

REQUEST FOR QUOTATIONS (RFQ)

You are hereby invited to submit Quotation for the requirements of			
SAFCOL SOC LTD			
RFQ number:	RFQ 190/52	2/2025 (Re-Advert)	
RFQ Issue Date	04 Decemb	04 December 2025	
Closing date and Time	09 December 2025 At 12:00 PM (No late submissions will be accepted)		
RFQ validity period:	60 days (commencing from the RFQ Closing Date)		
RFQ Description:	MANUAL PREPARATION OF THINNINGS		
Technical/Specification queries must be emailed to :		Zakira@safcol.co.za Please use the RFQ Number on the subject line of the email when submitting your query 013 754 2700 / 060 960 6573	
RFQ responses must be emailed to :		RFQCentralNSP@safcol.co.za Please use the RFQ Number and description on the subject line of the email when responding to this RFQ	

NAME OF SERVICE PROVIDER:	
TOTAL PRICE (INCL VAT):	

CONDITIONS OF THIS RFQ

- Service providers must complete in full the RFQ document and ensure that quotation is on the **company letterhead**.
- Quotations must be e-mailed to the address provided herein All service providers must submit their B-BBEE Verification Certificates from Verification Agencies accredited by the South African Accreditation System (SANAS) OR an EME/ QSE sworn affividavit signed by the EME representative and attested by a Commissioner of Oaths
- Late and incomplete submissions will not be accepted.
- Any bidder who has reasons to believe that the RFQ specification is based on a specific brand must inform SAFCOL before RFQ closing date.
- All SBD documents must be always signed and sent back with the quotation.
- Service Providers bidding as a Joint Venture Consolidated BEE certificate in cases of Joint Venture

SPECIAL CONDITIONS OF THIS RFQ

- Accepted RFQ's will be communicated by way of an official purchase order or a promisory note signed by a duly authorised official. Accordingly no goods; services or works must be prepared or delivered before an official purchase order or a promisory note is received by the respondent,.
- All prices quoted must be firm and be inclusive of Value Added Tax(VAT), where applicable
- The lowest or any offer will not necessarily be accepted and SAFCOL reserves the right to accept any offer either in full or in part.
- The offer shall remain binding and open for acceptance by SAFCOL during the validity period indicated and calculated from the closing time and date of this RFQ.
- SAFCOL may request for a discount from the service provider who scored the highest in terms of price and specific goals.
- SAFCOL reserves the right not to make an appointment for this RFQ.

PROTECTION OF PERSONAL INFORMATION

- In responding to this RFQ, SAFCOL acknowledges that it may obtain and have access to
 personal data of the respondents. SAFCOL agrees that is shall only process the
 information disclosed by bidders in their response to this RFQ for the purpose of
 evaluating and subsequent award of business and in accordance with any applicable law.
- Furthermore, SAFCOL will not otherwise modify, amend or alter any personal data submitted by Respondents or disclose or permit the disclosure of any personal data to any Third Party without the prior written consent from the Respondents. Similarly, SAFCOL requires Respondents to process any process any personal information disclosed by SAFCOL in the bidding process in the same manner

REASONS FOR DISQUALIFICATION

Service providers will be disqualified for the following:

- 1. Non compliance tax status at the time of award, verification of tax compliance status will be verified with Central Supplier Database(CSD) or through SARS's e-Filing. Service providers will be given 7 working days to rectify their tax compliance status with SARS. If the tax status is still non-compliant after 7 working days, the service provider will be disqualified from further evaluation.
- 2. Submitted information that is fraudulent; factually untrue or inaccurate for example membership that do not exist; B-BBEE credentials; experience etc.
- 3. Service providers who made false declarations on the Standard Bidding Documents or misrepresented facts and or;
- 4. Service providers who are listed on the National Treasury's Database of restricted suppliers and defaulters
- 5. Failure to quote in line with the specification

I hereby accept the above-mentioned conditions

This RFQ is subject to the SAFCOL general conditions of the RFQ, and SAFCOL's general conditions of purchase, if applicable, any other special conditions of contract (SCC).

NAME OF BIDDER_(COMPANY_NAME)		SIGNATURE
CAPACITY	DATE	

TERMS OF REFERENCE/SCOPE OF WORK

To request a quote for manual preparation of thinnings for a forwarder for 3 000m3:

Geographical area:

• Tweefontein, Bergvliet, Brooklands, Witklip, Blyde and Wilgeboom

Please note that volumes are not guaranteed and geographical areas can change due to operational demands and changes.

1. SCOPE OF WORK

To fell, debranch, log scale, crosscut MARKED trees into various products for various clients according to SAFCOLS log specifications. Processed logs shall be stacked within the two rows next to the extraction routes inside the compartment as per SAFCOI's Integrated Management System and Best Operating Practices in separate stacks per client and per diameter class if needed.

Price to be quoted in R/m³ including vat.

The quoted price - R/m³ shall be made up of the following cost components:

•	Overheads	R/m³
•	Plant and equipment People/employee cost	R/m³ R/m³
	% Mark-up	R/m³ R/m³
_	i otal price	IVIII

SPECIFICATIONS FOR STEEP AREA THINNING OPERATIONS

1.1 VOLUME OF 3 000 M3 PER GEOGRAPHICAL AREA AS DISPLAYED IN TABLE 1 BELOW:

Table 1: Volumes per Geographical area.

1	Witklip, Bergvliet, Brooklands, Tweefontein, Blyde and Wilgeboom	3 000m³
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Please note that volumes are not guaranteed and geographical areas can change due to operational demands and changes.

2. NORMS AND STANDARDS

The Service Provider will be required to execute all operations according to accepted industry norms and guidelines.

Due to the fact that Timber Harvesting is regarded as a dangerous occupation, service providers will have to comply with the following industry standards:

Guidelines by Forest Engineering of South Africa (FESA):

- South African Cable Yarding Safety and Operating Handbook
- Guidelines for Forest Engineering Practices in South Africa
- Requirements for Excavator based Machines used in Forestry Operations
- Guidelines for difficult terrain ground based harvesting operations in South Africa
- South African Ground Based Harvesting Handbook
- South African Chainsaw Handbook

As the service provider will be working on SAFCOL property, the service provider will be liable for compliance with the following:

- SAFCOL Best Operating Practices (BOPs) and Integrated Management System
- SAFCOL SHEQ standard
- FSC principles
- Relevant South African Laws including but not limited to the Occupational Health and Safety Act and Basic Conditions of Employment Act
- Safety System

3. NECESSARY EQUIPMENT (Annexure 3)

The equipment below stipulates the expected equipment that should make up the MANUAL PREPARATION OF THINNINGS FOR MECHANISED EXTRACTION systems to thin volumes in Table 1:

The preparation team should consist of at least:

- x7 Chainsaw operators
- x10 Manual Stackers
- x8 Log scalers/ Pushers

The following requirements apply to the above thinning system:

- The machines to be used must be in good working order.
- Equipment must be maintained as per manufacturers' requirements
- Equipment must be compatible to the work they will be doing
- Sufficient certified chainsaw operators to run appropriate operations
- Chainsaw operators shall have the appropriate basic chainsaw training presented by training facilitators registered with the South African Qualifications Authority (SAQA)
- Chainsaw operators shall undergo yearly refresher courses presented by training facilitators registered with the South African Qualifications Authority (SAQA)

4. MANAGEMENT

As we require an efficient and professional service, we require that the prospective service provider has the following:

- Relevant harvesting and forestry experience.
- Has experience in the scope of work they are bidding for.
- Employs a manager/s with a Forestry Qualification and relevant experience.
- Employs Junior management (supervisors) that are competent with relevant experience
- The service provider shall ensure that each operation is under the constant supervision of a competent supervisor on site

5. LABOUR RESOURCES

We would require that the prospective service provider will comply with the following minimum requirements:

- As far as practical that labour be sourced from local communities.
- That employees be in possession of a valid South African Identity document or work permit
- Be compliant with all labour legislation.
- Be registered with the Workmans Compensation Fund, with a valid letter of good standing and Unemployment Insurance Fund.
- That labour shall be paid at least the minimum wage as per the sectoral determination or as gazette by government from time to time.
- That labour be in possession of a valid employment contract compliant to the minimum requirements on employment legislation.
- That the required medical screenings be complied with as per legislation.

- That labour has been trained for the specific job and that current Certificates of Training be available.
- Above criteria can be requested at any time if required.
- Non compliances to above criteria will result in Operations to be stopped until non compliances are rectified

6. ANCILLARY EQUIPMENT

In addition to the major equipment, the following is also required to ensure an efficient operation:

- Chainsaws in working order.
- Felling Aids.
- Cant hooks
- Fire extinguisher and the minimum required fire protection equipment per operation (1x wajax, 2x fire beaters and 2x rake hoes)
- Two way Radios or other means communication i.e. cellphones
- Compliant First Aid kit as prescribed by SAFCOL Safety Standards (Annexure 4 First aid box).
- Personal Protective Equipment (PPE) prescribed by SAFCOL Safety Standards (Annexure 2).
 - Chainsaw operators to be issued with chainsaw trousers that comply with the Design B of the Standard EN 381-5 – B+20 as approved by SABS and SATRA Technology.
 - Chainsaw operators to be issued with gloves that supply sufficient protection for the back of the hand.

7. VEHICLES (Annexure 1)

- The prospective service provider to ensure that all drivers have a valid Driver's License and Public Driver Permit (PrDP) for drivers transporting people
- The prospective service provider to ensure that all vehicles are in a:
- Roadworthy condition
 - Certificates of Fitness are current on vehicles.
 - Licenses are current
- Labour carriers
 - Must comply with Traffic Legislation.
 - Have an enclosed Canopy with roll over protection.

 Preferably have a three-point safety harness, but a minimum of a lap belt system to keep employees safe.

8. SAFETY, HEALTH, ENVIRONMENTAL & QUALITY REQUIREMENTS

- Service provider to comply with the SAFCOL SHEQ Standard for Contractors (attached) and other relevant SAFCOL standards
- The Prospective Service provider must also ensure that the following position are in place:
 - At least 1x trained First Aider (level 2) with current valid certificate per operation
 - o At least 1x trained SHE Rep with current valid certificate per operation
 - Safety Officer or Consultant
- The prospective service provider will comply with SAFCOL's product specifications.

9. LEGAL REQUIREMENTS

The prospective supplier must comply with all relevant legislation that is specific to the scope of work.

The prospective service provider must also ensure that they have Public Liability Cover with Spread of Fire (Forestry and Plantation) extension.

10. PRICING

The service provider need to complete the attached costing model (excel template) to generate a manual thinning preparation all-inclusive R/m3 price QUOTE. A printed copy of the costing (excel template) must be attached to the RFQ submission for evaluation purposes.

The successful bidder will only be paid for the prepared timber forwarded and recorded once delivered at roadside.

R/m3	 Vat inclusive
3 000m3	 Vat inclusive

11. SPECIAL CONDITIONS

Non compliance to above criteria in the terms of reference may result in Operations to be stopped until non compliance are rectified.

RETURNABLE DOCUMENTS

- Fully completed and signed RFQ
- Official Quotation on the company letter head
- Latest Tax Clearance
- Latest BBBEE certificate- SANAS Accredited or sworn affidavit for EME/QSE
- Company CK documents
- Full CSD Registration report or (MAAA number)

I, the undersigned, for and on behalf of the Service Provider, hereby confirm that I/we understand the information as stated above and that I/we will comply with all of the above.			
Name (print)	Signature		
Canacity			

Evaluation Criteria

Quotations will be evaluated in accordance with SAFCOL Supply Chain Management Policy and Preferential Procurement Policy Framework Regulations of 2022; the bid evaluation process shall be carried out in the following phases namely:

- Phase 1: Administrative Compliance Evaluation
- Phase 2: Mandatory Requirements
- Phase 3: Price and Specific Goals Evaluation

Phase 1: Administrative Compliance requirements

- 1. Completion in full of the Request for Proposal document
- 2. Completion of all SBD Forms (Declaration Forms)
- Proof that tax matters with SARS are in order(SARS Pin Number/ Tax Clearance Certificate)
- 4. Proof of company registration documents(e.g Pty;Trust; CC etc)
- 5. Original or copy of B-BBEE Level of contribution Certificate or Sworn Affidavit signed by the deponent and the Commissioner of Oath (Failure to attach certificate will lead to non-allocation of points)
- 6. Registration with National Treasury Central Supplier Database (CSD), if not registered on CSD, successful bidder must register within 7 working days of award

Phase 2: Mandatory Requirements

Service provider need to comply with the mandatory requirements below in order to proceed to price and specific goals evaluation.

Description	Comply	Non-Comply
Experience		
Service provider to provide evidence of previous forestry manual and/or hand roll thinning experience — At least two years of manual and/or hand roll thinning experience will be required		
Attach proof of relevant experience in the form of a signed letter from forestry companies on a company letterhead to prove manual and/or hand roll thinning experience.		
The reference letter must indicate the following information:		

Phase 3: Price and Specific Goals Evaluation

Only bids that meet the requirement will be evaluated further in terms of price and specific goals evaluation, as follows:

CRITERIA	POINTS
Price	80
Specific Goals	20
TOTAL	100 points

SPECIFIC GOALS FOR THIS RFQ AND POINTS THAT MAY BE CLAIMED ARE INDICATED AS PER TABLE BELOW

Criteria	Points
	(80/20 system)
51% and above Black Owned entities	20
Total Points	20

DOCUMENTS REQUIREMENT FOR VERIFICATION OF POINTS ALLOCATION:

No.	Procurement Requirement	Required Proof Documents
2.1	51% and above Black Owned entities	 CIPC registration documents Valid B-BBEE certificate/sworn affidavit South African Identification Document
2.2	30% and above Black Women Owned	 CIPC registration documents Valid B-BBEE certificate/sworn affidavit South African Identification Document
2.3	Atleast 51% Owned By People With Disabilities	 Letter from the Doctor confirming Disability South African Identification Document Valid B-BBEE certificate/sworn affidavit
2.4	Atleast 51% Youth Owned	 CIPC registration documents Valid B-BBEE certificate/sworn affidavit South African Identification Document

No.	Procurement Requirement	Required Proof Documents
2.5	Implementation of RDP goals (Locality) Points	 Proof of residence in a form of a Municipal Bill or letter from recognized council confirming business address of the bidder South African Identification Document

SAFCOL SUPPLIER CODE OF CONDUCT

<u>Click on the following link to access the SAFCOL Supplier Code of Conduct and confirm as indicated below:</u>

 $\frac{chrome-extension://efaidnbmnnnibpcajpcglclefindmkaj/https://www.safcol.co.za/wp-content/uploads/2023/12/SCM-DOC-001-SUPPLIER-CODE-OF-CONDUCT.pdf}{}$

I confrm that I have read and understood SAFCOL supplier code conduct and that I will adhere to all the conditions contained therein.

NAME OF BIDDER_(COMPANY_NAME)		SIGNATURE
CAPACITY	DATE	

BIDDER'S DISCLOSURE

1. PURPOSE OF THE FORM

Any person (natural or juristic) may make an offer or offers in terms of this invitation to bid. In line with the principles of transparency, accountability, impartiality, and ethics as enshrined in the Constitution of the Republic of South Africa and further expressed in various pieces of legislation, it is required for the bidder to make this declaration in respect of the details required hereunder.

Where a person/s are listed in the Register for Tender Defaulters and / or the List of Restricted Suppliers, that person will automatically be disqualified from the bid process.

2. Bidder's declaration

- 2.1 Is the bidder, or any of its directors / trustees / shareholders / members / partners or any person having a controlling interest¹ in the enterprise, employed by the state?

 YES/NO
- 2.1.1 If so, furnish particulars of the names, individual identity numbers, and, if applicable, state employee numbers of sole proprietor/ directors / trustees / shareholders / members/ partners or any person having a controlling interest in the enterprise, in table below.

Full Name	Identity Number	Name of State institution

¹ the power, by one person or a group of persons holding the majority of the equity of an enterprise, alternatively, the person/s having the deciding vote or power to influence or to direct the course and decisions of the enterprise.

Do you, or any person connected with the bidder, have a relationship with any person who is employed by the procuring institution? **YES/NO**

2.2.1

If so, furnish particulars:

2.3	Does the bidder or any of its directors / trustees / shareholders / members / partners or any person having a controlling interest in the enterprise have any interest in any other related enterprise whether or not they are bidding for this contract? YES/NO
2.3.1	If so, furnish particulars:
3 D	ECLARATION
	I, the undersigned, (name) in submitting the accompanying bid, do hereby make the following statements that I certify to be true and complete in every respect:
3.1	I have read and I understand the contents of this disclosure;
3.2	I understand that the accompanying bid will be disqualified if this disclosure is found not to be true and complete in every respect;
3.3	The bidder has arrived at the accompanying bid independently from, and without consultation, communication, agreement or arrangement with any competitor. However, communication between partners in a joint venture or consortium ² will not be construed as collusive bidding.
3.4	In addition, there have been no consultations, communications, agreements or arrangements with any competitor regarding the quality, quantity, specifications, prices, including methods, factors or formulas used to calculate prices, market allocation, the intention or decision to submit or not to submit the bid, bidding with

or services to which this bid invitation relates.

the intention not to win the bid and conditions or delivery particulars of the products

² Joint venture or Consortium means an association of persons for the purpose of combining their expertise, property, capital, efforts, skill and knowledge in an activity for the execution of a contract.

- 3.4 The terms of the accompanying bid have not been, and will not be, disclosed by the bidder, directly or indirectly, to any competitor, prior to the date and time of the official bid opening or of the awarding of the contract.
- 3.5 There have been no consultations, communications, agreements or arrangements made by the bidder with any official of the procuring institution in relation to this procurement process prior to and during the bidding process except to provide clarification on the bid submitted where so required by the institution; and the

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bidder was not involved in the drafting of the specifications or terms of reference for this bid.

3.6 I am aware that, in addition and without prejudice to any other remedy provided to combat any restrictive practices related to bids and contracts, bids that are suspicious will be reported to the Competition Commission for investigation and possible imposition of administrative penalties in terms of section 59 of the Competition Act No 89 of 1998 and or may be reported to the National Prosecuting Authority (NPA) for criminal investigation and or may be restricted from conducting business with the public sector for a period not exceeding ten (10) years in terms of the Prevention and Combating of Corrupt Activities Act No 12 of 2004 or any other applicable legislation.

I CERTIFY THAT THE INFORMATION FURNISHED IN PARAGRAPHS 1, 2 and 3 ABOVE IS CORRECT.

I ACCEPT THAT THE STATE MAY REJECT THE BID OR ACT AGAINST ME IN TERMS OF PARAGRAPH 6 OF PFMA SCM INSTRUCTION 03 OF 2021/22 ON PREVENTING AND COMBATING ABUSE IN THE SUPPLY CHAIN MANAGEMENT SYSTEM SHOULD THIS DECLARATION PROVE TO BE FALSE.

Signature	Date
Position	 Name of bidder

PREFERENCE POINTS CLAIM FORM IN TERMS OF THE PREFERENTIAL PROCUREMENT REGULATIONS 2022

This preference form must form part of all tenders invited. It contains general information and serves as a claim form for preference points for specific goals.

NB: BEFORE COMPLETING THIS FORM, TENDERERS MUST STUDY THE GENERAL CONDITIONS, DEFINITIONS AND DIRECTIVES APPLICABLE IN RESPECT OF THE TENDER AND PREFERENTIAL PROCUREMENT REGULATIONS, 2022

1. GENERAL CONDITIONS

- 1.1 The following preference point systems are applicable to invitations to tender:
 - the 80/20 system for requirements with a Rand value of up to R50 000 000 (all applicable taxes included); and

1.2 To be completed by the organ of state

(delete whichever is not applicable for this tender).

- a) The applicable preference point system for this tender is the 80/20 preference point system.
- b) The 80/20 preference point system will be applicable in this tender. The lowest/ highest acceptable tender will be used to determine the accurate system once tenders are received.
- 1.3 Points for this tender (even in the case of a tender for income-generating contracts) shall be awarded for:
 - (a) Price; and
 - (b) Specific Goals.

1.4 To be completed by the organ of state:

The maximum points for this tender are allocated as follows:

	POINTS
PRICE	80
SPECIFIC GOALS	20
Total Points for PRICE and SPECIFIC GOALS	100

- 1.5 Failure on the part of a tenderer to submit proof or documentation required in terms of this tender to claim points for specific goals with the tender, will be interpreted to mean that preference points for specific goals are not claimed.
- 1.6 The organ of state reserves the right to require of a tenderer, either before a tender is adjudicated or at any time subsequently, to substantiate any claim in regard to preferences, in any manner required by the organ of state.

2. **DEFINITIONS**

- (a) "tender" means a written offer in the form determined by an organ of state in response to an invitation to provide goods or services through price quotations, competitive tendering process or any other method envisaged in legislation;
- (b) "**price**" means an amount of money tendered for goods or services, and includes all applicable taxes less all unconditional discounts;
- (c) "rand value" means the total estimated value of a contract in Rand, calculated at the time of bid invitation, and includes all applicable taxes;
- (d) "tender for income-generating contracts" means a written offer in the form determined by an organ of state in response to an invitation for the origination of income-generating contracts through any method envisaged in legislation that will result in a legal agreement between the organ of state and a third party that produces revenue for the organ of state, and includes, but is not limited to, leasing and disposal of assets and concession contracts, excluding direct sales and disposal of assets through public auctions; and
- (e) "the Act" means the Preferential Procurement Policy Framework Act, 2000 (Act No. 5 of 2000).

3. FORMULAE FOR PROCUREMENT OF GOODS AND SERVICES

3.1. POINTS AWARDED FOR PRICE

3.1.1 THE 80/20 PREFERENCE POINT SYSTEMS

A maximum of 80 points is allocated for price on the following basis:

80/20

$$Ps = 80\left(1 - \frac{Pt - P\min}{P\min}\right)$$

Where

Ps = Points scored for price of tender under consideration

Pt = Price of tender under consideration

Pmin = Price of lowest acceptable tender

3.2. FORMULAE FOR DISPOSAL OR LEASING OF STATE ASSETS AND INCOME GENERATING PROCUREMENT

3.2.1. POINTS AWARDED FOR PRICE

A maximum of 80 points is allocated for price on the following basis:

80/20

$$Ps = 80 \left(1 + \frac{Pt - P max}{P max} \right)$$

Where

Ps = Points scored for price of tender under consideration

Pt = Price of tender under consideration

Pmax = Price of highest acceptable tender

4. POINTS AWARDED FOR SPECIFIC GOALS

- 4.1. In terms of Regulation 4(2); 5(2); 6(2) and 7(2) of the Preferential Procurement Regulations, preference points must be awarded for specific goals stated in the tender. For the purposes of this tender the tenderer will be allocated points based on the goals stated in table 1 below as may be supported by proof/ documentation stated in the conditions of this tender:
- 4.2. In cases where organs of state intend to use Regulation 3(2) of the Regulations, which states that, if it is unclear whether the 80/20 preference point system applies, an organ of state must, in the tender documents, stipulate in the case of—
 - (a) an invitation for tender for income-generating contracts, that either the 80/20 preference point system will apply and that the highest acceptable tender will be used to determine the applicable preference point system; or
 - (b) any other invitation for tender, that either the 80/20 preference point system will apply and that the lowest acceptable tender will be used to determine the applicable preference point system,

then the organ of state must indicate the points allocated for specific goals for both the 80/20 preference point system.

Table 1: Specific goals for the tender and points claimed are indicated per the table below.

(Note to organs of state: Where the 80/20 preference point system is applicable, corresponding points must also be indicated as such.

Note to tenderers: The tenderer must indicate how they claim points for each preference point system.)

The specific goals allocated points in terms of this tender	Number of points allocated (80/20 system) (To be completed by the organ of state)	Number of points claimed (80/20 system) (To be completed by the tenderer)
51% and above Black Owned entities	20	
Total Points	20	

DECLARATION WITH REGARD TO COMPANY/FIRM

acknowledge that:

i) The information furnished is true and correct;

4.3.	company/firm			OT
4.4.	Company	registration		number:
4.5.	TYPE OF COMPANY/ FIRM			
	 □ Partnership/Joint Venture / 0 □ One-person business/sole p □ Close corporation □ Public Company □ Personal Liability Company □ (Pty) Limited □ Non-Profit Company □ State Owned Company [TICK APPLICABLE BOX] 			
4.6.	I, the undersigned, who is duly au certify that the points claimed, be tender, qualifies the company	pased on the sp	ecific goals as adv	vised in the

- ii) The preference points claimed are in accordance with the General Conditions as indicated in paragraph 1 of this form;
- iii) In the event of a contract being awarded as a result of points claimed as shown in paragraphs 1.4 and 4.2, the contractor may be required to furnish documentary proof to the satisfaction of the organ of state that the claims are correct;
- iv) If the specific goals have been claimed or obtained on a fraudulent basis or any of the conditions of contract have not been fulfilled, the organ of state may, in addition to any other remedy it may have –
 - (a) disqualify the person from the tendering process;
 - (b) recover costs, losses or damages it has incurred or suffered as a result of that person's conduct;
 - (c) cancel the contract and claim any damages which it has suffered as a result of having to make less favourable arrangements due to such cancellation;
 - (d) recommend that the tenderer or contractor, its shareholders and directors, or only the shareholders and directors who acted on a fraudulent basis, be restricted from obtaining business from any organ of state for a period not exceeding 10 years, after the *audi alteram partem* (hear the other side) rule has been applied; and
 - (e) forward the matter for criminal prosecution, if deeme necessary.

	SIGNATURE(S) OF TENDERER(S)
SURNAME AND NAME: DATE:	
ADDRESS:	