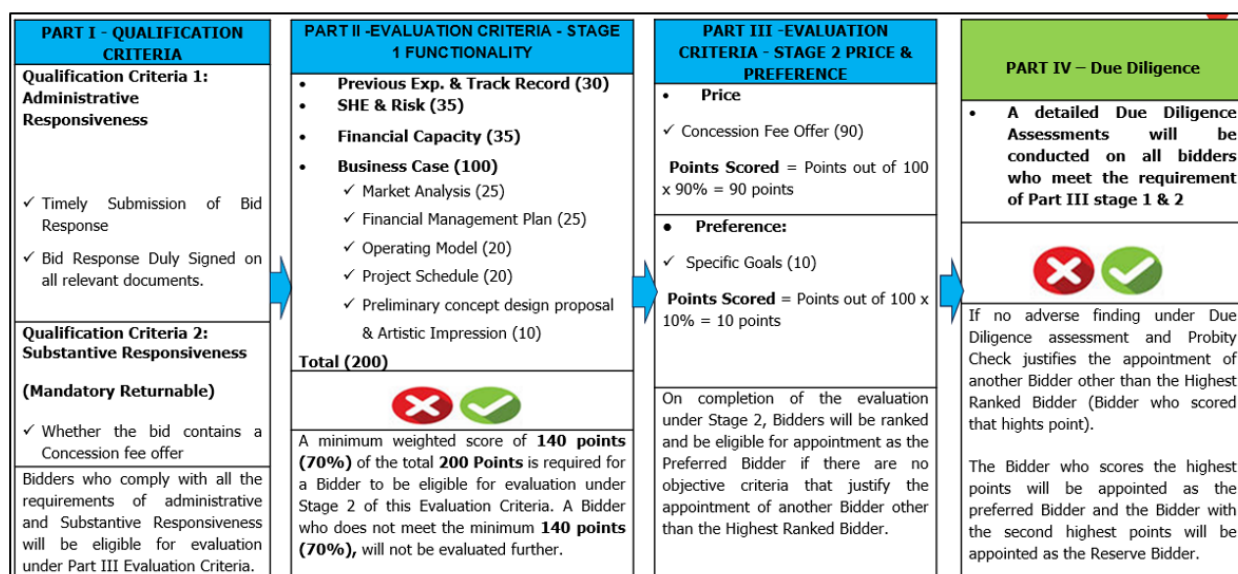
16.3. Qualification Criteria 2: Substantive Responsiveness, detailed in Clause 60 (Qualification Criteria 2: Substantive Responsiveness) of Part II (Qualification Criteria) of this RFP, will be checked by the TNPA. Before the evaluation of Part III (Evaluation Criteria), the requirements for these criteria are set out under Clause 60 (Qualification Criteria 2: Substantive Responsiveness) of Part II (Qualification Criteria) of this RFP.

16.4. If a Bidder's Bid Response complies with the requirements and conditions set out in Clause 60 of Part II (Qualification Criteria) of this RFP, the Bid Response will proceed to be evaluated under Part III (Evaluation Criteria) of this RFP.

16.5. For the avoidance of doubt, Substantive Responsiveness in Part II (Qualification Criteria) of this RFP will be checked by the TNPA before the evaluation of Part III (Evaluation Criteria).

16.6. Upon qualification on the Substantive Responsiveness, the Bidder's Bid Response will first be evaluated on the Evaluation Criteria as set out in Clause 60.

- 16.7. The Evaluation Criteria, as set out in Part (III), comprises 2 (two) stages. Stage 1 entails the evaluation of the functionality of a Bidder's Bid Response. In terms thereof, 200 points are allocated for the assessment of this Stage 1. A Bidder will be required to score a minimum of 140 points out of the 200 points allocated, to be eligible for further evaluation under Stage 2 of the Evaluation Criteria. Stage 2 of the Evaluation Criteria entails the evaluation of the Bidder's Bid Response with respect to its Concession Fee Offer (Price) and B-BBEE Specific Goals (Preference). The evaluation will be undertaken in accordance with a 90/10 points system. For more information, please see Part III (Evaluation Criteria) of this RFP.
- 16.8. The points for Concession Fee Criteria (Price) scored out of ninety (90), and B-BBEE Specific Goals will be added (Preference) scored out of ten (10) and will be added together to determine the total points scored out of one hundred (100) earned in respect of the Stage 2 Evaluation Criteria.
- 16.9. A Bidder who scores the highest points under Stage 2 of Part III shall become eligible for appointment as the Preferred Bidder unless the Due Diligence Assessment to be undertaken in Part IV (See Clause 66) establishes objective considerations which would justify an award to another Bidder.
- 16.10. A diagrammatic overview of the Qualification and Evaluation methodology is set out below:



17. BEST AND FINAL OFFER ("BAFO")

- 17.1. TNPA reserves the right but is not obliged to invite any number of Bidders to make their best and final offers, if required, provided that the Due Diligence Assessment in Part IV of this RFP has been concluded as provided for in Clause 66 of this RFP.
- 17.2. Notwithstanding the possibility that TNPA may give Bidders the opportunity to submit a BAFO, Bidders should be aware that TNPA will, in conducting its evaluation of Bid Responses, rely on all

information (including all representations) contained in such Bid Responses. Bidders are, therefore, encouraged to submit their best proposals in their Bid Responses in response to this RFP.

18. ALTERNATIVE BID RESPONSE

- 18.1. Each Bidder is required to submit a Bid Response which responds to and complies in all respects with the Qualification and Evaluation Criteria ("Standard Bid Response").
- 18.2. To allow sufficient opportunity for innovation, Bidders may submit additional Bid Responses ("Alternative Bid Response") that:
 - 18.2.1. improve and do not compromise the timeframes for the Project.
 - 18.2.2. improve and do not compromise the design criteria of the Floating Dry Dock.
 - 18.2.3. increase Port calls without increasing the bulk services, land requirements, environmental emissions, or forces on the quay infrastructure; and
 - 18.2.4. Justifiable business cases that warrant considerations for any deviations from the standard bid requirements except for the site allocated for this project; and
 - 18.2.5. offer better value for money to TNPA.
- 18.3. Notwithstanding, Bidders should note that the submission of an Alternative Bid Response is not a requirement, and TNPA is under no obligation to consider an Alternative Bid Response. Further, TNPA will only consider an Alternative Bid Response of the Preferred Bidder, following the completion of the evaluation of all Bid Responses in accordance with this RFP.
- 18.4. No Alternative Bid Response will be considered unless a Standard Bid Response is submitted.
- 18.5. The benefits of deviation from the RFP requirements shall be motivated by a Bidder who submits an Alternative Bid Response, particularly against the Standard Bid Response and the Project objectives. Alternative Bid Responses must demonstrate increased efficiency and better value for money for TNPA.
- 18.6. All Alternative Bid Responses will be evaluated in a similar manner to the Standard Bid Response (refer to Clause 18.1).
- 18.7. Bidders should note that any differences to the Standard Bid Response contained in the Alternative Bid Response that are not fully motivated and which do not result in a quantified saving for TNPA will be disregarded by TNPA and will adversely affect the assessment by TNPA of the Bidder's Standard Bid Response.
- 18.8. TNPA reserves the right to reject or accept any of the proposed changes to the Standard Bid Response contained in the Alternative Bid Response at its discretion.

19. PROJECT STRUCTURE AND CONTRACTS

- 19.1. The Preferred Bidder will be invited to enter into a FOA and, if required, an FDA, if applicable and required with the relevant counterparties. The envisaged rights and obligations of the Facility Operator for the term of the Project are set out in the Draft FOA and will be the subject matter of further negotiation between the Preferred Bidder and TNPA. The FOA must be finalized and entered with TNPA within four (4) months (or such extended period as may be determined by TNPA at its sole discretion) of the appointment of the Preferred Bidder.
- 19.2. The terms and conditions contained in the Draft FOA do not limit the TNPA's rights to negotiate different terms and conditions for the final FOA.
- 19.3. If the Preferred Bidder fails to undertake the activities or take steps reasonably required for the conclusion of the FOA within the allocated four (4) month period (or such extended period as may be determined by TNPA at its sole discretion), then TNPA may, at its discretion, disqualify the Preferred Bidder or revoke its status as Preferred Bidder. If the Preferred Bidder is disqualified or has its status as Preferred Bidder revoked by TNPA, TNPA may appoint a Reserve Bidder as the Preferred Bidder in accordance with the provisions of clause 56 of this RFP. TNPA shall subsequently enter negotiations with such Reserve Bidder for the conclusion of the FOA.
- 19.4. Bidders should note that the Draft FOA has been prepared on the assumption that the appointed Facility Operator will:
 - 19.4.1. In the case of a Consortium, be an SPV. In this instance, a Bidder who is an SPV and/or Consortium will be required to establish and incorporate a Project Company with the sole purpose of undertaking the Project and entering the FOA. All Shareholders of that Project Company are required to be Members of the Bidder that is appointed as the Preferred Bidder (that is, from the moment the Bid Response is submitted).
 - 19.4.2. Raise finance for purposes of undertaking the Project.
 - 19.4.3. Where applicable, complete the Construction and commence Operation of the whole Facility within twenty-four (24) months of the receipt of a positive record of decision in relation to the Environmental Impact Assessment (EIA) from the DFFE in respect of the Project and upon the submission of the detailed designs by the appointed Facility Operator to TNPA.
 - 19.4.4. TNPA expects the Preferred Bidder to deliver this Project based on the following timelines:
 - 19.4.5. Four (4) months - Confirmation of funding and FOA negotiations.
 - 19.4.6. Eighteen (18) months - Authorizations/licenses/approvals, including the EIA.
 - 19.4.7. Twenty-four (24) months - Construction and commissioning of the Facility, where applicable.

19.4.8. To the extent that the Preferred Bidder's bid is not consistent with the assumptions made above, the provisions of the final FOA shall be revised to be consistent with such bid.

19.4.9. The terms and conditions contained in the Draft FOA do not limit the TNPA's rights to negotiate different terms and conditions for the final FOA.

19.5. The FOA is negotiable, save for those clauses referred to in the table in Clause 20.6. Bidders are required to supply a mark-up of commercial terms in the Draft FOA that the Bidders and their Lenders wish TNPA to consider if appointed as the Preferred Bidder, to expedite the conclusion of the FOA within a period of four (4) months. Once a Preferred Bidder has been appointed, the mark-ups in the Draft FOA, as at the Bid Submission Date, will be negotiated between TNPA and the Preferred Bidder. Notwithstanding the restrictions imposed by the non-negotiable provisions as set out in the table below, TNPA reserves the right to ensure that the terms of the FOA are consistent with this RFP and the Bid Response.

19.6. Bidders are required to supply a mark-up of the Draft FOA to indicate any amendments and comments that the Bidders and their Lenders wish TNPA to consider if appointed as the Preferred Bidder. TNPA will not evaluate the extent of the mark-up of the Draft FOA at the time of the submission of the Bid Response, but submission of a marked-up draft FOA is an Essential Returnable Document, and the failure to submit a comprehensive and fully considered draft FOA could result in disqualification. TNPA will not consider mark-up to the clauses specified in the table in Clause 19.7. A mark-up of the clauses in table 19.7 will be disregarded by TNPA.

19.7. TNPA regards the Clauses listed in the Draft FOA as being non-negotiable, and these are:

No.	Clause Number	Description
1	Clause 1	Definitions and Interpretation
2	Clause 2	Introduction
3	Clause 5	Appointment of Facility Operator and grant of rights
4	Clause 7	Ownership and return of the Project Site and the Facility
5	Clause 8	Indemnity
6	Clause 9 (save for Clause 9.2 (single purpose company with no subsidiaries))	Facility Operator's warranties and undertakings
8	Clause 11	Environmental

9	Clause 16	Port Users and Port Rules
10	Clause 17	Shareholding in the Facility Operator
11	Clause 18	TNPA's Assistance and Rights and Limitations on Liability
12	Clause 20	Provision of the Port
13	Clause 22	The Facility
14	Clause 23	Key Personnel and Removal of Personnel
15	Clause 24	Health and Safety
16	Clause 25	Security
17	Clause 30	Rights of Access
18	Clause 34	Foreign exchange risk
19	Clause 35	Default Interest
20	Clause 38	Consequences of a Relief Event
22	Clause 39	Force Majeure
23	Clause 41	Facility Operator Default
24	Clause 44	Invalidation in terms of section 67 of the National Ports Act
25	Clause 50	No Termination Amount for termination for Force Majeure
26	Clause 53	Corrupt gifts and fraud
27	Clause 55	Dispute Resolution
28	Clause 56	Information and audit access
29	Clause 57	Miscellaneous matters

19.8. The Preferred Bidder:

19.8.1. Will be required to enter the FOA with TNPA, pursuant to which TNPA will grant the Preferred Bidder the right to undertake the Project on the terms and conditions set out in the FOA; and

19.8.2. In addition to the FOA, TNPA may be required to enter an FDA with its Lenders and TNPA in respect of the FOA.

20. TNPA'S RIGHTS

20.1. TNPA reserves the right to:

- 20.1.1. Reject any Bid Response that does not conform to the instructions and specifications that are detailed herein.
- 20.1.2. Reject any Bid Response and/or documents that are submitted after the closing date and time, unless a fault or malfunction in the electronic tender's system was reported, discovered, or shown prior to the Bid Submission Date and time. Bidders are encouraged to exercise sound judgment concerning the submission of their Bid Responses to avoid any system or technical issues.
- 20.1.3. Select more than one Bidder as the Reserved Bidder in terms of this RFP to undertake the Project.
- 20.1.4. Not award the Project to the highest-scoring Bid Response unless the Due Diligence Assessment justifies the award to another Bidder as per the objective considerations of the Due Diligence Assessment.
- 20.1.5. Cancel or suspend the appointment of a Facility Operator in respect of this RFP on justifiable grounds.
- 20.1.6. Cancel, suspend, or change the terms contained in this RFP at any stage on justifiable grounds.
- 20.1.7. Negotiate for a BAFO or not.
- 20.1.8. Amend the RFP before it closes, the FOA, and the FDA at any time prior to the signature of these agreements.
- 20.1.9. Supplement the information provided as part of the RFP, as and when additional information becomes available, and an Addendum / Briefing Note will be issued to that effect.
- 20.1.10. Reject all Bid Responses, if it so decides.
- 20.1.11. Award the Project for only a portion of the proposed services at the Port as reflected in the scope of this RFP.
- 20.1.12. Split the award of the Project between more than one Bidder.
- 20.1.13. Make no award of the Project.
- 20.1.14. Withdraw the award and/or cancel the FOA should it be awarded on the strength of the information furnished by the Bidder, which, after the award and/or the conclusion of the FOA, is proved to have been incorrect, misrepresented, or may lead to illegality or breach of law. TNPA

shall not be liable to the Bidders or the Preferred Bidder or any other person for any consequences, claims, or costs arising from any of these actions; and

20.1.15. To award the tender in part or in full.

20.2. TNPA reserves the right to award the Project to the highest-scoring Bidder unless the Due Diligence Assessment justifies the award to another Bidder.

21. TIMETABLE FOR THE RFP

Activity	Deadlines
Issue the RFP	07 August 2026
Non-Compulsory Briefing Session in Cape Town	25 August 2026
Deadline for all questions and requests for clarification	20 November 2026
Bid Submission Closing Date	07 December 2026

22. EXTENSION OF THE RFP BID SUBMISSION DATE

TNPA may, at its discretion, extend the Bid Submission Date by issuing a Briefing Note in accordance with clause 49 (*Briefing Notes and Changes to Bid Process*), in which case, all rights and obligations of TNPA and the Bidder that were previously subject to the original Bid Submission Date shall be subject to the extended Bid Submission Date.

23. GOVERNING LAW, COMPETITION AND OTHER STATUTORY REQUIREMENTS

23.1. Governing Law

23.1.1. The primary enabling legislation for the Project is the Act. This enabling legislation regulates and creates the competency for TNPA to procure and implement the Project and determine the way it may conduct the Project.

23.1.2. The procurement of the Project, the Bid Responses, any subsequent documents, the FOA and the FDA will be governed by and construed in accordance with the laws of the Republic of South Africa.

23.1.3. Procurement of the Project will be carried out in accordance with the relevant legislation, which includes (but is not limited to), the Constitution, the Act, the Preferential Procurement Policy Framework Act, 5 of 2000; the PFMA; the B-BBEE Act; and the NEMA, each to the extent applicable and subject to any lawful exemptions from any provision thereof.

23.2. Competition Act

23.2.1. Each Bidder must satisfy itself that any aspect of its Bid Response in respect of the Project is not a notifiable transaction as contemplated under the Competition Act, and to the extent that it is a notifiable transaction, that all necessary requirements to comply with the provisions of the Competition Act have been complied with or will be complied with prior to the signature of the FOA and the FDA.

23.2.2. Bidders will be required to submit Annexure T (Breach of Law Form) in terms of which they must certify whether they have been found guilty during the preceding five (5) years of a serious breach of law, including but not limited to a breach of the Competition Act by a court of law, tribunal, or any other administrative body.

23.3. **Other Statutory Requirements**

The Bidder (including its Contractors (if any) and its members), its Lenders (if any), its Legal Advisors, and its Financial Advisors are required to satisfy themselves as to the compliance with all other statutory and legal requirements in relation to the Project or any aspect thereof.

24. **THE SOCIO-ECONOMIC OBJECTIVES AND REQUIREMENTS**

24.1. **B-BBEE**

24.1.1. TNPA fully endorses and supports the Government's B-BBEE requirements and that all South African business enterprises have an equal obligation to redress the imbalances of the past.

24.1.2. To address the lack of investment in infrastructure, skills development, and inequality in income distribution, the Government has developed various initiatives to address these challenges.

24.1.3. In terms of the proposed B-BBEE evaluation framework for the Project, prospective Bidders will be expected to have a minimum B-BBEE certificate in accordance with the Amended B-BBEE Codes as per the October 2013 rating. This clause 24.1 (B-BBEE) provides an overview to Bidders of what will be required of them in terms of the B-BBEE Criteria and what steps can be taken to meet those requirements.

24.1.4. The B-BBEE Act is intended as an enabling legislative framework that allows the Government to develop and issue the B-BBEE Codes. The B-BBEE Codes are intended to provide a standard framework for the measurement of B-BBEE across all sectors of the economy. The intention of the B-BBEE Codes is therefore to level the playing field for all entities operating within the South African economy by providing clear and comprehensive criteria for the measurement of B-BBEE.

24.1.5. Companies that are governed by Sector-specific B-BBEE Codes will be measured in terms of those Sector Codes.

24.1.6. TNPA is, therefore, required to do business with local and/or international business enterprises that share the same values, and that are prepared to contribute to meaningful B-BBEE initiatives (this includes, but is not limited to, port operations, subcontracting, and joint ventures) as part of their Bid Responses.

24.1.7. Entities wishing to obtain B-BBEE recognition must be accredited by a recognised verification agency. The role of the B-BBEE verification agencies is to assess, verify, and validate disclosed and undisclosed B-BBEE-related information on measured entities.

24.1.8. The DTIC appointed the South African National Accreditation System ("SANAS") to conduct the accreditation of verification agencies. Accreditation as a verification agency enables an enterprise to issue a B-BBEE verification certificate. This method is aimed at instilling confidence in B-BBEE verification. A list of accredited B-BBEE verification agencies can be obtained on this website: www.sanas.co.za

24.1.9. Once a full verification of the documentation presented by an entity has been conducted, an entity will be awarded levels of B-BBEE recognition, which are dependent on the contributions an entity has made toward Black People in its business.

24.1.10. A typical B-BBEE verification certificate would contain the following information:

- 24.1.10.1. company name and company registration number.
- 24.1.10.2. type of certificate (group, entity, or division).
- 24.1.10.3. B-BBEE category (Qualifying Small Enterprises or generic).
- 24.1.10.4. B-BBEE level (one (1) to eight (8)).
- 24.1.10.5. procurement recognition percentage (%).
- 24.1.10.6. black ownership percentage (%).
- 24.1.10.7. black women ownership percentage (%).
- 24.1.10.8. value-adding supplier (yes or no).
- 24.1.10.9. certificate issue date; and
- 24.1.10.10. certificate expiry date.
- 24.1.10.11. Accreditation Company logo issued the certificate.

24.1.11. A Consortium, SPV, or Joint Venture will qualify only for points for its B-BBEE Contributor Status Level as a legal entity, provided that the entity submits its consolidated copy of the B-BBEE verification certificate for the Consortium, SPV, or unincorporated Joint Venture.

- 24.1.12. A Consortium or Joint Venture will qualify for points for their B-BBEE Contributor Status Level as an unincorporated entity, provided that the entity submits its consolidated or joint copy of the B-BBEE verification certificate as if it were a group structure and that such a consolidated or joint B-BBEE verification certificate is prepared for every separate bid.
- 24.1.13. Bidders who would wish to respond to this RFP as a Consortium with B-BBEE entities must state their intention to do so in their Bid Response. Such Bidders must also submit a signed Consortium agreement between the Members clearly stating the percentage split of the Consortium and the associated responsibilities of each Member. If such a Consortium agreement is unavailable, the Members must submit confirmation in writing of their intention to enter into a Consortium agreement should they be appointed as Preferred Bidder. In such instances, Preferred Bidder status will only be awarded once a signed copy of a Consortium agreement is submitted to TNPA.
- 24.1.14. Bidders are to note the requirements for B-BBEE compliance as required by Clause 24.1 of Part I (General Requirements, Rules, and Provisions) of this RFP and submit proof of their B-BBEE Contributor Status Level in the form of a B-BBEE verification certificate in order to obtain preference points for their B-BBEE status.
- 24.1.15. A B-BBEE compliance document will be rendered invalid under the following circumstances:
- 24.1.15.1. Invalidity of a B-BBEE Certificate
 - 24.1.15.1.1. Issued by a non-SANAS accredited verification agency – only SANAS-accredited agencies are recognized.
 - 24.1.15.1.2. Expired certificate – certificates are only valid for 12 months from the date of issue.
 - 24.1.15.1.3. Tampering or alterations – any modifications make the certificate void.
 - 24.1.15.1.4. Discrepancies in company details – if the company name, registration number, or VAT number does not match the official records.
 - 24.1.15.2. Invalidity of a Sworn Affidavit
 - 24.1.15.2.1. Not signed by a Commissioner of Oaths – affidavits must be sworn in before a recognized Commissioner.
 - 24.1.15.2.2. Incorrect or incomplete information – any errors in the turnover, ownership percentage, or business structure invalidate the affidavit.

24.1.15.2.3. Fraudulent representation – misrepresenting black ownership or turnover constitutes fronting, which is a criminal offense under the B-BBEE Act.

24.1.15.2.4. Multiple affidavits for different periods – issuing multiple sworn affidavits within a single financial year can lead to rejection.

24.1.15.3. Invalidity of a B-BBEE CIPC Certificate

24.1.15.3.1. Incorrect ownership or turnover declaration – the CIPC system relies on data from the company's registration, so any incorrect information can render it invalid.

24.1.15.3.2. Use by ineligible entities – companies that do not qualify as EMEs or QSEs (51% or 100% Black-owned) cannot use a CIPC certificate.

24.1.15.3.3. Expired certificate – CIPC B-BBEE certificates are also valid for 12 months only.

24.1.15.3.4. System errors or data mismatches – if the information in the certificate does not align with the company's registered details, it may not be accepted.

25. ENVIRONMENTAL, SAFETY, HEALTH, AND SECURITY COMPLIANCE

25.1. The Project must be undertaken in accordance with the safety, health, environmental, and quality, included in this RFP in Annexure C (Safety, Health, Environment Policy), and in accordance with the FOA.

25.2. The Facility Operator shall, (but not limited to):

25.2.1. Comply with all applicable environmental legislation, permits, and TNPA environmental requirements.

25.2.2. Implement and maintain approved Environmental Management Plans and Health and Safety Management Systems.

25.2.3. To ensure compliance with EMP Guidelines (Construction, Operational & Decommissioning) attached to Annexure C1.

25.2.4. Prevent marine pollution and manage waste in accordance with best industry practice.

25.3. Ensure compliance with IMO environmental standards, occupational health and safety legislation, and port environmental policies.

26. BIDDERS' EXPERIENCE AND CAPACITY

- 26.1. The prospective Bidders (and or their individual Members, as the case may be) should have a proven track record of successfully executing projects of similar complexity and magnitude as the Project.
- 26.2. The prospective Bidders (and/or their individual Members, as the case may be) would therefore be required to demonstrate:
 - 26.2.1. Industry-specific experience, particularly their professional and technical qualifications and experience in the operation and/or maintenance of the Facility Operations.
 - 26.2.2. Financial strength, as envisaged in Clause 62 of Part III Stage 1 (Evaluation Criteria) of the RFP.
 - 26.2.3. Access to or use of the equipment and infrastructure necessary for the Operation and Maintenance of the Facility Operations.
 - 26.2.4. Adequate personnel to perform their obligations under the FOA, and related contracts, as envisaged in Part II (Qualification Criteria) of the RFP.
 - 26.2.5. Contractors must be accredited in terms of CIDB rating, and the Bidders need to indicate the CIDB level of all contractors.

27. GENERAL BID RULES

- 27.1. This RFP is open to the worldwide public and is not restricted to Bidders who are South African nationals and South African entities. All Bidders are subject to the B-BBEE requirements set out in Clause 24.1.
- 27.2. Bidders are required to submit one Standard Bid Response. An additional Alternative Bid Response will only be considered if a Standard Bid has been submitted.
- 27.3. Only Bid Responses that comply with the minimum requirements and criteria specified in the Qualification Criteria of this RFP to TNPA's satisfaction, at its discretion, may be considered by TNPA for participation in the other stages of the RFP. Each Bidder, in submitting its Bid Response, is deemed to do so on the basis that it accepts and acknowledges the terms of this RFP.
- 27.4. The Bidder appointed as the Preferred Bidder shall be afforded a period of time, specified under clause 21 (Timetable for the RFP) of this clause of the RFP to negotiate and finalise their contractual arrangements and Project Documents with, inter alia, their Members, Contractors, equipment suppliers, and Lenders, and apply for the Consents required to be held by them by the date specified in the table under Clause 21 (Timetable for the RFP).

- 27.5. TNPA reserves the right to appoint a Reserve Bidder simultaneously with or at any time after the announcement of the Preferred Bidder in accordance with Clause 56 (Selection of Preferred and Reserve Bidder) of Part I (General Requirements, Rules, and Provisions) of this RFP.
- 27.6. A Reserve Bidder, which has been selected to continue to participate in the Bid Submission Period, may only be invited to become a Preferred Bidder by TNPA if:
- 27.6.1. The FOA is not and/or is unlikely to, for whatsoever reason, be concluded with the Preferred Bidder in respect of the Floating Dry Dock Facility.
 - 27.6.2. The Preferred Bidder is disqualified for any reason; and/or
 - 27.6.3. The status of the Preferred Bidder is revoked for any reason whatsoever; and
- 27.7. Accordingly, the relevant Reserve Bidder will, if requested by the TNPA, be afforded a reasonable period to negotiate and finalize its contractual arrangements and the Project Documents with, inter alia, its Members, Contractors, equipment suppliers, and Lenders to conclude the FOA, and the FDA with the relevant counterparties.

28. ELIGIBILITY CONSIDERATIONS

- 28.1. Bid Responses will only be considered by TNPA, in accordance with the Qualification Criteria, Evaluation Criteria, and Due Diligence Assessment set out in this RFP, which generally set out the TNPA's requirements in respect of experience, track record, financial strength, and strategy to undertake the Project, noting the provision of Clause 58 (Information Verification).
- 28.2. Any firm, group, organisation, or any Member of a Bidder which is not domiciled within the Republic of South Africa, or does not have an existing, formal association with a South African firm or organisation, shall indicate this fact clearly in its Bid Response Form.
- 28.3. Bidders are required to declare if any of their members or any individual who is a director, officer, employee, or Shareholder of any Member is related to any employee of TNPA or Transnet by completing and submitting Annexure P (Declaration of Interest) of this RFP.
- 28.4. TNPA may, at its discretion, reject a Bid Response if it includes the involvement of any person that is:
- 28.4.1. Blacklisted by the Office of the National Treasury; or
 - 28.4.2. Blacklisted by such person's professional body (if applicable); or
 - 28.4.3. Related to any other Government official or person directly involved in the Project, who may be involved with the evaluation of the Bid Responses, and any person with the ability to influence the decision of TNPA with respect to the appointment of the Preferred Bidder, which relation was not disclosed; or

- 28.4.4. Who has been found guilty in any court of law of fraud or corruption-related crimes; or
- 28.4.5. Upon whom an administrative penalty or fine has been imposed for a serious breach of law, including but not limited to breaches of the Competition Act.
- 28.5. The participation of not-for-profit entities or trusts in a Bid Response is at the discretion of a Bidder and shall be at its sole risk.
- 28.6. A person, Member, other participants in a Bid Response, or advisor may not participate in, advise, or be involved (either directly or indirectly) with more than one Bidder at any stage during the Project. The Bidders shall ensure that no anti-competitive or collusive behaviour is displayed or engaged in by any person, Member, or advisor participating or involved with more than one Bidder. TNPA shall, at its discretion, be entitled to disqualify any Bidders whose Bid Response displays any anti-competitive or collusive behaviour. In this regard, Bidders will be required to complete and submit Annexure W (Supplier Integrity Pact) of this RFP.

29. ACKNOWLEDGEMENT OF THE LAW

- 29.1. The Bidder and each of its members registered in South Africa are required to submit with their Bid Response a declaration stating, inter alia, that TNPA has supplied and Bidders have received appropriate responses to any or all questions, as applicable, which were submitted by any Bidders for the RFP clarification purposes. Furthermore, such declaration shall state that the processes and procedures adopted by TNPA in issuing this RFP and the requirements requested from Bidders in responding to this RFP have been conducted in a fair and transparent manner. The declaration required in respect of the Bidder is included in Annexure J (TNPA Declaration of Bidder).
- 29.2. Each Bidder is required to provide a declaration stating, inter alia, that it is aware that Bid Responses that are suspicious will be reported to the Competition Commission for investigation and possible imposition of administrative penalties in terms of section 59 of the Competition Act and or may be reported to the National Prosecuting Authority ("NPA") for criminal investigation and may be restricted from conducting business with the public sector for a period not exceeding ten (10) years in terms of the Prevention and Combating of Corrupt Activities Act 12 of 2004 or any other applicable legislation. The declaration required in respect of the Bidder is included in Annexure O (Certificate of Acquaintance with RFP Documents).
- 29.3. Each Project Company and each Bidder will be solely responsible for satisfying itself with respect to all the legal requirements for the Project and as to the legal requirements applicable to the Project and the Project Company as specified in this RFP and shall have no claim against TNPA or its Transaction Advisors for any loss or damage it may suffer or incur by reason of any flaw, or oversight or omission in relation thereto. This includes applying for, obtaining, maintaining, renewing, and adhering to all relevant Consents, permits, licenses, authorisations, and exemptions required to implement the Project. Failure to do so will be at the entire risk of the Project Company

and each Bidder, and no relief will be given for errors, oversights, or omissions of the Project Company, a Bidder, or its members or of TNPA.

- 29.4. After being selected as Preferred Bidder, a Preferred Bidder will be required to obtain any relevant licenses and/or permits in the name of its Project Company under the relevant legislation. Each Bidder will be solely responsible for satisfying itself with respect to all the legal requirements for the issue of any relevant license and/or permits by the Responsible Authority in terms of the relevant legislation.

30. LEGAL PERSONALITY OF BIDDER AND CHANGES

- 30.1. If a Preferred Bidder is a Consortium, and/or JV, it will be required to establish a Project Company with the sole purpose of undertaking the Project and entering the FOA. All Shareholders of that Project Company are required to be Members of the Bidder (as from the Bid Submission Date) that is appointed as the Preferred Bidder.
- 30.2. No change is permitted to the membership or organisational structure of any Bidder (including its members) after submission of its Bid Response and during the evaluation process without the prior written consent of TNPA.
- 30.3. Bidders are required to immediately notify TNPA in writing if a change in any Bidder's membership or structure will include a change to the percentage of membership in the Bidder by each Member or the intended percentage of shareholding in the Project Company by each Shareholder (including but not limited to a Change in Control) or a change in the identity of the Bidder's Members or Contractors.
- 30.4. Any Bidder and its Members wishing to change its membership and/or structure (including but not limited to a Change in Control), other than in respect of a listed public company, must immediately notify TNPA of this fact, in writing and request TNPA's written consent and provide:
- 30.4.1. full details of the reason for the change.
 - 30.4.2. full details of the parties involved.
 - 30.4.3. full details of the overall impact on the Bidder, the Project Company, the Bid Response and the Project.
 - 30.4.4. detailed information and all returnable schedules and/or documents in respect of the new Member, in respect of a change in Members, as was required to be submitted in respect of the Bidder and/or its members at the time of submission of the Bid Response.
 - 30.4.5. full details in respect of the transaction, including full disclosure of any premium that will be paid in relation to the sale of Equity, in respect of any change related to a sale of Equity in the Project Company; and

- 30.4.6. full details on how the Bidder proposes to share any improvement or benefit those results from a change to a Bidder's Bid Response or Project with TNPA.
- 30.5. If a Bidder or any of its Members notifies TNPA that it intends to undergo a change in its membership and/or structure (including but not limited to a Change in Control), TNPA reserves the right to require the Bidder to supply such further information as TNPA may, at its discretion, require with regard to such change to enable TNPA to consider fully the impact of such change.
- 30.6. If a Bidder or any of its Members notifies TNPA that it intends to undergo a change in its membership and/or structure (including but not limited to a Change in Control), the Bidder shall be reassessed for qualification in accordance with the terms of this RFP, which re-qualification shall be at TNPA's discretion but in respect of which TNPA shall apply the same Qualification and Evaluation Criteria. If satisfactory, TNPA will advise the Bidder in writing.
- 30.7. If an event contemplated in Clauses 30.5 and/or 30.6 of this clause occurs and TNPA, at its discretion, has not approved the relevant change, TNPA shall be entitled to advise the Bidder or any of its Members, as the case may be, in writing that its request was not approved and may, at its discretion, provide a reasonable amount of time for the Bidder or any of its Members, as the case may be, to propose a restructuring of the Bidder or any of its Members, as the case may be, that is to TNPA's satisfaction. Failing this or if the proposed restructuring is not to TNPA's satisfaction, TNPA may, at its discretion, disqualify the Bidder from participating any further in the Bid Submission Period, or allow the Bidder to continue in the RFP, subject to such conditions as TNPA determines appropriate.
- 30.8. TNPA shall not be obliged to consider any extension of time in relation to any stage of the RFP on account of any change to a Bid Response and/or Project including a change in any Bidder or any of its Members as contemplated above.

31. AUTHORISATION OF TNPA AND THE FACILITY OPERATOR

- 31.1. The Bidder, its members, and its advisors are required to satisfy themselves as to the legal authority of TNPA to issue this RFP, to undertake the procurement processes set out in this RFP, and to undertake all other actions envisaged by this RFP including entering the FOA and the FDA.
- 31.2. TNPA shall not procure a legal opinion from any of its Transaction Advisors in favour of any Bidder, the Preferred Bidder, Members, Project Company, or Lenders in relation to such authority or any other aspect of this RFP or the Project envisaged by it. In this regard, copies of the relevant documents authorising TNPA to enter into the agreements to which it is a party will be made available to the Preferred Bidder upon written request by the Preferred Bidder.

32. CONFIDENTIALITY

32.1. Confidentiality by the Bidders

- 32.1.1. This RFP contains confidential information regarding the Project and/or TNPA. By collecting this RFP, the Bidders agree that:
- 32.1.1.1. they will ensure that their members, directors, officers, employees, agents, advisors, and representatives use this RFP only to assess the attractiveness of the Project and prepare a Bid Response and for no other purpose; and
 - 32.1.1.2. subject to the above Clause, they will not divulge or distribute any information in respect of this RFP or pass on any copies of this RFP without the prior written approval of TNPA and will return this RFP together with all copies thereof to TNPA promptly upon being requested to do so.
- 32.1.2. Each Bidder agrees to maintain the confidentiality of all information supplied to it in connection with the Project (whether in text, chart, picture, electronic, or other form) and agrees to keep its own Bid Response confidential in accordance with this Clause and section 86 of the Act.
- 32.1.3. Bidders are required to provide TNPA, together with their Bid Response, a copy of the Non-Disclosure Agreement (Annexure K) of this RFP, signed by a duly authorised representative on behalf of the Bidder.

32.2. Confidentiality by TNPA

- 32.2.1. TNPA shall use its reasonable endeavours to keep all data and details submitted by Bidders strictly confidential, save to the extent that TNPA is required to disclose such data and or details by applicable law (taking into account section 86 of the Act), order of a court of competent jurisdiction, a regulatory authority or a Government department or agency. Should it be deemed necessary to discuss any matter relating to any submission of any Bidder with third parties (other than TNPA's Transaction Advisors), the necessary permission will be obtained from the Bidder concerned and the provisions of the Promotion of Access to Information Act, 2000 shall apply.
- 32.2.2. TNPA shall be entitled to disclose all data and details submitted by Bidders to the Transaction Advisors and the National Treasury and their officers, employees, agents, advisors, and representatives who are involved in the Project and/or the evaluation of the Bid Responses.
- 32.2.3. TNPA shall be entitled to disclose all data and details submitted by Bidders to the National Treasury, the DTIC, the DOT, Transnet, and Parliament to the extent necessary.
- 32.2.4. TNPA shall not be liable for any loss incurred or damage suffered because of any disclosure of any information (confidential or otherwise) of the Bidder. Accordingly, the Bidder, its Members and or its advisors and/or its Lenders (if any) shall not have and hereby

waive, any claim against TNPA, its officers, employees, or Transaction Advisors arising out of the disclosure of any information, confidential or otherwise.

33. BID DOCUMENTATION FEE AND PREFERRED BIDDER GUARANTEE

33.1. Preferred Bidder Guarantee

33.1.1. After the receipt of Bid Responses and evaluation thereof, the Preferred Bidder will be required to lodge a guarantee (the "Preferred Bidder Guarantee") with TNPA in an amount equal to R5 000 000.00 (Five Million Rand). A Bidder that has been provisionally informed of its Preferred Bidder status will be considered to have been appointed by TNPA as the Preferred Bidder once the Preferred Bidder Guarantee has been submitted to TNPA in accordance with this clause 34.1.

33.1.1.1. The Preferred Bidder Guarantee must be:

33.1.1.2. an unconditional and irrevocable bank guarantee in the form set out in Annexure I (Form of Preferred Bidder Guarantee).

33.1.1.3. lodged with TNPA within 15 (fifteen) Business Days of a Bidder being notified of its provisional Preferred Bidder status.

33.1.1.4. issued by a bank which is licensed to conduct banking business in South Africa under the Banks Act, 94 of 1990 as amended and which has a South African rating of BBB or better by Standard & Poor's rating or equivalent; and

33.1.1.5. be valid and effective for the period from the date of issue of the Preferred Bidder Guarantee until the earlier of the expiry of the Bid Submission Validity Period, as defined in clause 46 of Part I (General Requirements, Rules, and Provisions) of this RFP (as extended from time to time) and the Effective Date as defined in Annexure KK of the Draft FOA.

33.1.2. If a provisionally appointed Preferred Bidder fails to deliver the Preferred Bidder Guarantee within the time allowed, TNPA shall be entitled to revoke the status of that Bidder as Preferred Bidder. In that circumstance, TNPA may substitute the Preferred Bidder with a Reserve Bidder nominated by it, who shall lodge a Preferred Bidder Guarantee with TNPA within 15 (fifteen) Business Days of being notified of its Preferred Bidder status. The provisions of this clause 33 (Preferred Bidder Guarantee) shall apply mutatis mutandis to the new Preferred Bidder Guarantee, as the case may be.

33.2. Release of guarantee

The Preferred Bidder Guarantee will be returned to the Preferred Bidder within 15 (fifteen) Business Days of the Effective Date as defined in the Draft FOA or at the expiry of the Bid Submission Validity Period, as the case may be.

33.3. Forfeiture of Preferred Bidder Guarantee

33.3.1. TNPA may call on the Preferred Bidder Guarantee more than once (provided that the aggregate amount payable thereunder shall not exceed the maximum amount of the Preferred Bidder Guarantee) without notice or legal process if the Preferred Bidder:

33.3.1.1. is in breach of any law relating to the RFP or is disqualified from the RFP because of its actions or omissions.

33.3.1.2. fails to extend the term of the Preferred Bidder Guarantee after agreeing to TNPA's request to extend the expiry date of the Preferred Bidder Guarantee (in which case TNPA will hold it as security in lieu of such extended or renewed Preferred Bidder Guarantee).

33.3.1.2.1. fails to sign the FOA within the agreed time set in the General Requirements, Rules, and Provisions, Part I (General Requirements, Rules, and Provisions) of this RFP; and/or

33.3.1.2.2. revokes, repudiates, or withdraws its Bid Response.

34. CORRUPT GIFTS AND PAYMENTS

34.1. The attention of Bidders is drawn to the Prevention and Combating of Corrupt Activities Act, 12 of 2004 as amended.

34.2. None of the Bidders, its Members, the Lenders, any other participants in a Bid Response, or any of their agents or advisors shall commit an offence in terms of the Prevention and Combating of Corrupt Activities Act, including directly or indirectly offering or giving any person in the employment of TNPA who is directly involved in the Project, or any of the Transaction Advisors, any gratuity or consideration of any kind as an inducement or reward for appointing any Bidder as the Preferred Bidder, or for showing or omitting to show favour or disfavour to any Bidder, its Members, the Contractors, or their Lenders in relation to this Project.

34.3. If any offence in terms of the Prevention and Combating of Corrupt Activities Act is committed, TNPA shall be entitled to terminate the relevant Bidder's status and/or to prohibit such Bidder, its Members, its Contractors, Lenders, or any other participant in the relevant Bid Response and their agents and advisors from participating in any further stage or part of the Project.

35. NO CONTRACT

This RFP does not constitute an offer to enter a contractual relationship with any Bidder but is merely a solicitation of Bid Responses to enable TNPA to select the Preferred Bidder, to conclude the FOA, and the FDA with a Facility Operator and other relevant counterparties.

36. NO COLLUSION

- 36.1. The attention of the Bidders, its Members, the Contractors as well as their advisors and agents are drawn to section 4(i) (b) (iii) of the Competition Act, which prohibits collusive bidding.
- 36.2. In submitting a Bid Response, each of the Bidders, its Members, the Contractors, Lenders, and all other participants in any Bid Response certifies that:
- 36.2.1. its Bid Response has been prepared without consultation, communication, or agreement for restricting competition with any other Bidder, Member of another Bidder or participant in another Bid Response, or any other competitor or potential competitor.
 - 36.2.2. its Bid Response has not been disclosed, nor will it be disclosed to any other Bidder, Member of another Bidder or participant in another Bid Response, or any competitor or potential competitor.
 - 36.2.3. no attempt has been made or will be made by it to induce any other person not to submit or participate in a Bid Response for the purpose of restricting competition; and
 - 36.2.4. no attempt has been made or will be made by it to induce any other person to alter the form or contents of its participation in any Bid Response for the purpose of restricting competition.
- 36.3. If TNPA becomes aware of or has reason to believe that any of the activities detailed in this clause 36 have been undertaken by any Bidder or any of its Members, Contractors, or participants in another Bid Response or any of their advisors, TNPA shall be entitled to disqualify such Bidder, its Members, Contractors or participant in such Bid Response and their advisors and to bar any or all of them from participating further in the RFP in respect of this Project.

37. NON-COMPLIANCE OF BID RESPONSE RESULTING IN DISQUALIFICATION

- 37.1. Any material failure on the part of a Bidder to comply with any of the terms of this RFP, read together with all Briefing Notes, may result in its Bid Response being treated as a non-compliant Bid Response.
- 37.2. TNPA reserves the right to reject any non-compliant Bid Response without further evaluation.
- 37.3. Non-submission of the Mandatory Returnable Documents required for the achievement of Administrative Responsiveness will result in the Bidder not being a compliant Bidder and the Bidder's Bid Response will not be evaluated further against the remaining Qualification Criteria.
- 37.4. Bidders will have to ensure that the Bid Response has been lodged on time and at the correct designated point and that all the RFP documents in the Bid Response have been duly signed by the Bidder.

- 37.5. Any Bid Response received without all Essential Returnable Documents requested in terms of this RFP or with insufficient information to enable a substantive evaluation thereof, as contemplated in (Qualification Criteria 2: Substantive Responsiveness) of Part II of this RFP, will be marked as incomplete and may, in TNPA's discretion, be rejected from the RFP.

38. CONTACT POLICY

- 38.1. All correspondence from a Bidder to TNPA shall be addressed to the Project Officer, shall be signed by the authorized representative of a Bidder, and shall be legally binding on the relevant Bidder. All such correspondence must clearly indicate the name of the signatory, his or her position, and the name of the Bidder. The Bidders may not contact or correspond with any person at TNPA, Transnet, or a Transaction Advisor, other than the Project Officer, in relation to the Project and or the RFP. Bidders shall not be entitled to rely on any statements, information, or correspondence in respect of this RFP or the Project that is not made, given, or issued by the Project Officer and that is not contained in a Briefing Note.
- 38.2. Each Bidder shall give the Project Officer the name and contact details, in writing, of the person whom it appoints to undertake all contact with the Project Officer. It is each Bidder's sole responsibility to ensure that all contact details provided to the Project Officer are correct in every respect, including details of email addresses and telephone numbers etc. TNPA will not be held liable for the incorrectness of any contact details provided by Bidders. Any change to any details of that contact person shall be notified to the Project Officer in writing. TNPA shall be entitled, at its discretion, to disregard any communication from the Bidder that does not come from such contact person.
- 38.3. All queries and requests for clarification in respect of this RFP shall be requested by way of Annexure U (RFP Clarification Request Form) of this RFP, addressed, in writing, to the Project Officer. The contact details of the Project Officer are the following:

Area Of Responsibility	Contact
TNPA Project Manager: Port of Cape Town	Email: tnpapoctfloatingdockrfp@transnet.net

- 38.4. No information or clarification in relation to the Project and/or the RFP may be requested by the Bidder, its Members, the Contractors nor any of its agents or advisors, or any person participating in the relevant Bid Response from any member of the Transaction Advisors (save for requests to the Project Officer), Transnet, the employees of TNPA or any other Government official who may be associated with the Project (other than the Project Officer or National Treasury), without the prior written consent of the Project Officer.

- 38.5. If a Bidder, its Members, Contractors, agents, advisors, Lenders, or any other person participating in the relevant Bid Response make any such prohibited contact, TNPA reserves the right, in its discretion, to disqualify the Bidder, its Members, Contractors, agents, advisors, Lenders, or any other person participating in that Bid Response on the grounds of being in breach of this clause 38.1, from any further participation in the Project.
- 38.6. The Bidders, their Members, Contractors, advisors, Lenders, or agents may not rely on any information provided to any of them outside of the scope of Clause 38.3 above.

39. TIME FOR REQUESTS AND CLARIFICATIONS

The Bidder may request clarification on any item contained in this RFP by no later than **16:00 CAT, 20 November 2026**, after which date TNPA will not be obliged to enter into further correspondence with the Bidder on questions related to that Bid Submission Phase of the Project.

40. REQUESTS AND RESPONSES TO REQUESTS

- 40.1. After and before the briefing session, oral requests and queries will not be entertained. Requests from Bidders must be in writing and sent to the Project Officer by way of email to the following email address: tnpapocfloatingdockrfp@transnet.net.
- 40.2. TNPA will respond to written requests and queries by way of written Briefing Notes published on the e-tender portal.
- 40.3. Bidders must take note that all requests, queries, and answers during the clarification process will be dealt with in an open and transparent manner so as not to give any Bidder an unfair advantage over others. Bidders must take care not to include confidential information in their queries or requests for clarification. The queries or requests for clarification should be limited to any item contained in this RFP.

41. NON-COMPULSORY RFP BRIEFING SESSION AND SITE VISIT

- 41.1. A non-compulsory briefing session for Bidders will be held physically and online Join: <https://teams.microsoft.com/meet/344574844602688?p=KaWdcy6aaQYXNRhTK> Meeting ID: 344 574 844 602 688, Passcode: om2L7zv2 in respect of the Project, during which time the approach to the Project will be outlined, and where key issues of concern or matters requiring clarification are to be raised. Details of this briefing session are as indicated below:
- 41.1.1. Port of Cape Town – Date: **25 August 2026** at South Arm Road -TNPA House-10 Floor Boardroom, Time: 10h00.
- 41.1.2. This RFP may be downloaded directly from the National Treasury's e-Tender Publication Portal at www.etenders.gov.za free of charge. The RFP may also be downloaded from the Transnet Portal at <https://transnetetenders.azurewebsites.net> (please use Google Chrome to access the Transnet link/site) free of charge.

- 41.1.3. Respondents are encouraged to bring a copy of the RFP to the site meeting and/or RFP briefing.
- 41.1.4. Potential bidders attending the briefing session are required to RSVP to the following email address: tnpapoctfloatingdockrfp@transnet.net.
- 41.1.5. TNPA will produce a written register of the Bidders who attended the RFP Briefing Session and a written record of the proceedings at the RFP Briefing Session and will circulate this to all Bidders who attended the RFP Briefing Session, following the RFP Briefing Session. This written record shall be the definitive record of the proceedings and discussions at the RFP Briefing Session. There will be a question and answer session and all bidders will be required to submit all the questions in writing to the email address: tnpapoctfloatingdockrfp@transnet.net and TNPA will set a date to respond in writing.
- 41.1.6. For purposes of access and operational safety, Bidders may be required to bring their identity documents, appropriate safety shoes, and other personal protective equipment such as high visibility safety jackets and hard hats.
- 41.2. Each Bidder is limited to a maximum number of 3 (three) representatives.

42. STATUS OF RESPONSE

TNPA and its Transaction Advisors will endeavour in good faith to respond to all reasonable written queries and requests for clarification raised by the Bidders. No response given to a question or request for clarification will have any status or impact on the RFP unless the response is reflected in a Briefing Note.

43. SUBMISSION OF BID RESPONSE

- 43.1. Bid Responses in relation to the Bid Submission Date are to be submitted by no later than **16h00 CAT on 07 December 2026**.
- 43.2. All Bid Responses and documents must be:
 - 43.2.1. in a PDF format.
 - 43.2.2. properly indexed, readable, and capable of being electronically accessed.
- 43.3. Transnet has implemented a new electronic tender submission system, the Transnet e-Tender Submission Portal, in line with the overall Transnet digitalization strategy, where suppliers can view advertised tenders, register their information, log their intent to respond to bids, and upload their bid proposals/responses onto the system.
- 43.4. The Transnet e-Tender Submission Portal can be accessed as follows:

- 43.4.1. Log on to the Transnet e-Tenders management platform website/ Portal (transnetetenders.azurewebsites.net).
- 43.4.2. Please use Google Chrome to access the Transnet link/site).
- 43.4.3. Click on “ADVERTISED TENDERS” to view advertised tenders.
- 43.4.4. Click on “SIGN IN/REGISTER” for a bidder to register their information (must fill in all mandatory information).
- 43.4.5. Click on “SIGN IN/REGISTER” to sign in if already registered.
- 43.4.6. Toggle (click to switch) the “Log an Intent” button to submit a bid.
- 43.4.7. Submit bid documents by uploading them into the system against each tender selected; and
- 43.4.8. No late submissions will be accepted. The bidder guide can be found on the Transnet e-Tender Submission Portal at transnetetenders.azurewebsites.net.

44. FORMAT OF THE BID RESPONSE

- 44.1. TNPA shall be entitled, in its discretion, to disqualify any Bid Response that fails in any way to fulfil the requirements of this Clause 45 (Format of the Bid Response) and to prohibit the relevant Bidder from participating further.

44.2. Contents of the Bid Response

- 44.2.1. The Bid Response must be complete, contain all the information required by this RFP, and deal with every issue raised in this RFP in consequential order, numbered in accordance with the numbering set out in this RFP. The Bid Response must contain each document, fully completed (contain all the required information, including all essential and mandatory documents as per Annexure H) with the specific details of the Bidder and/or its members, as provided for in all the Annexures to this RFP.
- 44.2.2. All pages of each part of the Bid Response must be numbered consecutively from beginning to end, and a detailed index to the entire Bid Response, including all pages of each section or part, must be included in the Bid Response.
- 44.2.3. The Bid Response must adhere to the order set out below, to aid the evaluation process:
 - 44.2.3.1. the Mandatory Returnable Documents.
 - 44.2.3.2. the returnable documents for scoring
 - 44.2.3.3. the essential Returnable Documents.
 - 44.2.3.4. the Response to the Qualification Criteria; and

44.2.3.5. the Response to the Evaluation Criteria.

44.2.4. The sections of the Bid Response that correspond to each of the Qualification Criteria and the Evaluation Criteria must be separate documents and separately bound. For example, all documents that comprise the response to the Technical Qualification Criteria must be bound together or compiled in a separate file, and the cover of the file or bound document must clearly set out the heading of the Part and Clause of the RFP to which the document relates.

44.3. Language of the Bid

The Bid Response and all documents forming part of the Bid Response shall be in English. A foreign Bidder may submit a Bid Response in any other language provided it is accompanied by an English translation of the entire document. To interpretation of the Bid Response, the English translation provided shall govern. All correspondence and any other documentation and oral communication exchanged between the parties shall be in English.

44.4. Currency of the Bid

All monetary amounts referred to in a Bid Response shall be in Rand (ZAR), save to the extent specifically permitted by this RFP.

44.5. Identification and Sealing of the RFP Bid Response

44.5.1. The Bidder shall write on the top right-hand corner of each document forming part of the Bid Response submitted by the Bidder, the following information:

- 44.5.1.1. tender reference number.
- 44.5.1.2. name and address of Bidder.
- 44.5.1.3. Master or copy number.
- 44.5.1.4. whether it is a Standard Bid Response or an Alternate Bid Response; and
- 44.5.1.5. category of document (namely, the heading of the Part and clause of the RFP to which the document relates).

44.5.2. The Bidder shall mark the cover of the Bid Response with the following details:

- 44.5.2.1. the full title of the RFP as appears on the cover page of the RFP.
- 44.5.2.2. tender reference number.
- 44.5.2.3. name and address of Bidder.

44.6. Correction of errors

The complete Bid Response shall be without alterations, deletions, or omissions, except those to accord with instructions issued by TNPA by way of a Briefing Note, or as necessary to correct errors made by the Bidder. If corrections are made to the Bid Response, such corrections shall be made in clearly legible handwriting and initialled in black ink by the person or persons signing the Bid Response. No corrections to the Bid Response shall be made with any kind of correction pen.

44.7. Signing of the Bid Response

- 44.7.1. The Bid Response must be signed by the duly authorized representative of a Bidder in terms of a resolution of the Bidder or each Member as attached to this RFP in Annexure L (Resolution of Board of Directors) and Annexure M (Resolution of each Member) issued for the purpose of responding to this RFP.
- 44.7.2. The duly authorized representative of a Bidder shall be the only person authorized to make statements on behalf of and receive instructions for and on behalf of the Bidder.
- 44.7.3. Included in each Bid Response shall be a statement by the duly authorized representative of a Bidder set out in Annexure J (TNPA Declaration of Bidder) of this RFP.

44.8. Further information

TNPA may seek clarification from any Bidder on any aspect of a Bidder's Bid Response. TNPA may require a Bidder to make oral and/or written representations for clarification purposes in respect of its Bid Response if so, required by TNPA. If such a request for additional information is made by TNPA to any Bidder, such a request should not be misconstrued by a Bidder as being an opportunity to supplement, amend, vary, or modify any part of its Bid Response. TNPA reserves the right to hold one or more briefings or information sessions in respect of any or all Bid Response/s. The Bidder may be required to do a presentation of the salient features of its Bid Response to TNPA. If required by TNPA, the Project Officer will arrange a suitable date and venue with each Bidder.

45. LATE BID RESPONSES

Bid Responses reaching TNPA later than the original or extended Bid Submission Date and time (as the case may be) will be rejected without further consideration as contemplated in the Administrative Responsiveness Criteria.

46. BID SUBMISSION VALIDITY

All Bid Responses constitute an irrevocable binding offer by the Bidder to TNPA. Bid Responses must remain valid and binding for three hundred and sixty-five (365) calendar days from the Bid Submission Date ("**Bid Submission Validity Period**").

47. EXTENSION OF BID SUBMISSION VALIDITY PERIOD

If TNPA requests the Bidder to extend the Bid Submission Validity Period of its Bid Response for any reason, the Bidder must issue its response to TNPA in writing within twenty (20) Business Days of the date on which TNPA made the relevant request. Should the extension be agreed to by the Bidder, the Bid Response may not be varied, but an extension of the Preferred Bidder Guarantee is contemplated in Clause 34 (*Bid Documentation Fee and Preferred Bidder Guarantee*), to match any such extension, may be required.

48. DECLARATION OF BIDDER

The authorized representative of the Bidder is required to sign the declaration in the form provided in Annexure J (*TNPA Declaration of Bidder*).

49. BRIEFING NOTES AND CHANGES TO THE BID PROCESS

49.1. Up to fifteen (15) Business Days prior to the Bid Submission Date, the TNPA may, for any reason, whether at its own initiative or in response to a clarification requested by a Bidder, modify any part or aspect of this RFP by issuing a Briefing Note.

49.2. Issuing Briefing Notes

49.2.1. TNPA may issue additional information regarding the RFP on an ad hoc basis, which information shall be provided in the form of Briefing Notes.

49.2.2. Briefing Notes will be sequentially numbered and will indicate whether they supplement, vary, or amend any portion of the RFP. All Briefing Notes shall be provided to the Bidders by publishing them on the applicable tender portals.

49.2.3. All Briefing Notes will be issued in writing and delivered electronically to the Bidders. The Bidders shall be obliged to accept any amendments specified in the Briefing Notes and shall promptly acknowledge receipt thereof by email to the email address of the Project Officer stated in Clause 23 (Contact Policy). All Briefing Notes shall be deemed to be part of the RFP.

49.3. Influence of Briefing Notes

49.3.1. In order to afford Bidders a reasonable time in which to take a Briefing Note into account in preparing their Bid Responses, TNPA may, at its discretion, extend the Bid Submission Date in accordance with Clause 23 (Extension of RFP Bid Submission Date).

- 49.3.2. Bidders shall ensure that their Bid Responses are prepared, considering all Briefing Notes issued by TNPA.

50. COST OF BIDDING

- 50.1. The Bidder shall bear all its costs (of whatsoever nature) associated with the preparation of its Bid Response.
- 50.2. No Bidder (including the Preferred Bidder or any Reserve Bidder) shall have any claim against TNPA (including any claim for the costs of bidding) because of:
- 50.2.1. not being selected as the Preferred Bidder and/or a Reserve Bidder; and/or
- 50.2.2. TNPA altering or abandoning any part of the entire Project, including limiting the Project to the Bid Submission Date only.

51. INCONSISTENCIES

- 51.1. If a Bidder identifies any errors or inconsistencies between the various portions of this RFP, the Bidder shall notify the Project Officer in writing prior to the date referred to in clause 39 (Time for requests and clarifications), and TNPA will provide clarification as to the intended position to all Bidders by way of a Briefing Note.
- 51.2. To the extent that any inconsistency exists or shall exist between the terms of the FOA, the FDA, and the provisions of the RFP, the terms of the FOA and the FDA shall prevail.

52. INCORRECT OR MISLEADING INFORMATION

TNPA may disqualify any Bidder and/or revoke any decision in respect of the selection of the Preferred Bidder or a Reserve Bidder if such decision was based on any incorrect information which the Bidder or its Members, Contractors, agents, advisors, or any other participant in the relevant Bid Response provided in response to this RFP.

53. ELECTRONIC ACCESS TO BID RESPONSES

TNPA will electronically access all Bid Responses after the Bid Submission Date. Bidders must note that TNPA will not disclose any information that the Bidders have in their Bid Responses to anyone except evaluators, observers/advisors without the Bidders' consent. Bidders are advised to ensure that electronic bid submissions are done at least a day before the closing date to prevent issues that they may encounter due to their internet speed, bandwidth, or the size of the number of uploads they are submitting. Transnet will not be held liable for any challenges experienced by Bidders because of the technical challenges. A Bidder can upload 30 MB per upload, and multiple uploads are permitted.

54. RFP BID RESPONSE REJECTION

TNPA shall be entitled to accept or reject any Bid Response or to annul the RFP at any time.

55. DISPUTES RELATING TO THE BID PROCESS

Each Bidder, its Member, Contractor, Lenders, or other person participating in a Bid Response or in the RFP waives the right to bring proceedings in any forum outside of the Republic of South Africa in relation to this Project. This Project and the RFP shall be governed by the laws of South Africa, and the Bidder, its Member, Contractor, Lenders, and/or any other person participating in a Bid Response consent and submits to the jurisdiction of the High Court of Cape Town.

56. SELECTION OF PREFERRED AND RESERVE BIDDER

- 56.1. TNPA will notify the provisionally selected Preferred Bidder and the Reserve Bidder, in writing, of their status and request the Preferred Bidder to submit a Preferred Bidder Guarantee pursuant to clause 33 (Preferred Bidder Guarantee) and to enter into negotiations with, inter alia, its Members, Contractors, Lenders, and equipment suppliers to finalise its contractual arrangements and Project Documents in order to conclude the FOA and the FDA with the relevant counterparties.
- 56.2. If TNPA selects the Preferred Bidder, the selected Preferred Bidder will be invited to enter negotiations with TNPA, leading to the signature by the appropriate parties of the FOA. Once a Bidder is appointed as a Preferred Bidder, a period not exceeding 4 (four) months or such extended period as may be reasonably necessary, at TNPA's sole discretion, shall be allowed for the negotiation of the FOA. If the Preferred Bidder fails to facilitate the conclusion of the FOA within the allocated 4 (four) months, or such extended period as may be reasonably necessary, at TNPA's sole discretion, such Preferred Bidder may be disqualified from its status as Preferred Bidder.
- 56.3. If the negotiations are not successful or if the Preferred Bidder is disqualified in accordance with the provisions of this RFP, the Bidder nominated as the Reserved Bidder may be invited to enter negotiations with TNPA in substitution of the Preferred Bidder, who will be eliminated from the RFP.
- 56.4. Following the signature of the FOA, the Facility Operator will proceed to Financial Close and subsequently implement the Project.

57. PARTICIPATION IN A SINGLE BIDDER

No Contractor, Shareholder, or Transaction Advisor, or Bidder's legal advisor may be a member of, or in any way participate or be involved, whether directly or indirectly, with more than one Bidder during any stage of the RFP process. Failure to comply with this requirement may result in the disqualification of all the entities of the Bidder, or any other organisation involved. After the selection of the Preferred Bidder and the release of the Reserve Bidder, members of the unsuccessful Bidders (including their Contractors and relevant organisations) may, with the prior approval of TNPA, participate in the Preferred Bidder.

58. INFORMATION VERIFICATION

- 58.1. Each Bidder (including its Members, Contractors, advisors, agents, and other participants), in submitting a Bid Response, is deemed to consent to and agree that TNPA is entitled to:
- 58.1.1. perform a credit check in respect of such a Bidder, its members, and Contractors by accessing any credit bureau's database and use any information and data obtained from a credit bureau in respect of the evaluation of the Bidder's Bid Response.
 - 58.1.2. seek references from any relevant third parties; and
 - 58.1.3. verify any information provided by a Bidder (including technical and financial information) with third parties (including banks).

PART II - QUALIFICATION CRITERIA

59. THE STRUCTURE OF THIS QUALIFICATION CRITERIA

59.1. The Qualification Criteria that a Bidder's Bid Response is required to satisfy are detailed below in Part II (Qualification Criteria). The Qualification Criteria are divided into the following categories under the appropriate headings:

59.1.1. Qualification Criteria 1: Administrative Responsiveness; and

59.1.2. Qualification Criteria 2: Substantive Responsiveness.

59.2. The Qualification Criteria are indicated in the diagram below:

Part II - Qualification Criteria	
59.2.1.	Qualification Criteria 1: Administrative Responsiveness - Timely Submission of Bid Response - Bid Response Duly Initialed and Signed on All Relevant Documents (Listed Annexures in Annexure H- Bid Response Form)
59.2.2.	Qualification Criteria 2: Substantive Responsiveness (Mandatory Returnable) Whether The Bid Contains a Concession Fee Offer (Land and Water)
<i>Bidders Who Do Not Comply with All the Requirements of Substantive Responsiveness Will Not Be Eligible for Evaluation Under Part Iii Evaluation Criteria.</i>	

59.3. The requirements and parameters with respect to each of these criteria are set out in Part II. The Bidder must respond to each heading in this Part II (Qualification Criteria) and provide comprehensive responses and information in respect of each such criteria.

59.4. Qualification Criteria 1: Administrative Responsiveness in Clause 59.1.1 Part II (Qualification Criteria) will be checked by TNPA before the evaluation of Part III commences. A failure to submit duly initialled and signed documents by the Bidder, which is required for the achievement of Administrative Responsiveness, will result in the Bidder not being compliant.

59.5. Only Bidders who comply with the requirements of Qualification Criteria 1: Administrative Responsiveness will have their Bid Responses evaluated against Qualification Criteria 2: Substantive Responsiveness. To comply with the requirements of Qualification Criteria 1: Administrative Responsiveness, the following must be met:

Qualification Criteria 1	RFP Reference
Whether the Bid Response has been submitted on time.	Clause 60.2.1 of Part II of this RFP
Whether the bidder has submitted a duly initialled and signed Bid Response as required by the RFP	Clause 60.2.1 of Part II of this RFP

- 59.6. Qualification Criteria 2: Substantive Responsiveness under the RFP Clause 59.2.2 Part II (Qualification Criteria) will be checked by TNPA before the evaluation of Part III commences. Failure to submit the Mandatory Returnable Documents required for the achievement of Substantive Responsiveness will result in the Bidder not being compliant, and the Bidder's Bid Response will not be evaluated further against Evaluation Criteria III.

Qualification Criteria 2	RFP Reference
Concession Fee Offer (Land and Water)	Clause 60.2.2. of Part II of this RFP

- 59.7. Upon qualification on the Substantive Responsiveness, the Bidder will be evaluated on the Evaluation Criteria, which form part of the Evaluation and Due Diligence Assessment in Part III of this RFP as outlined in clause 60 below.

PART III –EVALUATION CRITERIA

60. OVERVIEW OF THE EVALUATION CRITERIA

- 60.1. In compliance with the provisions of section 56 of the Act, TNPA shall establish a panel to assist it with the evaluation of the Bid Responses. The primary responsibility of this panel shall be to evaluate all Bid Responses against the criteria set out in Part III Stage 1 (Evaluation Criteria: Functionality) and Stage 2 (Evaluation Criteria: Price & Preference) of this RFP and to make appropriate recommendations to TNPA in respect of which Bidders meet the Evaluation Criteria in this Part III (Evaluation Criteria).
- 60.2. The panel shall constitute a working committee comprising TNPA employees and may comprise representatives of the Transaction Advisors if applicable (technical, financial, and legal) to evaluate each aspect of the Functionality and Evaluation Criteria independently of each other against an agreed evaluation matrix which will be prepared for each discipline and utilised by each evaluator to ensure consistency in the process.
- 60.3. TNPA will not delegate any decision-making authority to the panel. Furthermore, the panel shall have no authority to make any decisions on behalf of TNPA in respect of the appointment of the Preferred Bidder.

Evaluation Criteria - Stage 1 Functionality	Evaluation Criteria - Stage 2 Price & Preference
• Previous Exp. & Track Record (30) • SHE & Risk (35) • Financial Capacity (35) • Business Case (100) - Market Analysis (25) - Financial Management Plan (25) - Operating Model (20) - Project Schedule (20) - Preliminary concept design proposal & Artistic Impression (10) Total Points = 200	• Price: Concession Fee Offer (90) Points Scored = Points out of 100 x 90% = 90 points • Preference: B-BBEE Specific Goal (10) Points Scored = Points out of 100 x 10% = 10 points
 	

Minimum Weighted Score of 140 points 70% of the Total Points required to be eligible for evaluation under Stage 2 of this Evaluation Criteria. A Bidder who does not meet the minimum 140 points 70%, will not receive any further consideration.	On completion of the evaluation under Stage 2, Bidders will be ranked and be eligible for appointment as the Preferred Bidder, provided there are no Due Diligence Assessment that justify the appointment of another Bidder other than the Highest Ranked Bidder
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61. STRUCTURE OF THE EVALUATION CRITERIA

- 61.1. This Part III Stage 1 (Evaluation Criteria) of this RFP contains the objective functionality requirements for the detailed Bid Response and the evaluation methods, criteria, and weighting in respect of those parts of the Bid Response that are subject to evaluation in terms of the Evaluation Criteria. The intent is to assess the technical, financial, safety, health, environmental, and commercial ability to execute the Project. Those parts are:
- 61.1.1. Evaluation Criteria 1: Experience & Track Record.
 - 61.1.2. Evaluation Criteria 2: Safety, Health, Environment & Risk.
 - 61.1.3. Evaluation Criteria 3: Financial Capability Criteria; and
 - 61.1.4. Evaluation Criteria 4: Business Case.
- 61.2. TNPA will only consider a Bidder's Bid Response in terms of this Evaluation Criteria if that Bidder fulfils all the Qualification Criteria of Part II of this RFP.
- 61.3. The Bidder must respond to each and every heading in this Part III RFP (Evaluation Criteria) and is referred to in this clause 61 of this RFP and provide comprehensive responses and information in respect of each heading. Failure by a Bidder to respond adequately or at all to any of the headings of this Clause 61 (Evaluation Criteria) shall have an adverse impact on the evaluation of its Bid Response and may result in zero (0) points being awarded for a particular Evaluation Criteria.
- 61.4. The evaluation of this Stage 1 of the Evaluation Criteria will be undertaken out of a total of two hundred (200) points as follows:
- 61.4.1. Criteria 1: Experience & Track Record Criteria being scored out of thirty (30).
 - 61.4.2. Criteria 2: Safety, Health, Environment & Risk being scored out of thirty-five (35).
 - 61.4.3. Criteria 3: Financial Capacity being scored out of thirty-five (35); and
 - 61.4.4. Criteria 4: Business Case being scored out of one hundred (100) points, as more fully explained in clause 61.5. below.

- 61.5. A Bidder will be required to meet a minimum threshold weighted score of one hundred and forty (140) points (equal to 70% of the minimum threshold) to be eligible for evaluation under Stage 2 of the Evaluation Criteria.

62. STAGE 1 OF THE EVALUATION CRITERIA

62.1. Evaluation Criteria 1: Experience & Track Record

A Bidder's experience in Facility Operations, specifically relating to the operation of floating dry docks and/or facilities, must be clearly demonstrated in the Bidder's corporate profile. This experience must be supported by verifiable letters of reference, as detailed below.

62.1.1. Experience

62.1.1.1. This section will be assessed and scored out of ten (10) points.

62.1.1.2. Bidders will be required to submit:

62.1.1.2.1. At least one (1) letter of reference from a local or international vessel owner/vessel agent/ customers as proof of the number of years of experience that the Bidder, or its members (where applicable), has operated or operating within the ship repair sector. This evaluation is intended to ensure that TNPA secures the services of a competent and experienced Facility Operator, substantially in the form set out in Annexure FF 1 annexed to this RFP.

62.1.1.2.2. A reference letter must be on the letterhead of the company for whom work was done. References should include the following.

62.1.1.2.2.1. A description of the project/s scope.

62.1.1.2.2.2. Client/company name.

62.1.1.2.2.3. Client contact details (email and telephone).

62.1.1.2.2.4. The number projects that the Bidder or its Members have completed within the ship repair sector.

62.1.1.2.2.5. The number of years of experience that the Bidder or its Members have operated or operating within the ship repair sector,

62.1.1.3. In cases where a score has been assigned to a criterion or requirement within the scoring table, a Bidder's failure to submit all necessary documentation or to fully meet the specified requirement, as indicated in both the scoring table and the corresponding clause in the RFP, shall result in a score of zero.

- 62.1.1.4. The number of years of experience that the Bidder or its Members have operated or operating within the ship repair sector, will be assessed and scored out of ten (10) points as follows:

Number Of Years of Experience Operating Within the Ship-Repair Sector or Operated/Operating A Floating Dock	Points
Failure to submit all necessary documentation (63.1.1.2)	0
> 1 Year and ≤ 3 Years	2
> 3 Years and ≤ 5 Years	4
> 5 Years and ≤ 10 Years	6
> 10 Years and ≤ 15 Years	8
> 15 Years	10

62.1.2. Track Record

- 62.1.2.1. This section will be assessed and scored out of twenty (20) points.
- 62.1.2.2. In cases where a score has been assigned to a criterion or requirement within the scoring table, a Bidder's failure to submit all necessary documentation or to fully meet the specified requirement, as indicated in both the scoring table and the corresponding clause in the RFP, shall result in a score of zero.
- 62.1.2.3. The reference must be in the form set out in Annexure FF 2 and must confirm the following:
- 62.1.2.4. The Bidder will be evaluated on the track record to ensure that TNPA secures the services of a competent and credible Facility Operator Bidders will be required to submit a letter from an independently registered auditor (e.g., IRBA or equivalent professional body) confirming the Bidder's or its Members' historical ship repair project value, in the form set out in Annexure FF 2.
- 62.1.2.5. The average ship repair project values over the past three (3) years, where applicable, will be assessed and scored out of ten (10) points as follows:

Average Value of Projects Completed within the Ship-Repair Sector for the past 3 years.	Points
0 no submission	0
Projects with a value > R5 million and ≤ R10 million	2
Projects with a value > R10 million and ≤ R15 million	4
Projects with a value > R15 million and ≤ R20 million	6
Projects with a value > R20 million and ≤ R25 million	8
Projects with a value > R25 million	10

62.1.2.6. Bidders will be required to submit a letter from an independently registered auditor (e.g., IRBA or equivalent professional body) confirming the Bidder's or its Members' historical ship repair throughput, in the form set out in Annexure FF 3.

62.1.2.7. The average ship repair throughput over the past three (3) years, where applicable, will be assessed and scored out of ten (10) points as follows:

Average Ship Repair Throughput (Per Annum, Past 3 Years)	POINTS
Failure to submit all required documentation	0
>3 and ≤ 6 vessels repaired	2
> 6 and ≤ 9 vessels repaired	4
> 9 and ≤ 12 vessels repaired	6
> 12 and ≤ 15 vessels repaired	8
> 15 vessels repaired	10

62.2. EVALUATION CRITERIA 2: Safety, Health, Environment & Risk

62.2.1. The criteria under this section have an overall point allocation of thirty-five (35) points.

62.2.2. Where a score has been allocated to a criterion or requirement in a scoring table, failure by a Bidder to provide all the documents or completely satisfy the requirement (as reflected in the scoring table and the corresponding Clause in the RFP) will result in a score of zero. TNPA will not apportion the point allocation in relation to the degree of compliance by the Bidder with the specific requirement. For example, where the scoring table provides that a

Bidder needs to submit an appointment letter and a training certificate for an incident investigator to score a point of 0.1, the Bidder will receive a score of zero if the Bidder does not provide both specified deliverables to the TNPA.

62.2.3. Environmental Management

62.2.3.1. This section has a point allocation of seven (7) points, and Bidders are required to provide evidence of experience in existing businesses and an overview of the approach or management system (for example, ISO 14001:2015) that is currently utilized with respect to environmental management.

62.2.3.2. The Bidder shall provide a baseline environmental risk assessment. The environmental risk assessment shall be associated with the intended infrastructure and its operation. It shall identify aspects, impacts, and mitigation measures aligned with the scope of work.

62.2.3.3. The environmental risk assessment shall have the following elements:

62.2.3.3.1. Aspects and impacts to which the environment may be exposed to.

62.2.3.3.2. Analysis and evaluation of the identified risks.

62.2.3.3.3. Measures to mitigate, reduce, or control the risks and impacts identified.

62.2.3.3.4. Roles and responsibilities for the implementation and control; and

62.2.3.3.5. Defined methodology in which risks are quantified.

62.2.3.3.6. Bidders must provide a valid ISO 14001:2015 Environmental Management System certificate or equivalent Environmental Management System.

62.2.3.3.7. Bidders will be scored for their Environmental Management response, as indicated in the table below:

Environmental Management	Points	RFP Reference
Environmental Risk Assessment identifies aspects, impacts, and mitigation measures aligned with the intended infrastructure and its operation.	5	Clause 63.2.3.3. of Part III of this RFP
A valid ISO 14001:2015 Environmental Management System certificate or equivalent	2	Clause 63.2.3.3.6. of Part III of this RFP

62.2.3.3.8. Qualitative Evaluation Matrix for Environmental Management

Criteria	Poor Response	Good Response	Excellent Response
	Score between minimum of 0% - 19% of the total points allocated per measure.	Score between minimum of 20% - 69% of the total points allocated measure	Score between minimum of 70% - 100% of the total points allocated per measure
Environmental Risk Assessment (Identifies aspects, impacts & mitigation controls)	No environmental risk assessment provided or assessment lacks relevance, or Limited risk assessment with minimal coverage of environmental aspects and weak mitigation strategies.	Clear identification of risks, impacts, and mitigation, but with minor gaps in coverage or mitigation effectiveness.	Comprehensive risk assessment covering all key environmental aspects, with detailed impact analysis and strong mitigation measures.
ISO 14001:2015 EMS or Equivalent Certification	No environmental management system or evidence was provided, or Basic environmental management practices exist, but no formal system is in place.	Certified but with minor gaps in documentation or implementation.	Certified ISO 14001:2015 EMS or recognized equivalent, with evidence of compliance and ongoing improvement.

62.2.4. Occupational Health and Safety Management

62.2.4.1. This section has a point allocation out of eight (8) points.

62.2.4.2. Bidders are required to provide evidence of experience in existing businesses showing an overview of their approach to Occupational Health and Safety Management. The Bidder should demonstrate that its Occupational Health and Safety Management system adheres to the Occupational Health and Safety Act, applicable Regulations, especially the newly promulgated Construction Regulations, 2014, and any other related legislations, bylaws, etc.

62.2.4.3. Bidders must provide:

- 62.2.4.3.1. An occupational health and safety policy that deals with the Bidder's commitment to their current business, signed by a director of the Bidder or another properly delegated person.
- 62.2.4.3.2. An active and comprehensive safety management system designed to deliver a high level of safety performance. The safety management system shall be designed to achieve the aims of the company's safety policy.
- 62.2.4.3.3. Provide a high-level occupational health and safety baseline risk assessment with mitigation and control measures. Bidders should demonstrate how it will achieve and maintain occupational health and safety legal compliance. Bidders must provide a typical occupational health and safety risk assessment that is associated with the intended infrastructure and its operation. Bidders shall identify the hazards, risks, and associated mitigation measures which shall be aligned to the operations to be conducted, including:
- 62.2.4.3.3.1.1. Identify hazards to which the operation may be exposed to.
- 62.2.4.3.3.1.2. Analysis and evaluation of the identified hazards.
- 62.2.4.3.3.1.3. Measures to mitigate, reduce, or control the risk and impacts identified.
- 62.2.4.3.3.1.4. Roles and responsibilities for the implementation and control thereof; and
- 62.2.4.3.3.1.5. defined methodology in which risks are quantified.
- 62.2.4.4. Bidders shall provide proof that they are registered and have a valid letter of good standing from the Workmen's Compensation Fund at the Department of Employment and Labour, Federated Employers Mutual Assurance, or equivalent certification.
- 62.2.4.5. Bidders will be scored for their occupational health and safety management response, as indicated in the table below:

Occupational Health and Safety Management	Score	RFP Reference
Policy, organization, and safety and health management involvement	1	Clause 63.2.4.3.1. of Part III of this RFP
Safety Management System ISO 45001: 2018 or equivalent	1	Clause 63.2.4.3.2. of Part III of this RFP
Occupational health and safety baseline risk assessment	5	Clause 63.2.4.3.3. of Part III of this RFP

A valid letter of good standing from the Department of Labour or Federated Employers Mutual Assurance.	1	Clause 63.2.4.4. of Part III of this RFP
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62.2.4.5.1. Occupational Health and Safety Management Evaluation Matrix

Occupational health and safety baseline risk assessment		
Non-Responsive / Poor Response 0–19%	Good Response 20–69%	Non-Responsive / Poor Response 70–100%
- No risk assessment provided or submission fails to address the requirement. - Submission provides minimal information. Risk assessment lacks alignment to floating drydock specific operations and all applicable legal compliance requirements. Hazard identification and mitigation measures are inadequate or unclear. - Submission addresses some required elements but lacks completeness. Hazard identification and mitigation measures are generic or insufficiently aligned to floating drydock specific operations. Risk evaluation and methodology are unclear or limited and risks are not prioritised based on severity. Roles and responsibilities are vaguely defined.	Submission provides a sound risk assessment covering most required elements. Hazards and risks are identified and analyzed, and mitigation measures are appropriate with risks prioritized based on severity. Roles and responsibilities and risk quantification methodology are included but high-ranking risks lacks mitigation strategies and implementation mechanism.	Submission provides a comprehensive, legally compliant OHS baseline risk assessment aligned to the intended infrastructure and floating drydock specific operations. Hazards are clearly identified, risks analysed using a defined methodology, and mitigation measures are practical and aligned with best practice. Roles and responsibilities are clearly assigned, and implementation mechanisms are provided.

62.2.5. Risk Management

62.2.5.1. This section has a point allocation of twenty (20) points.

62.2.5.2. A Bidder must provide a business impact/risk analysis. This analysis is a critical component of business continuity planning, as it identifies the potential impacts of disruptions on an organization's critical functions and processes, allowing for the development of strategies to mitigate those risks.

62.2.5.3. The Key Components to consider as part of a baseline Business Continuity Impact/Risk Assessment are:

62.2.5.3.1. **Risk Identification:** This involves identifying potential risks and threats that could disrupt business operations. These can include natural disasters, technological failures, cyberattacks, and supply chain disruptions. A thorough understanding of these risks is foundational to the assessment process.

62.2.5.3.2. **Impact Analysis:** Once risks are identified, the next step is to assess the potential impact of these disruptions on business functions. This analysis helps determine which processes are critical and how various disruptions could affect them in terms of financial loss, operational downtime, and reputational damage

62.2.5.3.3. **Resource Assessment:** Organizations need to evaluate the resources required to maintain essential functions during a disruption. This includes identifying key personnel, technology, facilities, and information necessary for continuity and recovery efforts

62.2.5.3.4. **Recovery Strategies:** Developing strategies for mitigating identified risks is crucial. This includes establishing recovery time objectives (RTOs) and recovery point objectives (RPOs) to ensure that critical operations can resume promptly after a disruption

62.2.5.3.5. **Communication Plan:** Effective communication is vital during a crisis. The assessment should outline how information will be disseminated to employees, stakeholders, and customers during a disruption, ensuring that everyone understands their roles and responsibilities in the response plan

62.2.5.4. A business continuity management (BCM) plan from the Bidder aligned to a recognized BCM system that will ensure that resilience is considered as part of the Bidder's operations to mitigate potential business continuity risks when operating. Some of the critical components of a BCM to consider are as follows:

62.2.5.4.1. **Emergency Response Procedures:** This component outlines the immediate actions to be taken in response to a crisis. It includes protocols for evacuation, first aid, and initial communication with emergency services. Clearly defined emergency procedures ensure that employees know how to act quickly and safely during a disruptive event.

- 62.2.5.4.2. **Crisis Management Framework:** This framework provides guidelines for managing crises effectively. It includes the establishment of a crisis management team, roles and responsibilities, and escalation procedures. The framework helps ensure that all stakeholders are aligned in their response efforts and that decisions can be made efficiently
- 62.2.5.4.3. **Data Backup and Recovery Plans:** This component focuses on the strategies for backing up critical data and systems to ensure they can be restored after a disruption. It includes both onsite and offsite backup solutions, as well as procedures for data recovery to minimize downtime and data loss.
- 62.2.5.4.4. **Supplier and Third-Party Risk Management:** Organizations rely on various suppliers and partners for their operations. This component assesses the risks associated with these external entities and establishes plans for maintaining supply chain continuity during disruptions. It may involve identifying alternative suppliers or creating agreements that ensure continued service during crises.
- 62.2.5.4.5. **Testing and Maintenance:** Regular testing of the business continuity plan through drills and simulations is necessary to validate its effectiveness. This component also includes a schedule for reviewing and updating the plan to reflect changes in the organization, emerging risks, and lessons learned from testing exercises.
- 62.2.5.5. A separate risk management plan aligned to a recognized written safety, health, and environment management system that stipulates how the risks pertaining to construction, development, and operational phases will be identified, assessed, and managed by the Bidder.
- 62.2.5.6. Bidders will be scored for their Risk Management response as outlined in the table below:

Risk Management	Score	RFP Reference
A business impact/risk analysis	10	Clause 63.2.5.2. of Part III of this RFP
A business continuity management plan	10	Clause 63.2.5.4. of Part III of this RFP

62.2.5.6.1. Qualitative Evaluation Matrix for Risk Management

Criteria	Poor Response	Good Response	Excellent Response
	Score between minimum of 0% - 19% of the total points allocated per measure.	Score between minimum of 20% - 69% of the total points allocated measure	Score between minimum of 70% - 100% of the total points allocated per measure
A business continuity management plan	No Business Continuity Management (BCM) or contingency plan is provided, or the plan is vague and not aligned to a recognized BCM system. The submission does not adequately address emergency response procedures, crisis management arrangements, data backup and recovery, supplier continuity, or testing and maintenance.	A BCM or contingency plan is provided and is generally aligned to a recognized BCM system. The plan addresses key components such as emergency response, crisis management, data backup and recovery, and supplier risk; however, certain elements lack detail, integration, or evidence of regular testing and maintenance.	A comprehensive and well-documented BCM plan aligned to a recognized BCM system. The plan clearly addresses emergency response procedures, crisis management framework, data backup and recovery, supplier and third-party risk management, and includes regular testing, review, and maintenance to ensure operational resilience.
A business impact/risk analysis	No business impact/risk analysis is provided, or the analysis is superficial and lacks relevance. Risks are not clearly identified, impacts on critical functions are not assessed, and there is no consideration of required resources, recovery strategies, or communication arrangements.	A business impact/risk analysis is provided and identifies key risks and threats. The analysis considers impacts on critical business functions and resources, with some recovery strategies and communication considerations; however, the assessment lacks depth, clear prioritization, or defined recovery objectives.	A comprehensive business impact/risk analysis is provided, clearly identifying risks and threats. The analysis thoroughly assesses impacts on critical functions, resources, and processes, defines recovery strategies including RTOs and RPOs, and includes a clear communication plan to guide response during disruptions.

63.2.6. Summary Of Safety, Health, Environment & Risk

Summary Of Safety, Health, Environment & Risk	Maximum No of Points	RFP Reference
62.2.3. Environmental Management	7	Clause 63.2.3 of Part III of this RFP
62.2.4.5.1. Occupational Health and Safety Management	8	Clause 63.2.4 of Part III of this RFP
Risk Management	20	Clause 63.2.5 of Part III of RFP
Total	35	

62.3. EVALUATION CRITERIA 3: Financial Capability

62.3.1. This section will be assessed and scored out of thirty- five (35) points.

62.3.2. To determine a Bidder's financial strength, Bidders or each of their members in respect of newly incorporated or unincorporated Joint Ventures, Consortiums or incorporated SPVs must submit the following:

62.3.2.1. Latest audited annual financial statements or independently reviewed financial statements for the past 3 (three) financial years during which the Bidder has been in operation.

62.3.2.2. In the event of the Bidder being an unincorporated Joint Venture, Consortium, or SPV, TNPA requires the latest audited annual financial statements of at least one of the Members of such Joint Venture or Consortium.

62.3.2.3. Where the Joint Venture, Consortium, or SPV elects to submit more than one Member's audited annual financial statements, each Member's audited annual financial statements will be assessed and scored against the criteria below and then averaged to determine the score of the Bidder.

62.3.3. If a Bidder is not an SPV, a Joint Venture, or a Consortium, then TNPA will only accept audited annual financial statements of the Bidder or audited annual financial statements of its group or holding company.

62.3.4. If a Bidder has been in operation for less than three years, then the number of years that the Bidder has been in operation shall be averaged to determine the score of the Bidder.

62.3.5. Profitability EBITDA

62.3.5.1. This section will be assessed and scored out of nine (9) points.

62.3.5.2. Profitability of the Bidder, averaged over the past three (3) year period, will be evaluated using audited annual financial statements or independently reviewed financial statements as set out

in clause 63.3.2.1. Bidders are to note that should they fail to provide Audited Annual Financial Statements or independently reviewed financial statements for three (3) year period, a score of zero will be allocated.

62.3.5.3. In this section the EBITDA margins are categorized into three ranges as shown in the table below:

Earnings Before Interest, Taxes, Depreciation, And Amortization (EBITDA)		9
Bidder EBITDA Margin < 15%		1
Bidder EBITDA Margin $\geq 15\%$ <20%		3
Bidder EBITDA Margin $\geq 20\%$ <25%		6
Bidder EBITDA Margin $\geq 25\%$		9

62.3.5.4. Bidders will be awarded points on a pro-rata basis, which means a Bidder with an EBITDA margin that falls within a certain range would receive a pro-rata score out of the total available points in that range on the table above:

62.3.5.5. If a Bidder's EBITDA margin is 3%, which falls within the EBITDA margin < 5% range, the Bidder will receive a pro-rated score out of the total 1 point.

62.3.5.5.1. If a Bidder's EBITDA margin is 11%, which falls within the EBITDA margin $\geq 10\% \leq 15\%$ range the Bidder will receive a pro-rated score out of the total 6 points.

62.3.6. Key Financial Ratios

62.3.6.1. This section will be assessed and scored out of six (6) points.

62.3.6.2. The key financial ratios will be used to assess the Bidder's liquidity and solvency of the company using Audited Annual Financial Statements or independently reviewed financial statements as set in clause 63.3.2.1. Ratios that fall within a certain range would receive a pro-rata score out of the total available points in that range and will be assessed as follows:

62.3.6.3. Current Ratio

Current Ratio (Norm Is 2:1 – Current Assets Divided by Current Liabilities)		3
Ratio < 1		1
Ratio $\geq 1 < 2$		2
Ratio ≥ 2		3

62.3.6.4. Solvency Ratio

Solvency Ratio (Norm Is 1:1 -Total Assets Divided by Total Liabilities)		3
Ratio < 0.5		1
Ratio $\geq 0.5 < 1$		2
Ratio ≥ 1		3

62.3.7. Bidders must note that TNPA will perform its own calculations of the ratios.

62.3.8. The Proposed Funding Model

62.3.8.1. This section will be assessed and scored out of ten (10) points.

62.3.8.2. The Bidder is required to confirm sufficient funding to undertake the Project and commence implementation upon the conclusion of the FOA.

62.3.8.3. The Bidder must provide the proposed funding model that supports the business case and capital investment required and supported with Projected Financial Statements for the duration of the concession.

62.3.8.4. The source of the capital investment required must be explained in terms of the debt/equity structure. It is important to note that scoring will be allocated in accordance with the quantitative and qualitative scoring methodologies. About the quantitative methodology in particular, the information provided by the bidder must be relevant to the ship repair sector. In respect of the qualitative scoring methodology, the following table will be used.

The Proposed Funding Model	Points	Qualitative
- Proposed funding model in support of project investment reflecting the split between Debt and Equity. - If Debt is a component in raising funding, the Bidder must provide a letter of support from each financial institution or capital provider. In this regard, TNPA requires a letter from a financial institution or capital provider in the form of a preliminary credit-approved term sheet or a letter of commitment from partners or investors (where external Debt will be provided), or a letter from the group or holding company in support of the funding model. - If Equity is a component in raising funding, Bidders must provide evidence of such funding from each Member of the Bidder. In this regard, TNPA requires a letter from shareholders confirming Equity funding, or a letter from a financial advisor or auditor confirming sufficient funds in the form of cash reserves, or where an individual is providing Equity finance, a letter to support such funding as evidence.	10	QL

62.3.8.5. Qualitative Evaluation Matrix for Proposed Funding Model

Does not meet requirements	Meets requirements	Exceeds requirements
Score between minimum of 0% - 19% of the total points allocated per measure	Score between minimum of 20% - 69% of the total points allocated measure	Score between minimum of 70% - 100% of the total points allocated per measure
The Funding Model does not demonstrate an integration of capital planning with the capital budget and does not clearly spell out capital amounts to fund the infrastructure, does not clearly separate the build period from the operating	- The Funding Model meets the requirements where it includes operational and non-operational expenditure, all capital outlays and where the capital plan integrates capital expenditures with the term and funding from capital providers in terms of equity, loans and others. - The Funding Model clearly	The Funding Model exceeds the requirements where it includes operational and non-operational expenditure, all capital outlays, integrates capital expenditures with the term and funding from capital providers in terms of equity, loans and others, fairly demonstrates funder's

period, funding from equity, loans and others. - The Funding Model does not clearly articulate business, financial and industry risk which will not augur well for the success of the project or demonstrate the ability to fund commitments as they become due. It presents an aggressive scenario with a larger risk should the picture not materialize; the financial risks are clearly visible through the financial ratios presented. - The profitability and coverage are a bit suspect (e.g., lower pre-tax interest coverage, EBITDA, Operating profit, lower cash flow ratios (e.g., Debt/EBITDA), stringent covenants with restricted access to capital. - Does not or poorly reflect the Cash Flow Projections, Return on Investment, Internal Rate of Return, Project Net Present Value	presents the business, financial and industry risk, moderate scenarios to meet debt obligations and equity returns, higher profitability and coverage (e.g., lower pre-tax interest coverage, EBITDA, Operating profit), higher cash flow ratios (e.g., Debt/EBITDA), affirming covenants with financial risks not satisfactorily hedged. Adequately and reflects moderate Cash Flow Projections, Return on Investment, Internal Rate of Return, Project Net Present Value	support in terms of sufficient capital to cover unexpected and recurrent expenditures, it demonstrates the ability to derive value in procuring and constructing the infrastructure, it gives a clearer understanding through budgeting to operation phase, it presents a harmonized picture with the Funding Model. - The Funding Model clearly presents of business, financial and industry risk, moderate scenarios to meet debt obligations and equity returns, higher profitability and coverage (e.g., lower pre-tax interest coverage, EBITDA, Operating profit, higher cash flow ratios (e.g., Debt/EBITDA), affirming covenants, access to capital, clear liquidity in the Model, hedged financial risks, higher earning of cash from operating income. - Comprehensively reflects positive Cash Flow Projections, Return on Investment, Internal Rate of Return, Project Net Present Value
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62.3.9. Experience in Financing Capital Projects

- 62.3.9.1. The Bidder's experience in arranging funds will be assessed and scored in accordance with their ability to finance capital projects.
- 62.3.9.2. The details for each Member relating to its experience in project finance, and/or corporate finance must be submitted.
- 62.3.9.3. A split between Debt and Equity should be specified, and the value of each project funded:
- 62.3.9.3.1. Where Debt funding was used for past projects, a letter from the funders that provided the financing, setting out their role and confirming the Member's experience in financing capital.
- 62.3.9.3.2. Where equity funding was used for past projects, annual financial statements reflecting investment outflows must be submitted as evidence, including any verifiable evidence to support such Equity funding, such as a letter from the shareholders confirming equity funding, and notes in the financial statements reflecting the total value invested as outlined in Annexure Y.
- 62.3.9.4. TNPA, within its discretion, shall conduct credit searches, request references from third parties, and seek further information from financial institutions in respect of Bidder and/or Member's experience in financing capital projects. The evidence must be verifiable through relevant contact details and must form part of the Bidder's Bid Response, as this is a critical requirement for the Due Diligence Assessment under Part IV of the RFP.
- 62.3.9.5. Based on the portfolio of evidence, the Bidders will be assessed and scored out of ten (10) points as follows:

Previous Experience in Raising Capital	Points	Quantitative
No previous funding	0	QN
Funding with a value of up to R90 million	2	QN
Funding with a value > R 90 million ≤ R180 million	4	QN
Funding with a value > R180 million ≤ R270 million	6	QN
Funding with a value > R270 million ≤ R360 million	8	QN
Funding with a value > R360 million	10	QN

62.4. **EVALUATION CRITERIA 4: Business Case**

62.4.1. TNPA wishes to obtain a holistic view of Bidder's proposal to undertake the Project. To do so, a Bidder is required to prepare and submit a Business Case, which will be implemented by the Bidder, should the Bidder be appointed as the Facility Operator to undertake the Project. It is imperative that the Business Case reflects credible, realistic, and achievable targets as the Bidder will be bound by these proposals being incorporated as binding obligations for the Facility Operator in the FOA.

62.4.2. A Business Case will be assessed and scored out of 100 (one hundred) points.

62.4.3. The Business Case will comprise the following:

62.4.3.1. **Market and Sustainability Analysis**

62.4.3.1.1. This criterion has a point allocation of twenty-five (25) points and will be evaluated to the extent to which it credibly demonstrates the viability of the Facility.

62.4.3.1.2. Bidders are required to cover the following elements in respect of the Market Analysis of the Facility:

62.4.3.1.2.1. Vision and mission statement clearly articulating major goals and ambitions for the Facility.

62.4.3.1.2.2. Relevant and achievable strategic objectives for the Facility.

62.4.3.1.2.3. A comprehensive value proposition for the Facility.

62.4.3.1.2.4. A clear understanding of the Facility industry supply chain, business operating environment, as well as global economic conditions.

62.4.3.1.2.5. A comprehensive potential market, supplier, and segment analysis and supplier model (for example single or multiple aggregator or open market)

62.4.3.1.2.6. In-depth global competitor analysis specifically for the Facility Industry.

62.4.3.1.2.7. Gap analysis, which comprises an identification of any discrepancy between an actual and a potential market, including a plan to mitigate any discrepancy identified.

62.4.3.1.2.8. In-depth SWOT analysis specifically for the Facility Industry

62.4.3.1.2.9. Measurable economic growth & development spin-offs.

62.4.3.1.2.10. Short, medium, and long-term projection forecast of Facility throughput over the Concession Period.

62.4.3.1.2.11. Sustainability and growth assumptions over the Concession Period.

62.4.3.1.2.12. Climate change adaptability plan.

62.4.3.1.2.13. Bidders will be scored for Market Analysis, as indicated in the table below:

Market Analysis	Points	Qualitative
Vision and mission statement clearly articulating major goals and ambitions for the potential bidder	1	QL
Relevant and achievable strategic objectives for the Facility	2	QL
Comprehensive value proposition for the Facility	2	QL
A clear understanding of the business operating environment, as well as global economic conditions	2	QL
Comprehensive potential market, suppliers, and segment analysis	2	QL
Gap analysis, which comprises an identification of any discrepancy between an actual and a potential market including a plan to mitigate any discrepancy identified	2	QL
In-depth competitor analysis specifically for the Ship repair sector	2	QL
In-depth SWOT analysis specifically for the Ship repair sector	2	QL
Measurable economic growth & development spin-offs	3	QL
Short-, medium-, and long-term projection forecast of volumes over the Concession Period	2	QL
Sustainability and Growth Assumptions over the Concession Period	2	QL
Climate change adaptability plan	3	QL
Total	25	

62.4.3.1.3. Evaluation Matrix of the Market and Sustainability Analysis

62.4.3.1. It is important to note that scoring will be allocated in accordance with the qualitative scoring methodology, and the following table will be used:

Qualitative (QI) Scoring Methodology		
Poor Response	Fair Response	Good Response
Score between a minimum of 0% - 19% of the total points allocated per measure	Score between a minimum of 20% - 69% of the total points allocated measure	Score between a minimum of 70% - 100% of the total points allocated per measure
Industry analysis is not provided, is inadequate, or is incomplete in significant respects; evaluation of important industry characteristics is lacking detail and does not present a comprehensive assessment of the industry in which the company will be competing; limited competitor and market analyses are provided; few if any competitive advantages are identified, and no analysis of their effects is provided.	The business case describes major characteristics of the industry, but the analysis is limited or missing necessary elements; market attributes are described and their impacts on the business are adequately assessed; The business case identifies competitive advantages of the company, but a discussion of their contribution to the company's market success is missing or less than fully developed; industry analysis is appropriately developed.	Provides a thorough analysis of industry size, segments, maturity, opportunities and threats in the industry, overall trends and outlook for the industry, and major competitors; specifically identifies target market and consumer demographics, demand, supply, and customers, and fully describes the niche market in which the company will operate; clearly presents significant competitive advantages and effectively analyzes their impacts on organizational success.

62.4.3.2. Financial Management Plan

This section will be assessed and scored out of twenty-five (25) points as follows:

62.4.3.2.1. Operational Costs (25-Year Projection)

62.4.3.2.1.1. This section will be assessed and scored out of six (6) points.

62.4.3.2.1.2. The operational costs will be used to assess Bidder's sustainability of operating the Facility based on evidence showing the costs outlined in the table below:

Operational Costs (25 Year Projection),	Points	Quantitative
Repairs & Maintenance costs	2	QN
Labour costs	2	QN
Other operating costs	2	QN
Total	6	

62.4.3.2.2. Operational Revenue (25-Year Projection)

62.4.3.2.2.1. This section will be assessed and scored out of seven (7) points.

62.4.3.2.2.2. Bidders will be required to submit projected income generation information.

62.4.3.2.2.3. The operational revenue will be used to assess the Bidder's capability of earning the revenue from operating the Facility, and the evidence will be assessed and scored as follows:

Operational Revenue (25 Year Projection),	Points	Quantitative
Revenue generated from operating the Facility	7	QN

62.4.3.2.3. Capital Expenditure

62.4.3.2.3.1. This section will be assessed and scored out of six (6) points.

62.4.3.2.3.2. The Bidders must provide the proposed capital expenditure, being the costs/funds used to acquire and build the Facility which includes the following:

Capital Expenditure for Floating Dock Facility	Points	Quantitative
Detailed design	1	QN
Site investigations	1	QN
Procurement	1	QN
Direct and indirect construction costs	1	QN
Commissioning & start-up	1	QN
Contractor's overhead and fees	1	QN

62.4.3.2.4. Financial Model Assumptions

62.4.3.2.4.1. This section will be assessed and scored out of six (6) points.

62.4.3.2.4.2. The Bidder must provide assumptions for their financial projections of the project including but not limited to the following.

Financial Model Assumptions	Points	Quantitative
Income tax rate	1	QN
Monthly utilities e.g., water, electricity	1	QN
Operating manpower costs and benefits	1	QN
Future marine services prices per vessel	1	QN
Seasonality variance based on future ship repair vessel repair forecasts	1	QN
Other	1	QN

62.4.3.2.5. Summary of Financial Management Plan

62.4.3.2.5.1. Bidders will be scored for the Financial Management Plan out of twenty-five (25) points, as indicated in the table below:

Summary Of Financial Management Plan	Maximum No of Points	RFP Reference
Operational Costs	6	Clause 63.4.3.2.1. of Part III of this RFP
Operational Revenue	7	Clause 63.4.3.2.2. of Part III of this RFP
Capital Expenditure	6	Clause 63.4.3.2.3. of Part III of this RFP
Financial Model Assumptions	6	Clause 63.4.3.2.4. of Part III of RFP
Total	25	

62.4.3.3. Operational Model

62.4.3.3.1. Bidders are required to provide a clear operational model outlining the approach to the execution of the Project, the operations methodology, performance targets, the optimal use of Facility Infrastructure, the Facility handling equipment to be deployed, the logistics plan including external staging facilities and traffic control plans, Facility security plans, operations human resource plans, SHE, Risk and Quality management systems that will be applied to mitigate any operational risks including insurable risks.

62.4.3.3.2. The operational model must include a description of the Bidder's organizational structure, roles, responsibilities, and skills profiles of the Board of Directors, Executive Leadership, key operational personnel, Facility Equipment plant, and machinery acquisition and maintenance strategies.

62.4.3.3.3. This criterion has a point allocation of twenty (20) points.

62.4.3.3.4. It is important to note that scoring will be allocated in accordance with the quantitative and qualitative scoring methodologies. About the quantitative methodology, in particular, the information provided by the Bidder must be relevant to the Facility Operations.

62.4.3.3.5. Bidders will score twenty (20) points if all the elements of the Operating Model indicated in the table below are met:

Operational Model	Points	Qualitative
The operator will be required to demonstrate the capability to operate the Floating Dry Dock facility, including receiving and docking vessels directly. This includes providing and adhering to a comprehensive Dry Docking SOP covering vessel scheduling, communication of schedules to industry stakeholders and vessel agents, docking and undocking procedures, housekeeping standards, mooring plans, and related operational processes.	8	QL
Access control to the site via road, including the Bidder's proposed traffic management plan and optimal utilization of space on the quay area, as well as within and outside the Port, where applicable. Details on how the Bidder will minimize disruptions to other ongoing operations entering and exiting the Port, including the proposed security plan. Approach to the effective management of the quayside. Proposed technologies and handling methods to be implemented to enhance operational efficiency.	6	QL
A detailed overview of the bidder's organisational structure, including the roles, responsibilities, and skills profiles of the Board of Directors, Executive Leadership, and key operational personnel, as well as the strategies for acquisition and maintenance of facility equipment, plant, and machinery.	6	QL
Total	20	

62.4.3.3.6. Evaluation Matrix of the Operational Model

62.4.3.3.7. In respect of the qualitative scoring methodology, the following table will be used:

Qualitative (QI) Scoring Methodology		
Poor Response	Fair Response	Good Response
Score between a minimum of 0% - 19% of the total points allocated per measure	Score between a minimum of 20% - 69% of the total points allocated measure	Score between a minimum of 70% - 100% of the total points allocated per measure
The Operational Model does not cover and/or lacks the required detail with respect to the requirements outlined above.	The Operational Model covers sufficient details and has credible support and/or motivating information with respect to the requirements outlined above.	The Operational Model covers in comprehensive detail and demonstrates how the targeted performance will be achieved and comprehensively describes and indicates how this will be achieved.

62.4.3.4. Project Schedule

- 62.4.3.4.1. This criterion has a point allocation of twenty (20) points
- 62.4.3.4.2. Bidders are required to articulate a clear and concise Facility development plan, which outlines how and within what timeframes it will implement the Project, and a clearly outlined Project schedule.
- 62.4.3.4.3. Bidders will be scored out of ten (10) points if all the elements of the Project Schedule indicated in the table below are met:

Project Schedule Level	Points	Qualitative
If: - No project schedule is submitted. - The project schedule submitted has no logical sequencing.	0	QL
Level 1 Schedule Level 1 Schedule is the highest level, called the overall project summary level. It includes major milestones or achievements and highlights major activities and key deliverables (with logical sequencing and scheduling of key milestones for the development of	2	QL

the Project).		
Level 2 Schedule Level 2 Schedule is the area or system summary (roll-up summary of Level 3 Schedule). It is also called a major summary schedule. It is used to integrate into level 3 and schedules that involve detailed tasks. It can be used to report the project area or trade progress status (with logical sequencing and scheduling of key milestones for the development of the Project).	5	QL
Level 3 Schedule Level 3 Schedule is the most used in planning. The level of the schedule is usually decomposed into Level 4. The intention of decomposing the schedule level is to manage and control the project or task to a manageable level. It includes all major milestones, major elements of design, engineering, procurement, construction, testing, commissioning, and/or Operation (with logical sequencing and scheduling for the development of the Project).	10	QL

62.4.3.4.4. **Evaluation Matrix of the Project Schedule**

62.4.3.4.5. It is important to note that scoring will be allocated in accordance with the qualitative scoring methodology. The information provided by the Bidder must be relevant to the Facility. In respect of the qualitative scoring methodology, the following table will be used:

Qualitative (QI) Scoring Methodology		
Poor Response	Fair Response	Good Response
Score between a minimum of 0% - 19% of the total points allocated per measure	Score between a minimum of 20% - 69% of the total points allocated measure	A score between a minimum of 70% - 100% of the total points allocated per measure
Level 1 Project Schedule (Lower end of the Range). No Project Schedule or a poor Project Schedule that does not set out clear timeframes, milestones, major activities, or key deliverables.	Level 2 Project Schedule (Higher Level of Range). Moderate to Good Conceptual Design.	Level 3 Project Schedule. Excellent Conceptual Design.

62.4.4. Project Delivery Schedule

- 62.4.4.1.1. Bidders are required to submit a Project Delivery schedule, highlighting key sequential milestones and project timelines.
- 62.4.4.1.2. This section will be assessed and scored out of ten (10) points.
- 62.4.4.1.3. Bidders will be scored for the Project Delivery schedule as indicated in the tables below:

Project Delivery Timeframes	Points	Quantitative
> 36 months	1	QN
25 - 36 months	3	QN
19- 24 months	7	QN
0 - 18 months	10	QN

63.4.3.5. Preliminary concept design proposal & Artistic Impression

- 63.4.3.5.1 This section has a point allocation of 10 (ten) points. It is important to note that scoring will be allocated in accordance with the quantitative and qualitative scoring methodologies. With regard to the quantitative methodology in particular, the information provided by the bidder must be relevant to the Terminal.

63.4.3.5.2 Furthermore, the envisaged preliminary Concept design including artistic impression of the facility (landside & waterside) must be aligned to international best practice and environmentally sustainable building concepts and guidelines:

63.4.3.5.2.1. For the Floating Dock the applicable standards that must be adhered to include but not limited to: Classification Society standards, and to remain in class for the duration of the concession.

63.4.3.5.2.2. For the building design some of the applicable standards that must be adhered to include but not limited to: the Green Building Council South Africa (GBCSA) "Green Star rating" or international equivalent standards for environmentally sustainable design and building.

63.4.3.5.3 In respect of the qualitative scoring methodology, the following table will be used:

Qualitative (QL) scoring methodology		
Poor response	Fair response	Good response
Score between minimum of 0% - 19% of the total points allocated per measure	Score between minimum of 20% - 69% of the total points allocated measure	Score between minimum of 70% - 100% of the total points allocated per measure
Poor preliminary concept design proposal (Examples include: Design not optimizing potential throughput capacity, basic technical brief reports, basic concepts drawings of elevations and layout plans, basic safety and environmental standards considerations, basic road accessibility design including artist's impression of the envisaged operations of the facility.	Acceptable preliminary concept design proposal (Examples include: Design optimizing potential throughput capacity, acceptable technical brief reports, acceptable concepts drawings of elevations and layout plans, acceptable safety and environmental standards considerations, and road accessibility design including artist's impression of the	Excellent preliminary concept design proposal (Examples include: Design optimizing potential throughput capacity, Excellent technical brief reports, Excellent concepts drawings of elevations and layout plans, Excellent safety and environmental standards considerations road accessibility design including artist's impression of the

	envisaged operations of the facility	envisaged operations of the facility.
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63.4.2.5.3. The Preliminary Design for the Facility must include concept technical design brief reports and concepts layout drawings indicating the following:

63.4.2.5.3.1. Concept design of the Facility, firefighting equipment, etc to accommodate the Facility for the concession period

63.4.2.5.3.2. Docking and undocking of threw vessels for the purpose of repairs.

63.4.2.5.3.3. Indication of exclusion zones

63.4.2.5.3.4. Road connectivity and accessibility for evacuation of equipment & supplies/parts to & from the facility.

63.4.2.5.3.5. Safety and environmental best available technology and sustainability considerations on infrastructure and equipment (including safety distances, access platform, escape routes, etc);

63.4.2.5.4. Bidders will be scored for Concept Design, as indicated in the table below:

Concept Design	Points	Quantitative Or Qualitative
Preliminary concept design proposal & Artistic Impression	10	QL

62.4.5. Summary of Business Case

Summary of Business Case	Points	RFP Reference
Market and Sustainability Analysis	25	Clause 63.4.3.1. of Part III of this RFP
Financial Management Plan	25	Clause 63.4.3.2. of Part III of this RFP
Operational Model	20	Clause 63.4.3.3. of Part III of this RFP
Project Schedule	20	Clause 63.4.3.4. of Part III of this RFP

Preliminary concept design proposal & Artistic Impression	10	Clause 63.4.3.5 of Part III of this RFP
Total	100	

62.4.6. Summary of Technical and Functional Criteria Assessment¹

Technical Criteria Assessment	Maximum No of Points	RFP Reference
Previous Experience and Track Record	30	Clause 63.1. of Part III of this RFP
SHE Requirements	35	Clause 63.2. of Part III of this RFP
Financial Capability	35	Clause 63.3. of Part III of this RFP
Business Case	100	Clause 63.4. of Part III of this RFP
Total	200	

63. THE STRUCTURE OF STAGE 2: EVALUATION CRITERIA

63.1. This Part III Stage 2 (Evaluation Criteria) of this RFP contains the requirements for the detailed Bid Response and the evaluation methods, criteria, and weighting in respect of those parts of the Bid Response that are subject to evaluation in terms of this Evaluation Criteria. Those parts are:

63.1.1. Evaluation Criteria 1: Price: Concession Fee Offer; and

63.1.2. Evaluation Criteria 2: Preference B-BBEE Specific Goals.

63.2. TNPA will only consider a Bidder's Bid Response in terms of this Evaluation Criteria if that Bidder fulfils all the Qualification Criteria of Part II of this RFP.

63.3. The Bidder must respond to each and every heading of this 64 of this RFP (Evaluation Criteria) and in the Annexures referred to in this 64 (Evaluation Criteria) and provide comprehensive responses and information with respect to each heading. Failure by a Bidder to respond adequately or at all to any of the headings of this 64 (Evaluation Criteria) and the Annexures referred to in this Evaluation Criteria shall have an adverse impact on the evaluation of its Bid Response and may result in disqualification and/or (0) zero points being awarded.

¹ NOTE: Only Bidders that score a minimum of 140 points and above will move to Part III Stage 2 of the evaluation process

- 63.4. The evaluation will be undertaken in accordance with a 90/10 points system. The Concession Fee Offer (Price) will be scored out of ninety (90) points and B-BBEE Specific Goals (Preference) will be scored out of ten (10) points.
- 63.5. The points for Concession Fee Offer (Price) (scored out of ninety (90) points) and B-BBEE Specific goals (Preference) (scored out of ten (10) points) will be added together to determine the total points (scored out of 100 (one hundred)) earned in respect of the Evaluation Criteria. The total points will be rounded off to the nearest two decimal places if required.
- 63.6. The decision to appoint a particular Bidder as first-ranked Bidder will have regard to all objective considerations relating to the response to Part II (Qualification Criteria) and Part III (Evaluation Criteria) submitted by that Bidder and the requirements of TNPA as contained in this RFP, together with the overall scoring achieved by that Bidder.

64. STAGE 2 OF THE EVALUATION CRITERIA

64.1. Evaluation Criteria 1: Concession Fee Offer (Price)

64.1.1. Evaluation Criteria 2 has a weighting of ninety (90) percent of the total score for the Evaluation Criteria.

64.1.2. Price (Concession Fee Offer)

- 64.1.2.1. This section has a point allocation of ninety (90) points.
- 64.1.2.2. The Bidder must offer a Concession Fee Offer amount in Rand based on annual rental escalation. (Annexure CC)
- 64.1.2.3. The Concession Fee Offer will be used to calculate the return and will be assessed and scored competitively between the Bidders with a maximum score available out of ninety (90) points.
- 64.1.2.4. The Concession Fee offered will be benchmarked to market-related and comparable opportunities, which may compromise property valuations and Facility valuations. Therefore, TNPA reserves the right to further embark and request BAFO with the top three (3) highest-ranked Bidders to ensure the payment of a market-related Concession Fee.
- 64.1.2.5. The Bidder making the highest Concession Fee Offer will be awarded maximum points, while the other Bidders with lower concession fee offers will proportionately obtain lower percentages based on the following formula:

$$Ps = 90 (1 + (Pt - Pmax) / Pmax)$$

Where:

PS = points scored for the offer under consideration

Pt = the price of bid/offer under consideration

Pmax = the price of the highest acceptable bid/offer received

64.1.2.6. Ramp-up percentages for each payment period, which will be applied to the monthly Concession Fee, structured as follows:

- 64.1.2.6.1. Zero percent (0%) of concession fee during the application of Environmental Impact Assessment to a maximum of twenty- four (24) months,
- 64.1.2.6.2. Twenty-five percent (25%) during the construction period (to a maximum of eighteen (18) months, thereafter one hundred percent (100%) concession fee will apply from the commissioning of the Facility.

64.1.2.7. **Summary of Concession Fee Offer:**

Price (Concession Fee Offer)	Points	RFP Reference
Concession Fee Offer (Annexure CC)	90	Clause 65.1 of Part III of this RFP
Total	90	

64.2. **Evaluation Criteria 2: Preference**

64.2.1. This section has a point allocation of ten (10) points.

64.2.2. Preference points will be awarded to a Bidder for attaining the required B-BBEE specific goals status level of contribution in accordance with the table indicated in clause 64.2.4.1 below.

64.2.3. The Bidder must submit a valid B-BBEE Contributor Level Status Certificate. A Bidder who bids as an unincorporated Joint Venture, Consortium, or SPV must submit a consolidated B-BBEE contributor status level certificate.

64.2.4. Points awarded for specific goals and evidence required to award allocated points:

64.2.4.1. **Specific goals applicable**

Specific Goals	Number Of Points (90/10 System)
B-BBEE Status Level of Contributor 1 or 2	3
The promotion of supplier development through subcontracting for a minimum of 30% of the value of a contract to/with EMEs and /or QSEs 51%	7

owned by black people, youth, women (30% owned), or disabled people owned. For works/projects/activities/services to be undertaken during the developmental and operational phases throughout the concession period.	
Non-compliant and/or B-BBEE Level 3 - 8 contributors	0

64.2.4.2. Specific Goals Evidence

Specific Goals	Evidence
B-BBEE Status Level of Contributor 1 or 2	B-BBEE Certificate / Sworn- Affidavit / B-BBEE CIPC Certificate (in case of JV, a consolidated scorecard will be accepted) as per DTIC guideline
The promotion of supplier development through subcontracting for a minimum of 30% of the value of a contract to/with EMEs and /or QSEs 51% owned by black people, youth, women (30% owned), or disabled people owned. For works/projects/activities/services to be undertaken during the developmental and operational phases throughout the concession period.	1. Proforma Sub-contracting agreements and Declaration / Joint Venture Agreement 2. Sub-contractor CIPC – B-BBEE Certificate / Sworn Affidavit / B-BBEE CIPC Certificate of the Subcontractor as per DTIC guideline

64.2.5. Summary Of Evaluation Criteria 1 And 2: Price (Concession Fee Offer) And Preference

Summary of Evaluation Criteria	Points	RFP Reference
Price	90	Clause 65.1. of Part III of this RFP
Preference	10	Clause 65.2. of Part III of this RFP
Total	100	

65. PART IV DUE DILIGENCE

- 65.1. TNPA will undertake a due diligence exercise on all the Bidders that have passed Part III, Stage I & II (Functionality, Price & B-BBEE) of the evaluation, prior to making the final appointment of the Preferred Bidder. The Due Diligence Assessment accordingly entails a consideration of, inter alia, the following:
- 65.1.1. The verification of the authenticity of the Bidder's trade references provided as part of Stage 1 of Part III of the Evaluation Criteria, industry associations, and/or regulatory bodies.
 - 65.1.2. The verification of the Bidders' Financial capacity by engaging and obtaining credit references from accredited credit reference agencies and any financial institutions and or funders whom bidders have referenced in their Bid Response.
 - 65.1.3. The conducting of an analysis of the Bidders' Business Case to confirm that all risks have been identified and appropriately mitigated, which shall include, but not limited to, the following:
 - 65.1.3.1. Financial risks.
 - 65.1.3.2. Technical risks.
 - 65.1.3.3. Operational risks.
 - 65.1.3.4. Legislative (compliance) risks.
 - 65.1.3.5. Quality Management risks.
 - 65.1.3.6. Reputational risks.
 - 65.1.3.7. risks associated with dependency on the strategic partners and holding the partners to accountability.
 - 65.2. Transnet reserves the right to conduct a probity check on the Preferred Bidder and its shareholders.
 - 65.3. If the Due Diligence Assessment and/or probity check exercise establish that the highest scoring Bidder's Bid Response cannot be credibly verified and/or that the risk analysis establishes that the Bidder has not considered key business risks, such Bidder will not be eligible for appointment as the Preferred Bidder.
 - 65.4. Bidders are to note that the purpose of the TNPA's Due Diligence Assessment and/or probity check process is not intended to re-evaluate Bidders under the Criteria set out in Part III of the RFP but to confirm that there are no objective considerations that will justify the award of the Project to another Bidder (other than the Bidder who has scored the highest points).

ANNEXURES

Annexure A

Bid Notice

(To be uploaded on the eTenders Portal website)

Site Map

[to be provided by TNPA]



Annexure C

Transnet Safety Health and Environment (SHE) Integrated Management System Policy

Transnet is responsible for the safe, effective, and efficient economic functioning of the port system, which it manages in a landlord capacity. It provides port infrastructure and marine services. It operates within a legislative and regulatory environment and is governed by “the Act” (Act No. 12 of 2005). The Port of Cape Town is aware of the potential impacts of its operations and that of its leaseholders, contractors, and service providers that negatively impact the environment and therefore, undertakes to:

- Comply with all applicable Health, Safety, and Environmental legislation and regulations as well as international Protocols and Codes ratified by the Republic of South Africa.
- Provide a healthy and safe working environment for all employees and stakeholders.
- Prevent pollution, injury, and ill health.
- Set and annually review SHE objectives, targets, and programmes.
- Promote the efficient use of energy and natural resources.
- Promote continual improvement through goal alignment of all operations and performance management.
- Promote a safety culture within the organisation and enhance behavioural change for all employees.
- Implement sustainability and environmental monitoring; and
- Empower all our employees by providing information, instruction, training and supervision to enable them to perform their assigned roles safely and help drive TNPA SHE performance.

Our commitment is to:

- Conform to the requirements of ISO 14001, SANS 3000 and OHSAS 18001 Standards.
- Manage and mitigate SHE risks within legally acceptable limits.
- Review the SHE Policy annually in the SHE IMS Management Review to ensure it remains relevant and appropriate to the organisation; and
- Communicate and make the SHE Policy available to all stakeholders upon request.

Responsibility and accountability:

The Transnet Executive Committee recognizes its ultimate responsibility and accountability for the Safety, Health, and Environment Integrated Management System in its capacity as the landlord and that all employees, contractors, and port users have a role to play in delivering on commitments set out in this Policy.

Port Manager : _____ Date: _____

Port of Cape Town Berthing Policy

(To be uploaded onto the eTenders Portal website)

Fire Compliance Requirements

[to be provided by the Bidder]

National Ports Act No. 12 of 2005

(To be uploaded onto the eTenders Portal website)

Form of Preferred Bidder Guarantee

[To be submitted on the letterhead of the issuing institution]

By: **[insert name of issuer of the Preferred Bidder Guarantee _____]**

In favour of: Transnet National Ports Authority.

Terms with initial capital letters, unless otherwise defined herein, have the meanings given to them in the RFP.

WHEREAS Transnet National Ports Authority ("**TNPA**"), a division of Transnet SOC Limited has issued a Request for proposal for the appointment of a Facility Operator to design, finance, construct, operate, maintain, and/ or decommission and transfer the Floating Dry Dock Facility for a Twenty-Five (25)-Year Concession Period at The Port of Cape Town for the purpose of entering into, inter alia, the Facility Operator Agreement with TNPA.

AND WHEREAS pursuant to the RFP, TNPA has selected ***[insert the names of each Member of the Preferred Bidder consortium, or the name of the Preferred Bidder]*** ("**Preferred Bidder**") as a Preferred Bidder in the RFP process for which it submitted a Bid Response.

AND WHEREAS TNPA requires the Bidder to provide an on-demand guarantee in favour of TNPA in the amount of Five Million Rand (R5 000 000) ("**Guarantee Amount**") to secure certain undertakings or obligations of the Bidder as the Preferred Bidder under the RFP.

AND WHEREAS we, **[insert name of guarantor institution]** ("**Bank / [Insurer (substitute throughout if applicable)]**") have agreed to issue this guarantee to secure such undertakings and obligations of the Preferred Bidder ("**Preferred Bidder Guarantee**").

NOW THEREFORE

1. the Bank, duly represented by _____ being duly authorized to sign this Preferred Bidder Guarantee, hereby irrevocably and unconditionally guarantees and as a primary obligation undertakes to pay TNPA without objection or argument amounts not exceeding in aggregate the Guarantee Amount, such payment(s) to be made by the Bank upon first written demand by TNPA being received at the Bank's counter, situated at [●], attention [●], declaring that the Preferred Bidder has:
 - 1.1. breached any law relating to the Procurement Programme or is disqualified from the Procurement Programme because of its actions or omissions.

- 1.2. failed to extend the term of guarantee after agreeing to the TNPA's request to extend the expiry date of the Preferred Bidder Guarantee: and or
 - 1.3. failed to sign the Facility Operator Agreement within the period agreed.
 - 1.4. revoked, repudiated or withdrawn its Bid Response.
 2. More than one demand may be made under this Preferred Bidder Guarantee, provided that the aggregate amount payable shall not exceed the Guarantee Amount.
 3. Payment of the amounts so demanded will be made without setting off or deduction to TNPA's bank account. or to other accounts like TNPA may notify the Bank in writing.
 4. This Preferred Bidder Guarantee shall be valid and effective from the date of its issue until the earlier of (a) the expiry of the Bid Validity Period (as it may be extended in terms of the RFP); and (b) the date on which the Preferred Bidder complies with the requirements of any protocol issued by TNPA.
 5. The Preferred Bidder Guarantee shall remain valid during the period described above notwithstanding Bidder's insolvency, winding-up, liquidation, business rescue, dissolution, or deregistration, whether provisionally or finally.
 6. Notwithstanding the above provisions, this Preferred Bidder Guarantee shall terminate and be returned to the Bank within fifteen (15) Business Days of payment of an amount or amounts which, in aggregate, equal the Guarantee Amount, or of expiry of Preferred Bidder Guarantee as set out above.
 7. This Preferred Bidder Guarantee shall be governed by the laws of the Republic of South Africa, and the parties hereto consent and submit for the benefit of TNPA to the non-exclusive jurisdiction of the High Court of South Africa, Gauteng Division, Pretoria.
 8. _____
 9. Signature of Representative Signature of Representative
 - 10.
 11. Date: Date: Date: Date: _____ Date: _____
-

Annexure H

Bid Response Form

We _____

[name of entity, company, consortium, close corporation or partnership]

of *[full address]*

carrying on business trading/operating as

represented

by _____

in my capacity as

being duly authorised thereto by a Resolution of the Board of Directors or Members or Certificate of Partners, as per Annexure L (*Resolution of Board of Directors*) of this RFP (a certified copy of which is Annexed hereto) hereby offer to undertake the Project at the prices determined in terms of Part III (*Evaluation Criteria*) of this RFP).

1. We agree to be bound by those conditions in TNPA's:
 - 1.1. terms of this RFP; and
 - 1.2. any other standard or special conditions mentioned and or embodied in this RFP or Facility Operator Agreement.

2. We accept that unless TNPA should otherwise decide and so inform us in the letter of appointment, our Bid Response (and, if any, its covering letter, and any subsequent exchange of correspondence), together with TNPA's acceptance thereof shall constitute a binding contract between TNPA and us.
3. Should TNPA decide that the Facility Operator Agreement should be negotiated and entered into with us, this Bid Response (and, if any, its covering letter and any subsequent exchange of correspondence) together with TNPA's letter of appointment, shall constitute a binding contract between TNPA and us until the formal contract is signed.
4. We further agree that if, after we have been notified of the acceptance of Bid Response, we fail to enter into the Facility Operator Agreement, or fail to commence the provision of services within 24 (twenty-four) months thereafter, TNPA may, without prejudice to any other legal remedy which it may have, recover from us any expense to which it may have been put in calling for Bid Responses afresh and or having to accept any less favorable Bid Response.
5. We accept that the Facility Operator Agreement resulting from this offer will be for a period of 25 (twenty-five) years only. Furthermore, we agree to the penalty Clauses to be negotiated with TNPA, which will allow TNPA to invoke a penalty against us for non-compliance with material terms of this RFP including the delayed delivery of the services due to non-performance by ourselves, failure to meet Economic Development and or B-BBEE Improvement Plan commitments. In addition, we agree that non-compliance with any of the material terms of the RFP, including those mentioned above, will constitute material breach of the Facility Operator Agreement, and provide TNPA with cause for cancellation.
6. **ADDRESS FOR NOTICES**
7. The law of the Republic of South Africa shall govern any contract created by the acceptance of this RFP. The *domicilium citandi et executandi* shall be a place in the Republic of South Africa to be specified by the Bidder hereunder, at which all legal documents may be served on the Bidder who shall agree to submit to the jurisdiction of the courts of the Republic of South Africa. Foreign Bidders shall, therefore, state hereunder the name of their authorized representative in the Republic of South Africa who has the power of attorney to sign the Facility Operator Agreement which may have to be entered into in the event of their Bid Response being accepted and to act on their behalf in all matters relating to such Facility Operator Agreement.
8. Bidder to indicate the details of its *domicilium citandi et executandi* hereunder:

Name of Entity:

Facsimile:

Address:

9. NOTIFICATION OF AWARD OF RFP

10. As soon as possible after approval to award the appointment of the Preferred Bidder, the Preferred Bidder will be informed of the acceptance of its Bid Response. Unsuccessful Bidders will be advised in writing of the name of the Preferred Bidder and the reason as to why their Bid Responses have been unsuccessful, for example, in the category of administrative responsiveness, technical criteria, B-BBEE status, or for any other reason.

11. VALIDITY PERIOD

12. TNPA requires a validity period of 365 (three hundred and sixty-five) calendar days from the Bid Submission Date against this RFP.

13. NAME(S) AND ADDRESS / ADDRESSES OF DIRECTOR(S) OR MEMBER(S)

14. The Bidder must disclose here under the full name(s) and address(s) of the director(s) or members of the consortium, company, or close corporation [C.C.] on whose behalf the RFP is submitted.

15. Registration number of company or CC

Registered name of the company or CC or name of the consortium

Full name(s) of director or member(s)

Address/Addresses

ID Number(s)

16. CONFIDENTIALITY

17. All information related to this RFP is to be treated with strict confidence. In this regard Bidders are required to complete and return a signed copy of Annexure O (*Certificate of Acquaintance with RFP Documents*) with Annexure K (*Non-Disclosure Agreement*) Annexed to this RFP. All information related to the Facility Operator Agreement, both during and after completion thereof, will be treated with strict confidence. Should the need, however, arise to divulge any information gleaned from provision of the services, which is either directly or indirectly related to TNPA's business, written approval to divulge such information must be obtained from TNPA.

18. DISCLOSURE OF THE CONCESSION TENDERED

19. Bidders must indicate below whether TNPA may disclose their tendered concession and conditions to other Bidders:

YES		NO	
------------	--	-----------	--

20. RETURNABLE DOCUMENTS

All sections must be signed, stamped, and dated by the Bidder. Bid Returnable Documents means all the documents, sections, and Annexes, as listed in the tables below.

21. Mandatory Returnable Documents

Failure to provide all mandatory Returnable Documents at the closing date and time of this tender will result in a Bidder's disqualification. Bidders are therefore urged to ensure that all these documents are returned with their Bid Responses.

22. Please confirm submission of the mandatory Returnable Documents detailed below by so indicating [Yes or No] in the table below:

MANDATORY RETURNABLE DOCUMENTS	RFP REFERENCE	SUBMITTED [Yes or no]
Concession Fee Offer Land side, and water side	Clause 64.1.2	

23. Essential Returnable Documents

Bidders are further required to submit with their Bid Responses the following essential Returnable Documents as detailed below.

Failure to provide all essential Returnable Documents may result in a Bidder's disqualification at TNPA's sole discretion. Bidders are therefore urged to ensure that all these documents are returned with their Bid Responses.

Please confirm submission of these essential Returnable Documents by so indicating [Yes or No] in the table below.

24. Full responses and documentation in respect of each qualification criterion in Part II of the RFP, including the following:

ESSENTIAL RETURNABLE DOCUMENTS & SCHEDULES	RFP REFERENCE	SUBMITTED [Yes or no]
Technical and Functional Criteria		
Previous Experience	Clause 62.1.1	
Track Record	Clause 63.1.2	
SHE Requirements	Clause 63.2	
Financial Capabilities	Clause 63.3	
Business Case	Clause 63.4	
ANNEXURES	RFP REFERENCE	SUBMITTED [Yes or no]
Annexure A (<i>Bid Notice</i>)	N/A	TNPA Document
Annexure H (<i>Bid Response Form</i>)	N/A	
Annexure J (<i>TNPA Declaration of Bidder</i>)	N/A	
Annexure K (<i>Non-Disclosure Agreement</i>)	N/A	
Annexure L (<i>Resolution of Board of Directors</i>)	N/A	
Annexure M (<i>Resolution of Each Member</i>)	N/A	
Annexure O (<i>Certificate of Acquaintance with the RFP Documents</i>)	N/A	

ESSENTIAL RETURNABLE DOCUMENTS & SCHEDULES	RFP REFERENCE	SUBMITTED [Yes or no]
Annexure P (<i>Declaration of Interest</i>)	N/A	
Annexure Q (<i>Tax Clearance Requirements</i>)	N/A	
Annexure R (<i>Certificate of Acquaintance with the Requirements of the RFP</i>)		
Annexure S (<i>Certificate of Acquaintance with Conditions of Contract with TNPA</i>)		
Annexure X (<i>Standard RFP Response Form: Information about Bidder</i>)		
Annexure Y (<i>Lenders Support Letter</i>)		
Annexure Z (<i>Financial Support Letter</i>)		
Annexure AA (<i>B-BBEE Verification Certificate</i>)		
Annexure BB (<i>Business Case</i>)		
Annexure EE (<i>Economic Development Information</i>)		
Annexure KK (<i>Facility Operator Agreement</i>)		

25. CONTINUED VALIDITY OF RETURNABLE DOCUMENTS

26. The Preferred Bidder will be required to ensure the validity of all returnable documents, including but not limited to its Tax Clearance Certificate and valid B-BBEE verification certificate, for the duration of any contract emanating from this RFP. Should the Preferred Bidder be awarded the Facility Operator Agreement and fail to present TNPA with such renewals as and when they become due, TNPA shall be entitled, in addition to any other rights and remedies that it may have in terms of the Facility Operator Agreement, to terminate such Facility Operator Agreement forthwith without any liability and without prejudice to any claims which TNPA may have for damages against the Bidder.

27. **By signing these RFP documents, the Bidder is deemed to acknowledge that it has made itself thoroughly familiar with all the conditions governing this RFP, including those contained in any printed form stated to form a part hereof, and TNPA will recognize no claim for relief based on an allegation that the Bidder overlooked any such condition or failed**

properly to take it into account for the purpose of calculating tendered concession or otherwise.

SIGNED at _____ on this _____ day of _____ 20____

SIGNATURE OF WITNESSES

ADDRESS OF WITNESSES

1. Name _____

2. Name _____

SIGNATURE OF RESPONDENT'S AUTHORISED REPRESENTATIVE:

NAME: _____

DESIGNATION: _____

Preferred Bidder Guarantee Form

To be provided by TNPA

TNPA Declaration of Bidder

NAME OF ENTITY: _____

[insert name of Bidder] ("the Bidder")

We _____ do hereby certify that:

28. In this declaration, words and expressions which are defined in the Request for proposal for the appointment of a Facility Operator to design, finance, construct, operate, maintain, and/ or decommission and transfer the Floating Dry Dock Facility for a Twenty-Five (25)-Year Concession Period at The Port of Cape Town, Tender No: TNPA/2026/05/0002/114448/RFP shall bear the same meaning when used in this letter unless the context requires otherwise.
29. The Bidder further certifies that:
 - 29.1. the TNPA has supplied, and we have received appropriate responses to any or all questions, as applicable, which were submitted by us for the RFP clarification purposes.
 - 29.2. we have received all the information we deemed necessary for the completion of this RFP.
 - 29.3. at no stage have we received additional information relating to the subject matter of this RFP from the TNPA sources, other than information formally received from the designated TNPA contact(s) as nominated in the RFP documents.
 - 29.4. we are satisfied, insofar as our entity is concerned, that the processes and procedures adopted by the TNPA in issuing this RFP and the requirements requested from Bidders in responding to this RFP have been conducted in a fair and transparent manner; and
 - 29.5. furthermore, we declare that a relationship formed on the basis of any one or more of a family (including spouses and in-laws), friendship, business acquaintance, professional engagement, or employment exists or does not exist [delete as applicable] between an owner or member or director or partner or shareholder of our entity and an employee or board member of the TNPA including any person who may be involved in the evaluation and or adjudication of this Bid.
 - 29.6. In addition, we declare that an owner or member or director or partner or shareholder of our entity is or is not [delete as applicable] an employee or board member of the TNPA.
 - 29.7. If such a relationship as indicated in paragraph 2.5 and or 3 exists, the Bidder is to complete the following section:

FULL NAME OF OWNER/MEMBER/DIRECTOR/PARTNER/SHAREHOLDER:

ADDRESS:

Indicate nature of relationship with TNPA:

DATE:

SIGNATURE:

[Failure to furnish complete and accurate information in this regard will lead to the disqualification of a response and may preclude a Bidder from doing future business with TNPA]

- 29.8. We declare, to the extent that we are aware or become aware of any relationship between ourselves and the TNPA (other than any existing and appropriate business relationship with the TNPA) which could unfairly advantage our entity in the forthcoming adjudication process, we shall notify TNPA immediately in writing of such circumstances.
- 29.9. We accept that any dispute pertaining to this Bid Response will be resolved through the Ombudsman process and will be subject to the Terms of Reference of the Ombudsman. The Ombudsman process must first be exhausted before judicial review of a decision is sought.
- 29.10. We further accept that TNPA reserves the right to reverse an award of business or decision based on the recommendations of the Ombudsman without having to follow a formal court process to have such award or decision set aside.

SIGNED at _____ on this _____ day of _____ 20____

For and on behalf of

AS WITNESS:

duly authorized hereto

Name: _____

Name: _____

Position: _____

Position: _____

Signature: _____

Signature: _____

Date: _____

Place:

Non-Disclosure Agreement

NON-DISCLOSURE AGREEMENT

BETWEEN

(Reg)

AND

TRANSNET SOC Ltd,
acting through its operating division
TRANSNET NATIONAL PORTS AUTHORITY

(Reg 1990/000900/30)

This agreement entered between

_____ located at and

Transnet SOC Ltd, acting through its operating division, Transnet National Ports Authority ("TNPA"),

(Hereinafter referred to respectively as 'a Party' or 'the Parties'),

concerns the safeguarding of proprietary and company confidential information to be provided by each Party to the other in connection with discussions regarding

WITNESSED THAT: It is agreed between the Parties as follows:

1. For purposes of this Agreement, company confidential and/or proprietary information, hereinafter called "proprietary Information", shall be construed to mean any information disclosed by a Party to the other Party, including without limitation all computer software, which is identified as such by an appropriate stamp or legend or any other notice in writing, or when disclosed orally, has been identified as proprietary at the time of disclosure and has been promptly (30 (thirty) days at the latest) confirmed and designated in writing as Proprietary Information of the disclosing party, hereinafter called the 'Disclosing Party', in either hard copy or electronic media and which each Party considers being material to its business operations, including, without limitation, wage and salary information, technical information, commercial information, financial information, and personnel records.
2. The receiving party, hereinafter called the 'Receiving Party' of any Proprietary Information covenants that, for a period of 7 (seven years) from the effective date of this Agreement, the Proprietary Information received from the Disclosing Party:
 - 2.1. shall not be used, duplicated, in whole or in part, for any purpose other than the purpose here above stated, without the prior written consent of the Disclosing Party,
 - 2.2. shall be protected and kept in confidence said Proprietary Information by using the same degree of care and safeguard as it uses to protect its own Proprietary Information of like importance,
 - 2.3. shall only be disclosed to persons within the Receiving Party's organisation who have a need to know and solely for the purpose mentioned in the preamble.

- 2.4. Nothing contained in the Agreement shall be construed as granting or conferring, expressly or impliedly, any rights in or title to the proprietary information disclosed hereunder. It is agreed that no license under any patents of either Party is granted by this Agreement or by any disclosure or use of such Proprietary Information which:
- 2.5. Was at the time of receipt otherwise known to the Receiving Party
- 2.6. Has been published or is otherwise within the public knowledge or is generally known to the public at the time of its disclosure to the Receiving Party
- 2.7. Subsequently is developed independently in good faith by employees of the Receiving Party who did not have access to the Proprietary Information
- 2.8. Becomes legally known or available to the Receiving Party from a source other than the Disclosing Party, and without breach of the Agreement by the recipient
- 2.9. Becomes part of the public domain without breach of the Agreement by the recipient
- 2.10. Is so disclosed or used with the written approval of the Disclosing Party
- 2.11. Unless extended in writing by mutual agreement and unless earlier terminated as hereafter, this Agreement shall terminate upon the expiration of 7 (seven) years from its effective date. This Agreement including all rights and obligations of the Parties hereto, except the obligations specified in paragraph 2 hereof, may be earlier terminated by either Party by operation of law or without demand at any time upon 30 (thirty) days written notice. The end of termination of the Agreement shall not relieve either Party from complying with the obligations of paragraph 2 with respect to the use and protection of the Proprietary Information received prior to the date of termination or the end of this Agreement. Such obligations shall continue for the period applicable as set forth in said paragraph.
- 2.12. Each Party shall bear its own costs incurred under or in connection with the Agreement. Nothing in the Agreement shall be construed as an obligation by either Party to enter a contract, subcontract or any other business relationship with the other Party or to disclose any Proprietary Information to the other Party.
- 2.13. It is understood that this Agreement constitutes a Non-Disclosure Agreement only. Nothing in this Agreement shall grant either Party the right to make any commitments of any kind for, or on behalf of, the other Party without the prior written consent of the other Party.
- 2.14. This Agreement and the rights and obligations hereunder may not be transferred or assigned by a Party without the proper written approval of the other Party hereto.
- 2.15. This Agreement shall be governed by and interpreted in accordance with the laws of the Republic of South Africa

- 2.16. Any dispute arising from or in connection with this Agreement, which cannot be settled amicably by the Parties, shall be finally resolved in accordance with the Arbitration Foundation of Southern Africa (AFSA) by an arbitrator or arbitrators appointed by the Foundation. The arbitration will be held in Sandton, Johannesburg, in accordance with the formalities of AFSA rules and procedure settled by the arbitrator and may be held in an informal and summary manner, on the basis that it will not be necessary to observe or carry out the usual formalities or procedures, pleadings or the strict rules if the evidence.
- 2.17. Any Proprietary Information (and copies thereof) disclosed by a Party to the other Party shall remain the property of the Disclosing Party and shall be returned by the Receiving Party immediately upon request.
- 2.18. Any Proprietary Information disclosed by the Parties under this Agreement shall be identified by the Disclosing Party as Proprietary Information at the time of disclosure, and the disclosure, protection, use and handling of such information shall be in accordance with the security procedures prescribed by the South African government.
- 2.19. In the event of one Party visiting any of the facilities of the other Party, the visiting Party undertakes that any further Proprietary Information relating to the Party being visited which may come to the visiting Party's knowledge as a result of any such visit, including without limitation, any information relating to plant and equipment which may be seen at such facilities, the methods of operation thereof and the various applications thereof shall be kept strictly confidential and be subject to the same protection as is provided for in Clause 2 above.
- 2.20. The execution, existence and performance of the Agreement shall be kept confidential by the Parties and shall not be disclosed by a Party without the prior consents of the other Party.
- 2.21. This Agreement constitutes the entire agreement between the Parties with respect to the subject matter hereof and supersedes and cancels all prior representations, negotiations, commitments, undertakings, communications whether oral or written, acceptances, understanding and agreements between the Parties with respect to or in connection with any of the matters or things to which such Agreement applies or refers.
- 2.22. The Parties hereby represent that the disclosure of Proprietary Information by and between themselves is not contrary to the laws and regulations of the Republic of South Africa.
- 2.23. With respect to any exchange of Proprietary Information which may occur because of the Agreement, it is expressly understood and agrees that the below listed employees shall, on behalf of the respective Parties be the exclusive individuals authorized to receive and or transmit Proprietary Information under the Agreement:

TNPA

2.23.1. As regard the individuals identified in clause 2.23 here above, each Party shall have the right and power to redesignate such persons within their organisation as are authorized to receive/transmit Proprietary Information, which are made by a Party, shall be affected by rendering written notice of such change to the other Party.

2.23.2. The Parties agree that this Agreement shall be drafted in the English language.

IN WITNESS WHEREOF, the Parties hereto must set their hands as of the date first above written.

TNPA

Date:

Place:

Witness 1: (Name, Address, Signature, Date)

.....

.....

Witness 2: (Name, Address, Signature, Date)

.....

.....

Facility Operator

Date:

Place:

Witness 1: (Name, Address, Signature, Date)

.....
.....

Witness 2: (Name, Address, Signature, Date)

.....
.....

Annexure L

Resolution of Board of Members

(TO BE COMPLETED BY THE LEAD MEMBER OF A BIDDER CONSORTIUM OR BY THE
PROJECT COMPANY IF ESTABLISHED AT BID SUBMISSION DATE)

[Name of Entity] (Registration Number: [insert])

(the "Company")

RESOLUTION OF THE BOARD OF DIRECTORS OF THE COMPANY PASSED AT A MEETING HELD
ON [•],

RESOLVED THAT:

3. the Company participates as the Bidder **[OR, in the case of a Bidder consortium]**, in the **[insert name of Bidder]** consortium ("Bidder") in responding to the RFP issued by the TNPA on or about [insert date] under Tender Reference number TNPA/2026/05/0002/114448/RFP, in respect to the Design, Finance, Construct, Operate, Maintain, and Decommission a Floating Dry Dock Facility, and Transfer Associated Facility Infrastructure, for a 25-Year Concession at the Port of Cape Town.
4. **[Note: This paragraph is for Bidders that are consortia]** The Company, by agreement with the other Members, be the Lead Member of the Bidder consortium (the "**Lead Member**"); and
5. **[Note: This paragraph is for all Bidders]** **[insert name of authorized individual in the Company]** be and hereby is authorized to enter, sign, execute, and complete any documents relating to this Bid Response and any subsequent agreement for the provision of services.

Signed by the Directors

Name: _____

Date: _____

Resolution of each Member

**(OTHER THEN THE LEAD MEMBER) OF A BIDDER CONSORTIUM OR EACH
SHAREHOLDER OF A BIDDER PROJECT COMPANY**

[Name of Entity] (Registration number: **[insert]**)

(the "**Company**")

**RESOLUTION OF THE BOARD OF DIRECTORS OF THE COMPANY PASSED AT A
MEETING HELD ON [INSERT DATE]**

RESOLVED THAT:

6. the Company participates as the Bidder **[OR, in the case of a Bidder consortium]**, in the **[insert name of Bidder]** consortium ("**Bidder**") in responding to the RFP issued by the TNPA on or about **[insert date]** under Tender Reference number TNPA/2026/05/0002/114448/RFP, in respect of the for twenty-five -year (25) concession for the Request for proposal for the appointment of a Facility Operator to Design, Finance, Construct, Operate, Maintain, and Decommission a Floating Dry Dock Facility, and Transfer Associated Facility Infrastructure, for a 25-Year Concession at the Port of Cape Town.
7. . *[Note: This paragraph is for Bidders that are consortia]* the Company, by agreement with the other Members, be the Lead Member of the Bidder consortium (the "Lead Member"); and
8. *[Note: This paragraph is for all Bidders]* **[insert name of the authorized individual(s) in the Company]** be and hereby is authorized to enter, sign, execute and complete any documents relating to this Bid Response and any subsequent agreement for the provision of services.

Signed by the Directors

Name: _____

Date: _____

Certificate of Acquaintance with RFP Documents

NAME OF ENTITY:

1. We _____ do hereby certify that we acquainted ourselves with all the documentation comprising this RFP and all conditions contained therein, as laid down by TNPA for the conducting of the Project for which we submitted our Bid Response.
2. We furthermore agree that TNPA shall recognize no claim from us for relief based on an allegation that we overlooked any RFP or contract condition or failed to take it into account for the purpose of calculating our offered concession or otherwise.
3. We accept that an obligation rests on us to clarify any uncertainties regarding this bid that we may have before submitting the Bid Response. We agree that we will have no claim based on an allegation that any aspect of this RFP was unclear but with respect to which we failed to obtain clarity.
4. We understand that the accompanying Bid Response will be disqualified if this Certificate is found not to be true and complete in every respect.
5. For the purposes of this Certificate and the accompanying Bid Response, we understand that the word "competitor" should include any individual or organisation, other than the Bidder, whether affiliated with the Bidder, who:
 - 5.1. has been requested to submit a Bid Response in respect of the RFP.
 - 5.2. could potentially submit a Bid Response in response to RFP, based on their qualifications, abilities or experience; and
 - 5.3. provides the same services as the Bidder and/or is in the same line of business as the Bidder.
6. The Bidder has arrived at the accompanying Bid Response independently from, and without consultation, communication, agreement, or arrangement with any competitor. However, communication between partners in a joint venture or consortium will not be construed as collusive bidding.
7. Without limiting the generality of paragraph 5 above, there has been no consultation, communication, agreement, or arrangement with any competitor regarding:

- 7.1. prices.
- 7.2. geographical area where Services will be rendered (market allocation).
- 7.3. methods, factors or formulas used to calculate concession.
- 7.4. the intention or decision to submit or not to submit, a Bid Response.
- 7.5. the submission of a Bid Response which does not meet the specifications and conditions of the RFP; or
- 7.6. bidding with the intention not being awarded Preferred Bidder status.
8. In addition, there have been no consultations, communications, agreements, or arrangements with any competitor regarding the quality, quantity, specifications and conditions or delivery particulars of the services to which this RFP relates.
9. The terms of the accompanying Bid Response have not been, and will not be, disclosed by the Bidder, directly or indirectly, to any competitor, prior to the date and time of the official bid opening or of the awarding of the contract.
10. We are aware that, in addition and without prejudice to any other remedy provided to combat any restrictive practices related to bids and contracts, Bid Responses that are suspicious will be reported to the Competition Commission for investigation and possible imposition of administrative penalties in terms of section 59 of the Competition Act 89 of 1998 and or may be reported to the National Prosecuting Authority ("NPA") for criminal investigation and/or may be restricted from conducting business with the public sector for a period not exceeding 10 (ten) years in terms of the Prevention and Combating of Corrupt Activities Act 12 of 2004 or any other applicable legislation.

SIGNED at _____ on this _____ day of _____ 20__.

SIGNATURE OF WITNESS

SIGNATURE OF BIDDER

Declaration of Interest

1. General

- 1.1. This Declaration of Interest Form is to be duly completed and signed by each Bidder which is a Project Company, each Shareholder thereof, and where the Bidder is a consortium, by each Member of the Bidder (for purposes of this Declaration, the "Member").
- 1.2. Failure to complete this form may lead to disqualification.
- 1.3. 'Related' in this form means a relationship formed based on any one or more of (i) family (including spouses and in-laws), (ii) friendship, (iii) business acquaintance, (iv) professional engagement, or (v) employment).

2. Disclosure of Interest

- 2.1. Please state if the Bidder or any Member or any individual who is a director, officer, employee or shareholder of any Member is Related, in any manner, to any employee of the TNPA or Transnet and or to any other Government official or person directly involved in the Procurement Programme in respect of the Ship-repair Facility, who may be involved with the evaluation of Bid Responses.

Yes / No [*The Member is required to circle the applicable response*]

If so, state particulars:

.....

.....

.....

- 2.2. Please state if the Bidder or any Member or any individual who is a director, officer, employee or shareholder of any Member is Related, in any manner, to any employee of the TNPA or Transnet and or any other Government official or person with the ability to influence the decision of TNPA with respect to the appointment of the Preferred Bidder and or the Reserve Bidder.

Yes / No [*The Member is required to circle the applicable response*]

If so, state particulars:

.....

.....

.....

- 2.3. Is any national public entity, or provincial public entity (both as defined in the Public Finance Management Act 1 of 1999), or a person employed by a national public entity or a provincial public entity, a Contractor of or participating as a member, or a shareholder (direct or indirect) of any Member, of the Bidder?

Yes / No [*The Member is required to circle the applicable response*]

If so, state particulars:

.....

.....

.....

3. Declaration in respect of Litigation

- 3.1. Please describe the extent of any material pending or threatened litigation or legal proceedings (civil or criminal, including any investigations or complaint proceedings conducted against the Member in terms of the Competition Act, 89 of 1998 or in terms of any other legislation providing for investigations or complaint proceedings) in which the Member is involved as at the Bid Submission Date, or has been involved during the last 5 (five) years, instituted by any South African organ of state against the Member. If the Bidder or Member has something to declare, please provide all details in the space provided below. If the Bidder or Member has nothing to declare, please insert "*nothing to declare*" in the space provided below. [*Add extra pages to be appended to this Declaration if necessary.*]

.....

.....

.....

.....

.....

.....

- 3.2. Please describe in detail:

- 3.2.1. all occurrences of a failure by the Member to timeously complete any contracts (a) with any South African organ of state; or (b) relating to any Government project or procurement programme.

- 3.2.2. any incidences of damages deducted or recovered within the last 5 (five) years by any South African organ of state in relation to a contract with the Member, or by any person in relation to any Government project or procurement programme; and
- 3.2.3. any contract between the Member and any South African organ of state which was terminated during the past five years on account of failure by the Member to perform on or to comply with the contract. If the Bidder or Member has something to declare, please provide all details in the space provided below. If the Bidder or Member has nothing to declare, please insert "*nothing to declare*" in the space provided below. *[Add extra pages to be appended to this Declaration if necessary.]*

.....

.....

.....

.....

.....

.....

4. Declaration of Past Supply Chain Practices

- 4.1. Is the Member or any of its directors listed on the National Treasury database as companies or persons prohibited from doing business with the State / public sector?

Yes / No *[The Member is required to circle the applicable response]*

If yes, state particulars:

.....

.....

.....

- 4.2. Is the Member or any of its directors listed on the Register for Tender Defaulters in terms of section 29 of the Prevention and Combating of Corrupt Activities Act 12 of 2004?

- 4.3. **Yes / No** *[The Member is required to circle the applicable response]*

If yes, state particulars:

.....

.....

-
- 4.4. Was the Member or any of its directors convicted by a court of law (including a court outside of the Republic of South Africa) for fraud or corruption during the past five years?

Yes / No [*The Member is required to circle the applicable response*]

If yes, state particulars:

.....

.....

.....

DECLARATION

I, the undersigned (Name of authorised individual representing the Member)

CERTIFY THAT THE INFORMATION FURNISHED IN THIS DECLARATION IS COMPLETE, TRUE AND CORRECT. I ACCEPT THAT THE TNPA MAY DISQUALIFY MY BID RESPONSE IN THE EVENT THAT THE INFORMATION FURNISHED ABOVE IS IN ANY RESPECT UNTRUE, INCORRECT OR INCOMPLETE.

Signature_____

Date_____

Position_____

Name of Member_____

Name of Bidder_____

Who warrants his / her authority hereto

Tax Clearance Requirements

1. It is a condition of bidding in response to this RFP that:
 - 1.1. the taxes of a Bidder and its Members must be in order, or that satisfactory arrangements have been made with the South African Revenue Services ("**SARS**") or other local revenue authority for the relevant Bidder to meet its tax obligations.
 - 1.2. the form "Application for Tax Clearance Certificate TCC 001", available on the official SARS website or at any SARS office, must be completed in all respects and submitted to SARS where the Bidder is registered for tax purposes. SARS will then furnish the Bidder with a Tax Clearance Certificate that will be valid for a period of six (6) months from the date of issue.
2. Each Bidder and its Members established or incorporated in South Africa more than 365 days prior to the Bid Submission Date must submit an original and valid Tax Clearance Certificate with the Bidder's Bid Response.
3. Each Bidder and its Members established or incorporated in South Africa within the last 365 days of the Bid Submission Date must submit proof that an application for a Tax Clearance Certificate has been submitted and received by SARS, with the Bidder's Bid Response.
4. A Bidder and its Members which are not established or incorporated in South Africa must produce a tax clearance certificate or equivalent certificate translated into English, if applicable, from the local revenue authority where they are established or incorporated to demonstrate that they are in good standing with that authority.

Annexure Q

Certificate of Acquaintance with the Requirements of the RFP

NAME OF ENTITY:

We **[insert name of Bidder]** _____ do hereby certify that we acquainted ourselves with all the documentation comprising the requirements of the RFP as received on _____ **[insert date]** from TNPA in respect of the Project for which we submitted our Bid Response.

We furthermore agree that TNPA shall recognise no claim from us for relief based on an allegation that we overlooked any terms and conditions of the RFP or failed to take it into account for the purpose of calculating our offered concession or otherwise.

SIGNED at _____ on this _____ day of _____ 20____.

SIGNATURE OF WITNESS

SIGNATURE OF BIDDER

Annexure R

Certificate of Acquaintance with Conditions of Contract with TNPA

NAME OF ENTITY: **[insert name of Bidder]** _____

We _____ do hereby certify that we acquainted ourselves with all the documentation comprising the Facility Operator Agreement and the provisions of Clause 19.7 of Part I of the RFP as received on _____ **[insert date]** from TNPA in respect of the Project for which we submitted our Bid Response.

We furthermore agree that TNPA shall recognize no claim from us for relief based on an allegation that we overlooked any requirement of the Facility Operator Agreement or failed to take it into account for the purpose of calculating our offered concession or otherwise.

We also note the obligations as set out in the Facility Operator Agreement.

SIGNED at _____ on this _____ day of _____ 20____

SIGNATURE OF WITNESS

SIGNATURE OF BIDDER

Annexure S

Breach of Law Form

NAME OF ENTITY:

We _____

do hereby certify that we **have/have not** been **[delete as applicable]** found guilty during the preceding 5 (five) years of a serious breach of law, including but not limited to a breach of the Competition Act, 89 of 1998, by a court of law, tribunal or other administrative body. The type of breach that the Bidder is required to disclose excludes relatively minor offences or misdemeanours, e.g., traffic offences.

Where found guilty of such a serious breach, please disclose:

NATURE OF BREACH:

DATE OF BREACH:

Furthermore, we acknowledge that TNPA reserves the right to exclude any Bidder from the bidding process, should that person or entity have been found guilty of a serious breach of law, tribunal or regulatory obligation.

SIGNED at _____ on this _____ day of _____ 20__.

SIGNATURE OF WITNESS

SIGNATURE OF BIDDER

RFP Clarification Request Form

RFP No: TNPA/2026/05/0002/114448/RFP

RFP deadline for questions / RFP Clarifications: Before 20 November 2026

TO: TNPA

ATTENTION: The Tender Administrator

EMAIL:

DATE: _____

FROM: _____

RFP Clarification No *[to be inserted by TNPA]* ...

REQUEST FOR RFP CLARIFICATION

Annexure U

Berth Length and Depth

Repair Pier 3				
Quay Length:	Berth Depth:	Bollard number:	Bollard capacity:	Quay Wall integrity
228.7 m	11.2 m (Permissible)	M-35 to M-52	80/150 tons	3 t/m ² on the backup area

Annexure V

Supplier Integrity Pact

1. TNPA's Integrity Pact requires a commitment from Bidders to TNPA that they have not, nor will they engage in any:
 - 1.1. corrupt and fraudulent practices.
 - 1.2. anti-competitive practices; and
 - 1.3. act in bad faith towards each other.
2. The Integrity Pact also serves to communicate TNPA's Gift Policy as well as the remedies available to TNPA where a Bidder contravenes any provision of the Integrity Pact.
3. Bidders are required to familiarize themselves with the contents of the Integrity Pact which is available on the Transnet Internet site [www.transnet.net/Tenders/Pages/default.aspx] or on request.

NAME OF ENTITY:

We _____ do hereby certify that we have acquainted ourselves with all the documentation comprising the TNPA Integrity Pact. We agree to fully comply with all the terms and conditions stipulated in the TNPA Supplier Integrity Pact.

4. We furthermore agree that TNPA shall recognize no claim from us for relief based on an allegation that we overlooked any terms and conditions of the Integrity Pact or failed to take it into account for the purpose of submitting our offer.
5. We confirm having been advised that a signed copy of this Schedule can be submitted in lieu of the entire TNPA Integrity Pact as confirmation in terms of the Returnable Schedule.

SIGNED at _____ on this _____ day of _____ 20____.

SIGNATURE OF WITNESS

SIGNATURE OF BIDDER

Annexure W**Standard RFP Response Form: Information about Bidder**

1. INSTRUCTIONS FOR COMPLETION OF THE RESPONSE FORM**1.1. Structure of the Questionnaire**

- 1.1.1. The questionnaire has been structured in sections so that the capability and suitability of the Bidder and its Members can be tested in each of the following areas to encompass general capability or suitability and technical ability.
- 1.1.2. Information about the Bidder (Bidder's Details).
- 1.1.3. Member Information.
- 1.1.4. Government Contracts; and
- 1.1.5. Legal Proceedings.

1.2. Notes for Completion

- 1.2.1. Please note that each section may relate to one or more entities and care should be taken to ensure that each Member provides a completed response for the general sections and those which relate to their specialty or experience. Certain sections of the response form may have to be duplicated and completed in respect of the Bidder and each Member.
- 1.2.2. Please answer using the electronic forms, in the manner and space provided for in the response forms in this Annexure X (Standard RFP Response Form: Information about the Bidder) of the RFP, the questions stated in the following sections as fully as possible. Extra pages may be appended to the response form if necessary.
- 1.2.3. Bidders should note that the provision of false or misrepresenting information may result in an entity's exclusion from the RFP.
- 1.2.4. To the extent that some of the information sought and responded to by each Bidder and its Members constitute it's or their views and opinions on certain issues, TNPA is under no obligation to accommodate any such views and or opinions at any later stage of the procurement process but reserves the right to hold the Bidder (and relevant Member) thereto.

2. Information about the Bidder

- 2.1. Please state (in the format provided):
 - 2.1.1. the name of the Bidder, indicating whether it is incorporated, and the date of its legal formation. If a Bidder is a Company, the Bidder must submit the Constitutional Documents of the Company. If the Bidder is a joint venture or consortium, the Bidder must submit a signed joint venture or consortium agreements between the Members clearly stating the percentage split of the joint venture or consortium and the associated responsibilities of each Member. If such a joint venture or consortium agreement is unavailable, the Members must submit confirmation in writing of their intention to enter into a joint venture or consortium agreement should they be appointed as Preferred Bidder by TNPA through this RFP. This written confirmation must clearly indicate the percentage split of the business and the responsibilities of each Member.

BIDDER INFORMATION	
Name of Bidder	
Legal status: (e.g. Limited Liability Company or Joint Venture or Consortium)	
Date of legal formation of Bidder	
HEAD OFFICE	
physical address:	
postal address:	
e-mail address:	
telephone number:	
telefax number:	

- 2.1.2. name and contact details of the contact person for the Bidder for purposes of this RFP. If the Bidder is an unincorporated joint venture or consortium, this will be the lead member of the Bidder who is responsible for the submission of an RFP Bid Response. The contact details are to include the physical address, postal address, e-mail address, telephone and telefax numbers of that person.

CONTACT PERSON / LEAD MEMBER FOR THE BIDDER	
Name:	
Physical address:	
Postal address:	
E-mail address:	
Telephone numbers:	
Telefax number:	

- 2.1.3. the names of all those persons that will be Lenders, Legal Advisors, Financial Advisors and technical consultants in respect of the Bid Response and the Project and their respective roles and responsibilities:

NAME LEGAL ADVISORS	ROLES AND RESPONSIBILITIES

NAME FINANCIAL CONSULTANTS	ROLES AND RESPONSIBILITIES

NAME TECHNICAL ADVISORS	ROLES AND RESPONSIBILITIES

2.1.4. the Bidder's Legal and Financial Advisors must provide a written declaration of interest where they disclose any potential or existing conflicts of interest due to any affiliation or relation with TNPA, Transnet or any other Government official or person with the ability to influence the decision of TNPA and/or other Bidders. Relationship will include a relationship formed based on any one or more of (i) family (including spouses and in-laws), (ii) friendship, (iii) business acquaintance, (iv) professional engagement, or (v) employment. If the Advisor has something to declare, please provide all details in the space provided below. If the Bidder or Member has nothing to declare, please insert "*nothing to declare*" in the space provided below. Failure by the relevant Advisors to disclose an interest may result in the Bidder being disqualified from the RFP.

2.1.5. _____

2.1.6. Please attach to this response form an organogram which details the entire structure of the Bidder with explanatory notes in respect of the identity and role of each Member of the Bidder.

2.2. Member Information

- 2.2.1. Please state (in the format provided) the following name and contact detail information in relation to each Member:
- 2.2.2. name and legal status of the Member, its registration number, date and country of registration.
- 2.2.3. registered address and website address (if any) of each Member.
- 2.2.4. street address, postal address, telephone number and telefax numbers and e-mail address of each Member; and
- 2.2.5. the person dealing with this RFP and the Bid Response on each Member's behalf and their contact details.

[The tables in this section must be duplicated and completed for each Member of the Bidder.]

MEMBERS INFORMATION	
Name of Member:	
Legal status: (e.g., Limited Liability Company, Trust, or Joint Venture or Consortium or other)	
Registration:	
Date and country of registration:	
Registered address of the Member:	
Website address, if any:	

HEAD OFFICE	
Physical address:	
Postal address:	
E-mail address:	
Telephone numbers:	
Telefax number:	
CONTRACT PERSON INFORMATION	
Name:	
E-mail address:	
Mobile number:	
Telephone number:	
Telefax number:	

2.2.6. Please state (in the format provided) the following key personnel information in relation to the entities:

2.2.7. the full names and addresses of (i) each director or equivalent of each Member; and

	NAME OF DIRECTOR OR EQUIVALENT	ADDRESS

2.2.8. Brief description of each Member's primary business and main products or services, comprising of no more than 4 (four) pages.

2.2.9. Brief history of each Member, comprising of no more than 4 (four) pages, including detail of any parent or associated companies and any changes in ownership of the Member, over the last 5 (five) years:

2.2.10. Brief description, comprising of no more than 4 (four) pages of the Member's main customers and suppliers and highlighting any associations with or sales to any entities within the Government sector:

2.3. Please attach the following information in respect of each Member to this Schedule:

2.3.1. certified copies of all Constitutional Documents, including all documents that evidence changes thereto, such as change of name certificates.

2.3.2. certified copies of documents that evidence the Member's directorship; and

2.3.3. particulars of share capital showing classes of shares and amounts of authorised and issued share capital, including relevant copies of share registers and/or share option details.

2.3.4. Please provide (in the format provided) the following information in relation to either the Bidder or the Member with the appropriate experience:

- 2.3.5. a brief description of the leadership and project management capabilities of the Bidder or the Member in operation and maintenance or similar projects, including the outcomes of those projects and the time periods from development to financial close of those projects.

- 2.3.6. a detailed description of how the Member or Bidder will approach the leadership and control and co-ordination of the Bidder during the bid preparation phase, negotiations phase and the Operation and Maintenance phase of the Project should the Bidder be appointed as Preferred Bidder and then awarded the Facility Operator Agreement to implement the Project, as the case may be.

- 2.3.7. a detailed description of how the Member or Bidder will deliver and or co-ordinate an experienced project management, Operation and Maintenance management, legal and finance team capable of delivering the Project on a fully integrated basis.

2.4. Government Contracts

Please state (in the format provided) the following information in relation to each Member forming part of the Bidder:

2.4.1. Details of any contracts awarded to the Member by the Government in the last 3 (three) years:

2.4.2. Brief details of any contracts awarded to the Member by other governments during the last 3 (three) years, highlighting any MPT and/or port related Construction, operation and maintenance of the MPT projects:

2.4.3. Details of the bidding processes of any similar projects from which any of the Members withdrew, indicating the reasons for withdrawal and whether any claim and/or legal proceedings was made against the Member by the relevant government in relation to the bid process:

- 2.4.4. Details of any current Floating Dock Facility concession projects for which any of the Members are bidding and their status (for example: preferred bidder, short-listed) in respect of such projects:

2.5. Legal Proceedings [Each of these sections must be duplicated and completed for the Bidder and each Member.]

Please provide (in the format provided) the following information in respect of the Bidder and each of the Members:

- 2.5.1. whether any order of a court for that Bidder's and/or its member's winding up has been granted. If so, please advise whether such order has been for the purposes of *bona fide* reconstruction or amalgamation or not.

- 2.5.2. whether the Bidder and/or its members has ever been or is currently subject to, liquidation, business rescue or insolvency proceedings or equivalent proceedings in a foreign jurisdiction, and if so, please provide details thereof, including the status and the outcome of such proceedings.

2.5.3. whether the Bidder and/or its members or any director thereof is currently being prosecuted for or has been convicted of a criminal offence, including fraud and corruption, related to the conduct of its business or profession in South Africa and worldwide. If so, please provide details thereof as well as the outcome or status thereof.

2.5.4. whether the Bidder and or its member is currently or has been engaged in any disputes in respect of the provision of services with any supplier and/or client within the last 3 (three) years to the value above R5 million (five million Rand). If so, please furnish details of the nature of such dispute as well as the status or outcome thereof.

2.5.5. whether the Bidder and/or its member has suffered a deduction for liquidated or ascertained damages in respect of any government contract within the last 3 (three) years. If so, please furnish details of the reasons for such deductions; and

2.5.6. whether the Bidder and/or its member has had any government contract cancelled or not renewed, for failure to perform in accordance with the terms thereof.

Annexure X

Lenders Support Letter

Experience in Financing Capital Projects Evidence Sheet

[To be provided by the Bidder]

No:	PROJECT NAME	DEBT PORTION	EQUITY PORTION	TOTAL VALUE	SUPPORT
1.					
2.					
3.					
4.					
5.					
6.					
7.					
8.					
9.					

Annexure Y

Financial Support Letter

[To be provided by the Bidder]

Annexure Z

B-BBEE Verification Certificate

[To be provided by the Bidder]

Annexure BB**Business Case Guidelines**

Bidders will be required to submit a detailed business case including as a minimum the information listed below. The Business Case is mandatory and will contribute to the scoring as detailed in the RFP.

1) Executive Summary**2) Company Description**

Shareholding of entity

B-BBEE Shareholding

Advisors

Products and services

Long-Term Aim of Business

Objectives

S.W.O.T. Analysis

Economic Development Spin-Offs (development & Operational phases)

3) Technical aspects

TECHNICAL CRITERIA	ITEM
Previous experience	Number of years operating in the Ship repair sector.
Throughput	- Average throughput over the past 3 years: - Number of vessels repaired. - Total deadweight tonnage (DWT) or gross tonnage (GT) serviced. - Docking days or lift capacity utilization.
Market analysis	- a clear statement of the vision, mission, and strategic objectives of the Bidder. - value proposition of business, - identification of the status quo market and services at the Port. - identification of the potential market and segment analysis for the Facility. - a market strategy which includes a SWOT analysis. - economic spin-offs per market segment. - provide the short, medium, and long-term projection forecast. - provide the strategy for open access (Third Party access) - sustainability and growth assumptions of the Ship-repair facility; and - details of sources of information on all market information or analysis
Commercial and Operations Analysis	Profitability and price forecast. 56.1.1.1 Ship repair distribution plan between rail and road linking to regional and hinterland destinations.

	• Competitor analysis.
Project schedule	• a project schedule, highlighting key sequential milestones and relevant timelines
Preliminary Design	• Facility plan layout of the full site arrangement indicating ○ Safety infrastructure and equipment Linkages to rail, and road for distribution ○ Other
SHE Requirements	• Environmental Management ○ ISO 14001:2004 Environmental Management System or the equivalent ○ A typical environmental risk assessment that is associated with the intended infrastructure and its operation. It should identify aspects and impacts and mitigation controls in respect thereof • Occupational Health & Safety ○ an Occupational Health and Safety policy that deals with the Bidder's commitment to their current business signed by a director of the Bidder or another properly delegated person. ○ a valid letter of good standing from the Department of Labour or Federated Employers Mutual Assurance or equivalent. ○ the budgeted amount assigned to health and safety for the duration of the Project. • Risk Management ○ a business continuity management plan from the Bidder's existing business aligned to a recognized BCM system that will ensure that resilience is considered as part of the Bidders operations to mitigate potential business continuity risks to the Project.

	○ a separate risk management plan aligned to a recognized written SHE management system which stipulates how the risks pertaining to construction, development, and operational phases will be identified, assessed, and managed by the Bidder. • Health and Safety Performance ○ Compliance Strategy/framework ○ Comprehensive Risk Assessment ○ Health and Safety policy document together with objectives and targets ○ The bidder must have an existing Safety Management System (SMS) Certificate which is certified by a recognised body or assurance audit
--	--

4) Financial Aspects

FINANCIAL CRITERIA	ITEM
Profitability EBITDA	• Profitability of the Bidder averaged over the past 3 (three) year period
Proposed funding model	• The Bidder must provide the proposed funding model that supports the business case and capital investment required • The source of the capital investment required must be explained in terms of the debt/equity structure
Experience in raising capital	• The details for each Member relating to its past experience (within the last 10 (ten) year period) of raising debt on a project finance and or corporate finance basis, which demonstrates an ability to:

	(i) provide equity; (ii) secure and structure such equity; and (iii) letters from the lenders or funders that provided the finance setting out their role and confirming the Member's past experience in raising the capital disclosed in response to the criterion
Operational Cost (projected)	• Maintenance Cost • Environmental Management Cost • Other Operating Costs
Operational Revenue (projected)	• Income generation information, providing revenue generation streams and indicating the cyclical nature of the business (both Qualitative and quantitative information) • Other revenue sources identified.
Key Financial Indicators (projected)	• Cash flow projections. • Present value of future cash flow • Profit and lost accounts (projected) • Statement of financial position (projected) • Return on investment.
Key Financial Ratios (projected)	• Current • Solvency

5) Marketing strategy for the Facility.

6) Appendices

Annexure CC

Concession Fee Offer

NAME OF ENTITY: **[insert name of Bidder]** _____

We _____ do hereby offer R_____ per square meter per month of the total available land size of **9 148m² (Water side)** and **3 179m² (Land Side)** for project site as per Annexure B.

Area	Size M ²	Rate/square meter
1. Water Side	9148 m ²	
2. Land side	3 179 m ²	
Total 1 & 2	12 327m²	

1. We agree that this rental offer is subject to acceptance by TNPA and is also subject to negotiation at the discretion of TNPA.
2. The rental amount offered, or if applicable, the negotiated and agreed-upon rental amount, will be incorporated in the Facility Operator Agreement.

We also note the obligations as set out in the Facility Operator Agreement.

SIGNATURE OF BIDDER

Annexure DD

Economic Development Information from Facility Operator

PROJECT SITE AND OTHER DETAILS	
Project Site	Port of Cape Town
INFORMATION REGARDING PARTIES	
TNPA	Transnet National Ports Authority
Facility Operator / Bidder	
Facility Operator / Bidder Domicilium	
TNPA's Domicilium	eMendi Building N2 Neptune Road Off Klub Road Port of Ngqura Port Elizabeth 6100
RELEVANT PERIODS	
Commencement Date:	Operations Start
Expiry Date:	

Total Concession Period	25-years
PROJECT ECONOMIC IMPACT INFORMATION	
Bidder's Projected Investment Value (in ZAR)	
Estimated number of Jobs (first year Operational Jobs)	

Annexure FF1

Reference Letter

[to be provided by the Bidder]

Addressed to

The Chairperson

Evaluation Committee (*Insert the RFP reference number*)

Transnet National Ports Authority

Dear Sir/Madam

Re: (*Insert the name of the Bidder*)/ Experience

I confirm that (*insert details of company providing the reference*) has made use of the ship repair services of (*Name of Bidder / Member of the Bidder*).

(*Name of Bidder / Member of the Bidder*) has provided ship repair services to my company for a period of (*insert the number of years*) starting from(*insert the start year*).....
to..... (*insert end year*).....at the following ship repair facilities it operates.

Name & location of Ship Repair Facility used	Number of Years	Average Number of Vessels per year.	Scope, and the value of the Repairs

Should you require any further information please do not hesitate to contact me on?

Telephone No: _____

Electronic Email Address: _____

Annexure FF2

Reference Letter

[to be provided by the Bidder]

Addressed to

The Chairperson

Evaluation Committee (Insert the RFP reference number)

Transnet National Ports Authority

Dear Sir/Madam

Re: (Insert the name of the Bidder) Track record in Operating in ship repair sector.

Re: [Insert the Name of the Bidder] – Track Record in Operating in the ship repair sector

I, [Name of Referee], in my capacity as an independently registered auditor and duly authorized thereto, confirm that [Name of Bidder/Member of Bidder] has completed the projects works in the ship repair facility as listed in the table below for the purpose of maintenance and repairs of vessels:

Name & location of Ship Repair Facility used	Number of projects completed	Scope of the worked done	Average Value of the projects works done for the past 3 years.

Should you require any further information please do not hesitate to contact me on?

Telephone No: _____

Electronic Email Address: _____

Annexure FF3

Reference Letter

[to be provided by the Bidder]

Addressed to

The Chairperson

Evaluation Committee (Insert the RFP reference number)

Transnet National Ports Authority

Dear Sir/Madam

Re: (Insert the name of the Bidder) Track Record

*I, (Name of Referee).in my capacity as an independently registered auditor and duly authorized, thereto confirm that (**Name of Bidder/member of Bidder**) has completed the average number of vessels per year for the past 3 years as listed in the table below:*

Name & location of Ship Repair Facility used	Scope of the worked done	Average number of vessels completed per year for the past 3 years.

Should you require any further information please do not hesitate to contact me on?

Telephone No: _____

Electronic Email Address: _____

Annexure GG

Valuation of Assets and Conditional Assessment**[to be provided by TNPA]**

Annexure JJ

Criteria Schedule: Sub-Contract/ Joint Venture

Preference Point form, tenderers are required to commit to specific goals by Sub-contracting/ Joint Venture **a minimum of 30%** to one or more companies that meet the requirements of the Transnet Preferential Procurement Policy as indicated hereto:

1. The promotion of supplier development through sub-contracting or JV for a minimum of 30% of the value of a contract to South African Companies which are:
 - EMEs and/or QSEs are 51% owned by black people, youth, women, or disabled people.

The tenderer is to note that if successful, any deviations from the list of proposed sub-contractors/ Joint Ventures in the contract phase will be subject to acceptance by the Project Manager in terms of the Conditions of the Contract. Please also note the applicable Z clauses in the Contract Data by Employer.

Provide **detailed information** of the proposed Sub-contractors or joint venture below:

	Name of proposed Subcontractor/ Joint Venture	Address and Region	Nature and extent of work	B-BBEEE Certificates or Sworn Affidavit attached behind this schedule? Yes/No	Percentage (%) of the sub-contracted/ joint ventured works in terms of the tendered total of the prices.
1.					
2.					
3.					
4.					
5.					
6.					

7.					
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The Tenderer is to submit the following document or copy thereof for each of the proposed sub-contractor(s) with this schedule:

- Valid B-BBEE Sworn Affidavit, CIPC B-BBBEE certificate as per DTIC guidelines, or B-BBEE Certificate of each of the proposed sub-contractor(s).
- Agreement or Letter of Intent confirming the Sub-Contracting Agreement/ joint venture agreement between the tenderer and proposed sub-contractor(s)/Joint Venture

NOTE TO TENDERERS: FAILURE TO PROVIDE THE ABOVE DOCUMENT WILL RESULT IN THE PROPOSED SUBCONTRACTOR'S PERCENTAGE BEING DISCOUNTED TO ZERO.

Transnet reserves the right to request additional information about the proposed sub-contractor(s)/ joint venture should it be deemed necessary to verify the compliance to the black ownership percentage or sub-contractor(s)/ joint venture entity size. These may include but are not limited to.

- Copies of the identity documents of the members of shareholders of the sub-contractor(s)/ joint venture.
- Copies of the Audited Financial Statements or Income Statement of the sub-contractor(s)/ joint venture.

Annexure KK

Draft Facility Operator Agreement

(To be provided by TNPA)

Annexure LL

List of Recognized bodies

(To be provided by TNPA)